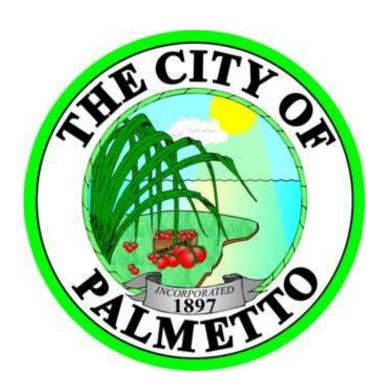




CITY OF PALMETTO, FLORIDA

FISCAL YEAR 2021 FINAL APPROVED BUDGET



Shirley Groover-Bryant Mayor

Brian Williams
Vice-Mayor
Commissioner, Ward 3

Harold Smith
Commissioner, Ward 1

Tambra Varnadore Commissioner, Ward 2

Tamara Cornwell
Commissioner At-large

Jonathan Davis
Commissioner At-Large

Prepared by the Finance Department



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Palmetto Florida

For the Fiscal Year Beginning

October 1, 2019

Executive Director

Christopher P. Morrill



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Introductions to the Budget Document

The City of Palmetto Annual Budget provides citizens, staff, and other readers with detailed information about the City's operations. The Annual Budget serves as a:

- Policy document to describe financial and operating policies, goals, and priorities for the organization;
- Financial plan to provide revenue and expenditure information by fund, cost center, category and account;
- Operations guide to describe the goals and objectives for the fiscal year; the workload measures to track the activities performed; and the general workforce trends; and as a
- Communications device to provide information on planning processes, budgetary trends, and integration of the operating and capital budgets.

Please note that the page numbers correspond to the pdf file.

Introductory Section (pages 9-28)

This section simply introduces the budget and the City to its readers. It includes the Budget Letter from the City Clerk, a brief history of the City, the City's Mission Statement and goals, and statistics and operational information about the City.

Budget Summary Section (pages 29-52)

The section details the steps taken to compile, present to Commission and approve the 2021 Budget. It includes the timeline and the final resolutions approved by Commission for both the operating and capital improvement budgets. Several consolidated schedules and graphs of all City funds are presented to give an overall perspective of the budget as well as historical, estimated and projected fund balances.

Policies (pages 53-68)

The City policies outlined in this section include: Accounting (including fund structure), Investments, Reserves, Budget, Procurement, Debt, and Capitalization.

Personnel Budget (pages 69-76)

This communicates to the reader a brief history of the City's personnel budgets and positions. Information, both historical and for 2021, is provided in detail as well as comparative summary data.



Operating Budgets (pages 77-322)

The operating budget is used by City staff on a daily basis. It is the guidebook by which all transactions are funded and for this reason is provided in great detail. This information is provided by fund and cost center for the operating revenues and expenses with the Capital Improvement budget as a separate section. The governmental funds are provided in the following order:

- > Fund description
- Fund summary including revenue and expenses for all cost centers showing beginning and ending fund balance for 2019 actual, 2020 budget and projected and 2021 adopted budget.
- All revenues for the fund including actual 2019 amounts, 2020 budget and projected and adopted budget for 2021.
- > Revenue analysis and forecasting.
- > Fund organizational chart
- Individual Cost Centers for the fund includes a cover sheet detailing the Cost Center, a summary of the expenses for 2019 and 2020, and the itemized budget for 2021.

Governmental Funds (pages 77-246)

001 - General Fund	(pages 77-202)
190 - Community Redevelopment Agency (CRA)	(pages 203-220)
307 - Road and Bridge Fund	(pages 221-238)

The Enterprise Fund information is arranged as follows: (pages 239-322)

- > Fund descriptions of all enterprise funds.
- Revenue analysis and forecasting with graphs for all enterprise funds.
- > Organizational Chart for all enterprise funds
- > Individual enterprise funds to include:
 - o Fund summary including revenue and expenses for all cost centers showing beginning and ending fund balance for 2019 actual, 2020 budget and projected and 2021 adopted budget.
 - o All revenues for the fund including actual 2019 amounts, 2020 budget and projected and adopted budget for 2021.
 - o Individual Cost Centers for the fund includes a cover sheet detailing the Cost Center, a summary of the expenses for 2019 and 2020, and the itemized budget for 2021.

Enterprise Funds

403 - Solid Waste Fund	(pages 247-257)
432 - Water and Sewer Fund	(pages 258-300)
440 - Stormwater Fund	(pages 301-312)
460 - Reuse Fund	(pages 313-322)



Capital Improvements Section (pages 323-370)

This section presents the City's capital improvement plans that are budgeted for 2021. It includes the budgeting process, funding challenges, mission fulfillments and a summary of the capital purchases. These capital items are from the operating budget, the Joint Capital Projects fund for the capital projects which are funded jointly by CRA, the City and grants, the 5-year CIP program and Infrastructures Sales Tax Projects. The associated budgets and individual project sheets for the 2021 year are included.

Appendix (pages 371-380)

This section contains:

- a glossary of terms
- a listing of acronyms





"Leadership: The art of getting someone else to do something you want done because he wants to do it."

Dwight D. Eisenhower



October 1, 2020

Mayor, City Commission, Citizens of Palmetto:

In accordance with Florida State Statutes, the City of Palmetto budget for fiscal year 2021 is presented.

Many years ago, the City Commission had a vision to make the mission of the City of Palmetto to be dedicated to enhancing the quality of life of its citizens by providing those services which ensure a safe and healthy community. The elected officials and City staff have worked diligently to keep that mission foremost in its endeavor to provide services to the citizens while enhancing the City as a whole.

During the budget process for fiscal year 2021, City Commission indicated that their goals continue to be:

Develop, provide and maintain a family-friendly, small town atmosphere through the City's:

- appearance
- safety
- services
- economic stability
- infrastructure
- historic preservation

However, staff and Commission were faced with multiple challenges to make those goals happen. Some of the challenges were related to the COVID 19 pandemic, shrinking of state revenues, increasing personnel and health insurance costs, aging infrastructure, managing new residential construction and increasing safety issues. These challenges are partially mitigated by the fact that property values continue to increase since bottoming out in 2013.

Current Challenges/Current Solutions

No formal planning session was held by City Commission to develop goals and objectives for fiscal year 2021. However, with each issue discussed by the Commission, it was clear that our biggest challenges would include aging infrastructure, technology, human capital needs and the COVID 19 pandemic. Operational budgets still faced some challenges, but the cost cutting and efficiency initiatives during previous years continued to prepare us for the current year. Due to COVID 19, state revenues projections for fiscal year 2021 declined due to the reduction of tourism and the delayed return of our winter visitors. The City received the Manatee County Cares Acct grant to assist with the increased operational cost to meet the CDC guidelines for public safety. These cost reduction measures must be continually reevaluated with the goal of providing services to citizens and taxpayers, maintaining economic stability, ensuring safety of our citizens, updating the infrastructure and preserving the historic heritage of our City.



Going into the current year budget process, staff anticipated the ad valorem taxes would increase approximately 5% to 6% over fiscal year 2020. For fiscal year 2021, our preliminary tax roll based on Truth in Millage (TRIM) reflects a 7.08% increase over fiscal year 2020. Property values have increased a total of 33% since fiscal year 2014, which marked the beginning of increased assessed values. The values are still 5% lower than when they reached their peak in the 2009 tax year. Since fiscal year 2010, the millage rate has increased \$1.3 mils or 27.8% as a result of property values decline between 2010-2013 and rising cost during the same time period. The City has not increased the millage rate in the past 6 years – fiscal years 2016 through 2021.

Economic indicators have been favorable and the City expects values will continue to increase in the coming years, however at a slower pace. As mentioned earlier, construction is underway at one of the larger residential developments within the City which will result in an increase in the tax base. This project is called Sanctuary Cove and has been approved for 1,100 housing units at build out. Other construction projects, such as the redevelopment on Riverside Drive and two proposed hotels have the potential to increase the City's property value, ad valorem tax revenue and Tax Increment Financing (TIF) in the Community Redevelopment Agency (CRA).

Other General Fund revenues were a mixed bag as some increased in comparison to the previous year while others were lower. Communication taxes continue to decrease, however, the Utility Tax has increased in recent years.

In the November 2016 election, the voters of Manatee County approved a new half-cent sales tax which is estimated to contribute approximately \$1,000,000 per year in additional City revenues that will be available to fund capital projects. In particular, this money may be used for capital projects related to transportation, public safety, and parks. In light of the COVID pandemic, the Florida Department of Revenue reduced the sales tax projection by approximately 20% or \$200,000 for fiscal year 2021. The project list is located in Capital Improvement Section.

Funding for capital projects remains a high priority with the cost of improvements outweighing the overall availability of funds. With the passage of the half-cent sales tax, much needed improvements are planned for City buildings, parks and streets. During the fall of 2019, Commission approved rate increases associated with water, sewer, reuse and storm water utilities which were effective October 1, 2019. Rates for fiscal year 2021 were increased for water and sewer by 2%, reuse 3.5% and stormwater increased by 5%. These rate increases are expected to generate approximately \$900,000 of additional revenue, which will be used to fund capital infrastructure projects in the 5 year capital improvement plan (CIP).

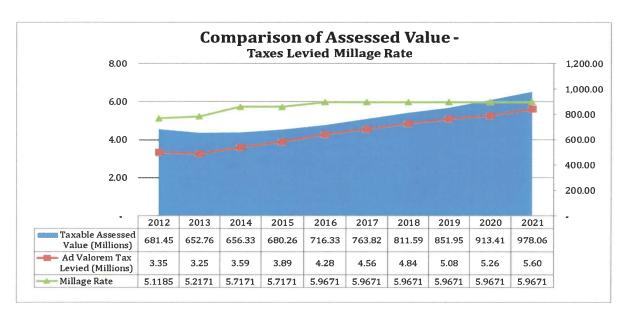
The fiscal year 2021 budget for total personnel costs is \$9,202,613, or a decrease of 1.26% over fiscal year 2020. The gross wages decreased by .05% as several tenured employees retired or separated from the City. General Employees received a 3% increase over fiscal year 2020 and Sworn Officers received a 10% increase. Pension costs decreased by 13% based on actuarial contributions and insurance coverages increased by 5% based on increased rates and open enrollment elections. Personnel costs represent 50.9% of the General Fund expense budget and 23.4% of the total City budget. In fiscal year 2021, the Police union contract will be renegotiated for another three year period.

Final- 09/28/2020



The turnover rate in fiscal year 2019 was 11% but by fiscal year 2020 increased to 21%. This turnover is due to several factors such as retirement and separations within the City. The 10% increase for sworn officers was intended to bring salaries in line with surrounding jurisdictions with the hope of improving recruitment. In fiscal year 2020, thirty employees separated from the City; three from City Hall, fourteen from the Police Department and thirteen from the Public Works Department.

Even with aggressive cost cutting initiatives and rising property values, the City must be cautious as we move forward to improve the quality of services we provide to our residents. Costs continue to rise and the City must continue to ensure revenues will be available to support the operations. The millage remains unchanged at \$5.9671 for fiscal year 2021 which is 5.7138% higher that the rolled back rate or the rate that would allow the City to collect the same amount of revenue compared to the prior year. This equated to approximately \$370,330 more in ad valorem revenue for the City, of which, \$116,691 is associated with properties in the CRA district, leaving a net amount of \$231,665 for the General Fund.



In recent years, the City has worked hard to reduce funding from the CRA as new CRA projects and incentive programs have become increasingly important to remove slum and blight. The CRA has been experiencing a vast amount of changes during the last few years through a change in structure, governing board, and development of a well-defined CRA plan. As a result of these changes, the variety of programs and incentives within the CRA have increased and required use of TIF dollars to fund the new CRA programs which require reductions in the funding from CRA to the City for services rendered. Generally speaking, these reductions in CRA funding to the City have occurred, yet the total budget reimbursement approved from the CRA to the City for fiscal year 2021 was \$23,082 higher for a total reimbursement of \$655,660. This is due to an increased personnel cost in the Police Department for sworn offices as part of the CPTED plan submitted to the CRA Advisory Board. All of CRA funding is for enhanced services provided by our Police Department within the CRA boundaries and every effort will be made in future years to continue to reduce this funding.

Final- 09/28/2020

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Enterprise funds have been able to continue funding daily operations and pay for several capital projects to meet the demands of aging infrastructure. As mentioned earlier, the utility rate study increases that were implemented at the beginning of fiscal year 2020 provided much need funding for the infrastructure projects. The fiscal year 2021 Capital Improvement Plan (CIP) of \$5.3 million was adopted in October and is being funded from a variety of sources including current revenues, fund balance, a new loan and grants. The five year plan calls for \$16.3 million in expenditures for a variety of projects. Many of these projects are discussed in further detail below.

Major Projects

In the coming year, grant funding will continue to be a priority to help fund the CIP projects that have been approved. The City has been successful in receiving a grant from the Florida Department of Economic Opportunity Community Development Block Grant (CDBG) for \$1.5 million for street improvements surrounding the new hotel near the convention center. These monies will be used to extend 7th Street west from US/41 to Haben Blvd., which will greatly improve the east/west connectivity within the City. In addition, the City has submitted several CDBG grants through the Florida Department of Economic Opportunity for the police department, public works mitigation project and infrastructure improvement in Ward 1.

We are entering the 5th year of the ½ cent sales tax funding which provides funding for capital improvements in the areas of transportation, public safety, and park improvements. Several paving projects and park improvements are scheduled in the coming year and will utilize ½ cent sales tax dollars. Architectural plans and design for the new Police Department are well underway and the City anticipates construction to begin in the spring of 2021. The old Palmetto Elementary site has been selected as the new location for the Police Department and efforts are underway to build the new facility at an estimated cost of \$9 million dollars.

The beauty, appearance and historic heritage are extremely important to City leaders. The CRA continues to focus on improving the gateways within the City. One of the more significant capital improvement projects for the City that will continue over the next several years includes a multi-modal redevelopment from Riverside Drive along 10th Avenue West to 17th Street West. The focus of this project will include pedestrian walkways, larger sidewalks, enhanced parking and streetscapes throughout the corridor. The CRA is providing the funding for this project and the Florida Department of Transportation (FDOT) and the Metropolitan Planning Organization (MPO) are matching the CRA contributions in the form of a grant. The total cost of improvements will approach \$6-\$10 million dollars over five years.

The CRA continues to use incentives to entice new businesses to the City. In particular, the CRA Board has approved \$6 million dollars in Tax Increment Financing rebates for a proposed full service 240 room hotel at the convention center here in Palmetto. Construction has been delayed due to COVID 19 but the City is hopeful construction will begin in 2021 and once completed, the hotel should provide significant tax revenue, jobs, and infrastructure improvements to the area.

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Sutton and Lamb Parks have undergone major renovations with the covered sound stage and new public restrooms. Additional enhancements such as new playground equipment, walking trails, and covered pavilions are forthcoming. Once considered the jewels of the parks in Manatee County; Lamb and Sutton Parks are being revived to their highest level of public service. This redevelopment focuses on technology, architecture and entertainment. Sutton Park has been redesigned into a venue for parades, outdoor concerts and "movies in the park" and has become home to several annual events including the City's annual July 4th Celebration. Construction of new bathrooms at Martin Luther King Park is expected to begin during the first half of fiscal year 2021. The CRA also coordinates the Multicultural Festival every year at Lincoln Park which hosts great entertainment and food for all to enjoy. The CRA and City has also partnered with Manatee County to assist with funding a new pool at Lincoln Park, with the City donating land and the CRA contributing \$2M over 10 years to assist with construction of the facility. Groundbreaking occurred in November 2020 and this will be a great addition for the community and residents of the City.

Great strides continue to be accomplished in the City's infrastructure. The long-awaited Equalization Basin will be completed and operational in fiscal year 2021, enabling the City storage of excess wastewater during the rainy season as a result of inflow and infiltration (I&I). This new facility will provide storage options in lieu of discharging excess treated sewer into surrounding bodies of water. Additionally, reuse lines are being laid by City employees to provide irrigation to a larger portion of the City. Great strides are being made to repair and improve the City's water and sewer lines and correct its inflow and infiltration (I&I) issues. I&I continues to be one of the more heavily funded activities in the CIP and the completion of the 6.4 million dollar Equalization Basin at the Waste Water Treatment Plant. Both of these projects are expected to reduce the potential for sewage spills during heavy rain events and improve our efforts to limit negative impacts on our precious water bodies.

Funding for capital equipment purchases continues during the coming year. Some of the more notable capital equipment purchases include four patrol vehicles, mobile radios, in-car video systems and twenty-eight laptops. The Public Works Department will receive four pickup trucks, bucket truck, grapple truck and a Vacon truck to be used in the stormwater department for main line cleaning. Other one time purchases totaling approximately \$18,500 are being funded with current year revenues for IT hardware replacement.

Meeting Goals

The fiscal year 2021 budget offers enhancements to the appearance of the City, protection of our historic heritage and a focus on improving the overall effectiveness and efficiency of services we deliver to our residents. The economic stability of the City and its citizens is guided by CRA and code enforcement efforts to protect the property values and by the City Departments in wisely spending the hard-earned taxpayer dollars. All funds are balanced and showing small surpluses to fortify the fund balances/net assets of the funds of the City.

Final- 09/28/2020

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Summary

The budget is one of the most important City documents, and every effort is made to ensure it is comprehensive and comprehendible. In addition to the many routine tasks associated with municipal government, the City of Palmetto is becoming proactive and assumed many significant projects that will positively impact the community for years to come.

As I submit the budget for fiscal year 2021, I would like to sincerely thank the Mayor and City Commission for the support, confidence and guidance given to the leadership team and myself this past year. Special thanks and appreciation are extended to the Finance Department and to the other Department Heads who have worked so diligently in the preparation of this document. This document will be submitted to Government Finance Officers Association (GFOA) for the twelfth straight year to be awarded the Distinguished Budget Award. I look forward to another great year as we strive to deliver the highest quality public services to our citizens.

James R. Freeman, City Clerk



PALMETTO – PRESERVING THE PAST... BUILDING OUR FUTURE...

When you are in the City of Palmetto, you are treading in the moccasin tracks of the Timucan Indians, who settled the area around 1000 A.D. as well as the boot steps of Hernando DeSoto, the Spanish Conqistador who landed at what is now Shaws Point, in 1539. Intrepid pioneers, such as S.S. Lamb and John Harllee, followed, accepting the challenges of the future to build a hospitable, agricultural community. The area's fertile land, fabulous fishing, balmy breezes and abundant foliage along the river were difficult for anyone to resist. Our City is rich in history and heritage and promise of a bright future for our citizens.

Then and Now...

- The first road was built in 1846. The streets were paved in 1913 and 42 miles of streets are being maintained by the City in 2019. During 2020, the City completed an infrastructure project to replace water lines and repave streets in the area by the fairgrounds between 13th Ave. West and 10th Ave. West from 10th Street West to 17th Street West. This project was partially funded with a Community Development Block Grant of \$750,000.
- Electric street lights came to Palmetto in 1912 and was powered by a diesel generator at the Palmetto Fire Department that was located at 6th St and 10th Ave, the current location of the Agricultural Museum. The City currently has 928 street lights throughout the city.
- The population in 1889 was 300 and the 2010 census counted 12,606. The 2020 census estimate is 13,748.
- Lamb Park was the first city park built in 1909 on land donated by S.S. Lamb as a Christmas gift to Palmetto citizens. The City now has fourteen parks, including the planned Connor Park which will be completed in FY2021. The focal point of the City has become Sutton Park, which hosts with City's July 4th Celebration. Each month the City hosts the Movie in the Park as a free family event. The next phase is slated to include new playground equipment and a planned walking path. The City's Historical Park, across the street from Sutton Park, houses several buildings from the early days of the City Carnegie Library, the original post office, the one room school house and the Agriculture Center housed in the old fire station. All landscaped with bricks taken from the old streets. In 2020, the Carnegie Library elevator was replaced.
- The Manatee County Fair started in 1916 and in 1950 the fairgrounds were built in the City. The City now hosts a number of events including the annual July 4th celebration, Movie's in the Park, Multi-Cultural Festival, MLK Parade and Children's Parade. These events were postposed during FY2020 due to the COVID 19 pandemic.
- Victory Bridge was built in 1919 across the Manatee River to Bradenton. A hurricane destroyed the bridge in 1926 and it was replaced by the Green Bridge in 1927. This bridge was later replaced by a modern bridge and a portion of the original Green Bridge remains as a fishing pier in the City. In 2020, the Community Redevelopment Agency commissioned the replacement of the City's southern gateway landmark. The Seahorse Statue was an early landmark for traveler's passing through the City from 1950-1980's until the construction of the new bridge.
- The sewer system was installed in 1913 and now consists of 69 miles of piping and the City's Waste Water Treatment Plant treats and average of 1,200,000 gallons of sewage daily with peaks above 2



million gallons during the rainy season. In fiscal year 2020, the City began construction of the 2 million gallon Equalization (EQ) Basin. The purpose of the EQ basin is to smooth out daily peaks and absorb access water from rain events. This project will be completed in the winter of 2020 at a cost of approximately \$7M.

- The reclaimed water system was started in the 1990's and now consists of 33 miles of lines. Storage capacity, in the form of an aquifer storage and recovery (ASR) well was completed during 2018, increasing the City's capability of providing year-round irrigation to its customers and virtually eliminates the need to discharge into the bay. In fiscal year 2021, the City installed reuse lines to provide the service to a greater number of customers. Currently the City has 98 % of reuse system installed throughout the City.
- The first City debt was \$1,500 in 1894 for a schoolhouse. The City's debt is currently \$20 million which was mostly for infrastructure and equipment in the form of qualified bank loans and capital leases. The City anticipates additional debt in fiscal year 2021 of \$6 million for New Police Department.
- The CRA was formed in 1985 to relieve the slum and blight in 29.76% of the City where approximately 38.11% of the population lives. In fiscal year 2011, the boundaries of the CRA were expanded and the term of the CRA was extended until 2042. In 2020, the CRA will continue with redevelopment efforts and many CRA properties are undergoing Brownfield remediation with the use of State and Federal grant dollars. Since the inception of the CRA, it has been instrumental in changing the look of the City with improvements to 5th Street, Sutton Park, the new MLK Park restrooms, the replacement seawall and the living seawall. As we look ahead projects include a new hotel at the Civic Center, the 10th Avenue Multi-modal corridor, the addition of Connor Park and additional improvements to the City's waterfront.
- The City of Palmetto partnered with a hotel developer and received a \$1.5M Economic Development grant to extend 7th street west from US41 to Haben Blvd. as part of the hotel project. In addition, the CRA board approved up to \$6M in incentives as part of a 240 full service hotel being proposed adjacent to the Bradenton Convention Center.

The City's long-term plan is to develop, provide and maintain a family friendly small town atmosphere in appearance, services, infrastructure, safety, economic stability and historic preservation. Palmetto has always been a tight-knit community with deep roots in its historic heritage and its leaders have a strong desire to maintain that heritage while building a progressive future for its children.

The City's plans for the future include further development and enhancement of its park system and core areas of the city.

- Martin Luther King Park additional of new restrooms.
- Connor Park Brownfield remediation and construction of new pavilion and boardwalk to view the Manatee River.
- Multi-Modal Corridor planned to redevelop an old north-south corridor though the City's urban core and will allow for all types of non-standard transportation such as walking, jogging and biking. The CRA is partnering with SWFWMD and FDOT to start the design of Phase II. It is anticipated to begin in FY2022.



- 23rd Street and Business 41 roundabout The City is partnering with the FDOT to construct a roundabout to provide a safe access to Business 41.
- Lincoln Park Aquatics Center The CRA and Manatee County entered into a joint partnership to construct the aquatics center for residents that are north of Manatee River.

The services provided by the City to its citizens are much like other cities however, being a city over 100 years old presents many problems in maintenance and upgrading the city's infrastructure.

These challenges in infrastructure include:

- Funding for the pay-as-you-go CIP is limited and in some funds have drained usable fund balance to low levels.
- Aging water and sewer lines causing line breakage and sewer backups
- Maintenance in the wastewater treatment plant equipment
- Drainage of stormwater in areas that experiences flooding during heavy rains.
- Inflow and infiltration (I&I) caused by stormwater and groundwater entering into sanitary sewer systems through cracks and/or leaks.
- Aging City facilities including the Police Station with structural issues and the department's spatial needs.
- Maintenance of roadways to alleviate potholes and other annoying obstacles.

Despite the challenges mentioned above, Palmetto has work hard to be progressive and address these issues with the resources we have available. Examples include:

- The new EQ basin is expected to go a long way towards reducing the frequency and volume of the sewer spills the City has experienced during high intensity rain events.
- With each new infrastructure project the City always strives to add new reuse lines whenever possible. We are well over 75% of residential customers which have the reuse service.
- Design plans are 60% completed for the new Police Department and we hope to break ground in summer 2021 with a construction time of one year.

Other challenges include:

- Increased turnover in employees.
- Keeping up with increasing wage and benefit costs while attempting to keep employees paid at market value.
- Due to the COVID 19 pandemic, staff is closely monitoring actual revenue and expenses to maintain current services.

The City of Palmetto and its citizens have met and overcome many challenges over the past one hundred fifteen years including a Yellow Fever epidemic, COVID 19, storms, economic and agriculture hardships. Our citizens have continually pulled together to meet the challenges head-on and make the City a good place to live, raise their families, preserve the past left to them by the city founders and build for a bright future.



Mission Statement

The City of Palmetto is dedicated to enhancing the quality of life of its citizens by providing those services which ensure a safe and healthy community.

Long Term Goals

By 2026, the City will develop, provide and maintain a family friendly small town atmosphere in:

Appearance... Infrastructure...

Economic Stability. . .

Services...

Safety...

Historic Preservation. . . .

Short Term Goals to Achieve the Long Term Goals

These initiatives will continue to be implemented and/or accomplished to achieve the long-term goals:

Appearance Improve, beautify and enhance the downtown core of the city as well as

other possible areas outside the downtown core. This will in turn increase the tax base of the City and provide additional tax monies to be used to

provide services.

Services Increase reclaimed water service from present levels to 90% of the city.

Improve the efficiency of all utility services billed to the customer. Provide quality/efficient/courteous services to Palmetto citizens each and

every day of the year.

Infrastructure Maintain utility rates to provide additional revenues to be used to fund

much needed utility capital projects in the City. Other funds available for capital projects are very limited and projects will be prioritized and

assigned according to greatest need.

Safety Make the areas of the city which are more prone to crime, safer.

Maintain/improve the WWTP and all infrastructure, in an effort to keep the environment safe for the City's citizens and wildlife. Provide well

lighted and safe public areas.

and stimulate property values that declined during the recession but have begun to increase again. Difficult decisions however, continue to be made to ensure the City's and the citizens stability both financially and

physically.

Historic Preservation The City's rich heritage is very important to the city leaders and the

citizens. The City will continue to maintain and enhance the Historic Park,

as well as other historical parts of the city.



<u>Citywide Initiatives to Achieve the Long Term Goals</u> <u>Completed in Fiscal Year 2020 or to begin in Fiscal Year 2021</u>

Appearance

- Completed construction of the Seahorse Statue at the southern gateway to the City.
- The CRA Purchased property and demolished substandard housing.
- Continue to enhance landscaping throughout the City.
- Replace the 17th Street Park pavilion and playground utilizing a combination of impact fees and infrastructure project funding.
- FDOT 10th Avenue Streetscape in planning phase for road improvement

Services

- Completion of a new Equalization Basin at the Waste Water Treatment Plant to increase plant efficiency, especially during peak seasons.
- Provide new and improved park features at Sutton, Lamb, Martin Luther King Jr., Riverside, Hidden Lake, Taylor, and 17th Street Parks.
- The CRA will add a new park in FY2021 Connor Park.
- Joint partnership with Manatee County for the new Lincoln Park Aquatics Center.

Infrastructure

- Utilized a Community Development Block Grant to contribute to an economic revitalization project.
- Made substantial improvements to city water and sewer lines and continued reuse expansion.
- Continue to effectively utilize the increased user fees to fund utility CIP projects.
- Perform engineering work necessary to begin Ward 1 Phase III Infrastructure

Safety

- Continued improvements to public areas adding lighting, security cameras.
- Begin construction on the new police station for higher visibility.
- Upgrade electrical system and storage facility at the Public Works facility.
- The new Connor Park is part of a Brownfield remediation project with the Southwest Florida Water Management District.
- Roundabout at Business 41 and 23rd Street in engineering phase with FDOT

Economic Stability

- Property values increased 7% for FY2021.
- All governmental funds and three of the four enterprise funds meet the minimum 3-month fund balance requirement.
- Consistent review and revision of all financial policies to meet the current and future economic needs of the City.

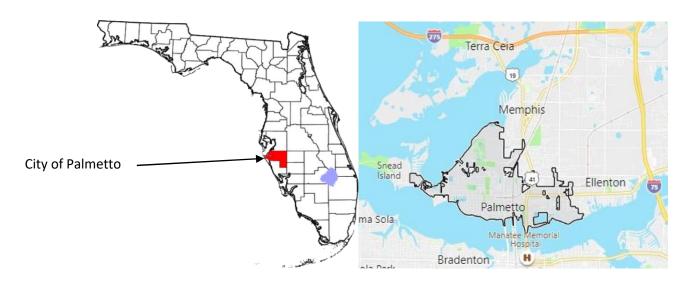
Historic Preservation

- The CRA purchased Palmetto Women's Club and began renovations.
- Maintain and improve the Historic Park, Carnegie Library, and VFW.
 - Future multimodal trail connecting historic parts of the City.



CITY OF PALMETTO MANATEE COUNTY, FLORIDA

Website: www.palmettofl.org
Zip Code: 34221



CITY FACTS

Date of Incorporation June 15, 1897

Form of Government Mayor and Commission

Size 7 square miles

Population 2010 Census: 12,606

2019 Estimated 13,748

2020 Assessed Property Value \$978,061,804

City Services Provided Police, Water, Sewer, Garbage, Stormwater, Reclaimed Water

13 parks, 100.79 acres

Infrastructure:

Parks

Streets 42 miles Traffic signals 12

Street Lights 928 Tennis courts 1
Water mains 74 miles Sewer pipes 69 miles

Storm drains 64 miles Reclaimed water pipes 33 miles

City Buildings City Hall, 516 8th Avenue West

Public Works, 600 17th Street West Police Department, 1115 10th Street West

Community Redevelopment Agency, 324 8th Avenue West



CITY DEMOGRAPHICS

U.S. Bureau of Labor Statistics

<u>PALMETTO</u>		<u>FLORIDA</u>	
Estimated median household income	\$43,393	Estimated median household income	\$53,267
Per capita income	\$26,443	Per capita income	\$30,197
Median Age in Palmetto	48.5	Median Age	42.0
Median house/condo value	\$122,600	Median house/condo value	\$196,000
Unemployment-August 2020	6.3%	Unemployment-August 2020	7.4%
Median Property Taxes with mortgages	\$1,385	Median Property Taxes with mortgages	\$1,466
Owner occupied Housing Unit Rate	69.4%	Owner occupied Housing Unit Rate	65%
Median Gross Rent	\$922	Median Gross Rent	\$1,128

For Population 25 years and over in Palmetto:

82.5%	High School education or higher
21.6%	Bachelor's degree or higher
7.2%	Graduate or professional degree
25 minutes	Mean travel time to work

Nearest City:

Population < 50,000	1.5 miles	Bradenton
Population 50,000+	13.1 miles	Sarasota
Population 200,000+	18.8 miles	St. Petersburg

Educational Centers:

Within City Limits: Palmetto Elementary, Palmetto High School

Private Schools: Manatee School for the Arts, Palmetto Christian School,

Lincoln Memorial Academy

Colleges/Universities

State College of Florida – Bradenton – 6 miles

University of South Florida – Manatee/Sarasota campus – 9.3 miles

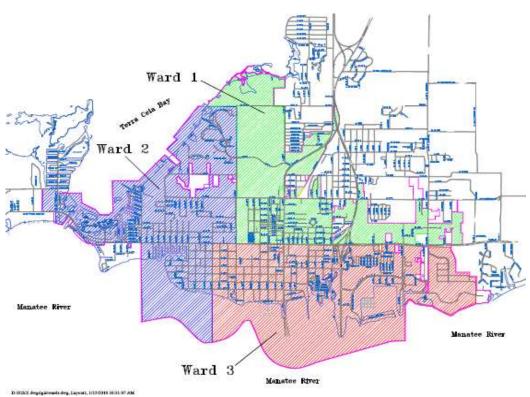
University of Tampa – Tampa – 30 miles

Principal Taxpayers in 2019:

			Percentage of Total
Taxpayer	Taxa	ble Assessed Value	Taxable Assessed Value
Wal-Mart Stores East LP	\$	12,766,693	1.50%
Florida Power & Light Co	\$	12,025,513	1.41%
Palm Bay MHC Holdings LLC	\$	11,610,473	1.36%
Colonial Manor MHC Holdings LLC	\$	10,827,227	1.27%
SS Palmetto LLC	\$	8,516,224	1.00%
Palmetto Mobile Home Club Inc.	\$	7,832,098	0.92%
Palmetto, City of	\$	7,801,243	0.92%
Pacific Tomato Growers LTD	\$	6,573,635	0.77%
Riverside Investment Property LLC	\$	6,270,849	0.74%
SPT Dolphin Palmetto Trace LLC	\$	6,205,144	0.73%



City of Palmetto City Limits



- Donate and Research Control of the Control of the

Elected Officials

Mayor	Shirley Groover Bryant	Term – Nov., 2016 to Nov., 2020	mayor@palmettofl.org
Ward 1	Harold Smith	Term – Nov., 2018 to Nov., 2022	hsmith@palmettofl.org
Ward 2	Tambra Varnadore	Term – Nov., 2018 to Nov., 2022	tvarnadore@palmettofl.org
Ward 3	Brian Williams	Term – Nov., 2018 to Nov., 2022	bwilliams@palmettofl.org
At-Large	Tamara Cornwell	Term – Nov., 2020 to Nov., 2024	tcornwell@palmettofl.org
At-Large	Jonathan Davis	$Term-Nov.,2016\ to\ Nov.,2020$	jdavis@palmettofl.org

Staff

James R. Freeman	941-723-4570	jfreeman@palmettofl.org
Mohammed Rayan	941-723-4580	mrayan@palmettofl.org
Matt Bloome	941-723-4580	mbloome@palmettofl.org
Scott Tyler	941-723-4887	styler@palmettofl.org
Jeff Burton	941-723-4988	jburton@palmettofl.org
Cheryl A Miller	941-723-4570	cmiller@palmettofl.org
Karla Owens	941-723-4580	kowens@palmettofl.org
Vanessa Cochran	941-723-4570	vcochran@palmettofl.org
Paula Hall	941-723-4570	phall@palmettofl.org
Nixa Haisley	941-723-4570	nhaisley@palmettofl.org
	Mohammed Rayan Matt Bloome Scott Tyler Jeff Burton Cheryl A Miller Karla Owens Vanessa Cochran Paula Hall	Mohammed Rayan 941-723-4580 Matt Bloome 941-723-4580 Scott Tyler 941-723-4887 Jeff Burton 941-723-4988 Cheryl A Miller 941-723-4570 Karla Owens 941-723-4580 Vanessa Cochran 941-723-4570 Paula Hall 941-723-4570



Fiscal Year 2021 Budget List of Principal Officials

Elected Officials

Shirley Groover Bryant Mayor

Brian Williams
Vice Mayor, Ward 3
Tamara Cornwell
Commissioner At-Large
Jonathan Davis
Commissioner At-Large
Harold Smith
Commissioner, Ward 1
Tambra Varnadore
Commissioner, Ward 2

Office of the City Clerk

James R. Freeman City Clerk

Vanessa Cochran Assistant City Clerk Cheryl Miller Finance Director

Public Works

Mohammed Rayan Public Works Directio

Matt Bloome Superintendent

Grace Johnson Public Works Administrator
Karla Owens Development Services Director

Police Department

Scott Tyler Police Chief
Mike Stinson Captain
Lorenzo Waiters Captain

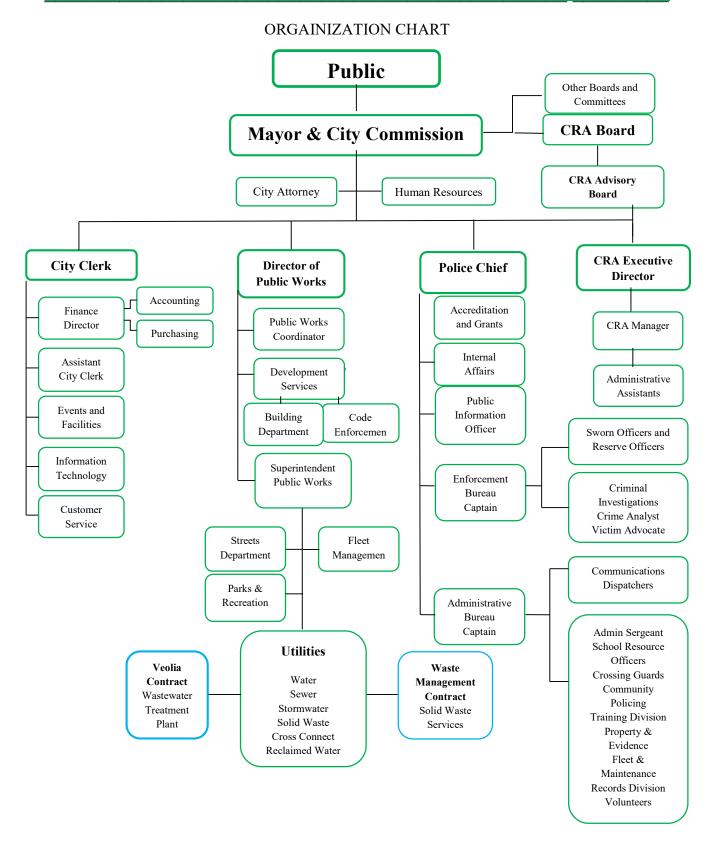
Community Redevelopment Agency

Jeff Burton Director

City Attorney

Mark Barnebey City Attorney







THE CITY OF PALMETTO BUDGET PROCESS

The Budget: The Process Begins...

The Budget process is key to the development and implementation of the City's long and short term plans. The process is designed to assist management in the development of those plans and goals to ensure that Palmetto remains a unique family-friendly community providing quality services to the citizens.

The City budgets resources on a fiscal year, which begins October 1st and ends on the following September 30th. A budget calendar is prepared defining timelines for the budget process, workshops, TRIM compliance and Budget Hearings.

The budget process itself begins in the month of May prior to the coming fiscal year. Throughout the year, the Mayor, City Commission and City staff, collaborate on establishing a mission and broad goals for the community, and staff develops the short-term goals for the coming year based on information gleaned from the City Commission. The Finance Department collects information on expected revenue as well as fixed costs and uncontrollable changes in revenue and expenses.

The Mayor and City Commission's feedback from the goal setting and the estimates of expected revenue and expenses provides the groundwork and starting point for staff to begin framing the Operating and Capital Improvement Plan (CIP) budgets. Staff then begins the process of developing the budget for each cost center and enters the budget items into the budget software. The Finance Department is responsible for data entry of all personnel, benefits, debt service, insurance, transfers and contracted expenses. The decision to increase wages and benefits is based on benefits cost estimates and revenue forecasts.

The County Property Appraiser issues the initial Truth in Millage (TRIM) information on the property valuation for the City on, or about, July 1 and this begins the TRIM process which is required to be completed within 100 days. The City Clerk submits the first version of the budget in July with ad valorem tax revenue based on the valuation amount from the property appraiser and budget meetings begin. The City Commission must set the budget hearings and tentative millage rate, which can be lowered but not increased by August 4. Revenues and requested expenditures are reviewed by Commission on a cost center basis making changes to line item expenses as needed. Revenues are adjusted as additional information is received. The balanced Tentative Budget Resolution is required by mid-September and the Final Budget Resolution by the end of September or the first week of October depending on the starting date.

This process began on April 30th for the fiscal year 2021 budget with the initial distribution of budget documents to the cost centers to be returned to the Finance Department by May 30th. The initial version of the 2021 Budget was distributed to Commission on July 2nd with a 3% increase for General Employee wages and Sworn officers received an increase based on the PBA Agreement. Version 1 was a balanced budget however, several questions remained unanswered including: revenue estimates from the state and county, insurance costs and personnel costs.



This year only two versions of the budget were presented to the City Commission before settling on the Tentative and Final budget. Version 2 was delivered to Commission August 19th and was balanced with no increase to ad valorem taxes and included an 7% increase for sworn officers. Minor adjustments were made prior to the Tentative Budget in the form of truing up updated state revenue projections and personnel costs. The Tentative Budget was presented to City Commission September 15th with all funds balanced or in a surplus position and after many cuts and creative funding were engaged since the City Commission had denied any increase in the millage rate. The Final Budget was adopted on September 28, 2020 with the second public hearing.

The five year capital improvement plan was first presented to City Commission workshop on October 5th, and adopted on October 19, 2020. The projects approved are public works electrical upgrade, waste water treatment plant storage building, water/sewer repairs and continuation of the inflow and infiltration program. In addition, the City applied for a Community Development Block Grant (CDBG) for a comprehensive utility upgrade in Ward 1 Phase III.

Fiscal Year 2021 the City will budget the infrastructure half-cent sales tax separately. Manatee County voters approved a half-cent sales tax which began January 1, 2017 and was to be used for capital projects and infrastructure. The projects that were approved in 2021 included road paving, public works storage facility and a new police station. The sales tax will sunset in fifteen years, end of 2032 and leveraging the revenue for larger projects is being considered. The half-cent sales tax budget was presented to the City Commission workshop on October 19th and adopted on October 19, 2020.

Final- 09/28/2020



Budget Calendar

Su Mo Tu We Th Fr Sa	2020	<u>Action</u>
Su Mo 1u we 1n Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	Apr-01 Apr-15 Apr-30	Regular Commission meeting – No budget action Regular Commission meeting – No budget action Budget Kickoff Meeting – Budget packets to Cost Centers
May Su Mo Tu We Th Fr Sa 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 June	May-04 May-18 May-29	Regular Commission meeting – No budget action Regular Commission meeting – No budget action Budget due back from Cost Center
Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	Jun-01 Jun-12 Jun-15 Jun-18 Jun-29	Regular Commission meeting – No budget action Budget discussion: Department Heads and Finance Staff Regular Commission meeting – No budget action Budget discussion: Department Heads and Finance Staff Budget discussion: Department Heads and Finance Staff
July Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Jul-01 Jul-01 Jul-02 Jul-20 Jul-27 Jul-27	Property appraiser certifies taxable value to City Budget discussion: Department Heads and Finance Staff Version 1 budget submitted to Commission by staff Regular Workshop Meeting - Budget Assumptions discussed Budget Meeting: Version 1 discussed TRIM: Proposed Millage approved by Commission
August Su Mo Tu We Th Fr Sa 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Aug-03 Aug-24	Regular Commission meeting – No budget action Regular Commission meeting – No budget action
September Su Mo Tu We Th Fr Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	Sep-14 Sep-15 Sep-24 Sep-28 Sep-28	Regular Commission meeting – No budget action TRIM: Required 1st Public Hearing and Approval of Tentative Budget TRIM: Advertisement in newspaper Regular Commission meeting – No budget action TRIM: Required 2nd Public Hearing - Adoption of Budget
October Su Mo Tu We Th Fr Sa 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Oct-01 Oct-05 Oct-19	New fiscal year and beginning of FY21 Budget Year Regular Commission meeting – Discussion of Capital Projects (CIP) Regular Commission meeting – Adoption of CIP and Half Cent Capital Projects

Commission meeting with budget action Commission meeting - no budget action Page 31

TRIM Dates - no Commission action

Budget action with staff

Final- 09/28/2020

TRIM requirements during Commission Mtg

Important action affecting budget



FINAL

FISCAL YEAR 2021 BUDGET ASSUMPTIONS

The budget for fiscal year 2020-2021 includes the following assumptions:

Ad Valorem

- General Fund ad valorem revenues levied are \$5,836,193 and are budgeted at 96%, or \$5,602,745 with the assumption of assessing a preliminary millage rate of \$5.9671. This is the same millage rate that was assessed last year. Gross taxable values have increased from \$913,413,958 in FY 2019 to \$978,061,804 or 7.08%. The millage rate of \$5.9671 is 4.43% higher than the roll-back rate of 5.7138.
- This year the City added approximately \$19 million of new construction compared to \$9 million in FY2019.
- Taxable value in the TIF area is up \$20,584,986 for a total value of \$463,063,550 representing a 4.65% increase from the previous year. With the base year of taxable value of \$92,986,708, the current year tax increment value is \$370,076,842 compared to \$349,491,856 in the previous year representing a 5.89% increase. TIF monies from the City to CRA will equal \$2,097,871 compared to \$1,981,180 the previous year, an increase of 5.89%. TIF monies from Manatee County to the CRA are also projected to increase and are loaded at \$2,261,528 versus \$2,135,734 last year. This represents an increase of 5.89%.

Other Revenues

- All revenue estimates from the State of Florida have been received an updated accordingly.
- The Police Department is requesting \$594,398 for the FY 2021 Community Policing Innovation Plan (CPIP), which is funded by the CRA. The number of budgeted officers has reduced by one (Vacant Park Patrol Officer) and overall ancillary costs are consistent in structure with previous plans, with an overall \$18,438 increase from current year due to the increase in police officer salaries. The CPIP was brought to the CRA Advisory Board and approved on July 31st.
- The Code Enforcement Department is requesting \$61,262 to continue funding a Code Enforcement Officer position. This is an increase of \$6,644 from FY 2020 which is due to increased personnel costs.
- The Building Department is balanced and uses no Building Department Reserves.
- The CRA budget is presented with the inclusion of funding from equity to offset the deficit. This amount is based upon current projections and may need to be updated during FY 2021 via a budget resolution depending on actual expenditures prior to 9/30.
- Utility revenues adjusted according to the Utility Rate Study and fund surpluses will be used to fund CIP Projects.
- The subsidy to Stormwater is \$79,288. The subsidy includes \$0 from Road and Bridge Fund, \$39,644 from Water, and \$39,644 from Sewer cost centers. This is \$50,419 lower than FY 2020.



FINAL

Wages and Benefits

- The budget contains 143 funded positions.
 - 126 full-time
 - 11 part-time
 - 8 are in PD 6 Crossing Guards, 1 Sworn Park Patrol, 1 Admin.
 - 1 is in HR
 - o 1 is in Building
 - o 1 is in CRA
 - 6 Elected Officials
- <u>Vacant Positions</u> –22 vacant positions remain funded in the budget; 20 full-time and 2 part-time
 - 3 Police Officers
 - 1 Corporal
 - 1 Crossing Guard (PT)
 - 1 Building Inspector Building (PT)
 - 2 Service Worker II Cross Connect
 - 1 Crew Leader Water
 - 2 Public Works Supervisors Water & Stormwater
 - 1 Crew Leader Sewer
 - 1 Service Worker I Sewer
 - 1 Service Worker II Sewer
 - 1 Crew Leader Stormwater
 - 1 Equipment Operator Stormwater
 - 1 Sign Maintenance Tech Road & Bridge
 - 1 Equipment Operator Road & Bridge
 - 1 Service Worker II Road & Bridge
 - 1 Service Worker III- Parks
 - 1 Service Worker I Parks
 - 1 Assistant CRA Director
- The Commission and Mayor's salaries, as well general employees received a 3% increase over FY2020. Sworn officers will receive a 10% increase in FY2021.
- Pension costs are loaded based on the actuarial report received in January of 2020. The rate for PD decreased from 21.63% in FY2020 to 21.19%. General Employees' pension decreased from 18.47% to 14.92%.
- The renewal cost for health insurance increased by 9.65% and United Healthcare will continue as our medical insurance provider.
- The budget for the City's Workers' Compensation insurance increased by 46% due to the existence of several large claims.



FINAL

Expenses

- The budget for the City's Property, Casualty and Liability insurance increased by 10% based on the FY2020 projections.
- Cost allocation for General Fund support services methodology is consistent with prior years.
- The funding of one-time expenditures with fund balance is allowed by the Fund Balance policy and includes:
 - Contingencies:
 - o Insurance Contingencies- \$40,000 (General Fund)
 - o Hurricane emergency supplies-\$14,500 total

Capital Expenses

The following General Fund capital expenditures funded as follows:

	Fund Balance		Ope rating		Total Capital		
Location			Budget	Purchases			
City Hall							
Gateway Sign Replacement PC	-		3,500		3,500		
Server (ESX)	-		15,000		15,000		
Total City Hall	\$ -	\$	18,500	\$	18,500		
Police Department					_		
Total Police Department	\$ -	\$	-	\$	-		
Public Works							
Total Public Works	<u>-</u>	\$		\$			
Total Capital Purchases	\$ -	\$	18,500	\$	18,500		



FINAL

FY21 Capital Lease

Total Capital Lease	\$ 1,290,619
Term	Quarterly
Estimated Interest	3%
FY 21 Principal & Interest Payments	\$ 171,806

The Finance Department will request quotes from several lending institutions in early February. Therefore, the City budgets two payments for FY21. The payments are made in June and September.

GENERAL FUND			ENTERPRISE FUND					
Police Department	<u>Price</u>	<u>Amount</u>	Payments	SOLID WASTE FUND	ID WASTE FUND Price		<u>Payments</u>	
4 Patrol Ford Interceptors	47,750	191,000						
4 Coban EDGE In-car video	6,500	26,000		0.33 Grapple Truck (shared)	170,000	56,667		
4 Mobile Radio	2,200	8,800		Total Solid Waste Fund		\$ 56,667	\$ 7,544	
4 Docking Station	1,455	5,820						
28 Laptops (Admin/Patrol)	2,500	70,000						
Total Police Department		301,620	40,152					
				WATER SEWER FUND				
Code Enforcement				Water Department				
2 Ford F150	28,000	56,000	7,454	0.25 Vac Truck (shared)	470,000	117,500	15,642	
<u>Parks</u>				Sewer Department				
0.50 Bucket Truck (shared)	170,000	85,000		0.25 Vac Truck (shared)	470,000	117,500		
0.33 Grapple Truck (shared)	170,000	56,666		1 Ford F250	40,000	40,000	20,966	
Total Parks Department		141,666	18,858					
Total General Fund		\$ 499,286	\$66,464	<u>Waste Water Treatment Plant</u>				
				0.25 Vac Truck (shared)	470,000	117,500	15,642	
				Total Water Sewer Fund		\$392,500	\$ 52,250	
ROAD & BRIDGE FUND				STORMWATER FUND				
0.50 Bucket Truck (shared)	170,000	85,000		0.25 Vac Truck (shared)	470,000	117,500		
0.33 Grapple Truck (shared)	170,000	56,666		Total Stormwater Fund		\$117,500	\$ 15,642	
1 Curb Machine		15,000						
1 Bobcat		28,000						
1 Ford F250		40,000						
Total Road & Bridge Fund		\$ 224,666	\$29,906					



FINAL

<u>Debt Expense – Principal Payments</u>

	Original	Start		Balance as of		Y21 Debt		alance as of
Description	Loan	Date	Maturity	9/30/2020	Se	ervice Exp		9/30/2021
STATE REVOLVING FUND				\				
SRF - Reuse	415,000	6/15/2003	12/15/2022	12,236		4,779		7,457
SRF - Stormwater	2,872,229	10/15/2001	4/15/2021	182,962		182,962		-
SRF - EQ Design	368,749	12/15/2018	12/15/2038	331,564		18,746		312,817
SRF - EQ Basin Construction	6,915,245	6/10/2019	12/15/2038	6,915,245		371,075		6,544,170
Total SRF Loans	\$ 10,571,223			7,442,007		577,562	\$	6,864,444
BANK QUALIFIED LOAN								
2006 CRA Loan	4,395,000	7/18/2006	7/31/2026	1,318,500		219,750		1,098,750
2014 Loan (CIP)	1,250,000	11/1/2014	8/31/2029	815,195		79,965		735,230
2019 Loan (CIP) Refinanced	7,151,300	6/3/2019	1/1/2028	5,808,500		1,013,700		4,794,800
Total Bank Qualified Loan	\$ 12,796,300			7,942,195		1,313,415	\$	6,628,780
CAPITAL LEASE								
FY 2017 Capital Lease	552,300	6/16/2017	3/16/2021	56,465		56,465		-
FY 2018 Capital Lease	650,000	6/20/2018	3/20/2022	234,906		167,230		67,676
FY 2019 Capital Lease	377,105	7/4/2019	4/4/2023	263,685		93,586		170,099
FY 2020 Capital Lease	483,300	5/28/2020	2/28/2024	424,700		118,731		305,968
FY 2021 Capital Lease	1,232,714	5/1/2021	2/1/2025	-		153,016		1,137,603
FY 2019 Capital Lease (FPL Project)	252,031	9/1/2019	9/1/2031	252,031		19,966		232,065
Telemetry Meter Lease	1,460,000	5/6/2013	8/6/2023	348,314		137,556		210,759
Total Capital Lease	\$ 5,007,450			1,580,101		746,550		2,124,169
INTERFUND LOAN								
ASR Advance from Trailer Pk	500,000	9/30/2014	9/30/2023	165,800		53,641	\$	112,159
TOTAL DEBT - Principal Only	\$ 28,874,973			\$ 17,130,102	\$	2,691,169	\$	15,729,552
				General Fund	¢.	280,910	\$	1,011,906
			Dag	d & Bridge Fund		302,222	\$ \$	986,702
			Koa	Enterprise Fund			\$ \$	
		C		•		1,888,287		12,632,194
		Com	munity Kedeve	elopment Agency		219,750	\$	1,098,750
				-	\$	2,691,169	\$	15,729,552

CITY OF PALMETTO RESOLUTION NO. 2020-17

A RESOLUTION OF THE CITY OF PALMETTO OF MANATEE COUNTY, FLORIDA, ADOPTING THE FINAL LEVYING OF AD VALOREM TAXES FOR THE CITY OF PALMETTO FOR FISCAL YEAR 2021; AND PROVIDING FOR AN EFFECTIVE DATE

WHEREAS, the City of Palmetto of Manatee County, Florida, on September 28, 2020, adopted Fiscal Year Final Millage Rates following a public hearing as required by Florida Statute 200.065; and

WHEREAS, the City of Palmetto of Manatee County, Florida, held a public hearing as required by Florida Statute 200.065; and

WHEREAS, the gross taxable value for operating purposes not exempt from taxation within the City of Palmetto has been certified by the Manatee County Property Appraiser to the City Palmetto as \$978,061,804.

NOW, THEREFORE, BE IT RESOLVED by the City of Palmetto of Manatee County, Florida, that:

Section 1: The Fiscal Year 2021 operating millage is 5.9671 mills, which is 4.43% greater than the rolled-back rate of 5.7138.

Section 2: The City of Palmetto has no voted debt service millage.

Section 3: This resolution shall take effect immediately upon its adoption.

PASSED AND DULY ADOPTED, at a public hearing with a quorum present and voting, this 28th day of September, 2020 at ____7:23__ pm.

CITY OF PALMETTO, FLORIDA, BY THE CITY COMMISSION OF THE CITY OF PALMETTO, FLORIDA

ATTEST: JAMES R. FREEMAN

City Clerk

City Clerk

CITY OF PALMETTO RESOLUTION NO. 2020-18

A RESOLUTION OF THE CITY OF PALMETTO OF MANATEE COUNTY, FLORIDA, ADOPTING THE FINAL BUDGET FOR FISCAL YEAR 2021; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City of Palmetto of Manatee County, Florida, on September 28, 2020, held a public hearing as required by Florida Statute 200.065; and

WHEREAS, the City of Palmetto of Manatee County, Florida, has determined that it is necessary and in the best interest of the City to establish a final budget for the Fiscal Year 2021.

WHEREAS, the City of Palmetto of Manatee County, Florida, set forth the appropriations and revenue estimate for the Budget for Fiscal Year 2021 in the amount of \$33,374,513.

NOW, THEREFORE, BE IT RESOLVED by the City of Palmetto of Manatee County, Florida, that:

Section 1: The Final Budget for Fiscal Year 2021, as shown on Attachment "A" to this Resolution,

incorporated herein and made a part hereof, is hereby adopted.

Section 2: This resolution shall take effect immediately upon its adoption.

PASSED AND DULY ADOPTED, at a public hearing with a quorum present and voting, this 28th day of September, 2020 at ____7:25_ pm.

CITY OF PALMETTO, FLORIDA, BY THE CITY COMMISSION OF THE CITY OF PALMETTO, FLORIDA

SHIRLEY GROOVER BRYANT, MAYO

ATTEST: JAMES R. FREEMAN

City Clerk

City Clerk

Final- 09/28/2020

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ATTACHMENT A

Fiscal Year 2021 Final Budget Resolution 2020-18

General Fund - #001		
Mayor & Commission		276,906
City Clerk		2,589,441
Information Technology		614,014
City Attorney		309,376
Finance		681,485
Human Resources		255,355
Events and Facilities		171,910
Police		5,054,665
Code Enforcement		291,213
Public Works Administration		719,872
Planning		204,803
Fleet Maintenance		231,651
Parks & Landscape		834,164
Building Department		659,679
Total General Fund Expenses	\$	12,894,534
CRA Fund - #190	\$	7,383,092
Road & Bridge Fund - #307	\$	1,615,400
Solid Waste Fund - #403	\$	2,389,835
Water and Sewer Fund - #432	***	
Cross Connect		268,954
Water Department		2,596,524
Sewer Department		1,948,205
Customer Service		637,660
Waste Water Treatment Plant		2,155,813
Total Water and Sewer Fund Expenses	\$	7,607,156
Stormwater Fund - #440	\$	1,055,304
Reuse Fund - #460	\$	429,192
TOTAL CITY BUDGET	\$	33,374,513

RESOLUTION NO. 2020-19

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF PALMETTO, FLORIDA, ADOPTING THE CAPITAL IMPROVEMENT PLAN BUDGET FOR FISCAL YEARS 2021-2025; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City of Palmetto, Florida has determined that it is necessary to adopt a Capital Improvement Plan;

WHEREAS, it is necessary to provide budgetary authorization for the expenditure of these funds in Fiscal Year 2020;

NOW, THEREFORE, BE IT RESOLVED, BY THE CITY COMMISSION OF THE CITY OF PALMETTO, FLORIDA:

Section 1: The Capital Improvement Plan for 2021 through 2025 as shown on Attachment A to this Resolution is hereby adopted in the total amount of \$16,378,824.

Section 2: The Capital Improvement Plan Budget for the Fiscal Year 2021 as shown on Attachments A to this Resolution is hereby adopted in the amount of \$5,326,824.

Section 3: The budget for funding from fund balance/net position as detailed on Attachment A to the Resolution is hereby adopted in the amount of \$2,650,189.

Section 4: This Resolution shall become effective immediately upon its passage

PASSED AND DULY ADOPTED, in regular session, by the City Commission of the City of Palmetto, with a quorum present and voting, this 19th day of October, 2020.

CITY OF PALMETTO, FLORIDA BY AND THROUGH THE CITY COMMISSION OF THE CITY OF PALMETTO

SHIRLEY GROOVER BRYANT, MAYOR

ATTEST: JAMES R. FREEMAN

City Clark



Fiscal Year 2020 Capital Improvement Progam Activity and Available Balance

										Available
Project Description	Supporting Fund	FY2	2020 Budget	Ex	pense YTD	Er	cumbered		YTD + ENC	 Balance
Road Improvements										
1 Surface Upgrades - 2nd Ave/10th St	R&B Fund Balance	<u> </u>	26,495		-		-		-	 26,495
Surface Upgrades - 7th St WWard 1 Phase 3	R&B Fund Balance R&B Fund Balance	┨—	198,400 133,505		18,655 51,305		82,200		18,655 133,505	 179,745
4 CDBG - 7th St Extension	Grant	1	1,500,000		-		-		-	1,500,000
ROAD IMPROVEN	MENTS TOTAL	\$	1,858,400	\$	69,960	\$	82,200	\$	152,160	\$ 1,706,240
Public Facilities										
<u>1</u> City Facility Security	Capital Projects	\$	27,502	\$	-	\$	-	\$	_	\$ 27,502
2 City Wide Facilities Upgrades	Capital Projects	1	55,005							 55,005
3 PW Yard Lighting	General Fund Balance	1	45,000					_		 45,000
		1	· · · · · · · · · · · · · · · · · · ·							
PUBLIC FACILI	FIES TOTAL	\$	127,507		-		-		-	\$ 127,507
Stormwater										
1 Word 1 Stammurator Improvements	Stammuratan		73,406							72.406
1 Ward 1 Stormwater Improvements	Stormwater	1			110.010			_	110.010	 73,406
2 Dredging Projects	Road & Bridge	1	201,165		110,918		-	_	110,918	 90,247
STORMWATER TOTAL		\$	274,571		110,918		-		110,918	 163,653
Water/Sewer										
1 WWTP Expansion	Water/Sewer	\$		\$		\$	-	\$	-	\$ _
2 Equalization Basin & Equipment	Water/Sewer & Loan	.	5,663,318		4,707,733		636,117		5,343,850	 319,468
3 WWTP Upgrades	Water/Sewer		323,615		134,973		32,000		166,973	156,642
4 Lift Station Upgrades	Water/Sewer		378,298		55,460		81,326		136,786	241,512
5 Sewer Lines R&R	Water/Sewer		75,745		-		-		-	 75,745
6 I&I Program	Water/Sewer		1,025,891		194,976		288,305		483,280	 542,611
7 Water Lines R&R	Water/Sewer]	209,786		-		-		<u>-</u>	 209,786
8 Chloramines Injection System	Water/Sewer & Loan	J	263,175		9,700		238,450		248,150	 15,025
9 Fire Protection Upgrades	Water/Sewer & Loan		27,521		19,399		7,357		26,756	 765
WATER/SEW	ER TOTAL	\$	7,967,349	\$	5,122,240	\$	1,283,555	\$	6,405,795	\$ 1,561,554
Reuse										
1 PARS Expansion	Reuse	\$	108,482	\$	93,418	\$	15,064	\$	108,482	\$ _
REUSE T		\$	108,482	\$	93,418	\$	15,064	\$	108,482	\$ -
Comprehensive Utility Upgrades										
Subsystem #4 - Infrastructure		1								
1 Improvements	R&B/WS/Reuse/Half Cent	1	1,751,384		1,751,384		<u>-</u>		1,751,384	 (0)
2 15th Ave Utility Replacement	R&B/WS/Storm/Reuse		404,151		377,370		26,781		404,151	
MULTIPLE FUI	MULTIPLE FUNDS TOTAL		2,155,534	\$	2,128,754	\$	26,781		2,155,535	\$ (0)
GRAND T	OTAL	\$	12,491,843	\$	7,525,290	\$	1,407,600	\$	8,932,890	\$ 3,558,953

Final- 09/28/2020



2021- 2025 CAPITAL IMPROVEMENT PLAN ATTACHMENT A

-		Project Description	Supporting Fund	PR CA	Y2020 OJECTS IRRIED RWARD		W FY2021 UNDING		TAL FY2021 FUNDING		FY2022		FY2023		FY2024		FY2025	Tota	l Project Cost
		Road Improvements	-																
	1	Surface Upgrades: 7th St W	Road & Bridge	\$	179,745	\$	-	\$	179,745	\$		\$		_\$_	-	\$		\$	179,745
*	2	CDBG - 7th Street Extension	Capital Projects	1	,500,000		-	\$	1,500,000		-		-		-		<u> </u>		1,500,000
	3	Street Paving	Road & Bridge		-		175,000	\$	175,000		100,000		100,000		100,000		100,000		575,000
	4	23rd St. Realignment	R&B/Half Cent		-		-	\$	-		1,000,000		-		-				1,000,000
		ROAD IMPROVEMENTS	ГОТАL	\$ 1,	679,745	\$	175,000	\$	1,854,745	\$:	1,100,000	\$	100,000	\$	100,000	\$	100,000	\$	3,254,745
		Public Facilities																	
-	1		- Capital Projects	\$	37,502	\$	-	\$	37,502	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	117,502
	2	City Wide Facilities Upgrades	Capital Projects		45,005		-		45,005		20,000		20,000		20,000		20,000		125,005
	3	PW Electrical Upgrade	GF/RB/WS/SW/RU		45,000		155,000		200,000		-		-				-		200,000
	4	PW Storage Building	GF/RB/WS/SW/RU		-		450,000		450,000								-		450,000
	5	WWTP Storage Building	Water/Sewer		-		100,000		100,000		-								100,000
**	<u>6</u>	Public Administration Building	Capital Projects		-		-		-		_		342,000		4,275,000				4,617,000
		PUBLIC FACILITIES TO	OTAL	\$	127,507	\$	705,000	\$	832,507	\$	40,000	\$	382,000	\$ 4	,315,000	_\$_	40,000	\$	5,609,507
		Stormwater																	
-	1		- D1 0 D-:-1		00.247		22.042		112 100										112 100
	1	Dredging Projects	Road & Bridge		90,247		22,942		113,189	_									113,189
		STORMWATER TOT	AL	\$	90,247	\$	22,942	\$	113,189	\$	-	\$	-	\$		\$	-	\$	113,189
		Weber (Correct																	
•	1	Water/Sewer WWTP Expansion	- Water/Sewer	d.		¢		đ		¢		¢		ď		ď		ф	
	1	Equalization Basin & Equipment	Water/Sewer & Loan	Ф	319,468	Ф		Þ	319,468	-3	<u>-</u>	- 4	<u>-</u>	Ф.		Ф_		Φ	319,468
	3		Water/Sewer		156,642				156,642		100,000		100,000		100,000		125,000		581,642
	4	Lift Station Upgrades	Water/Sewer		241,512		_		241,512		50,000		50,000		50,000		125,000		516,512
	5	Sewer Lines R&R	Water/Sewer		75,745		100,000		175,745	_	50,000		50,000		50,000		125,000		450,745
	6	I&I Program	Water/Sewer		542,611		141,360		683,971		200,000		250,000		250,000		300,000		1,683,971
	Z	Water Lines R&R	Water/Sewer		209,786		100,000		309,786		50,000		50,000		50,000		125,000		584,786
	8	Chloramines Injection System	Water/Sewer & Loan		15,025		50,000		65,025		-		-		-				65,025
		WATER/SEWER TOT	'AL	\$ 1,	560,789	\$	391,360	\$	1,952,149		450,000	\$	500,000		500,000		800,000	\$	4,202,149
		Reuse																	
•	1	PARS Expansion	Reuse	\$	-	\$	74,333	\$	74,333	\$	-	\$	_	\$	-	\$	75,000	\$	149,333
		REUSE TOTAL		\$	-	\$	74,333	\$	74,333	\$	-	\$	-	\$	-	\$_	75,000	\$	149,333
		COMPREHENSIVE UTILITY UPGRADES																	
**	1		R&B/WS/Storm/Reuse	\$	99,901	\$	400,000	\$	499,901	\$	600,000	\$	600,000	\$	600,000	\$	_	\$	2,299,901
	2	3rd Ave Infrastructure Improvements	R&B/WS/Storm/Reuse	\$		\$	-	\$	-	\$	150,000	\$	300,000	\$	300,000	\$	-	\$	750,000
		COMPREHENSIVE UTILITY UPG	RADES TOTAL	\$	99,901	\$	400,000	\$	499,901	\$	750,000	\$	900,000	\$	900,000	\$	-	\$	3,049,901
	GRAND TOTAL		\$ 3,	558,189	\$ 1	1,768,635	\$	5,326,824	\$ 2	2,340,000	\$ 1	,882,000	\$ 5	,815,000	\$ 1	,015,000	\$	16,378,824	

^{*} Grant funded project** Grant funding has been applied for



2021 - 2025 CAPITAL IMPROVEMENT PLAN ATTACHMENT A

														ı		ı	 1
		Project Description	Supporting Fund		020 Funding ried Forward		Current Sevenue		/ Fund lance	Hal	f Cent		otal Funded Projects	Uni	funded	To	tal FY2021 CIP
		Road Improvements															
	1	Surface Upgrades: 7th St W	Road & Bridge	\$	179,745	\$	_	\$	_	\$		\$	179,745	\$		\$	179,745
*	2	CDBG - 7th Street Extension	Capital Projects	┨-*-	1,500,000	Ψ_			<u> </u>	Ψ	-	_Φ	1,500,000	φ		-	1,500,000
	3	Street Paving	Road & Bridge	\neg	-	_	_		 175,000				175,000		_	-	175,000
	4	23rd St. Realignment	R&B/Half Cent	1													
	1				4 (50 545		<u> </u>		=======================================				4.054.545	_			4.054.545
		ROAD IMPROVEMI	ENIS IUIAL	-\$	1,679,745	\$	-	\$ 1	75,000	\$	-	\$	1,854,745	\$	-	*	1,854,745
		Parks & Recreation			-	\$	_	\$		-\$		-\$	-	\$	-		-
		PARKS & RECREATION TOTAL		\$	=	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
		Public Facilities															
	1	City Facility Security	Capital Projects	\$	37,502	\$	-	\$		\$		\$	37,502	\$	-	\$	37,502
	2	City Wide Facilities Upgrades	Capital Projects		45,005		-						45,005		-		45,005
	3	PW Electircal Upgrade	GF/RB/WS/SW/RU	_ _	45,000		14,000	1	141,000		-		200,000		-		200,000
	<u>4</u>	PW Storage Building	GF/RB/WS/SW/RU	_ _	-		24,000	1	176,000	2	250,000		450,000		-		450,000
	<u>5</u>	WWTP Storage Building	Water/Sewer	_ _	-	_	-	1	100,000		-		100,000		-		100,000
**	<u>6</u>	Public Administration Building	_Capital Projects	_	-		-						-		-		-
		PUBLIC FACILITY	IES TOTAL	\$	127,507	\$	38,000	\$ 4	17,000	\$ 2	50,000	\$	832,507	\$	-	\$	832,507
		Stormwater															
	1	Dredging Projects	Road & Bridge		90,247		22,942		-		-		113,189		-		113,189
		STORMWATER	R TOTAL]	90,247	\$	22,942	\$	_	\$	_	<u> </u>	113,189	\$	_		113,189
				<u> </u>	,	_	,	<u> </u>		<u> </u>						<u> </u>	
		ter/Sewer WWTP Expansion	Water/Sewer	\$	_	\$	_	\$	_	\$	_	\$	_	\$:	350,000	\$	350,000
				- -	010.110								0.10.140	,	,,,,,,,,,		
	2	Equalization Basin & Equipment	Water/Sewer & Loan		319,468	_	-						319,468		-		319,468
	3	WWTP Upgrades	Water/Sewer	\dashv	156,642		-		-		-		156,642		-		156,642
	<u>4</u> <u>5</u>	Lift Station Upgrades	Water/Sewer Water/Sewer	1—	241,512 75,745		100,000		-		-		241,512 175,745		-		241,512 175,745
	<u>5</u>	Sewer Lines R&R I&I Program	Water/Sewer	1-	542,611	_	141,360						683,971				683,971
	7	Water Lines R&R	Water/Sewer	1-	209,786	_	100,000						309,786		_		309,786
	8	Chloramines Injection System	Water/Sewer & Loan		15,025		50,000						65,025		_		65,025
		WATER/SEWE		- \$	1,560,789	\$	391,360	\$		\$	_		1,952,149	\$ 3	50,000	\$	2,302,149
		Reuse		1											,		
	1	PARS Expansion	Reuse	\$	_	\$	74,333	\$	_	\$	_	\$	74,333		_	\$	74,333
	_						,						,				
		REUSE TO	TAL		-	\$	74,333	\$	-	\$	-	\$	74,333	\$	-		74,333
		Comprehensive Utility Upgrades															
**	1	Ward 1 Phase III	R&B/WS/Storm/Reuse		99,901	\$	400,000	\$		_\$		_\$_	499,901		-	_\$_	499,901
	2	3rd Ave Infrastructure Improvements	R&B/WS/Storm/Reuse	\$	-	\$	-	\$	-	\$	_	\$	-		-	\$	_
	_																
		Comprehensive Utility	Upgrades Total	\$	99,901	\$	400,000	\$	-	\$	-	\$	499,901	\$	-	\$	499,901
		GRAND TO	TAL	\$	3,558,189	\$	926,635	\$ 5	92,000	\$ 2	50,000	\$	5,326,824	\$ 3	50,000	\$	5,676,824

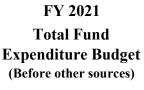
^{*} Grant funded project

^{**} Grant funding has been applied for

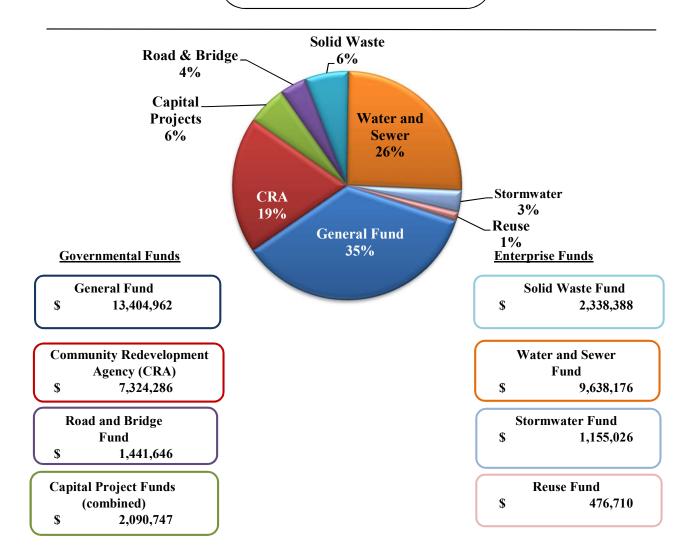


Budget Breakdown All Funds

Including Capital Improvement Program (CIP)



\$ 37,869,941



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Where the Money Comes From And Where it Goes

City-Wide Fund Revenues

Property Taxes	\$ 9,963,194
Sales Tax Other Tax	\$ 1,660,371
3 1111 11111	3,160,013
Charges for Services	12,423,396
Intergovernmental	94,044
Grants	2,451,132
Other	919,453
Debt/Lease Proceed	723,952
Non Revenue Loan Proceeds	4,808,081
Permits, Fees, Assessments	1,776,321
Transfer In	 1,510,289

\$ 39,490,246

City-Wide Expenses by Department

City Hall/ City Clerk Public Works	\$ 5,266,391 10,829,424
Police Department	4,600,331
CRA	2,019,145
*Grants	25,664
Capital	11,876,810
Debt Service	3,252,176
Transfer Out	1,510,289

\$ 39,380,230

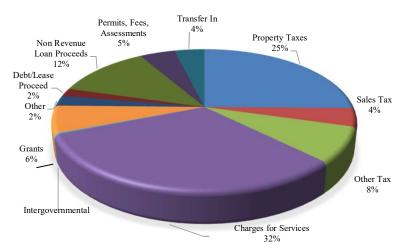
City-Wide Expenses by Category

Personnel Services Operating Capital Debt Service Community Programs	\$ 9,202,606 12,583,007 11,876,810 3,252,176 955,342
•	

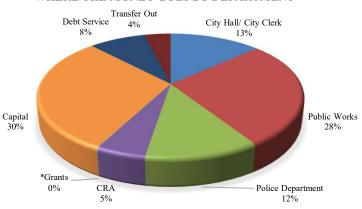
\$ 39,380,230

Surplus/(Deficit) \$ 110,016

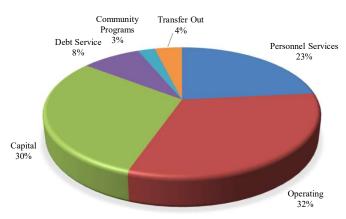
WHERE THE MONEY COME FROM BY SOURCE



WHERE THE MONEY GOES BY DEPARTMENT



WHERE THE MONEY GOES BY CATEGORY



^{*}Less than .05% is not reflected within the graphs.





"The best preparation for tomorrow is doing your best today."

H. Jackson Brown, Jr.



BUDGET SUMMARY - ALL FUNDS	
	2021 Adopted Budget
Revenues Property Taxes Sales Taxes Utility Service Tax Motor Fuel Taxes Other Taxes Permits, Fees, Assessments Intergovernmental Revenue Grants Fines and Forfeitures Charges for Services Interest Revenue Miscellaneous Debt/Lease Proceeds Non-Revenue/Fund Balance	9,963,194 1,660,371 1,213,500 1,156,867 789,646 1,776,321 94,044 2,451,132 47,750 12,423,396 129,617 742,086 723,952 4,808,081
Total Revenues	\$ 37,979,957
Expenses	
City Hall/City Clerk Mayor and Commission City Clerk Information Technology City Attorney Finance Human Resources Events and Facilities Customer Service Total City Clerk Police Department	276,906 2,522,144 595,514 309,376 677,571 255,355 160,434 469,091 5,266,391 4,600,331
Public Works Public Works Administration Code Enforcement Planning Fleet Parks and Recreation Building Department Road and Bridge Grants - Non Capital Expenses Solid Waste Cross Connect Water Department Sewer Department WWTP	705,853 227,759 204,803 229,463 646,308 498,214 889,807 25,664 2,235,704 217,431 1,862,894 671,099 1,917,556
Stormwater Reuse	363,153 159,380
Total Public Works Community Redevelopment Agency (CRA) Community Redevelopment Agency (CRA)	10,855,088 1,063,803 955,342
Community Redevelopment Agency Capital Expenses Debt Service	2,019,145 11,876,810 3,252,176
TOTAL EXPENDITURES Transfers In Transfer Out	\$ 37,869,941 1,510,289 (1,510,289)
TOTAL OTHER SOURCES(USES)	
EXCESS REVENUES OVER(UNDER) EXPENDITURES AND OTHER SOURCES	\$ 110,016

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ALL FUNDS SUMMARY

_				GOVE	RNMENTAL FU	NDS			
_	*(Includes	General Fund Infrastructure S	ales Tax)		ity Redevelopmen		Ro	ad and Bridge Fu	nd
	2019 Actual	2020 Estimated Actual	2021 Adopted Budget	2019 Actual	2020 Estimated Actual	2021 Adopted Budget	2019 Actual	2020 Estimated Actual	2021 Adopted Budget
REVENUES:	770000		Duuger			Dauget			Duuget
Property Taxes	4,903,205	5,268,403	5,603,795	3,812,836	4,114,333	4,359,399	-	-	-
* Sales Taxes	2,022,593	2,993,886	1,660,371	-	-	-	-	-	-
Utility Service Taxes	1,249,304	1,214,676	1,213,500	-	-	-		-	-
Motor Fuel Taxes	11,608	11,500	11,500	-	-	-	1,480,433	1,390,583	1,145,367
Other Taxes	873,901	855,705	789,646	-	-	-	-	-	-
Permits, Fees and Assessments Impact Fees	1,663,967 132,598	1,911,191	1,532,229	-	-	-	56,931	249,404	-
Intergovernmental Revenue	132,376	22,336		_	_		112,008	100,642	94,044
Grants	113,331	65,492	31,664	170,506	12,552	600,000	-	-	
Charges for Services/Utility Fees	833,690	829,237	851,748	9,000	1,050	2,000	129,537	131,214	136,323
Fines & Forfeitures	61,499	134,443	47,750	´-	-	-	-	-	´-
Interest Revenue	370,460	207,433	40,617	101,977	61,500	25,000	32,802	26,521	10,000
Miscellaneous Revenue	183,993	169,661	164,336	107,558	6,255	547,000	13,948	2,995	-
Debt/Lease Proceeds	636,102	1,196,659	499,286	-	-	=	1,051,469	84,990	224,666
Non-revenue loan proceeds/fund balance		1,016,749	95,000		-	1,849,693	-	-	223,000
Total Revenues	13,056,251	15,897,371	12,541,442	4,201,877	4,195,690	7,383,092	2,877,128	1,986,349	1,833,400
EXPENSES:									
City Hall/City Clerk									
Mayor and Commission	253,803	250,803	276,906	-	-	-	-	-	-
City Clerk	2,275,629	2,430,978	2,522,144	-	-	-	-	-	-
Information Technology	466,600	512,958	595,514	-	-	-	-	-	-
City Attorney	286,756	326,454	309,376	-	-	-	-	-	-
Finance	644,070	669,574	677,571	-	-	-	-	-	-
Human Resources	179,403	188,949	255,355	-	-	-	-	-	-
Events and Facilities Customer Service	159,357	147,572	160,434	-	-	-	-	-	-
Police Department	4,221,936	4,229,917	4,600,331	-	-	-	_	-	-
Public Works	4,221,730	4,227,717	4,000,331						
Public Works Administration	659,634	676,897	705,853	-	-	=	-	-	-
Code Enforcement	137,546	198,975	227,759	-	-	-	-	-	-
Planning	225,266	191,669	204,803	-	-	-	-	-	-
Fleet Management	195,900	218,049	229,463	-	-	-	-	-	-
Parks and Recreation	500,883	534,522	646,308	-	-	-	-	-	-
Building Department	371,698	424,686	498,214	-	-	=	-	-	-
Grants - Non-Capital	15,410	4,378	25,664	-	-	-	-	-	-
Streets	-	-	-	-	-	-	1,114,485	953,725	889,807
Solid Waste	-	-	-	-	-	-	-	-	-
Cross Connect Water Department	-	-	-	-	-	-	-	-	-
Sewer Department	_	_	_	_	_	_	_	-	_
WWTP	_	_	_	_	_	_	_	_	_
Stormwater Department	-	-	-	-	-	-	-	-	-
Reuse Department	-	-	-	-	-	-	-	-	-
Community Redevelopment Agency	-	-	-	1,678,775	2,397,443	2,019,145	-	-	-
Capital	898,594	1,956,990	1,164,015	1,729,749	3,698,971	4,802,138	82,450	147,397	224,666
Debt Service	648,585	308,205	305,252	263,430	259,058	503,003	1,282,264	295,366	327,173
TOTAL FUND EXPENDITURES	12,141,070	13,271,576	13,404,962	3,671,954	6,355,472	7,324,286	2,479,199	1,396,488	1,441,646
Excess Revenues Over(Under) Expenditures	915,181	2,625,795	(863,520)	529,923	(2,159,782)	58,806	397,929	589,861	391,754
Transfers In	1,009,978	1,196,659	1,174,001	_	-	_		_	_
Transfers out	(29,251)		(200,465)	(334,459)	(69,482)	(58,806)	(750,361)	(567,688)	(391,754)
TOTAL OTHER SOURCES(USES)	980,727	1,007,861	973,536	(334,459)	(69,482)	(58,806)	(750,361)	(567,688)	(391,754)
Excess Revenues Over(Under) Expenditures And Other Sources (Modified Accrual)	1,895,908	3,633,656	110,016	195,464	(2,229,264)		(352,432)	22,173	
Conversion to full accrual	_	=	(95,000)	-	=	(1,849,693)	-	-	(223,000)
Excess Revenues Over(Under) Expenditures									
And Other Sources (Full Accrual)	1,895,908	3,633,656	15,016	195,464	(2,229,264)	(1,849,693)	(352,432)	22,173	(223,000)
Fund Balance, Beginning of Year	9,899,578	11,795,486	12,467,677	3,883,488	4,078,952	1,849,688	1,936,726	1,584,294	1,606,467
Fund Balance, End of Year	11,795,486	15,429,142	12,482,693	4,078,952	1,849,688	(5)	1,584,294	1,606,467	1,383,467
Change of Fund Balance/Net Position	19.15%	30.81%	0.12%	5.03%	-54.65%	-200.00%	-18.20%	1.40%	-27.76%



ALL FUNDS SUMMARY (Continued)

_				GOVERNM	ENTAL FUNDS (Continued)			
_	Сај	oital Projects Fun	ıd	Joint (Capital Projects I	Fund	Total	Governmental F	unds
	2019 Actual	2020 Estimated Actual	2021 Adopted Budget	2019 Actual	2020 Estimated Actual	2021 Adopted Budget	2019 Actual	2020 Estimated Actual	2021 Adopted Budget
REVENUES:									
Property Taxes	-	-	-	-	-	-	8,716,041	9,382,736	9,963,194
Sales Taxes	-	-	-	-	-	-	2,022,593	2,993,886	1,660,371
Utility Service Taxes	-	-	-	-	-	-	1,249,304 1,492,041	1,214,676 1,402,083	1,213,500
Motor Fuel Taxes Other Taxes	-	-	-	-	-	-	873,901	855,705	1,156,867 789,646
Permits, Fees and Assessments	-	_	_	_	_	_	1,663,967	1,911,191	1,532,229
Impact Fees	_	_	_	_	_	_	189,529	249,404	-
Intergovernmental Revenue	-	-	-	-	-	-	112,008	122,978	94,044
Grants	26,440	414,710	1,500,000	-	27,743	-	310,277	520,497	2,131,664
Charges for Services/Utility Fees	-	-	-	-	-	-	972,227	961,501	990,071
Fines & Forfeitures	-	-	-	-	-	-	61,499	134,443	47,750
Interest Revenue	-	-	-	-	-	-	505,239	295,454	75,617
Miscellaneous Revenue	-	-	-	-	-	-	305,499	178,911	711,336
Debt/Lease Proceeds	=	-	222 747	-	-	-	1,687,571	1,281,649	723,952
Non-revenue loan proceeds/fund balance Total Revenues	26,440	414,710	333,747 1,833,747	-	27,743		20,161,696	1,016,749 22,521,863	2,501,440 23,591,681
Total Revenues	20,440	414,/10	1,033,747	-	27,743	-	20,101,090	22,321,603	23,391,001
EXPENSES:									
City Hall/City Clerk									
Mayor and Commission	-	=	_	-	_	=	253,803	250,803	276,906
City Clerk	-	-	-	-	_	-	2,275,629	2,430,978	2,522,144
Information Technology	-	-	_	-	-	-	466,600	512,958	595,514
City Attorney	-	-	-	-	-	-	286,756	326,454	309,376
Finance	-	=	-	-	-	-	644,070	669,574	677,571
Human Resources	-	-	-	-	-	-	179,403	188,949	255,355
Events and Facilities	-	-	-	-	-	-	159,357	147,572	160,434
Customer Service	-	-	-	-	-	-	4 221 026	4 220 017	4 600 221
Police Department Public Works	-	-	-	-	-	-	4,221,936	4,229,917	4,600,331
Public Works Administration	_	_	_	_	_	_	659,634	676,897	705,853
Code Enforcement	_	_	_	_	_	_	137,546	198,975	227,759
Planning	_	_	_	_	_	_	225,266	191,669	204,803
Fleet Management	-	-	-	-	-	-	195,900	218,049	229,463
Parks and Recreation	-	-	-	-	_	-	500,883	534,522	646,308
Building Department	-	-	-	-	-	-	371,698	424,686	498,214
Grants - Non-Capital	-	-	-	-	-	-	15,410	4,378	25,664
Streets	-	=	-	-	-	-	1,114,485	953,725	889,807
Solid Waste	-	-	-	-	-	-	-	-	-
Cross Connect	-	-	-	-	-	-	-	-	-
Water Department	-	-	-	-	-	-	-	-	-
Sewer Department WWTP	-	-	-	-	-	-	-	-	-
Stormwater Department	-	-	-	-	-	-	-	-	-
Reuse Department	-	_	_	_	_	_	_	-	_
Community Redevelopment Agency	_	_	_	_	_	_	1,678,775	2,397,443	2,019,145
Capital	522,886	857,847	2,090,747	68,038	44,066	=	3,301,717	6,705,271	8,281,566
Debt Service	-	-	-	-	-	-	2,194,279	862,629	1,135,428
TOTAL FUND EXPENDITURES	522,886	857,847	2,090,747	68,038	44,066		18,883,147	21,925,449	24,261,641
Excess Revenues Over(Under)									
Expenditures	(496,446)	(443,137)	(257,000)	(68,038)	(16,323)	-	1,278,549	596,414	(669,960)
Transfers In Transfers out	242,961	403,400	257,000	254,805	-	-	1,507,744 (1,114,071)	1,600,059 (825,968)	1,431,001 (651,025)
TOTAL OTHER SOURCES(USES)	242,961	403,400	257,000	254,805			393,673	774,091	779,976
	212,701	103,100	237,000	22 1,002			373,073	771,021	777,770
Excess Revenues Over(Under) Expenditures And Other Sources (Modified Accrual)	(253,485)	(39,737)	<u> </u>	186,767	(16,323)		1,672,222	1,370,505	110,016
Conversion to full accrual	-	-	(333,747)	-			_	_	(2,501,440)
Excess Revenues Over(Under) Expenditures									
And Other Sources (Full Accrual)	(253,485)	(39,737)	(333,747)	186,767	(16,323)		1,672,222	1,370,505	(2,391,424)
Fund Balance, Beginning of Year	653,822	400,337	360,600	53,996	240,763	224,440	16,427,610	18,099,832	16,508,872
Fund Balance, End of Year	400,337	360,600	26,853	240,763	224,440	224,440	18,099,832	19,470,337	14,117,448
	-38.77%	-9.93%	-185.11%	345.89%	-6.78%	0.00%	10.18%	7.57%	-29.64%



ALL FUNDS SUMMARY

<u>-</u>				ENT	ERPRISE FUNI	os			
	Se	olid Waste Fund		Wat	er and Sewer Fu	nd	Si	tormwater Fund	
	2019 2 Actual	2020 Estimated Actual	2021 Adopted Budget	2019 :	2020 Estimated Actual	2021 Adopted Budget	2019 Z	2020 Estimated Actual	2021 Adopted Budget
REVENUES:									
Property Taxes	-	-	-	-	=	-	-	-	-
Sales Taxes Utility Service Taxes									
Motor Fuel Taxes	_	-	-	-	-	-	-	-	
Other Taxes	_	-	-	-	=	-	-	-	_
Permits, Fees and Assessments	227,526	242,752	244,092	-	-	-	-	-	-
Impact Fees	-	-	-	106,632	458,284	-	-	-	-
Intergovernmental Revenue	290,736	-	-	-	5,853,877	-	-	-	-
Grants Charges for Sarvines/Utility Food	1,958,781	2,036,088	2,054,076	436,415 7,473,365	7,819,901	319,468	994 807,187	876,912	916,458
Charges for Services/Utility Fees Fines & Forfeitures	1,938,781	2,030,088	2,034,076	7,473,303	7,819,901	7,965,266	- 807,187	8/0,912	910,438
Interest Revenue	15,403	11,000	5,000	163,701	80,867	40,000	10,747	6,500	3,000
Miscellaneous Revenue	34,344	30,326	30,000	151,762	72,792	750	3,200	482	-
Debt/Lease Proceeds	-	-	-	-	-		-	-	-
Non-revenue loan proceeds/fund balance	-	-	79,667	-	=	1,923,821		-	281,153
Total Revenues	2,526,790	2,320,166	2,412,835	8,331,875	14,285,721	10,249,305	822,128	883,894	1,200,611
EXPENSES:									
City Hall/City Clerk									
Mayor and Commission	_	_	_	_	_	_	_	_	_
City Clerk	-	-	-	-	-	-	-	-	-
Information Technology	_	-	-	-	-	-	-	-	-
City Attorney	-	-	-	=	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	=	-	-	-	-	-
Events and Facilities	-	-	-		-	-	-	-	-
Customer Service	-	-	-	402,541	448,575	469,091	-	-	-
Police Department	-	-	-	-	-	-	-	-	-
Public Works Public Works Administration									
Code Enforcement						_			_
Planning	_		-	_		_	-		_
Fleet Management	_	_	_	_	_	_	_	_	_
Parks and Recreation	_	_	-	=	-	-	-	_	-
Building Department	_	-	-	-	-	-	-	-	_
Grants - Non-Capital	-	-	-	-	-	-	-	-	-
Streets	-	-	-	-	-	-	-	-	-
Solid Waste	2,066,349	2,232,815	2,235,704		-	-	-	-	-
Cross Connect	-	-	-	142,073	174,391	217,431	-	-	-
Water Department	-	-	-	1,879,273	2,107,202	1,862,894	-	-	-
Sewer Department WWTP	-	-	-	957,020 1,932,569	1,151,685	671,099	-	-	-
Stormwater Department	_	_	-	1,932,309	1,934,428	1,917,556	616,913	568,539	363,153
Reuse Department	_	_	-	_	_	_	-	-	-
Community Redevelopment Agency	_	_	-	=	-	-	-	_	-
Capital	_	12,847	85,667	3,445,549	9,510,792	3,071,149	218,710	316,183	342,095
Debt Service	8,722	8,722	17,017	4,131,206	1,017,308	1,428,956	1,757,961	452,990	449,778
TOTAL FUND EXPENDITURES	2,075,071	2,254,384	2,338,388	12,890,231	16,344,381	9,638,176	2,593,584	1,337,712	1,155,026
Excess Revenues Over(Under)									
Expenditures	451,719	65,782	74,447	(4,558,356)	(2,058,660)	611,129	(1,771,456)	(453,818)	45,585
T							578,933	129,707	79,288
Transfers In Transfers out	(75,228)	(76,292)	(74,447)	(742,455)	(652,886)	(611,129)	(128,174)	(122,548)	(124,873)
TOTAL OTHER SOURCES(USES)	(75,228)	(76,292)	(74,447)	(742,455)	(652,886)	(611,129)	450,759	7,159	(45,585)
	(11,111)	(, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(, ,,,,,,	(, ,_,,,,,,	(00-,000)	(***,**=*)	,	,,	(10,000)
Excess Revenues Over(Under) Expenditures And Other Sources (Modified Accrual)	376,491	(10,510)		(5,300,811)	(2,711,546)	<u>-</u>	(1,320,697)	(446,659)	_
Conversion to full accrual	(8,053)	(21,116)	(22,579)	(7,389,308)	(10,377,546)	(2,438,497)	(1,907,071)	(715,839)	(467,250)
Excess Revenues Over(Under) Expenditures									
And Other Sources (Full Accrual)	384,544	(31,626)	(22,579)	2,088,497	7,666,000	2,438,497	586,374	269,180	467,250
Fund Balance, Beginning of Year	439,361	823,905	863,263	20,585,498	22,673,995	30,339,995	5,410,164	5,996,538	6,265,718
Fund Balance, End of Year	823,905	792,279	840,684	22,673,995	30,339,995	32,778,492	5,996,538	6,265,718	6,732,968
	87.52%	-3.84%	-11.84%	10.15%	33.81%	1.70%	10.84%	4.49%	2.97%



ALL FUNDS SUMMARY

-]	ENTERPRISE FU	NDS (Continued)				
		Reuse Fund		Ì	al Enterprise Fu	nds		Total All Funds	
	2019 Actual	2020 Estimated Actual	2021 Adopted Budget	2019 Actual	2020 Estimated Actual	2021 Adopted Budget	2019 Actual	2020 Estimated Actual	2021 Adopted Budget
REVENUES:				-					
Property Taxes	-	-	-	-	-	-	8,716,041	9,382,736	9,963,194
Sales Taxes Utility Service Taxes						_	2,022,593 1,249,304	2,993,886 1,214,676	1,660,371 1,213,500
Motor Fuel Taxes	-	_	_	_	-	-	1,492,041	1,402,083	1,156,867
Other Taxes	_	_	_	_	_	_	873,901	855,705	789,646
Permits, Fees and Assessments	_	_	-	227,526	242,752	244,092	1,891,493	2,153,943	1,776,321
Impact Fees	-	_	_	106,632	458,284		296,161	707,688	-,,,,,,,,
Intergovernmental Revenue	-	_	-	290,736	5,853,877	-	402,744	5,976,855	94,044
Grants	-	_		437,409	-	319,468	747,686	520,497	2,451,132
Charges for Services/Utility Fees	444,252	490,817	497,525	10,683,585	11,223,718	11,433,325	11,655,812	12,185,219	12,423,396
Fines & Forfeitures	-	-	-	-	-	-	61,499	134,443	47,750
Interest Revenue	24,090	10,400	6,000	213,941	108,767	54,000	719,180	404,221	129,617
Miscellaneous Revenue	96	-	-	189,402	103,600	30,750	494,901	282,511	742,086
Debt/Lease Proceeds	=	-	- 22 000	-	-	2 206 641	1,687,571	1,281,649	723,952
Non-revenue loan proceeds/fund balance Total Revenues	468,438	501,217	22,000 525,525	12,149,231	17,990,998	2,306,641 14,388,276	32,310,927	1,016,749 40,512,861	4,808,081 37,979,957
Total Revenues	400,430	301,217	323,323	12,149,231	17,550,556	14,300,270	32,310,927	40,312,601	31,919,931
EXPENSES:									
City Hall/City Clerk									
Mayor and Commission	=	=	-	-	-	-	253,803	250,803	276,906
City Clerk	-	_	-	_	-	-	2,275,629	2,430,978	2,522,144
Information Technology	-	-	-	-	-	-	466,600	512,958	595,514
City Attorney	-	-	-	-	-	-	286,756	326,454	309,376
Finance	-	-	-	-	-	-	644,070	669,574	677,571
Human Resources	-	-	-	-	-	-	179,403	188,949	255,355
Events and Facilities	-	-	-	-	-	-	159,357	147,572	160,434
Customer Service	=	-	-	402,541	448,575	469,091	402,541	448,575	469,091
Police Department Public Works	-	-	-	-	-	-	4,221,936	4,229,917	4,600,331
Public Works Administration							659,634	676,897	705,853
Code Enforcement		_	_	_	_	_	137,546	198,975	227,759
Planning	_	_	_	_	-	-	225,266	191,669	204,803
Fleet Management	_	_	_	_	_	_	195,900	218,049	229,463
Parks and Recreation	=	=	-	-	-	-	500,883	534,522	646,308
Building Department	-	_	-	_	-	-	371,698	424,686	498,214
Grants - Non-Capital	-	_	-	_	-	-	15,410	4,378	25,664
Streets	-	-	-	-	-	-	1,114,485	953,725	889,807
Solid Waste	-	-	-	2,066,349	2,232,815	2,235,704	2,066,349	2,232,815	2,235,704
Cross Connect	=	=	-	142,073	174,391	217,431	142,073	174,391	217,431
Water Department	-	-	-	1,879,273	2,107,202	1,862,894	1,879,273	2,107,202	1,862,894
Sewer Department	-	-	-	957,020	1,151,685	671,099	957,020	1,151,685	671,099
WWTP	-	-	-	1,932,569	1,934,428	1,917,556	1,932,569	1,934,428	1,917,556
Stormwater Department Reuse Department	122,611	166,772	159,380	616,913 122,611	568,539 166,772	363,153 159,380	616,913 122,611	568,539 166,772	363,153 159,380
Community Redevelopment Agency	122,011	100,772	137,380	122,011	100,772	159,560	1,678,775	2,397,443	2,019,145
Capital	463,187	447,346	96,333	4,127,446	10,287,168	3,595,244	7,429,163	16,992,439	11,876,810
Debt Service	1,061,063	231,477	220,997	6,958,952	1,710,497	2,116,748	9,153,231	2,573,126	3,252,176
-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	. ,			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			,,	-, - ,
TOTAL FUND EXPENDITURES	1,646,861	845,595	476,710	19,205,747	20,782,072	13,608,300	38,088,894	42,707,521	37,869,941
Excess Revenues Over(Under) Expenditures	(1,178,423)	(344,378)	48,815	(7,056,516)	(2,791,074)	779,976	(5,777,967)	(2,194,660)	110,016
_aponum co	(1,170,120)	(0.11,070)	70,013	(,,550,510)	(=,,0,1)		(0,777,707)	(=,174,000)	110,010
Transfers In	-	_	-	578,933	129,707	79,288	2,086,677	1,729,767	1,510,289
Transfers out	(26,749)	(52,072)	(48,815)	(972,606)	(903,798)	(859,264)	(2,086,677)	(1,729,767)	(1,510,289)
TOTAL OTHER SOURCES(USES)	(26,749)	(52,072)	(48,815)	(393,673)	(774,091)	(779,976)	-	-	-
Excess Revenues Over(Under) Expenditures And Other Sources (Modified Accrual)	(1,205,172)	(396,450)		(7,450,189)	(3,565,165)		(5,777,967)	(2,194,660)	110,016
Conversion to full accrual	(1,477,336)	(640,402)	(264,197)	(10,781,768)	(11,754,903)	(3,192,523)	(10,781,768)	(11,754,903)	(5,693,963)
Excess Revenues Over(Under) Expenditures									
And Other Sources (Full Accrual)	272,164	243,952	264,197	3,331,579	8,189,738	3,192,523	5,003,801	9,560,243	5,803,979
Fund Balance, Beginning of Year	6,394,893	6,667,057	6,911,096	32,829,916	36,161,495	44,380,072	49,257,526	54,261,327	60,888,944
Fund Balance, End of Year	6,667,057	6,911,009	7,175,293	36,161,495	44,351,233	47,572,595	54,261,327	63,821,570	66,692,922
	4.26%	3.66%	3.50%	10.15%	22.65%	2.00%	10.16%	17.62%	1.64%





"It is the greatest of all mistakes to do nothing because you can only do a little. Do what you can."

Sydney Smith



Policies and Planning

Accounting Policies

• Basis of Presentation

The City's accounts are organized by funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for in separate self-balancing accounts which comprise its assets and other debits, liabilities, fund equities and other credits, revenues, and expenditures or expenses. Government resources are allocated to and for individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds and account groups are reported by generic classification within the budget and other financial statements. The financial statements of the City of Palmetto are prepared in conformity with Generally Accepted Accounting Principles (GAAP) as applied to governmental units. GAAP includes all relevant Governmental Accounting Standards Board (GASB) pronouncements.

• Basis of Accounting

Basis of accounting refers to the point revenues and expenditures are recognized in the accounts and relates to the timing of the measurements, regardless of the measurement focus applied. All governmental funds are accounted for using the modified accrual basis of accounting in both the financial statements and in budgeting. Their revenues are recognized in the period in which they become susceptible to accrual; i.e., when they become measurable and available to pay liabilities of the current period. Ad valorem taxes, special assessments, and charges for services are susceptible to accrual when collected in the current year or within 60 days subsequent to year-end; provided that amounts received pertain to billings through the fiscal year just ended. Intergovernmental revenues, which include state revenue sharing allotments, local government one-half cent sales tax, and county shared revenue, among other sources, are recorded in accordance with their legal or contractual requirements if collected in the current period or within 60 days after year-end. Interest is recorded when earned. Other miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include principal and interest on long-term debt which is recognized when due.

The enterprise funds are accounted for using the accrual basis of accounting in the financial statements but are budgeted using the modified accrual method of accounting to allow for capital expenses and debt service payments. All other revenues are recognized when earned and expenses are recognized when incurred. Unbilled utility service receivables are estimated and recorded at year-end. Fees collected in advance of the period to which they apply are recorded as deferred revenue.

Pension expenditure/expense for the defined contribution is recognized based on the required contribution under the terms of the plan and basis of accounting (modified accrual for governmental fund types and accrual for proprietary fund types).

• Measurement Focus

All governmental funds are accounted for on a spending or "financial flow" measurement focus-only current assets and current liabilities are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available spendable resources". Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current



assets. Accordingly, they are said to present a summary of sources and uses of "available spendable resources" during a period.

The enterprise funds are accounted for on the flow of economic resources measurement focus-all assets and all liabilities (whether current or noncurrent) associated with the activity are included on the balance sheet. The enterprise fund operating statement presents increases (revenues) and decreases (expenses) in the net total position.

• Restricted, Committed and Assigned Fund Equity

Restricted net assets are used to indicate that a portion of the fund balance/net assets is not available for expenditures or is legally segregated for a specific future use. Committed fund balance represents contractual obligations and is designated for a specific purpose determined by formal action of the governing body. Assigned fund balance indicates resources intended for utilization in a future period for a purpose of the fund.

• Interfund Transactions

During the course of normal operation, it is necessary for the City to enter into interfund transactions among its various funds. These transactions consist of one or more of the following types:

- o Payments from a fund responsible for the expenditures or expenses to a fund that initially paid the cost to provide a service. These are often referred to in the City as allocations and are generally payments made to the General Fund for services provided by its cost centers to cost centers in other fund. (i.e. Finance, Human Resources, Information Technology, Fleet, Planning and Public Works Administration)
- Operating transfers in and out, as appropriate, for all interfund transactions that are shown as other financing sources or uses.
- All other outstanding balances between funds are reported as "due to/from other funds" or advances. This
 transaction type is commonly used by the City between its Trailer Park Trust fund and the General Fund for
 the interest earned by the investment and calculated as available to the General Fund for its use.

Financial Structure

The City of Palmetto utilizes a fund structure, whereby a fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of conducting specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Funds are divided into various types according to the legal restrictions imposed upon them or by their uses. The following fund structure is contained in the budget:

- <u>Governmental Funds:</u> Governmental Funds are accounted for on a "spending" or "financial flow" measurement focus. Accordingly, the budgeted fund balances provide an indicator of available, spendable resources.
 - o **General Fund** The general fund of a government unit services as the primary reporting vehicle for current government operations including all general government, public safety and recreation functions of the City. The general fund accounts for all current financial resources not required by law to be accounted for in another fund. The general fund is included in the audited financial statements and is appropriated annually.



- Special Revenue Funds The special revenue funds account for the proceeds of specific revenue sources
 that are legally restricted to expenditure for specified purposes other than debt service or capital projects.
 Special revenue funds are included in the audited financial statements and are appropriated annually.
 - Community Redevelopment Agency (CRA) Fund main revenue source is tax increment funds (TIF) monies from the City of Palmetto and Manatee County.
 - Road and Bridge Fund main revenue source is gasoline taxes from Manatee County and the State
 of Florida.
- o **Capital Projects Funds** Used to account for the acquisition and construction of major governmental capital facilities and infrastructure. The capital projects funds are appropriated annually.
 - Capital Improvement Plan (CIP) Fund is funded from loan proceeds, fund balance transfers from general fund or road and bridge fund or grant monies awarded to the City.
 - Joint Capital Projects Fund is funded primarily through CRA contributions and grant monies awarded to the City. Project funding may include City contributions when necessary.
- Proprietary Funds: Proprietary Funds are accounted for on a cost of services or "capital maintenance" measurement focus. Accordingly, assets, liabilities, and net assets included on their balance sheet, and operating statements provide an indication of the economic net worth of the fund. Proprietary funds are reported on a full accrual basis of accounting but appropriated using the modified accrual method which includes budgeting for capital expenditures and debt service.
 - Enterprise Funds The enterprise funds account for operations that are financed and operated in a manner similar to private business enterprises. Enterprise Funds included in the audited financial statements, budgeted annually and included in this document are:
 - Solid Waste Fund accounts for the provision of garbage collection within the city.
 - Water and Sewer Fund accounts for the provision of water, sewer and cross connection services to the city and certain surrounding areas.
 - Stormwater Fund accounts for the operation of a stormwater utility to improve stormwater drainage throughout the City.
 - Reuse Fund accounts for the operation of a reclaimed water utility (reuse) to provide reclaimed water for irrigation in parts of the City.

• Funds not Budgeted

- O Agency Funds Proprietary Funds that account for providing insurance and payroll services to other City departments which record and report the expense to the city. Agency funds are not appropriated but are included in the audited financial statements. Agency funds are used to "pass through" revenues and costs for insurance and payroll and only report assets and liabilities in the financial statements.
- Trust Funds The City's expenditures are recorded in the budgeted funds. These trust funds account for dollars held in trust to pay employee retirement benefits. These funds are not appropriated but are included in the audited financial statements and include:
 - Palmetto Police Officers' Pension Plan accounts for pension transactions for full time sworn law enforcement personnel.
 - Palmetto General Employees' Pension Plan accounts for pension transactions for all general employees of the City.



FUND STRUCTURE Governmental Funds

GENERAL FUND

Appropriated-Modified Accrual

Included in Audited Financial Statements-Modified Accrual

Major Fund

Non-

Major Funds

HALF-CENT SALES TAX FUND

Appropriated – Modified Accrual Included in Audited Financial Statements with General Fund

TRAILER PARK TRUST FUND

Not Appropriated – Non-Major Fund Included in Audited Financial Statements with General Fund

SPECIAL REVENUE FUNDS

COMMUNITY REDEVELOPMENT AGENCY FUND (CRA)

Appropriated-Modified Accrual Included in Audited Financial Statements-Modified Accrual

ROAD AND BRIDGE FUND

Appropriated-Modified Accrual Included in Audited Financial Statements-Modified Accrual

CAPITAL PROJECTS FUNDS

CAPITAL PROJECTS FUND

Appropriated-Modified Accrual Included in Audited Financial Statements – Modified Accrual

JOINT CAPITAL PROJECTS FUND

Appropriated-Modified Accrual Included in Audited Financial Statements-Modified Accrual

Proprietary Funds ENTERPRISE FUNDS

SOLID WASTE FUND

Appropriated-Modified Accrual
Included in Audited Financial Statements-Full
Accrual

WATER AND SEWER FUND

Appropriated-Modified Accrual

Included in Audited Financial Statements-Full

Accrual

STORMWATER FUND

Appropriated-Modified Accrual

Included in Audited Financial Statements-Full

Accrual

REUSE FUND

Appropriated-Modified Accrual

Included in Audited Financial Statements-Full

Accrual

FIDUCIARY FUNDS

POLICE OFFICERS PENSION FUND

Not Appropriated Included in Audited Financial Statements

GENERAL EMPLOYEES PENSION FUND

Not Appropriated
Included in Audited Financial Statements

AGENCY FUND

PAYROLL SERVICES FUND

Not Appropriated – Non-Major Fund Included in Audited Financial Statements



FUND AND FUNCTION

Governmental Funds

Fund 001 - General Fund

General Government

511 – Mayor and Commission 512 – City Clerk 514 – City Attorney 515 – Finance 516 – Human Resources Public Safety

521 – Police 523 – Code Enforcement 543 – Planning 524 – Building Department Recreation

572 – Parks and recreation 579 – Events and facilities

Intergovernmental Services

513 - Information technology540 - Public Works administration549 - Fleet management

Fund 003 - Half-Cent Sales Tax - Subfund of General Fund

XXX - Half-Cent Sales Tax

Special Revenue Funds

Fund 190 – Community Redevelopment Agency (CRA)

<u>Intergovernmental Services</u> - 559 - CRA

Fund 307 - Road and Bridge Fund

Highways and Streets - 541 - Road and Bridge

Capital Projects Funds

<u>Fund 301 – CIP Fund – Capital</u> – various cost centers beginning with 6XX <u>Fund 390 – Joint Projects Fund – Capital</u> – various cost centers beginning with 8XX

Enterprise Funds

Fund 403 - Solid Waste

534 – Solid Waste

Fund 440 – Stormwater

538 – Stormwater

Fund 460 – Reuse

539 - Reuse

Fund 432 – Water and Sewer

532 – Cross Connect

 $533-Water\ Department$

535 – Sewer Department

536 – Customer Service

537 – Wastewater Treatment Plant



Financial Policies

• Investment Policy

Cash and investments of each fund, except certain investments are accounted for in pooled cash and investment account with each fund maintaining its proportionate equity in the pooled accounts. The use of a pooled cash and investment account enables the Commission to invest idle cash for short periods of time, thereby maximizing earnings potential. Income earned from this pooling of cash and investments is allocated to the respective funds based upon average monthly proportional balances.

The City will begin a banking relationship with SunTrust Bank through a contract which begins October 1, 2017 as a result of the Request for Quote process. The City entered into an agreement that provides an ECR rate at 0.80% and an interest rate of 0.50%. The contract is for an initial one year term with two, two-year extensions possible. The City renewed the contract utilizing the second of the two year extension. The ECR rate change to 0.30% and an interest rate of 0.02%. All funds are invested securely and a policy of CD laddering has been implemented and is being maintained. The City updated its investment policy during fiscal year 2016 to restructure the investment types allowed as well as requiring an Investment Advisor when investing in more complex investment types such as stocks, bonds, and agency funds. Currently, the City is limiting its investment activity to CD's, mutual funds and Local Government Investment Plans (LGIP).

• Financial Reserve Policies

Fund balance is defined as the unspent funds remaining from prior years that are available for the appropriation and expenditure in the current year, or simply the difference between assets and liabilities. It is recommended that usable fund balance should be a range of three to six months of current year's expense budget for emergency purposes.

With the implementation of GASB 54, usable fund balance is defined as unassigned fund balance in the governmental funds and unrestricted net position in the enterprise funds. Currently, the City is working to amend its fund balance policy to incorporate GASB 54 language and definitions and set guidelines to establish reserves for contingencies, stabilization and capital projects.

The Commission approved the City's current Fund Balance Policy to maintain adequate fund balances/net position and reserves in its various operating funds to provide the capacity to:

- Provide sufficient cash flow for daily financial needs,
- Offset significant economic downturns or revenue shortfalls,
- Provide funds for unforeseen expenditures related to emergencies

The policy establishes a minimum reserve of fund balance or net position in General Fund, special revenue, and proprietary fund types. These types of funds are to reserve fund balance/net position, not already reserved for another purpose, equal to three to six months of the current fiscal year expense budget. In the event that the unassigned fund balance or unrestricted net position exceeds these requirements, the excess may be utilized for any lawful purpose with City Commission approval with the recommendation of utilizing the excess within the fund creating the excess. In recent years, it has been necessary to use this excess to fund portions of the Capital Improvement Program. This funding is further discussed in the Policies and Planning for Capital Improvements section of this book.



During the fiscal year 2021 budgeting process, City Commission approved the use of fund balance/net position as follows:

Fund General Fund	Amount	Use of Fund Balance/Net Position
General Fund	1,500 54,500 0 39,000 \$ 95,000	To fund the purchase of trees and landscaping plants from the reserve. To fund unusual items such as hurricane supplies, and insurance contingencies. To fund one-time expenditures for miscellaneous equipment To fund new CIP projects Total General Fund
CRA Fund	1,849,688 \$1,849,688	Unused fund balance calculated and designated for projects. Total CRA Fund
Road and Bridge Fund	183,400 218,000 \$406,400	Unused fund balance calculated and designated for projects. To fund Capital Projects from usable fund balance in excess of five months. Total Road and Bridge Fund
Capital Projects Fund	333,747 \$333,747	To fund Capital Projects from funds carried forward from previous years – Total Capital Projects Fund
Solid Waste Fund	23,000 \$23,000	To fund new CIP projects Total Capital Projects Fund
Water and Sewer Fund	1,241,321 <u>290,000</u> \$1,531,321	To fund CIP projects from funds carried forward from previous years To fund new CIP projects Total Water and Sewer Fund
Stormwater Fund Reuse Fund	163,653 \$163,653	To fund CIP projects from funds carried forward from previous years Total Stormwater Fund
Reuse I und	22,000 \$22,000	Unused fund balance calculated and designated for projects. Total Reuse Fund
	<u>\$4,424,809</u>	Total Use of Fund Balance

In most cases, the amount of fund balance designated is from a reserve specifically for the cited purpose. In General Fund, City Commission approved the use of fund balance for unusual expenses that may, or may not, occur and would normally be funded from fund balance should they occur during the year. Commission also approved the use of fund balance for one-time purchases of non-financed capital equipment as well as other one-time expenditures. As in the case of CRA, state statutes require the budgeting of all available funds which includes available fund



balance. Each year the unused portion of fund balance is calculated and budgeted for projects or other expenditures within the CRA Plan.

While the policy requires a three month minimum, as a general practice the City can use fund balance over five months of the fund's budgeted expenses to fund capital projects. It was determined that four funds had fund balance over five months available for 2021 capital projects – General Fund, Road & Bridge, Water/Sewer and Reuse. Solid Waste exceeded the three month minimum, however, did not meet the five month level. The enterprise funds were projected net of the carry forward funds. These carry-forward funds consist of unspent revenue generated the utility rate study that was designated for CIP use.

Fund Balance/Net Position Levels

FUND BALANCE USABLE FOR CAPITAL PROJECTS

Fund/Reserve	*FY2020 Unassigned Fund Balance (Projected)	1/12 of Proposed Budget	# of Months of Unassigned Fund Balance	Stabilization Reserve	Budget Contingency	Surplus Reserve
General Fund	5.272.255	1,019,571	5.17	4.078,285	1.019.571	174,399

Fund/Reserve	*FY2020 Unrestricted Net Position (Projected)	1/12 of Proposed Budget	# of Months of Unrestricted Net Position	Stabilization Reserve	Budget Contingency	Surplus Reserve
Road and Bridge	928,233	134,617	6.90	403,850	134,617	389,766
Solid Waste	842,837	199,153	4.23	597,459	199,153	46,225
Water/Sewer	3,566,383	633,930	5.63	1,901,789	633,930	1,030,664
Stormwater	193,975	87,942	2.21	263,826	(69,851)	-
Reuse	500,171	35,766	13.98	107,298	35,766	357,107

^{*}Amount is calculated using FY 2020 projected revenues and expenses as of 9/08/2020.

Stabilization Reserve for specific non-routine items; i.e. economic downturn or natural disaster. The General Fund requires 4 months of the proposed budget and the Enterprise Funds requires 3 months.

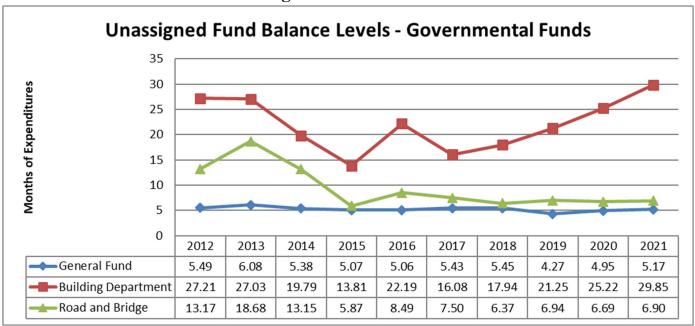
Budget Contingency Reserve for extreme shortfalls. The contingency equals 1 month of the proposed budget.

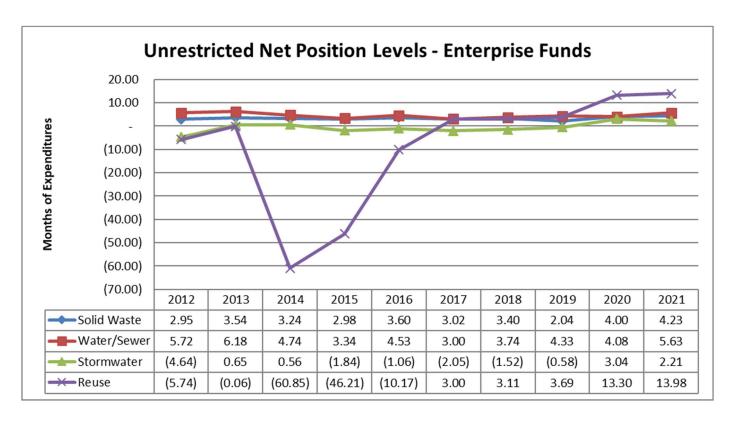
Surplus Contingency Reserve for one time cost or capital purchases. The surplus reserve takes projected unassigned fund balance less stabilization reserve and budget contingency.

The Stormwater fund has reported deficit net position for several years. An effort to get these funds in a positive position has been ongoing since 2005. While user fees were unchanged for all funds during the years between 2009 and 2014, rates were increased in 2014 and again in 2020 for water, sewer, stormwater and reuse. For the Stormwater Fund, the 2019 rate study will be the first since 2008 and will focus on bringing the fund to be self-supporting as well as clean up the negative cash in the fund. Efforts will continue until this fund is in a positive position and no longer needing to be subsidized.



Trends of Unassigned/Unrestricted Fund Balance





Charts demonstrating the levels of unassigned fund balance/unrestricted net position since fiscal year 2012.



• Operating Budget Policy

The City adopts an annual operating budget, which is employed as a management control device, for the general governmental activities of the General Fund, Road and Bridge Fund, and the CRA Fund. Budget is also adopted for the business-type activities of the Enterprise Funds of Solid Waste, Water and Sewer, Stormwater and Reuse Funds.

In fiscal year 2011, The City adopted a Budget Policy as Resolution 2010-22 which defines the definition of a balanced budget, the basis of the City's budget, operating and capital budgeting, status of encumbrances at year end, and establishes the need for long and short-term planning measures, performance measures and forecasting. The policy also defines the guidelines for the use of fund balance and provides for the establishment of reserves for capital acquisitions using fund balance.

The City Commission is striving to develop long and short-term goals and objectives to give the City direction in remaining and enhancing its family-friendly, safe atmosphere desired by the Commission and the citizens. This process of developing these types of goals is somewhat foreign and new to the City, so the final product is evolving and being fine-tuned.

Basis of Budgeting

The basis of budgeting is the method used to determine when revenues and expenditures are recognized for budgetary purposes. All funds are budgeted using generally accepted accounting principles (GAAP) which require recognition of transactions or events on a modified accrual basis of accounting. This basis of accounting recognized increases and decrease in financial resources only to the extent that they reflect near-term inflows or outflows of cash. In governmental funds, the modified accrual basis is used both for budgeting and reporting in the City's financial statements. This method includes budgeting for capital expenditures and debt service payments and represents the General Fund, CRA, Road and Bridge and Capital Projects funds. In the City's business-type activities, the modified accrual basis is also used for budgeting all expenditures including capital and debt service however, these funds are reported in the financial statements using full accrual accounting which does not report capital or principal debt service payments as expenses. The City's business-type activities are enterprise funds and include Solid Waste, Water and Sewer, Stormwater and Reuse funds.

• Balanced Budgeting

All funds subject to appropriations are required to balance. A balanced budget refers to a budget in which revenues, and all revenue sources, are equal to, or greater than, expenditures. These revenue sources would include any fund balance/net position used to fund approved expenditures. More generally, it refers to a budget that has no budget deficit, but could possibly have a budget surplus.

• Budgetary Control

Management of the City is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are net. The concept of reasonable assurance recognized that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. The legal level of budgetary control (i.e. the level at which expenditures may not legally exceed appropriations) is the departmental cost center level. The Finance Department monitors expenditures against cost center budgets to ensure that appropriations are not exceeded.



As a recipient of federal and state financial assistance, the City also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the Finance Department and the City's external auditors. Once this assistance reaches certain limits, the City is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984 and U.S. Office of Management and Budget Circular A-128, Audits of State and Local Governments. As a part of the City's Single Audit, tests are made to determine the adequacy of the internal control structure, including that portion specifically related to federal financial assistance programs.

In addition, the City maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by City Commission. Activities of the general fund, special revenue funds, capital projects fund and enterprise funds are included in the annual appropriated budget. The City also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. All expenditures for other than personal services are controlled by a procurement system, which encumbers purchase orders against budgets prior to issuance to the vendors. Purchase orders are not issued until appropriations are made available. Encumbrances outstanding at the end of the year are carried forward and re-encumbered in the next budget year. A budget resolution is approved by the City Commission to appropriate funds for these encumbrances which are funded by fund balance.

• Budget Amendment Process

The budget may be amended in two ways. Budget may be transferred between operational line items within a cost center. This is requested by the Department Head, reviewed by the Finance Department and approved by the City Clerk on a budget transfer form. Secondly, budget amendments, which increase expenditures or the spending level of individual departments, are requested by the City Clerk by resolution and approved by the City Commission at regular Commission meetings. Budget amendments are also required when appropriations for personnel budgets or interfund transfers are increased or decreased within a cost center.

• Procurement Policy

The purpose of these purchasing regulations is to:

- Provide a uniform means of acquiring goods and services in a manner which protects the interests of taxpavers
- o Ensures that qualified vendors have access to the municipal market on a fair and equitable basis
- o Applies to all purchases of the City irrespective of the source of funding
- Provides guidelines to user departments

The Finance Department shall serve as the purchasing gateway to provide assistance and technical expertise in purchasing procedures, and to ascertain that user departments understand and comply with established budgetary, purchasing and accounting procedures for overall internal control. No City employee shall order goods or services without the required authorization funding and purchasing/financing documents.

Guidelines:

Payment for the goods and services shall be made using a purchase order or a Check Request Form, unless
the item is a capital asset. All purchases of capital assets require a purchase order. The procurement
requirements shall not be artificially divided so as to constitute a small purchase.



- A purchase is considered to be a capital asset when the dollar amount is a unit cost of \$2,000 or greater and
 a useful life exceeding one year and will be capitalized per the useful life schedule. Assets with a unit cost
 between \$500 and \$2,000 will be tracked within the fixed asset system for security reasons but not capitalized.
- Small dollar purchases are purchases to one vendor of up to \$10,000 and require that budget be established for that purchase. Such materials, services and equipment shall be done through the computerized purchasing system. Quotes may be obtained if deemed appropriate by staff.
- Informal competitive quotes are required when purchasing items costing, in the aggregate, between \$10,000 and \$100,000. Three written quotes are required and the purchase is awarded to the lowest responsible and qualified vendor.
- All contracts for the procurement of goods and services costing, in the aggregate, in excess of \$100,000 shall be on the basis of sealed bids, proposals or quotes solicited through formal advertisement in a newspaper of local or area circulation.
- o Local preference is given to vendors within the Palmetto city limits first and within Manatee County second.

Capitalization Policy

The City's Capitalization Policy was adopted April, 2018. The policy allows for the capitalization thresholds of assets including land, buildings, infrastructure, equipment, vehicles and intangible assets are budgeted using the modified accrual method of accounting but are reported in the business activities and government-wide financial statements using full accrual. Capital assets are defined by the government as assets with an initial, individual cost per the schedule below. Equipment and vehicles with an individual cost between \$500 and \$2,000 are tracked as sundry items only, and not recorded as capital assets or depreciated. Capital assets are recorded at historical cost or estimated historical cost if constructed. Capital expenditures are reported in greater detail Capital Improvement Section.

Capital assets of the primary government are depreciated, using the straight-line method over the following estimated useful lives using these capitalization thresholds:

<u>Useful Life</u>	Threshold		
30 years	\$20,000		
4 years	\$ 2,000		
7 years	\$ 2,000		
7 years	\$20,000		
40 years	\$20,000		
20 years	\$ 2,000		
	30 years 4 years 7 years 7 years 40 years		

Donated capital assets are recorded at estimated fair value at the date of donation. The government reports infrastructure assets on a network and subsystem basis. Accordingly, the amounts spent for the construction or acquisition of infrastructure assets are capitalized and reported in the government-wide financial statements.

Additional details of city-wide capital expenditures are located in the Capital improvement section of this document.



• Debt Management Policy

The City's Debt Management Policy was adopted in June, 2008. The policy establishes guidelines for the conditions for issuing debt, project life, type and management of debt and the restrictions on debt issuance, service and outstanding debt. While the City has no legal debt limits, it has generally chosen to limit its borrowing activities to bank qualified loans and capital leases at this time. This choice sets a limit of \$10,000,000 in financing activities per calendar year.

The City may incur debt to finance the construction or acquisition of infrastructure and other assets and equipment or to refinance existing debt for the purpose of meeting its governmental obligation to its residents. Such debt obligations are to be issued and administered in such fashion as to obtain the best long-term financial advantage to the City and its residents. Long term debt should:

- 1. Be financed for a period not to exceed the useful life of the asset being financed (minimum useful life of four years).
- 2. Not be used to fund the City's current operations; i.e. personnel, operating and/or debt service.
- 3. Be in the form of bank qualified loans, bonds or a capital leasing program as in the best interest the City.
- 4. Be tracked and evaluated annually.
- 5. Be maintained within the accepted benchmarks indicated by the table below.

The City plans financing activity during fiscal year 2021 for its capital lease (\$1,290,619) for equipment. In fiscal year 2019 and fiscal year 2020, the City secured a state funded State Revolving Fund (SRF) loan for a total of \$6.9 million for the engineering and construction of the Equalization Basin at the WWTP.

Debt Ratios

_ 555 = 555									
Item # and Item Description	City Wide	Target Ratio	Governmental Funds*	Proprietary Funds	Total City	CRA Fund Information Only			
1 Population	13,748								
2 Assessed taxable property value	978,061,804								
3 Personal income per capita	\$ 26,443								
4 Total Debt projected at 9/30/20			1,857,586	13,729,892	15,587,478	1,318,848			
5 Total Revenue FY2021			15,230,843	12,161,302	27,392,145	5,533,399			
6 Operating Expenses FY2021 **			12,233,283	7,896,308	20,129,591	1,960,339			
7 Net Operating Income (Loss)			2,997,560	4,264,994	7,262,554	3,573,060			
8 Debt Service FY2021			632,425	2,116,748	2,749,173	503,003			
9 Net Debt Per Capita	#4/#1	≤\$900	135	999	1,134	96			
10 Percentage of assessed taxable									
property value	#4 / #2	≤ 3%	0.19%	1.40%	1.59%	0.13%			
11 Net debt per capita as a percentage of									
income per capita	#10 / #3	≤ 5%	0.51%	3.78%	4.29%	0.36%			
12 Debt Service Coverage Ratio	#7 / #8	≥ 110%	474%	201%	264%	710%			

It is necessary to note that prior to fiscal year 2012, the city's population was estimated to be in excess of 14,000. However, during the 2010 Census, the population was determined to be 12,606 and is now estimated at 13,748 for the 2020 fiscal year. The Net Debt Per Capita for the total City has increased by 400 points due to the addition of the SRF loan for the equalization basin in the Proprietary Fund. When applying for financing, the lending institution institutes its own calculation and considering the closeness of the ratios, the overall ratios are determined to be within acceptable limits. However, future financing should be reviewed at the individual fund level to determine feasibility.



• Debt Service

The City's Debt Policy allows for the funding of capital purchases through debt not to exceed the life of the asset being financed. The table below summarizes the City's debt and includes equipment items that will be financed through four year capital leases.

The City will continue aggressively applying for all available grant funds and assessing available City funds for future pay-as-you-go projects to ensure the City's economic stability.

The City has a projected debt obligation of \$20,127,922 as of September 30, 2020 which is comprised of bank qualified loans, state revolving fund loans, interlocal agreement and capital leases.

The debt service budgeted for 2021 is illustrated in the following table by fund:

Outstanding Debt and Debt Service

outstanding best and best service										
Loan	Maturity	Original Loan Issued	Governmental Loan Balance as of September 30, 2020	Business type Loan Balance as of September 30, 2020	Total Principal Outstanding as of September 30, 2020	FY 2021 Governmental Debt Service (Principal)	FY 2021 Governmental Debt Service (Interest)	FY 2021 Business Type Debt Service (Principal)	FY 2021 Business Type Debt Service (Interest)	Total FY2021 Debt Service
SRF - Stormwater	04/15/2021	2,872,229	-	182,962	182,962			182,962	4,168	187,130
SRF - Reuse	12/15/2022	415,000	-	12,236	12,236			4,779	352	5,131
SRF - EQ Design	12/15/2038	368,749		331,564	331,564			17,122	3,791	20,913
2014 BB&T Loan	08/31/2029	1,250,000	-	815,195	815,195			79,966	23,955	103,921
2019 Keybank	01/01/2028	7,151,300	1,096,889	4,711,611	5,808,500	191,430	22,895	822,272	100,487	1,137,084
Reuse TPT Loan *	09/30/2023	500,000	-	165,800	165,800			53,642	4,974	58,616
Capital Leases	Various	3,774,736	760,899	819,202	1,580,101	305,896	15,834	287,685	14,602	624,017
Existing City Debt		16,332,014	1,857,788	7,038,569	8,896,357	497,326	38,729	1,448,428	152,329	2,136,812
CRA 2006 BOA Loan Existing CRA Debt	07/31/2026	4,395,000 4,395,000	1,393,090 1,393,090		1,393,090 1,393,090	219,750	72,792 72,792			292,542
Total City-wide Debt		20,727,014	3,250,878	7,038,569	10,289,447	717,076	111,521	1,448,428	152,329	2,429,354
Proposed New Debt - as	s budgeted**									
Lincoln Pk Aquatics Ct	tr 01/01/2031	2,001,360	2,001,360		2,001,360	210,461	-			210,461
SRF - EQ Basin Constr	12/15/2038	6,546,496		6,546,496	6,546,496			371,075	8,981	380,056
2021 Capital Lease	02/01/2025	1,290,619	723,952	566,667	1,290,619	85,832	10,539	67,184	8,249	171,804
Total 2020 Debt			2,725,312	7,113,163	9,838,475	296,293	10,539	438,259	17,230	762,321
Total Existing and Pro	pos ed Debt		\$ 5,976,190	\$ 14,151,732	\$ 20,127,922	\$ 1,013,369	\$ 122,060	\$ 1,886,687	\$ 169,559	\$ 3,191,675

^{*} Reuse TPT Loan is an internal advance of funds from the City's Trailer Park Trust for the completeion of the ASR Well to be repaid in ten years from reuse user fees.

^{**}SRF EQ Basin construction was not completed in FY2020 therefore the State has not finalized the loan amount. The Loan amount and debt service is estimated.

^{**2021 -} Capital Lease interest is estimated at 3% over a 4 year term.

^{**}Lincoln Park Aquatics Center is a 10 year interlocal agreement with Manatee County to construct a community aquactics center.



Fiscal Year 2021 Debt Service By Fund

Fund	Principal Payments	Interest Payments	Total Debt Service	Budgeted New Debt Service	Total Overall Debt Service
General Fund	221,734	17,054	238,788	66,464	305,252
CRA	219,750	72,792	292,542	210,461	503,003
Road and Bridge	275,592	21,675	297,267	29,906	327,173
Total Governmental Funds	717,076	111,521	828,597	306,831	1,135,428
Solid Waste	9,035	438	9,473	7,543	17,016
Water and Sewer	858,863	101,538	960,401	432,306	1,392,707
Stormwater	390,666	28,861	419,527	15,641	435,168
Reuse	189,864	21,492	211,356	-	211,356
Total Business-Type Funds	1,448,428	152,329	1,600,757	455,490	2,056,247
Total City-Wide Debt Service	\$ 2,165,504	\$ 263,850	\$2,429,354	\$ 762,321	\$3,191,675

Final- 09/28/2020





"Without leaps of imagination, or dreaming, we lose the excitement of possibilities.

Dreaming, after all, is a form of planning."

Gloria Steinem



Personnel Budget

The City values each one of its 143 employees. Without them, the City would not be able to provide the level of service to the citizens. The City's personnel expenses for fiscal year 2021 are \$9,202,613 and accounts for 28.6% of city-wide total operating budget not to include transfers out.

The budget contains funding for 143 positions; 126 full-time, 11 part-time and 6 elected officials of which 20 full-time and 2 part-time positions were vacant.

The Commission and Mayor's salaries and General Employees received a 3% increase over FY 2020. The sworn officers received 10% increase over FY2020. Total wages decreased \$30,104 or .05% in comparison to fiscal year 2020.

Pension costs are loaded based on the actuarial report received in January of 2020. The rate for PD decreased from 21.63% in FY2020 to 21.19%. General Employees' pension decreased from 18.47% to 14.92%.

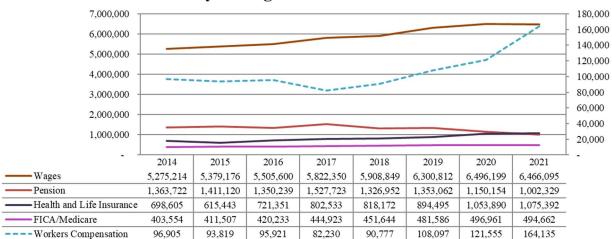
Fiscal year 2021 Personnel Budget:

This fiscal year has brought a few benefits and challenges.

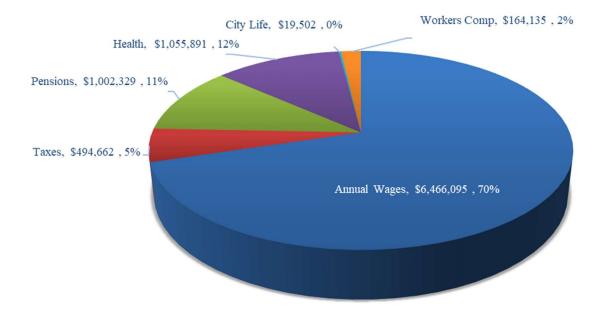
- Wages are down .05% from fiscal year 2020. This is the net effect of a tenured employees retiring and budget for entry level salaries.
- Pension costs are 15.5% of annual wages, which is 2.2% lower than fiscal year 2020 due to a decrease of .44% in Police pension rates and a 3.55% decrease in the General Employee Pension rate. This is the sixth straight year for General Employees' pension rate decreases and the third year for the Police Pension.
- Health insurance is 16.63% of annual wages, which is a .41% increase from fiscal year 2020. The new rates for health insurance are 9.65% higher than the previous year. This is due to higher claims in fiscal year 2020.
- Workers' Compensation insurance increased by 46% due to the existence of several large claims in FY2020.



History of Wages/Benefits - 2015-2021



2021 Personnel Cost





Personnel Cost for Fiscal Year 2020-2021

Breakdown by Department by Fund

Departments	Dept	Annual Wages	Taxes	Pensions	Health	City Life	Workers Comp	Total Benefits	Total Cost
Mayor & Commission	511	185,821	14,214	20,536	14,350	369	290	49,758	235,579
City Clerk	512	154,341	11,807	23,028	19,796	502	246	55,378	209,719
Information Technologies	513	55,546	4,249	-	12,621	181	88	17,140	72,686
City Attorney	514	-	-	-	-	-	-	-	-
Finance	515	412,988	31,595	61,618	57,399	1,348	1,748	153,710	566,698
Human Resources	516	112,637	8,617	11,361	7,175	237	167	27,557	140,194
Events and Facilities	579	47,698	3,649	7,117	7,175	136	1,192	19,269	66,967
Police Department	521	2,762,157	211,306	478,523	433,334	8,071	75,211	1,206,445	3,968,602
Code Enforcement	523	125,620	9,610	18,743	26,971	411	3,547	59,282	184,902
Public Works Administration	540	397,263	30,391	59,272	47,556	1,299	5,414	143,931	541,194
Planning Department	543	121,061	9,261	18,062	23,111	395	193	51,022	172,083
Fleet Maintenance Department	549	133,587	10,220	19,931	29,891	437	3,632	64,112	197,699
Parks & Recreation Department	572	299,635	22,921	44,706	60,269	966	11,346	140,206	439,841
Building Department	524	100,185	7,665	10,437	14,350	230	159	32,842	133,027
Total General Fund		4,908,538	375,505	773,332	753,997	14,583	103,233	2,020,652	6,929,190
Community Redevelopment Agency	559	286,377	21,909	39,336	32,015	846	454	94,560	380,937
Total CRA Fund		286,377	21,909	39,336	32,015	846	454	94,560	380,937
Road & Bridge Department	541	156,827	11,997	23,399	35,875	505	15,444	87,220	244,047
Total Road & Bridge Department		156,827	11,997	23,399	35,875	505	15,444	87,220	244,047
Solid Waste Department	534	100,140	7,661	14,941	18,655	327	1,896	43,480	143,620
Total Solid Waste Fund		100,140	7,661	14,941	18,655	327	1,896	43,480	143,620
Cross Connection Services	532	62,392	4,774	9,309	14,350	194	2,271	30,899	93,291
Water Services	533	199,566	15,267	29,775	35,875	629	7,290	88,835	288,401
Sewer Services	535	287,883	22,024	42,952	64,029	914	7,024	136,943	424,826
Utility Customer Service	536	221,847	16,972	33,100	50,871	723	2,718	104,381	326,228
Waste Water Treatment Plant	537		-	-	-	-	-	-	-
Total Water/Sewer Fund		771,688	59,037	115,136	165,125	2,459	19,303	361,058	1,132,746
Stormwater Services	538	162,600	12,439	24,260	32,287	518	16,004	85,509	248,109
Total Stormwater Fund		162,600	12,439	24,260	32,287	518	16,004	85,509	248,109
Reuse Services	539	79,924	6,114	11,925	17,937	262	7,801	44,039	123,963
Total Reuse Fund		79,924	6,114	11,925	17,937	262	7,801	44,039	123,963
Grand Total		\$ 6,466,095	\$ 494,662	\$ 1,002,329	\$ 1,055,891	\$ 19,502	\$ 164,135	\$ 2,736,518	\$ 9,202,613



Personnel cost for Fiscal Year 2020-2021

	FY21 Annual Salary	Taxes	Pensions	Health	Life	Work Comp	Total Benefits	Total Position Cost
Breakdown by Fund								
General Fund	4,808,354	367,840	762,895	739,648	14,353	103,074	1,987,810	6,796,164
Building Department	100,185	7,665	10,437	14,350	230	159	32,842	133,027
CRA	286,377	21,909	39,336	32,015	846	454	94,560	380,937
Road and Bridge	156,827	11,997	23,399	35,875	505	15,444	87,220	244,047
Solid Waste	100,140	7,661	14,941	18,655	327	1,896	43,480	143,620
Water & Sewer	771,688	59,037	115,136	165,125	2,459	19,303	361,058	1,132,746
Stormwater	162,600	12,439	24,260	32,287	518	16,004	85,509	248,109
Reuse	79,924	6,114	11,925	17,937	262	7,801	44,039	123,963
Total Personnel Cost	6,466,095	494,662	1,002,329	1,055,891	19,502	164,135	2,736,518	9,202,613

Breakdown by type Total Wages	<u>FY</u> :	2020 6,496,199	<u>FY</u> :	2021 6,466,095	Increase (Decrease) (30,104)
FICA General Employee Pension Contribution Police Department Pension Contribution Non-pensioned Department Heads	720,200 410,521 19,433	496,961	597,341 388,819 16,169	494,662	(2,299) (122,859) (21,702) (3,264)
Total Pension Contribution Health Dental and Life Insurance Workers Compensation	1,053,890 121,555	1,150,154	1,075,392 164,135	1,002,329	(147,825) 21,502 42,580 64,083
Total Benefits Total Cost of Payroll		2,822,560 \$ 9,318,759		2,736,518 \$9,202,613	(86,042) \$ (116,146)

Summary of Vacant Positions - 22 vacant positions remain funded in the budget; 20 full-time and 2 part-time

General Fund

- 3 Police Officers
- 1 Corporal
- 1 Service Worker III- Parks
- 1 Service Worker I Parks
- 1 Building Inspector Building (PT)
- 1 Crossing Guard (PT)

Road & Bridge Fund

- 1 Sign Maintenance Tech Road & Bridge
- 1 Equipment Operator Road & Bridge
- 1 Service Worker II Road & Bridge

Community Redevelopment Agency Fund

1 Assistant CRA Director

Water/Sewer Fund

- 2 Service Worker II Cross Connect
- 1 Crew Leader Water
- 2 Public Works Supervisors Water & Stormwater
- 1 Crew Leader Sewer
- 1 Service Worker I Sewer
- 1 Service Worker II Sewer

Stormwater Fund

- 1 Crew Leader Stormwater
- 1 Equipment Operator Stormwater



HISTORY OF STAFFING LEVELS

	Position	FY	FY	FY	FY	FY
Position Title	Grade	2017	2018	2019	2020	2021
	*					
GENERAL FUND						
Mayor and Commission						
Commissioner	N/A	5	5	5	5	5
Mayor	N/A	1	1	1	1	1
Tota	l Elected Officials	6	6	6	6	6
Executive Assistant to Mayor & Commission	113	1	1	1	1	1
Total Mayor and Comn		1	1	1	1	1
Total Mayo	r and Commission	7	7	7	7	7
City Clerk						
Assistant City Clerk	114	1	1	1	1	1
City Clerk	126	1	1	1	1	1
· · · · · · · · · · · · · · · · · · ·	Clerk - Full Time	2	2	2	2	2
Information Technology		_	_	_	_	_
IT Specialist	113	1	1	1	1	1
Total Information Tech		1	1	1	1	1
Finance	nology - I un Time	1		1	1	1
Finance Director	124	1	1	1	1	1
Finance Minager	119	1	1	0	0	
		_				0
Purchasing Agent	116	1	1	1	1	1
Warehouse Operator / Account Clerk	106	1	1	1	1	1
Accountant I	112	1	1	1	1	2
Accountant II	114	1	1	0	0	0
Senior Accountant	117	0	0	1	1	1
Purchasing Assistant	107	1	1	1	1	1
Junior Accountant	109	0	1	1	1	1
Accounting Clerk	106	0	0	1	1	0
Total F	inance - Full Time	7	8	8	8	8
* Finance Director - Part Time						
Total F	inance - Part Time	0	0	1	0	0
Total Fi	nance Department	7	8	9	8	8
Human Resources	•					
Human Resources Administrator	122	1	1	1	1	1
Total Human Res	ources - Full Time	1	1	1	1	1
* Human Resources Coordinator - Part Time	111	1	1	1	1	1
	ources - Part Time	1	1	1	1	1
	ources Department	2	2	2	2	2
Events and Facilities	ources Department	_	_	_	_	_
Special Projects/Events Coordinator	112	1	1	1	1	1
Total Information Tech	-	1	1	1	1 1	1
Police - Administration	nology - Full Time	1	1	1	1	1
	100	2	2	2	2	2
Records Clerk II	108	2	2	2	2	2
Police Fleet/Inventory Specialist	107	1	1	1	1	1
Evidence Custodian	111	1	1	1	1	1
Dispatch Supervisor	115	1	1	1	1	1
Dispatcher I	109	6	7	7	7	ϵ
Dispatcher II	111	0	0	0	0	1
Accreditation/Grants Coordinator	111	1	1	1	1	1
Victim Advocate	111	1	1	1	1	1
	tration - Full Time	13	14	14	14	14



HISTORY OF STAFFING LEVELS

D. Lit. This	Position	FY	FY	FY	FY	FY
Position Title	Grade	2017	2018	2019	2020	2021
	*					
* Crime Analyst - Part Time	107	1	1	1	1	1
* Crossing Guards - Part Time	104C	7	6	6	6	6
Total Police Adminis	tration - Part Time	8	7	7	7	7
Police - Sworn Officers						
Chief of Police	127	1	1	1	1	1
Captain	123	2	2	2	2	2
Police Sergeant	113SO	6	6	6	6	6
Corporal	111SO	5	5	4	4	4
Police Officer	110SO	20	20	21	21	21
Total Police - Sworn O	fficers - Full Time	34	34	34	34	34
* Sworn Officers - Part Time	110SO	2	2	2	2	1
Total Police - Sworn C	-	2	2	2	2	1
	rtment - Full Time	47	48	48	48	48
	rtment - Part Time	9	9	9	9	8
	Police Department	56	57	57	57	56
Code Enforcement						
Code Enforcement Officer	110	2	3	3	3	3
	ement - Full Time	2	3	3	3	3
Public Works Administration						
Public Work Director	126	1	1	1	1	1
Deputy Director of Public Works	124	1	1	1	1	1
Public Works Coordinator	115	1	1	1	1	1
Sr GIS Analyst	117	1	1	1	1	1
GIS Analyst/Compliance Coordinator	114	1	1	1	1	1
Customer Service Representative I	106	1	1	1	1	1
Total Public Works Administration - Full Ti	ime	6	6	6	6	6
Planning Development Service Director	124	1	1	1	1	1
Development Service Director		1	1	1	1	1
Planning Analyst	110	2	2	2	2	1 2
Total Planning Department - Full Ti	ime	2	2	2	2	2
Fleet Maintenance Supervisor	115	1	1	1	1	1
Equipment Mechanic II	110	1	1	0	0	0
Equipment Mechanic I	108	1	1	2	2	2
Total Fleet Management - Full To	-	3	3	3	3	3
Parks and Recreation						
Parks Supervisor	115	1	1	1	0	0
Crew Leader	109	1	1	1	2	1
Service Worker III	107	0	0	0	1	1
Service Worker II	106	3	3	3	3	3
Service Worker I	104	3	3	3	3	3
Total Parks and Reco	reation - Full Time	8	8	8	9	8
Building Department						
Building Official	122	1	0	0	0	0
Building Inspector	112	1	0	0	0	0
Development Services Technician	107	1	1	2	2	2

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HISTORY OF STAFFING LEVELS

	I n I	ESZ I	ENZ.	EX.	TOY Z	TOY 7
Position Title	Position Grade	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
1 OSITION THE		401/	2010	2017	2020	2021
Total Building Departr	* ment Full Time	2	1	2	2	2
l otal Building Departr	nent - run 11me	3	1	2	2	2
* Building Inspector - PT	112	0	0	1	1	1
Total Building Departr		0	0	1	1	1
	ding Department	3	1	3	3	3
Total General Fund - I	Elected Officials	6	6	6	6	6
	Fund - Full Time	84	85	86	87	86
Total General F	Fund - Part Time	10	10	12	11	10
	al General Fund	100	101	104	104	102
CRA FUND						
Community Redevelopment Agency (CRA)	127		1	1	4	
CRA Director	126	1	1	1	1	1
CRA Manager	115	0	0	0	1	1
Administrative Assistant	111 CDA Full Time	3	3	3	2	2 4
* Strategic Plan Specialist - Part Time	CRA - Full Time 103	0	0	<u> </u>	4	1
* Student Intern	103	0	4	4	0	0
	CRA - Part Time	0	4	5	1	1
	Total CRA Fund	3	7	8	5	5
ROAD AND BRIDGE FUND		5	,	3	3	J
Streets Department						
Sign Maintenance Tech	108	1	1	1	1	1
Equipment Operator	107	1	1	1	1	1
Service Worker I	104	2	2	2	2	2
Service Worker II	106	1	1	1	1	1
Total Streets Departr		5	5	5	5	5
	and Bridge Fund	5	5	5	5	5
SOLID WASTE FUND						
Solid Waste Department	4			_		_
Public Works Supervisor	115	1	1	1	1	1
Service Worker III	107	0	0	0	1	1
Service Worker I	104	1	1	1	0	0
Customer Service Field Rep	105	0	0	0	1	1
Equipment Operator Total Solid Wests Department and F	107	3	3	3	3	3
Total Solid Waste Department and F WATER AND SEWER FUND	una - run 11me	3	3	3	3	3
Cross Connect						
Service Worker II	106	2	2	2	2	2
Total Cross Con		2	2	2	2	2
Water Department		_	_	_	-	2
Public Works Supervisor	115	1	1	1	1	1
Crew Leader	109	1	1	1	1	1
Operator, Equipment	107	1	1	1	1	1
Service Worker I	104	1	1	1	1	1
Service Worker II	106	0	0	1	1	1
Total Water Departr	ment - Full Time	4	4	5	5	5

Sewer Department



HISTORY OF STAFFING LEVELS

Position Title	Position Grade	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
1 05-07/1 1-020	*	201.	2010		_0_0	
Public Works Supervisor	115	1	1	1	1	1
Crew Leader	109	1	1	1	1	1
Equipment Operator	107	1	1	1	1	1
Service Worker III	107	0	0	0	0	1
Service Worker II	106	1	1	2	2	1
Service Worker I	104	3	3	3	3	3
Total Sewer Departm		7	7	8	8	8
Customer Service						
Customer Service Supervisor	115	1	1	1	0	1
Lead Customer Service Rep	108	0	0	0	1	1
Customer Service Manager	119	0	0	1	0	0
Customer Service Rep. II	107	1	1	1	1	1
Customer Service Rep. I	106	1	1	1	2	1
Customer Service Rep. 1 Customer Service Field	105	2	2	1	1	1
Customer Service Field II	103	0	0	1	1	1
Utility Billing Analyst	107	1	1	1	0	0
Total Customer Serv		6	6	7	6	6
Total Water and Sewer Fu		19	19	22	21	21
	ing - Full Time . nd Sewer Fund	19	19	22	21	21
STORMWATER FUND	na Sewer Funa	19	19	22	21	21
Stormwater Public Works Commission 750/ public	115	1	1	1	1	1
Public Works Supervisor - 75% salary	115	1	1	1	1	1
Crew Leader	109	1	1	1	1	1
Inmate Services Coordinator	107	1	1	1	1	1
Equipment Operator	107	1	1	1	1	1
Service Worker I	104	1	1	1	1	<u>1</u> 5
Total Stormwater Department and Fu	ind - Full Time	5	5	5	5	5
REUSE FUND						
Reclaimed Water Department	115	0			0	
Public Works Supervisor - 25% salary	115	0	0	0	0	1
Service Worker I	104	0	0	1	2	3
Total Reuse Department and Fu	and - Full Time	0	0	1	2	3
Total Elected Officials	;	6	6	6	6	6
Total Full Time Employees	,	119	120	124	127	126
Total Part Time Employees		10	14	17	12	11
Total City Employees		135	140	147	145	143



General Fund - 001

The General Fund is the chief operating fund of the government and accounts for all resources not accounted for in another fund. It is the only fund required to be maintained by a government. The principal sources of revenues of the General Fund are property taxes, sales and use taxes, franchise and permit fees, and fine and forfeitures. The primary governmental functions occurring within this fund are general government operations that support the entire city. These operations include:

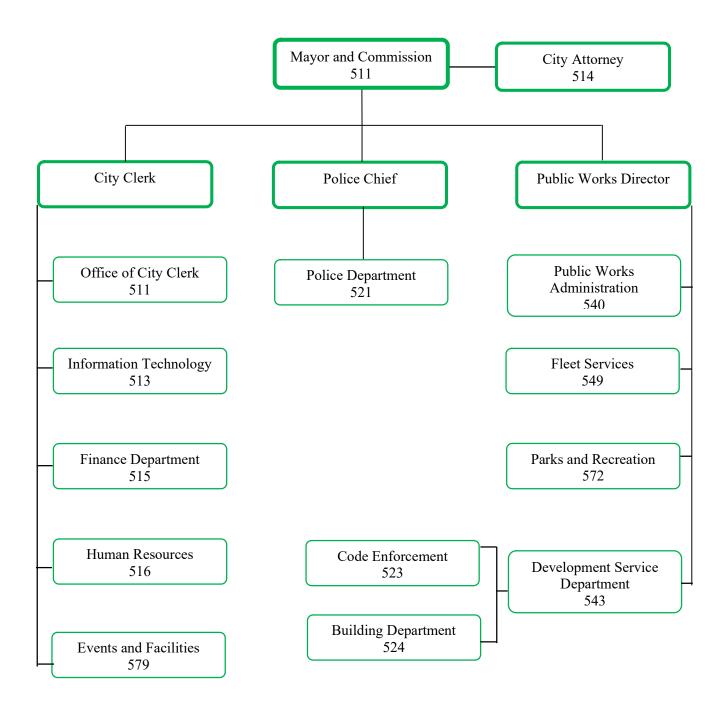
- 511 Mayor and Commission
- 512 City Clerk
- 513 Information Technology
- 514 City Attorney
- 515 Finance
- 516 Human Resources
- 579 Events and Facilities
- 521 Police Department
- 523 Code Enforcement
- 524 Building Department
- 540 Public Works Administration
- 543 Planning Department
- 549 Fleet Services
- 572 Parks and Recreation

The General Fund receives compensation from other funds in the form of transfers-in for services provided by Information Technology, Finance, Human Resources, Public Works Administration and Fleet Services. These cost centers provide support services city-wide and are allocated to the other funds by determining factors in each cost center. These factors include the number of employees, vehicles serviced, and the number of computer users in each cost center.

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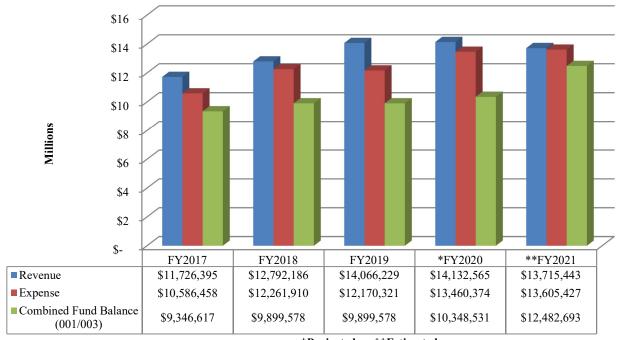
GENERAL FUND ORGANIZATIONAL CHART





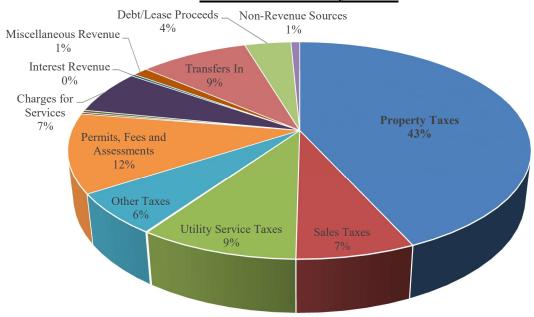
GENERAL FUND - 001

5-Year Revenue, Expense and Fund Balance



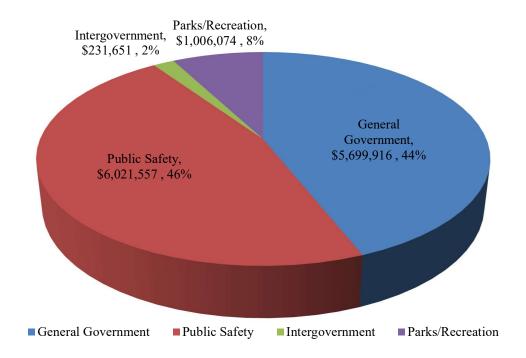
*Projected **Estimated

FY 2021 Revenues by Source





GENERAL FUND - 001



FY2021 Budgeted Expenditures by Function

- ➤ General Government expenditures total \$5,699,916; Departments in this category are: Mayor/Commission, City Clerk, City Attorney, IT, Finance, HR, Public Works Administration, Planning and Grants.
- **Public Safety** expenditures \$6,021,557; Departments in this category are Police, Building Department and Code Enforcement.
- Intergovernmental expenditures \$231,651; this represents Fleet Maintenance.
- **Parks/Recreation** expenditures \$1,006,074; this represents the Parks and Recreation Department.
- Total General Fund expenses are \$12,959,198. Overall increase by 4.1% or \$527,265 from FY20.

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GENERAL FUND - 001 Revenue Analysis and Forecasting

Revenue Trends

The General Fund is estimated to receive \$12,959,198 in FY2021 of which 77.5% or \$\$10,043,296 is generated from Ad Valorem Taxes (43.2% - \$5,603,795), Permit, Fees and Assessments (11.8% - \$\$1,532,229), Utility Service Tax (9.4% - \$1,213,500), Sales Tax (\$7% or \$904,126) and Other Taxes (6.1% - \$789,646).

The City of Palmetto forecast is based on trend analysis and anticipated economic reactions for Utility Service Tax and Permit, Fees and Assessments. The Ad Valorem Revenues are assessed by the Manatee County Property Appraiser and State Revenues are estimated by the Office of Economic & Demographic Research. The forecast is based on conservative assumptions especially with so many uncertainties with property taxes and the stability of housing market.

The purpose of the forecast is to provide a model that indicates revenue surpluses and shortfalls that could occur. This will allow City Management to identify and prepare for future financial difficulties. Accurate revenue forecasting is essential in the budget preparation.

Revenue Detail

Ad Valorem Taxes – General Fund - \$5,603,795 (42.2% of General Fund Revenue)

Ad Valorem Tax is a locally levied tax imposed on property based on the assessed value of \$ 978,061,804. The millage rate for fiscal year 2021 is 5.9671 per \$1,000 of assessed value. This fiscal year the millage rate is 4.43% greater than the rolled back rate of \$5.7138.

The ad valorem taxes make up 42% of the city's general fund revenues as shown on the previous page and 25.2% overall revenue. As illustrated by the chart below, ad valorem taxes are expected to slightly increase though fiscal year 2023. The economy is improving, foreclosures are at a minimum, and projecting increases in assessed values in future years; this created a 7.08% increase in the city's tax base for the fiscal year 2021 budget year. The City is monitoring the growth, foreclosure market and projected tax increase during the COVID pandemic. For Fiscal Year 2022 and 2023 the City projects a 3% increase over FY2021.

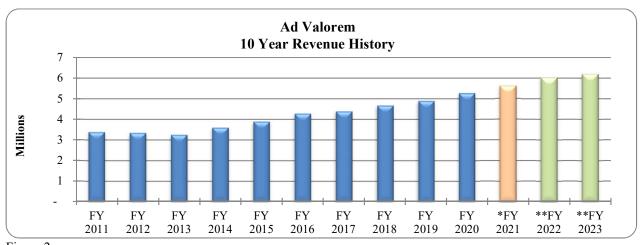


Figure 2



The graph in Figure 3 illustrates 10 years of ad valorem history and includes the millage rate, assessed value and ad valorem revenue. The City's millage rate is 5.9671 for FY 2021 and has not changed in six years.

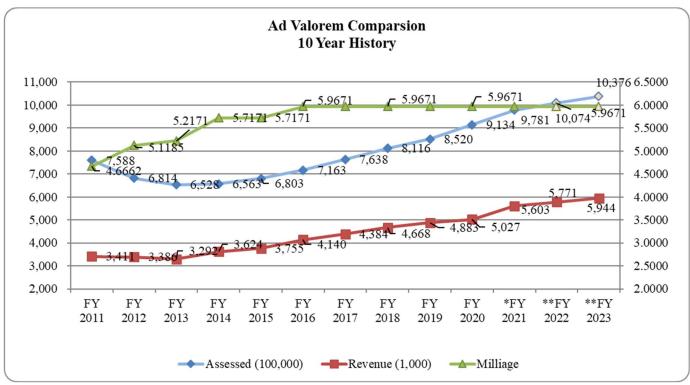


Figure 3

When compared to the five other municipalities in Manatee County and unincorporated Manatee county itself, the citizens of Palmetto are assessed the second lowest rate per capita, less than 1% higher than the lowest - City of Bradenton as illustrated in Figure 4. The City of Palmetto (13,661) has the third largest population behind unincorporated Manatee County (317,022) and the City of Bradenton (58,621).

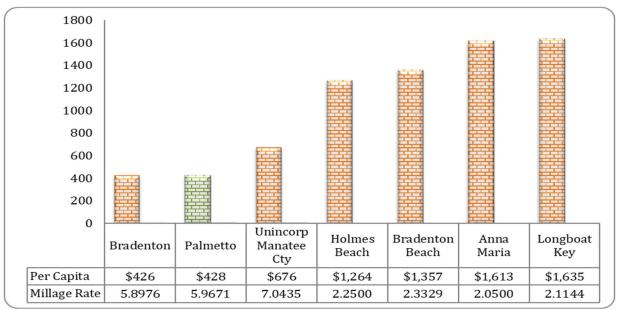


Figure 4



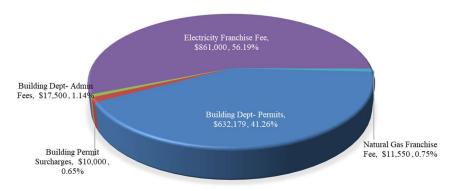
Permit, Fees and Assessments - General Fund - \$1,532,229 (11.82% of General Fund Revenues)

Permit, Fees and Assessments are sources of fees and assessment as determined by the City Commission and F.S. § 166.201. The Electricity Franchise Fee is the largest revenue sources for permit, fees and assessments, budgeted at \$861,000 or 56.0% of the total permit, fees and assessments revenues. Electricity Franchise Fee, authorized by City ordinance, (*Palmetto*, *FL* – *Code of Ordinances, Ordinance No. 2011-03 (App. A, Art. I, Florida Power and Light Company)*) Retrieved from http://library.municode.com/index.aspx?clientId=11965. Future assumptions are based on a slight increase of 0.5% through FY2023.

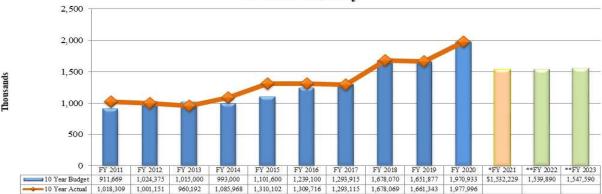
The Building Department is showing a revenue increase for the next fiscal year. This is due continued development of the Sanctuary Cove Residential community. The first phase includes a proposed 255 single family homes of which 95 have connected to the City, 30 are under construction and 130 will begin construction over the next couple of years. In FY2020, the Building Department reflected a 33% increase in revenue over the prior year. This is due to a one time commercial building permit for construction of an apartment complex. We are projecting revenue to increase at 10% annually from Fiscal Year 2021.

The agreement between FPL and the City represents 6% of FPL billed revenues, less actual write-offs, from the sale of electrical energy to residential, commercial and industrial customers (as such customers are defined by FPL's tariff) within the incorporated areas of the City. This agreement was renewed in FY2011 and will continue through FY2041 (30 Years). The chart below represents the detailed budget for FY2021:

PERMIT FEES AND ASSESSMENTS



Permit, Fees and Assessments 10 Year History





Utility Service Taxes - General Fund - \$ 1,213,500 (9.36% of General Fund Revenue)

Utility service taxes are taxes levied on the consumer of a utility for the use of utilities within the City's limits. For the City of Palmetto, the largest of these include Florida Power and Light (FPL). These are budgeted at \$1,175,000 account for 96.8% of the total utility service taxes.

Florida Power and Light

Electric Utility Taxes 10 Years History

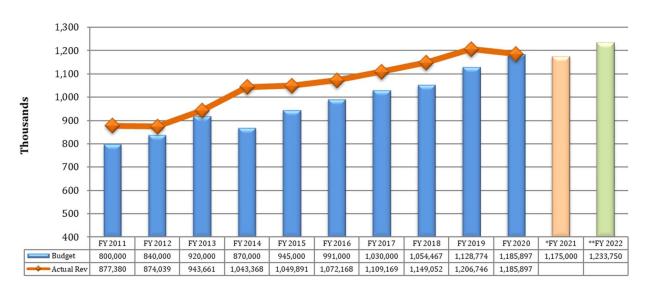


Figure 5

The City assesses 6% on all electric utility payments made within the City, excluding churches, through Florida Power and Light. Electric Utility Taxes are used entirely by the city's General Fund. This tax is based on consumption, and as customers experience higher costs for electricity, it is anticipated to increase at 5% annually from Fiscal Year 2021.

Sales Tax - General Fund - \$904,126 (6.98% of General Fund Revenues)

Half-Cent Sales Tax - State Tax - \$904,126

Intergovernmental revenues are state shared revenue sources. Half Cent Sales Taxes, authorized by the legislature, distributes net sales tax revenue to counties and municipalities that meet strict eligibility requirements, (F.S. Sections 202.18(2)(c), 212.20(6), and 218.60-.67.) The program's primary purpose is to provide relief from ad valorem and utility taxes in addition to providing counties and municipalities with revenues for local programs. The Department of Revenue administers this program.

Future assumptions are based upon the Office of Economic & Demographic Research Long Term Revenue Analysis, is projected a slight growth rate over the next two year. As a result of the pandemic-induced economic contraction, state estimated for Fiscal Year 2021 ended with a loss of \$100K down 11.7% over prior year.



Infrastructure Half-Cent Sales Tax - \$756,245 (only included in the following graph)

New to FY2017 is the Infrastructure Sales Tax. Ordinance 16-35 provided for a referendum to be conducted allowing for the collection and distribution of an infrastructure sales tax. The referendum was passed by voters on November 8, 2016, and beginning January 1, 2017, a half-cent discretionary local government infrastructure sales surtax is being collected by the municipalities within Manatee County. For purposes of forecasting, the below graph reflects the proposed revenue. The revenue is not reflected in the General Fund Summary. It is combined with the General Fund in the All Funds Summary schedule.

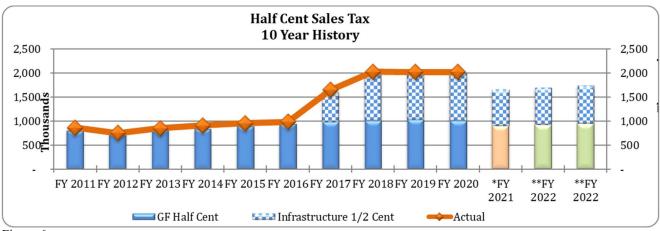


Figure 6

Other Taxes – General Fund - \$ 789,646 (6.09% of General Fund Revenue)

Other Taxes – Summary of revenues

Communication Service Tax – State Tax - \$349,379

The Communication Services Tax Simplification Law became effective October 1, 2001. This law simplified the complex tax structure, replaced seven different taxes and fees and created a single levy with a common rate. Communication Service Tax revenues are taxes on telecommunications, cable, direct-to-home satellite, and related services. The Florida Department of Revenue administers the tax to the local governments.

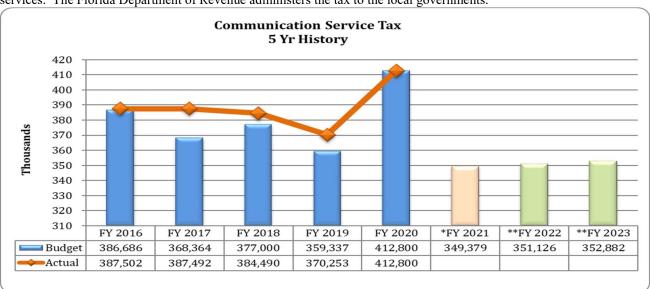


Figure 7



The tax is comprised of state communication service tax and local communication service tax. The state communication tax consists of two components: a state tax of 7.44% and a gross receipts tax of 2.37%. The local communication service tax for Palmetto is 5.42% as of FY2018. (F.S. 202.12(1)(a)(c) and (d)). Effective January 2019, changes in state law, Chapter 2019-131 amends (F.S. 337.403(3)) prohibit a municipality or county from imposing permit fees for the use of public rights-of-way by providers of communications services if the local government had not levied the permit fees as of January 1, 2019. In contrast, municipalities and counties that were imposing permit fees as of that date may continue to do so or may elect to no longer impose permit fees. This revenue represents 44.3% of Other Tax Revenue.

Future assumptions are based upon the Office of Economic & Demographic Research Long Term Revenue Analysis; a slight increase of .5% will continue to be projected over the next 2 years beginning with fiscal year 2021.

State (Municipal) Revenue Share – State - \$332,267

The Revenue Share Program was enacted in 1972 to ensure minimum level of revenue parity. The trust fund receives 1.3517 percent of sales and use tax collection and the net collections from the one-cent municipal fuel tax. An allocation formula serves as the basis for the distribution of these revenues to each municipality that meets strict eligibility requirements. Municipalities must use the funds derived from the one-cent municipal fuel tax for transportation-related expenditures. (F.S. Sections 206.605(1), 206.879(1), 212.20(6), and 218.20-.26) For FY2021, the proportional contribution of each revenue source comprising the Municipal Revenue Sharing Program is \$426,312 of which 77.94% or \$332,267 for the General Fund and 22.06% or \$94,045 for Road & Bridge Fund. This revenue represents 42.1% of Other Tax Revenue.

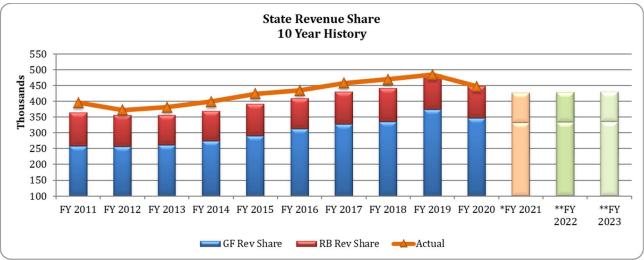


Figure 8



001 - GENERAL FUND Fund Summary

		2020	2020	2021	
	2019	Revised	Projected	Adopted	% Change of
Account	Actual	Budget	Actual	Budget	Budget
Beginning Fund Balances	\$ 9,899,578	\$11,333,547	\$11,333,547	\$ 12,416,899	9.6 %
Revenues					
Property Tax	4,903,205	5,267,127	5,268,403	5,603,795	6.4 %
Sales Taxes	1,025,565	1,010,131	1,007,572	904,126	(10.5)%
Utility Service Tax	1,249,304	1,218,500	1,214,676	1,213,500	(0.4)%
Motor Fuel Taxes	11,608	11,500	11,500	11,500	- %
Other Taxes	873,901	816,351	855,705	789,646	(3.3)%
Permits, Fees, Assessments	1,663,967	1,549,200	1,911,191	1,532,229	(1.1)%
Intergovermental	113,331	45,038	22,336	31,664	(29.7)%
Fines and Forfeitures	61,499	51,450	65,492	47,750	(7.2)%
Charges for Services	833,690	892,910	829,237	851,748	(4.6)%
Interest Revenue	150,553	80,443	109,943	40,617	(49.5)%
Miscellaneous	183,993	182,416	182,933	164,336	(9.9)%
Impact Fees	132,598	-	169,661	-	- %
		1 106 650	•	1 174 001	
Transfers In	1,154,412	1,196,659	1,196,659	1,174,001	(1.9)%
Debt/Lease Proceeds	636,102	254,676	269,600	499,286	96.0 %
Non-Revenue/Fund Balance		324,293	-	95,000	(70.7)%
Total Revenues	12,993,728	12,900,694	13,114,908	12,959,198	1.4 %
Expenses					
Mayor and Commission	253,803	274,606	250,803	276,906	0.8 %
City Clerk	2,275,629	2,460,111	2,430,978	2,522,144	2.5 %
Information Technology	466,600	511,576	512,958	595,514	16.4 %
City Attorney	286,756	310,207	326,454	309,376	(0.3)%
Finance	644,070	687,346	669,574	677,571	(1.4)%
Human Resources	179,403	213,196	188,949	255,355	19.8 %
Events and Facilities	159,357	182,980	147,572	160,434	(12.3)%
Police Department	4,221,936	4,580,126	4,229,917	4,600,331	0.4 %
Code Enforcement	137,546	239,409	198,975	227,759	(4.9)%
Public Works Administration	659,634	744,502	676,897	705,853	(5.2)%
Planning	225,266	262,016	191,669	204,803	(21.8)%
Fleet	195,900	232,014	218,049	229,463	(1.1)%
Parks and Recreation	500,883	664,928	534,522	646,308	(2.8)%
Building Department	371,698	509,804	424,686	498,214	(2.3)%
Grants - Non Capital Expenses	15,410	20,228	4,378	25,664	26.9 %
Capital Expenses	288,032	530,326	528,172	517,786	(2.4)%
Debt Service	648,585	288,520	308,205	305,252	5.8 %
Transfer Out	29,251	188,798	188,798	200,465	6.2 %
Total Expenditures	11,559,759	12,900,693	12,031,556	12,959,198	0.5 %
Excess Revenue Over (Under)	1,433,969	1	1,083,352		1.9 %
Fund Balance, End of Year	\$11,333,547	\$11,333,548	\$12,416,899	\$ 12,416,899	(7.7)%



001-000 - GENERAL FUND REVENUE Fund Revenue Summary

Account 001-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
311.1010	Current Property Taxes	\$ 4,898,649	\$ 5,264,902	\$ 5,266,393	\$ 5,602,745	6.4 %
311.1008	2008 Property Taxes	-	-	2	-	- %
311.1012	2012 Property Taxes	-	-	26	_	- %
311.1013	2013 Property Taxes	-	-	68	-	- %
311.1014	2014 Property Taxes	-	-	61	-	- %
311.1015	2015 Property Taxes	25	=	323	-	- %
311.1016	2016 Property Taxes	214	25	253	250	900.0 %
311.1017	2017 Property Taxes	3,443	200	277	250	25.0 %
311.1018	2018 Property Taxes	874	2,000	333	250	(87.5)%
311.1019	2019 Property Taxes			667	300	- %
	Total Ad Valorem Taxes	4,903,205	5,267,127	5,268,403	5,603,795	6.4 %
335.8000	State Rev/Lg Half Cent Sales Tax	1,025,565	1,010,131	1,007,572	904,126	(10.5)%
	Total Sales Taxes	1,025,565	1,010,131	1,007,572	904,126	(10.5)%
335.4100	State Rev/Mtr Fuel Tax Refund	11,608	11,500	11,500	11,500	- %
	Total Motor Fuel Taxes	11,608	11,500	11,500	11,500	- %
314.1000	Electric Utility Taxes	1,206,747	1,180,000	1,173,254	1,175,000	(0.4)%
314.4000	Natural Gas Utility Tax	12,212	11,000	13,922	11,000	- %
314.8000	Propane Utility Taxes	30,345	27,500	27,500	27,500	- %
	Total Utility Service Taxes	1,249,304	1,218,500	1,214,676	1,213,500	(0.4)%
315.0000	Communications Services Tax	370,253	351,101	397,202	349,379	(0.5)%
316.0000	Local Business Tax	80,920	65,000	71,409	70,000	7.7 %
316.0500	Local Business Tax-FLC Collected	-	-	819	-	- %
316.3100	Local Business Tax Penalties	4,477	-	288	-	- %
335.1200	State Revenue Sharing Proceeds	373,477	358,750	346,570	332,267	(7.4)%
335.4000 335.5000	Mobile Home Licenses State Rev/Alcohol Bev License	29,954 14,820	30,000 11,500	27,417 12,000	26,500 11,500	(11.7)% - %
333.3000	Total Other Taxes	873,901	816,351	855,705	789,646	(3.3)%
	TOTAL TAXES	8,063,583	8,323,609	8,357,856	8,522,567	2.4 %
322.1100	Building Permits	698,061	625,000	964,991	630,179	0.8 %
322.1700	Building Inspections	2,584	2,200	30,244	2,000	(9.1)%
323.1000	Electricity Franchise Fee	917,856	885,000	858,688	861,000	(2.7)%
323.4000	Natural Gas Franchise Fee	10,034	8,000	12,084	11,550	44.4 %
329.0300	Building Permit Surcharge	14,387	10,000	24,073	10,000	- %
367.0100	Building Admin Fee	21,045	19,000	21,111	17,500	(7.9)%
	TOTAL PERMITS, FEES AND ASSESSMENTS	1,663,967	1,549,200	1,911,191	1,532,229	(1.1)%

Final- 09/28/2020



001-000 - GENERAL FUND REVENUE Fund Revenue Summary

Account 001-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
221 2400 0006	D. W	2.746	2 020	2 (12		(100.0)0/
331.2400-9006	Bulletproof Vest Grant	3,746	2,038	3,612	-	(100.0)%
331.2400-9029	FDOT Speed Abatement Grant	5,003	-	-	-	- %
331.2880-9032	FY19 Rapid ID Implementation	3,300	-	-	-	- %
331.5003	FEMA: Hurricane Irma	94,282	-	413	-	- %
334.2400-9040	FDLE FIBRS Implementation	=	-	-	25,664	- %
337.4000	FMIT Safety Grant	-	6,000	6,000	6,000	- %
337.0200-9031	WCIND Waterway Grant	7,000	8,000	4,810	-	(100.0)%
337.0200-9035 337.0200-9036	WCIND Boat Removal WCIND - PD Boat Equipment	-	15,000 14,000	- 7,501	-	(100.0)% (100.0)%
337.0200-7030	•					
	TOTAL INTERGOVERNMENTAL/ GRANT REVENUE	113,331	45,038	22,336	31,664	(29.7)%
351.2125	Judgements and Fines - 629	16,008	15,000	14,670	12,000	(20.0)%
351.3000	Judgement/Fines - Law Enforcement	2,606	2,000	2,287	2,000	- %
	Educ.	-	-			
354.1000	Violation - Local Ordinance	245	200	2,960	250	25.0 %
354.2500	Violation-Local Ord/Code Enfremt	7,165	5,000	24,140	5,000	- %
354.2550	Violation Lot Clearing - Pass Thru	1,750	10,000	1,000	10,000	- %
359.0300	PD Abandoned Property	8,951	1,000	-	-	(100.0)%
359.1000	Traffic Infractions	23,362	17,500	19,442	17,500	- %
359.2000	Forfeits/Restitution	1,412	750	993	1,000	33.3 %
	TOTAL FINES AND FORFEITURES	61,499	51,450	65,492	47,750	(7.2)%
341.0221	CRA Reimbursement - PD	539,926	575,460	528,531	594,398	3.3 %
341.0223	CRA Reimbursement - Code	-	54,618	53,652	61,262	12.2 %
	Enforcement		- ,	,	- , -	
341.1000	Ag Museum Insurance Reimbursement	2,097	2,794	2,796	3,076	10.1 %
341.2200	Zoning Fees/Variances	26,000	21,910	28,650	20,000	(8.7)%
341.3000	Notary Fee	120	200	62	100	(50.0)%
341.3200	Reproduction - Map & Publications	59	50	1	50	- %
341.3224	Building Maps/Reproduction	8	=	-	-	- %
341.3300	Impact Admin Fee	34	-	337	-	- %
331.3324	Impact Fee - BD	86	-	858	-	- %
341.4100	Recording Fees	175	100	-	-	(100.0)%
341.3500	Conduit Application Fee	4,000	4,000	4,000	-	(100.0)%
341.9023	Abandoned/Vacant Property Registration	2,800	2,000	2,000	2,000	- %
341.9521	PBA Administrative Fee	130	130	130	130	- %
342.0400	Fingerprint/Copying/Ids-Pd	7,568	7,750	6,000	6,000	(22.6)%
342.2010	School Resource Officer - Manatee School Bd	213,789	188,332	188,332	129,966	(31.0)%
343.8200	Locate Cemetery Spaces	700	800	325	100	(87.5)%

Final- 09/28/2020



001-000 - GENERAL FUND REVENUE Fund Revenue Summary

Account 001-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
347.4000	Special Event - Svc Charge	8,172	7,500	12,913	7,500	- %
347.4050	Special Event Permit App	900	600	500	500	(16.7)%
347.4600	July 4th Fireworks Reimbursement	27,126	26,666		26,666	- %
	TOTAL CHARGES FOR SERVICES	833,690	892,910	829,087	851,748	(4.6)%
361.0100	Investment Earnings	134,474	80,443	96,000	35,617	(55.7)%
361.0200	Interest Rev - Impact Fees	10,948	-	7,500	-	- %
361.0800	Interest Special Assmt	-	_	1,718	_	- %
361.0900	A/R Interest Charges	5,131		4,725	5,000	- %
	TOTAL INTEREST REVENUE	150,553	80,443	109,943	40,617	(49.5)%
362.2000	Rents - Cell Tower (Non Taxable)	18,278	18,826	18,643	19,016	1.0 %
362.4000	Rents-Heritage Park Taxable	364	200	820	200	- %
362.4100	Rents Park -Taxable	20,955	18,000	8,405	4,000	(77.8)%
362.4300	Rents - Submerged Land	83,414	85,000	84,914	85,000	- %
362.4900	Rents/Lease Solar	1,373	1,000	1,373	1,000	- %
362.5000	Rents - Banners/Signage	850	750	550	500	(33.3)%
364.4100	Disposition Of Fixed Assets	3,855	_	8,982	=	- %
364.5000	Sales Of Scrap Materials	4,046	-	406	-	- %
365.1100	Sale Of Surplus Materials/Scrap	2,682	_	998	_	- %
366.0026	PD Special Programs	2,500	3,000	3,000	_	(100.0)%
369.0200	Other Misc Revenue	11,620	19,000	12,000	18,000	(5.3)%
369.1700	Other Misc Rev/Nsf Check Charges	40	30,040	30,080	30,020	(0.1)%
369.3000	Living Tree Memorial	372	600	-	600	- %
369.3099	Tree/Landscape Revenue - Reserve	875	1,500	-	1,500	- %
369.6800	Other Misc Rev/Refund Exp	5,053	-	-	-	- %
369.7400	Other Misc Revenue	904	-	-	-	- %
369.7401	Other Misc Rev/Ins Premium Reimbursement	21,417	-	10,678	-	- %
369.8001	Over/Short Cash	(1,305)	-	1	-	- %
369.8002	Over/Short Central Stores Inventory	(122)	_	(5,092)	_	- %
369.8003	Over/Short Shop Materials	(3)	_	-	_	- %
369.9000	Cemetery Spaces	400	_	400	_	- %
369.9521	PD Take Home Vehicle Reimbursement	6,425	4,500	6,775	4,500	- %
	TOTAL MISCELLANEOUS REVENUE	183,993	182,416	182,933	164,336	(9.9)%
324.1100	Impact Fees - Law (Residential)	19,168	_	13,751	_	- %
324.1200	Impact Fees - Law (Commerical)	2,235	- -	76,141	-	- %
324.6100	Impact Fees - Law (Confinercal) Impact Fees - Parks (Residential)	89,499	- -	64,205	-	- / ₀ - %
324.7100	Impact Fees - Farks (Residential) Impact Fees - General (Residential)	21,696		15,564		- %
	TOTAL IMPACT FEES	132,598	-	169,661	-	- %



001-000 - GENERAL FUND REVENUE Fund Revenue Summary

Account 001-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	OTHER FINANCING SOURCES					
381.7065	Transfer-In From Trailer Park Fund	144,434	-	-	-	- %
381.8212	Transfer-In From CRA Fund	79,654	69,482	69,482	58,806	(15.4)%
382.0010	Transfer-In - Building Department	151,991	143,798	143,798	161,465	12.3 %
382.3070	Transfer In - Road & Bridge	176,651	170,495	170,495	173,754	1.9 %
382.4030	Transfer-In - Solid Waste Fund	75,228	76,292	76,292	74,447	(2.4)%
382.4321	Transfer-In - Water & Sewer Fund	523,522	561,972	561,972	531,841	(5.4)%
382.4400	Transfer-In - Stormwater Fund	128,174	122,548	122,548	124,873	1.9 %
382.4600	Transfer-In - Reuse Water Fund	26,749	52,072	52,072	48,815	(6.3)%
	Total Transfers-In	1,306,403	1,196,659	1,196,659	1,174,001	(1.9)%
383.7000-0000	Capital Lease Inception	266,405	152,076	167,000	499,286	228.3 %
383.7000-9762	Capital Lease Inception - FPL	<u>-</u>	102,600	102,600	=	(100.0)%
384.9119	Key Bank 19 Debt Proceeds	369,697	-			- %
	Total Debt/Lease Proceeds	636,102	254,676	269,600	499,286	96.0 %
399.0000	Funding From Fund Balance -	-	161,376	-	-	(100.0)%
	Outstanding Enc		,			,
399.0001	Funding From Fund Bal - Contingency	-	47,500	-	54,500	14.7 %
399.0524	Funding From Fund Balance - Outstanding Enc - Bldg	-	43,140	-	-	(100.0)%
399.6000	Funding From Equity - Capital Proj	_	116,515	_	_	(100.0)%
399.7524	Funding From Bldg Dept Reserves	-	(45,738)	_	16,000	(135.0)%
399.7572	Funding From Tree/Landscape	_	1,500	_	1,500	- %
	Reserve		-,		-,	
399.9301	Funding From Equity - Cap Prjs				23,000	- %
	Total Non-Revenue Sources	-	324,293	-	95,000	(70.7)%
	TOTAL OTHER FINANCING	4 0 40 50 5	4 === <==	1 1// 1 = 0	4 = <0.40=	(0.4) 2 (
	SOURCES	1,942,505	1,775,628	1,466,259	1,768,287	(0.4)%
	TOTAL GENERAL FUND REVENUE	\$13,145,719	\$12 QAA 604	¢13 11/ 750	¢12 050 109	0.5 %
	REVENUE	φ13,1 4 3,/19	\$14,700,094	φ13,114,730	φ12,737,190	<u> </u>





"All great achievements require time."

Maya Angelou



Mayor and Commission – 511

General Fund - 001

Department Mission:

The Commission is responsible for setting municipal policy through the enactment of laws (ordinances) and the adoption of resolutions. The Commission operates under the Palmetto Municipal Code and the Constitution of the State of Florida and its laws.

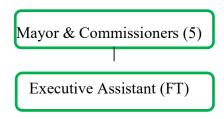
Primary Duties:

The City is governed by a strong-mayoral form of government with the City Commission serving as the governing body. The Commission is comprised of the Mayor and three commission members and two at large commissioners, who each serve four-year terms. The Commission is the legislative and policy-making body of the City, responsible for approving the budget and determining the ad valorem tax rate on all real and personal property within the corporate limits of the City. The Mayor serves as the Chief Executive Officer of the City supervising and directing the Department Heads.

The Mayor and Commission:

- Act as the legislative and policy making body of elected officials
- > Enacts laws and ordinances
- > Sets policy and direction for the various functions of City government
- ➤ Adopt annual operating and capital budgets.
- > Serve as City liaison for various area-wide boards.
- > Welcomes and encourages new businesses
- ➤ Meets with Citizens as requested

Organizational Chart:



Department Objectives:

- > To hold public meetings at City Hall and locations throughout the City to allow citizen input and share important information with the public.
- Disseminate correct information to the public via public meetings, media and/or mailings.
- > Review and update City ordinances.
- > Seek grant funding opportunities to enhance City dollars.
- Continue the commitment to improve the City's infrastructure.
- To hold expenses as low as possible while maintaining the City's infrastructure and services to its citizens
- Facilitates code enforcement and parking citation hearings
- ➤ Prompt and accurate responses to the needs of the general public, which include either emails, walk-in visitors, and/or phone calls to the Mayor's office.

Mayor and Commission – 511

General Fund – 001



Goals & Accomplishments:

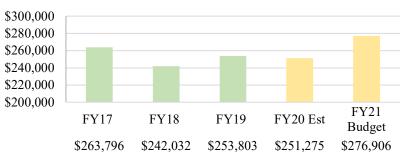
- ➤ Establish SWFWMD grant for Toilet Rebate Program
- ➤ Facilitating Economic Development
- Facilitating traffic improvements, signalization or intersection modification
- Enhancing city parks and trail system
- > Expand Adopt-a-Block Program with local businesses
- Continue Seahorse rebranding to connect our history with our future
- Establish business groups to help support and inform city businesses

Performance Indicators:

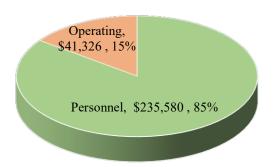
Task	FY2018	FY2019	FY2020	FY2021
	Actual	Actual	**Actual	Projected
Resolutions Proposed	45	50	23	45
Resolutions Passed	43	45	21	40
Ordinances Proposed	34	24	7	15
Ordinances Passed	26	18	5	10
Toilet Rebate Program Grant			80	80

^{**}Resolutions and Ordinances are based on calendar year

Departmental Expenditures



FY21 Budget by Category





001-511 - MAYOR AND COMMISSION Cost Center Summary

Account 001-511	Description	2019 Actual	2020 Revised Budget]	2020 Projected Actual	A	2021 dopted Budget	% Change of Budget
	EXPENDITURES							
512.0100	Regular Salaries	\$ 172,420	176,913	3 \$	177,595	\$	182,221	3.0 %
515.2000	Vehicle Allowance	3,600	3,600)	3,600		3,600	- %
521.0100	Fica Taxes	13,412	14,708	3	13,804		14,214	(3.4)%
522.2100	Retirement General Employee	9,929	8,433		8,749		7,017	(16.8)%
522.2500	Matching Deferred Comp	9,873	11,770)	10,763		13,519	14.9 %
523.0100	Health Insurance	11,030	13,090)	11,850		14,350	9.6 %
523.0300	Insurance & EAP	289	356		253		369	3.7 %
524.0100	Workers' Compensation	231	222	<u> </u>	213		290	30.6 %
	Total Personnel Expenses	220,784	229,092	2	226,827		235,580	2.8 %
531.0300	Membership Dues	10,188	10,310)	10,345		10,420	1.1 %
531.1600	Contract Services	5,000	-		-		-	- %
540.5100	Travel and Per Diem	3,578	8,990)	678		8,720	(3.0)%
541.1100	Communications	2,374	3,600)	2,450		2,700	(25.0)%
542.1200	Postage/Mailing Service	-	25	5	-		-	(100.0)%
545.1200	Insurance	6,237	$7,07\epsilon$	5	6,985		7,816	10.5 %
546.3400	Repair & Maintenance	797	500)	250		500	- %
547.5100	Printing And Binding	191	2,750		200		1,250	(54.5)%
551.1200	Office Supplies	(159)	400)	200		300	(25.0)%
552.2300	Operating Expenses	3,035	2,168	3	2,168		1,970	(9.1)%
552.4200	Small Tools/Equipment	128	3,600)	200		800	(77.8)%
554.0100	Non-Capitalized Equipment	-	900		-		-	(100.0)%
555.1300	Technical/Training	1,650	5,195	<u> </u>	500		6,850	31.9 %
	Total Operating Expenses	33,019	45,514	ļ	23,976		41,326	(9.2)%
	TOTAL EXPENDITURES	\$ 253,803	274,606	<u>\$</u>	250,803	\$	276,906	0.8 %



Mayor and Commission - 511

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 511-Mayor And Commission 001-511-512.0100 Regular Salaries Regular Salaries Totals For Gl# 001-511-512.0100-Regular Salaries	1	182,221 _	182,221 182,221
001-511-515.2000 Vehicle Allowance Mayor Vehicle Allowance Totals For Gl# 001-511-515.2000-Vehicle Allowance	1	3,600 _	3,600 3,600
001-511-521.0100 FICA Taxes FICA Taxes Totals For Gl# 001-511-521.0100-FICA Taxes	1	14,214	14,214 14,214
001-511-522.2100 Retirement General Employee Pension Totals For Gl# 001-511-522.2100-Retirement General Employee	1	7,017	7,017 7,017
001-511-522.2500 Matching Deferred Comp City Contribution For Deferred Comp Totals For Gl# 001-511-522.2500-Matching Deferred Comp	1	13,519 _	13,519 13,519
001-511-523.0100 Health Insurance Health Insurance - Employee Only Totals For Gl# 001-511-523.0100-Health Insurance	1	14,350 _	14,350 14,350
001-511-523.0300 Life Insurance & EAP Life Insurance Totals For Gl# 001-511-523.0300-Life Insurance & EAP	1	369 _	369 369
001-511-524.0100 Workers' Compensation Workers' Compensation Totals For Gl# 001-511-524.0100-Workers' Compensation	1	290	290 290
001-511-531.0300 Membership Dues Economic Development Council FACE Membership FL League Of Mayors	1 2 1	5,000 45 366	5,000 90 366
FLOC Membership Manasota League Of Cities Manatee Chamber Of Commerce	1 1 1	1,829 600 420	1,829 600 420
Tampa Bay Regional Plan Council Manatee County 4H Foundation Arbor Day Foundation Totals For Gl# 001-511-531.0300-Membership Dues	1 1 1	2,000 100 15	2,000 100 15 10,420

Final- 09/28/2020



Mayor and Commission - 511

General Fund - 001

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 511-Mayor And Commission			
001-511-540.5100 Travel And Per Diem			
FACE Conference	1	500	500
FLOC Annual Conference - Commission	4	1,000	4,000
FLOC Annual Conference - Mayor	1	1,000	1,000
Miscellaneous Travel - Mayor/Commission	1	1,500	1,500
FLC Committee Travel	1	1,000	1,000
Business Meetings/ Marketing	12	60	720
Totals For Gl# 001-511-540.5100-Travel And Per Diem		_	8,720
001-511-541.1100 Communications			
Cell Service - Commissioner	12	45	540
Cell Service - Commissioner	12	45	540
Cell Service - Commissioner	12	45	540
Cell Service - Mayor	12	45	540
Cell Service - Commissioner	12	45 _	540
Totals For Gl# 001-511-541.1100-Communications			2,700
001-511-545.1200 Insurance			
D-6 Accident Insurance-Mayor And Commission	1	280	280
General Liability, Auto, And Property	4	1,884 _	7,536
Totals For Gl# 001-511-545.1200-Insurance			7,816
001-511-546.3400 Repair & Maintenance			
Repairs To Chambers	1	250	250
Repairs To Mayor's Office	1	250 _	250
Totals For Gl# 001-511-546.3400-Repair & Maintenance			500
001-511-547.5100 Printing And Binding			
Business Cards	2	75	150
Flyers/Mailings For Mayor	1	100	100
Promotional Advertising	1	500	500
County Calendar/ Chamber Map & Guide	1	500	500
Totals For Gl# 001-511-547.5100-Printing And Binding			1,250
001-511-551.1200 Office Supplies			
Office Supplies	1	300 _	300
Totals For Gl# 001-511-551.1200-Office Supplies		_	300



Mayor and Commission - 511

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 511-Mayor And Commission			
001-511-552.2300 Operating Expenses			
Awards/Certificates/Plaques	1	300	300
Business Observer Subscription	1	40	40
City Shirts - Mayor/Commission	6	50	300
Event Supplies (Emp. Appr, Multi, Fair, 4th)	1	1,000	1,000
Florida Trend Subscription	4	10	40
Periodicals	3	30	90
Seasonal Decor	1	200	200
Totals For Gl# 001-511-552.2300-Operating Expenses		_	1,970
001-511-552.4200 Small Tools/Equipment			
Miscellaneous Equipment For Chambers	1	400	400
Office Furniture/Equipment	1	400	400
Totals For Gl# 001-511-552.4200-Small Tools/Equipment		_	800
001-511-555.1300 Technical/Training			
FLOC Registration Fee	5	600	3,000
FACE Conference Registration	1	500	500
Training For Mayor	1	500	500
Training For Exec Assistant	1	1,250	1,250
EMO Training	2	300	600
Training For Commission	5	200	1,000
Totals For Gl# 001-511-555.1300-Technical/Training		_	6,850
Totals For Dept 511-Mayor And Commission			276,906



Office of City Clerk - 512

General Fund – 001

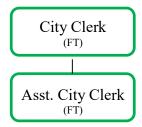
Department Mission:

The Office of City Clerk provides accountability, stewardship and accessibility to all forms of City public records. Create and protect the transparency of government and provide an impartial, independent voice regarding the business of government. Provide exceptional clerical and administrative support to the City commission members; accurate and responsive recording and transcription services of commission and pension board meetings.

Primary Duties:

- Clerk to City Commission and responsible for preparation of agendas and minutes for public meetings.
- Oversees Finance, Information Technology, Human Resources and Utility Billing departments.
- Responsible for the custody and security of City public records and processing public record requests.
- Administers City cemetery records and occupational business tax program.
- Fiscal stability and safeguarding of City assets.
- Ensure the safety of the City's technology infrastructure and the security of the City's information and data.

Organizational Chart:



Department Objectives:

- ➤ Keeping up with retention schedules to ensure proper destruction of documents that have met retention
- ➤ Utilizing technology, work to streamline the agenda process
- ➤ Continue to convert hard-copy records into electronic formats in order to improve efficiency and document access.
- > Cemetery burial space management

Goals & Accomplishments:

- ➤ Engaging in effective communication with internal staff and external citizens and vendors
- Expand and enhance web presence to keep residents educated and informed
- Continue to provide a high-level of customer service to residents, business owners, etc.



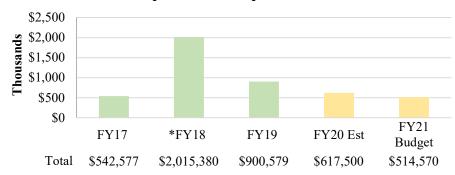
Office of City Clerk - 512

General Fund – 001

Performance Indicators:

Task	FY2018	FY2019	FY2020	FY21
	Actual	Actual	Actual	Proposed
Public Records Request	30	29	47	40
Number of Commission Meetings	27	26	22	26
Number of Workshops Meetings	23	24	22	24
Number of Pension Board Meetings	8	8	8	8
Burials and Internments	8	6	3	3

Departmental Expenditures

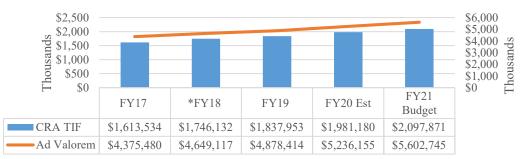


Note: FY18, the City purchased the property for \$1.4 million for the future site of the Police Department. Note: FY19 actual includes a one-time expense for capital loan refinancing. The expense is offset with loan proceeds.



**Tax Increment Funding (TIF) is transferred from the City Clerk's budget to the CRA therefore, not reflected in the above graphs. Provided below is the 5 year history of TIF payments to the CRA.







001-512 - CITY CLERK Cost Center Summary

Account 001-512			2019 Actual	2020 Reviso Budg	ed		2020 rojected Actual		2021 dopted Budget	% Change
	EXPENDITURES									
511.0100	Executive Salaries	\$	102,540	\$ 105	,213	\$	105,617	\$	108,369	3.0 %
512.0100	Regular Salaries		53,190		,576		55,993		45,972	(15.8)%
521.0100	Fica Taxes		11,438	12	,224		11,834		11,807	(3.4)%
522.2100	Retirement General Employee		34,795		,513		30,841		23,028	(22.0)%
523.0100	Health Insurance		17,756	21	,080		20,283		19,796	(6.1)%
523.0300	Insurance & EAP		548		522		522		502	(3.8)%
524.0100	Workers' Compensation		205		200		190		246	23.0 %
	Total Personnel Expenses		220,472	223	,328		225,280		209,720	(6.1)%
531.0100	Consulting		2,000	11	,220		11,200		-	(100.0)%
531.0300	Membership Dues		744		655		630		675	3.1 %
531.1600	Contract Services		8,194	7	,760		7,760		7,760	- 9/
540.5100	Travel and Per Diem		1,537	2	,320		394		2,550	9.9 %
541.1100	Communications		19,167		,756		27,596		2,580	(88.1)%
542.1200	Postage/Mailing Service		2,700		,700		2,700		2,700	- 9/
543.0000	Utility Services		22,520		,040		21,150		24,160	0.5 %
544.0500	Operating Lease		4,629		,680		4,674		4,740	1.3 %
545.1200	Insurance		5,873		,327		5,491		6,967	10.1 %
545.9900	Insurance Contingency - Vehicle		24,728		,774		2,774		30,000	(8.5)%
546.3400	Repair & Maintenance		9,386	8	,200		6,500		8,250	0.6 %
546.4000	Vehicle Repair & Maintenance		111		800		450		800	- 9
547.5100	Printing And Binding		6,948		,275		7,600		6,450	(42.8)%
548.9100	Promotional Advertising		6,089	10	,145		4,000		10,310	1.6 %
549.0100	Repurchase Of Cemetery Spaces	1	-	1 001	800		-	2	800	- 9
549.9000	Tax Increment Funds To CRA	1	,837,953	1,981		J	1,981,180	2	,097,871	5.9 %
549.9600	Bank Service Charges		6,160		,350		6,100		6,750	6.3 %
551.1200	Office Supplies		2,056		,100		2,100		2,100	- 9
552.0000-0000	Hurricane Materials		290	1	,500		17 246		1,500	- 9/ - 9/
552.0000-9038	Covid Materials		318	-	500		17,246 180		500	- % - %
552.1500	Fuel and Lubricants		90,234	00						0.1 %
552.2300	Operating Expenses		-		,386		88,386		88,461	
552.4200 552.5100	Small Tools/Equipment Uniform Purchases And Cleaning		1,093	1	,800		250		650 70	(63.9)% - %
554.0100	Non-Capitalized Equipment		-	- 1	,500		4,000		500	(88.9)%
554.1200	Publications		733	4	,300 735		846		1,080	46.9 %
555.1300	Technical/Training		1,994	1	,280		691		1,200	(6.3)%
555.9900	Tuition Reimbursement		(300)		,000		1,800		3,000	- %
	Total Operating Expenses	2	,055,157	2,236	,783	2	2,205,698	2	,312,424	3.4 %

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001-512 - CITY CLERK Cost Center Summary

Account 001-512	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
561.0000	Land	405	781	11,064	_	(100.0)%
562.0000-9762	Improvements - FPL	_	25,757	25,758	_	(100.0)%
563.0100-9762	Machinery & Equipment - FPL		17,500	17,499		(100.0)%
	Total Capital Purchases	405	44,038	54,321	-	(100.0)%
571.0100	Princ - Lease	7,248	9,142	9,142	3,754	(58.9)%
571.0100-9762	Princ - Lease FPL	-	-	-	3,427	- %
571.0400	Principal - Loan 2004	12,153	_	_	-	- %
571.0500	Principal - Loan 2005	9,319	_	_	-	- %
571.0700	Principal - Loan 2007	7,712	_	=	-	- %
571.1900	Principal - Loan 2019	17,959	51,459	51,459	52,405	1.8 %
572.0100	Interest Expense - Lease	315	811	811	30	(96.3)%
572.0100-9762	Int Exp - Lease FPL	_	_	-	1,276	- %
572.0400	Interest Expense - Loan 2004	3,746	_	-	-	- %
572.0500	Interest Expense - Loan 2005	3,344	-	-	-	- %
572.0700	Interest Expense - Loan 2007	3,530	-	-	-	- %
572.1900	Interest Expense - Loan 2019	2,489	7,557	7,557	6,405	(15.2)%
572.9000	Deferred Refunding Expense	26,056	-	-	-	- %
574.0000	Other financing uses	339,378				- %
	Total Debt Service	433,249	68,969	68,969	67,297	(2.4)%
591.0700	Transfer To Capital Projects Fund	29,251	45,000	45,000	23,000	(48.9)%
	Total Transfers-Out	29,251	45,000	45,000	23,000	(48.9)%
	TOTAL EXPENDITURES	\$ 2,738,534	\$ 2,618,118	\$ 2,599,268	\$ 2,612,441	(0.2)%



City Clerk - 512 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 512-City Clerk 001-512-511.0100 Executive Salaries Executive Salaries Totals For Gl# 001-512-511.0100-Executive Salaries	1	108,369 _	108,369 108,369
001-512-512.0100 Regular Salaries Regular Salaries Totals For Gl# 001-512-512.0100-Regular Salaries	1	45,972 _	45,972 45,972
001-512-521.0100 FICA Taxes FICA Taxes Totals For Gl# 001-512-521.0100-FICA Taxes	1	11,807 _	11,807 11,807
001-512-522.2100 Retirement General Employee General Employee Pension Totals For Gl# 001-512-522.2100-Retirement General Employee	1	23,028 _	23,028 23,028
001-512-523.0100 Health Insurance Health Insurance - Employee Health Insurance - Children Totals For Gl# 001-512-523.0100-Health Insurance	1 1	7,175 12,621 _	7,175 12,621 19,796
001-512-523.0300 Life Insurance & EAP Life Insurance Totals For Gl# 001-512-523.0300-Life Insurance & EAP	1	502 _	502 502
001-512-524.0100 Workers' Compensation Workers' Compensation Totals For Gl# 001-512-524.0100-Workers' Compensation	1	246 _	246 246
001-512-531.0300 Membership Dues FACC Annual Membership Dues FGFOA Annual Dues Institute Of Internal Auditors Annual Dues International Institute Of Municipal Clerks Associate IIMC Membership Totals For Gl# 001-512-531.0300-Membership Dues	2 2 1 1	75 35 150 170 135	150 70 150 170 135 675
001-512-531.1600 Contract Services CH Cleaning Service CH Pest Control (Qtr) CH Security System (ADT) Totals For Gl# 001-512-531.1600-Contract Services	12 4 4	600 50 90	7,200 200 360 7,760

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City Clerk - 512 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 512-City Clerk			
001-512-540.5100 Travel And Per Diem			
FGFOA Finance SchoolAssistant City Clerk	1	1,000	1,000
FGFOA Annual Conference-City Clerk	1	1,300	1,300
Misc Mileage For Training	1	150	150
Florida Redevelopment Agency	1	100 _	100
Totals For Gl# 001-512-540.5100-Travel And Per Diem			2,550
001-512-541.1100 Communications			
Cell Phone Service- City Clerk	12	50	600
Frontier Alarm Line	12	165	1,980 2,580
Totals For Gl# 001-512-541.1100-Communications		_	2,580
001-512-542.1200 Postage/Mailing Service			
CH- Postage Meter	1	2,700	2,700
Totals For Gl# 001-512-542.1200-Postage/Mailing Service		_	2,700
001-512-543.0000 Utility Services			
City Hall Electricity	1	11,800	11,800
City Hall Water	1	12,360	12,360
Totals For Gl# 001-512-543.0000-Utility Services			24,160
001-512-544.0500 Operating Lease			
Postage Meter Neopost Lease P#46-48	1	243	243
RICOH MPC4504Ex - P#16-27 Of 36	9	209	1,881
RICOH Pages Copied/Printed	1	1,200	1,200
Postage Meter New Lease	3	243	729
New Lease	3	229	687
Totals For Gl# 001-512-544.0500-Operating Lease		_	4,740
001-512-545.1200 Insurance			
A-3 Fiduciary Bond GE Pension	1	60	60
D-6 Exec Travel Policy - City Clerk	1	55	55
Gen Liab, Auto, Prop. Insurance	4	1,713	6,852
Totals For Gl# 001-512-545.1200-Insurance		_	6,967
001-512-545.9900 Insurance Contingency			
Full Liability Deductible	1	25,000	25,000
Insurance Contingency	1	5,000	5,000
Totals For Gl# 001-512-545.9900-Insurance Contingency		_	30,000

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City Clerk - 512 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 512-City Clerk			
001-512-546.3400 Repair & Maintenance			
AC Maintenence	4	250	1,000
Generator Annual Maintenence	2	460	920
Exterior Repairs To City Hall	1	2,000	2,000
Fire Alarm	2	190	380
Fire Extinguisher Maint.	1	350	350
Interior Repairs For City Hall	1	2,000	2,000
Halon System	1	600	600
Misc Repairs	1	1,000 _	1,000
Totals For Gl# 001-512-546.3400-Repair & Maintenance			8,250
001-512-546.4000 Vehicle Repair & Maintenance			
FA# 20131 Vehicle Maint (Volt)	1	600	600
Vehicle Maintenance Explorer	1	200 _	200
Totals For Gl# 001-512-546.4000-Vehicle Repair & Maintenance			800
001-512-547.5100 Printing And Binding			
City Code Updates	2	3,000	6,000
Minute Books	2	200	400
Business Cards	1	50 _	50
Totals For Gl# 001-512-547.5100-Printing And Binding			6,450
001-512-548.9100 Promotional Advertising			
Advertising RFP/Budget (North River)	1	500	500
Advertising RFP/Budget (Tempo)	1	550	550
Advertising RPF/Ord/Res/Budget (B. Herald)	1	8,500	8,500
FDOT Outdoor Advertising License	1	160	160
Chamber Of Commerce Map Advertisement	1	600	600
Totals For Gl# 001-512-548.9100-Promotional Advertising			10,310
001-512-549.0100 Repurchase Of Cemetery Spaces			
Repurchase Of Cemetery Spaces	1	800 _	800
Totals For Gl# 001-512-549.0100-Repurchase Of Cemetery Spaces			800
001-512-549.9000 Tax Increment Funds To CRA			
TIF To CRA	1	2,097,871	2,097,871
Totals For Gl# 001-512-549.9000-Tax Increment Funds To CRA			2,097,871
001-512-549.9600 Bank Service Charges			
Bank Charges	1	6,500	6,500
Credit Card Fees	1	250 _	250
Totals For Gl# 001-512-549.9600-Bank Service Charges			6,750



City Clerk - 512 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 512-City Clerk			
001-512-551.1200 Office Supplies			
Copier Paper	12	100	1,200
Pens/Folders/Supplies	1	900	900
Totals For Gl# 001-512-551.1200-Office Supplies			2,100
001-512-552.0000 Hurricane Materials/Supplies			
Hurricane Supplies	1	1,500	1,500
Totals For Gl# 001-512-552.0000-Hurricane Materials/Supplies		_	1,500
001-512-552.1500 Fuel And Lubricants			
Fuel For City Hall Vehicles	1	500	500
Totals For Gl# 001-512-552.1500-Fuel And Lubricants		_	500
001-512-552.2300 Operating Expenses			
ASCAP License Fee For Music	1	360	360
BMI Songwriter/Music License	1	360	360
City Hall Restroom Supplies	1	130	130
City Hall Coffee Service	12	60	720
Confidential Paper Shredding	3	90	270
Defibrillator Maintenence (1/3 Of Cost)	1	100	100
Recording Fees-Clerk Of Court	1	60	60
Regatta Point Sumberged Land Lease	1	85,000	85,000
Tangible Tax On Copiers	1	46	46
TECO Peoples Gas (For Generator)	12	70	840
US Post Office Annual Fees	1	575	575
Totals For Gl# 001-512-552.2300-Operating Expenses		_	88,461
001-512-552.4200 Small Tools/Equipment			
Misc Supplies	1	100	100
Cell Phone Cases, Charging Supplies, Etc.	10	55 _	550
Totals For Gl# 001-512-552.4200-Small Tools/Equipment			650
001-512-552.5100 Uniform Purchases & Cleaning			
Shirts For City Clk/Asst. Clk	2	35 _	70
Totals For Gl# 001-512-552.5100-Uniform Purchases & Cleaning			70
001-512-554.0100 Non-Capitalized Equipment			
Misc Equipment	1	500 _	500
Totals For Gl# 001-512-554.0100-Non-Capitalized Equipment			500
001-512-554.1200 Publications			
Bradenton Herald (Annual Subscription)	12	50	600
Herald Tribune	12	40 _	480
Totals For Gl# 001-512-554.1200-Publications			1,080



City Clerk - 512 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 512-City Clerk			
001-512-555.1300 Technical/Training FGFOA School Registration FGFOA Annual Conference (Registration) Misc. Webinars Local Training Totals For Gl# 001-512-555.1300-Technical/Training	1 1 4 1	325 375 75 200	325 375 300 200 1,200
001-512-555.9900 Tuition Reimbursement Tuition Reimbursement Totals For Gl# 001-512-555.9900-Tuition Reimbursement	1	3,000 _	3,000
001-512-571.0100 Princ - Lease P# 15-16 FA#20444 Ford Explorer Totals For Gl# 001-512-571.0100-Princ - Lease	2	1,877 _	3,754 3,754
001-512-571.0100-9762 Princ - Lease FPL FPL (1 Out Of 12 Pymts) Totals For Gl# 001-512-571.0100-9762-Princ - Lease FPL	1	3,427 _	3,427 3,427
001-512-571.1900 Princ-Keybank Loan 2019 Keybank Principal (4-5 Out Of 18 Pymts) Totals For Gl# 001-512-571.1900-Princ-Keybank Loan 2019	1	52,405 _	52,405 52,405
001-512-572.0100 Int Exp - Lease P# 15-16 FA#20444 Ford Explorer Totals For Gl# 001-512-572.0100-Int Exp - Lease	2	15 _	30
001-512-572.0100-9762 Int Exp - Lease FPL FPL (1 Out Of 12 Pymts) Totals For Gl# 001-512-572.0100-9762-Int Exp - Lease FPL	1	1,276 _	1,276 1,276
001-512-572.1900 Int Exp-Keybank Loan 2019 Keybank Interest (4-5 Out Of 18 Pymts) Totals For Gl# 001-512-572.1900-Int Exp-Keybank Loan 2019	1	6,405 _	6,405 6,405
001-512-591.0700 Transfer to Capital Proj Fund PW Electrical Upgrade Totals For Gl# 001-512-591.0700 Transfer to Capital Proj Fund	1	23,000 _	23,000 23,000

Totals For Dept 512-City Clerk

2,612,441





"Preparation is everything. Noah did not start building the ark when it was raining."

Warren Buffett (born 1930) CEO of Berkshire Hathaway



Information Technology - 513

General Fund – 001

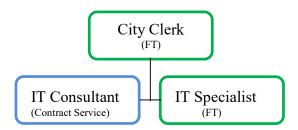
Department Mission:

The Information Technology (IT) supports the City departments to understand their computer and telecommunications needs, objectives, and business operations in order to stay well-informed of current and future roles with computers and telecommunications within the organization. Information Technology also supports City operations by providing an underlying data structure, including networks, storage, servers, operating systems, security and phones.

Primary Duties:

- ➤ Provides support and maintenance to the technologies that enable City departments to accomplish their goals and objectives.
- > Procuring and updating equipment and infrastructure with the latest technologies
- > Secure all systems from virus attacks, improper use and malicious invasion.
- > Supporting records retention with the Florida Sunshine Laws
- Maintaining and update the City's website
- > Ensuring the City software is properly updated and maintained to ensure continuity of operations

Organizational Chart:



Department Objectives:

- > Keeping pace with technology.
- > Providing technical support to all city departments in a timely, efficient manner.
- > Improve information technology infrastructure
- Backup and secure computer data

Goals & Accomplishments:

- ➤ Contracted with new Internet Service Provider for an exponential increase in Internet bandwidth for a cost savings of approximately \$20,000 annually
- Established cyber security testing and training to ensure all end-users are properly educated in the proper and safe usage of digital resources and communications



Information Technology - 513

General Fund – 001

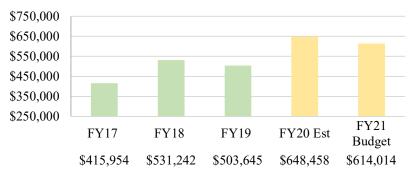
Performance Indicators:

Task	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Proposed
	Actual	Actual	Actual	Troposcu
*Number of Tickets Submitted (New)			1144	1250
City Staff Security Training (New)			3	5
*each ticket could have multiple task				

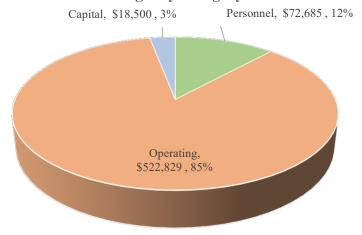
Capital Outlay - Detail:

Funding Source	Description	Amount
Current Revenue	Gate Way Sign Replacement	\$3,500
Current Revenue	ESX Server	\$15,000
	Total	\$18,500

Departmental Expenditures



Budget by Category





001-513 - INFORMATION TECHNOLOGY Cost Center Summary

Account 001-513	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPENDITURES					
512.0100	Regular Salaries	\$ 52,559	\$ 53,929	\$ 54,136	\$ 55,546	3.0 %
521.0100	Fica Taxes	3,699	4,126	3,771	4,249	3.0 %
522.2100	Retirement General Employee	9,832	_	-	-	- %
523.0100	Health Insurance	9,700	11,512	11,512	12,621	9.6 %
523.0300	Insurance & EAP	193	175	175	181	3.4 %
524.0100	Workers' Compensation	69	68	64	88	29.4 %
	Total Personnel Expenses	76,052	69,810	69,658	72,685	4.1 %
531.0100	Consulting	144,726	144,000	144,000	144,000	- %
540.5100	Travel and Per Diem	_	200	-	200	- %
541.1100	Communications	50		65	22,980	38,200.0 %
545.1200	Insurance	1,558		1,562	1,784	14.4 %
546.3400	Repair & Maintenance	12,933	·	19,000		(31.9)%
551.1200	Office Supplies	2,061		2,000		- %
552.2300	Operating Expenses	208,822		237,000		25.0 %
552.4200	Small Tools/Equipment	11,810		13,000		(0.1)%
552.5100	Uniform Purchases And Cleaning	81		63	245	145.0 %
554.0100	Non-Capitalized Equipment	7,748	23,935	23,935	35,500	48.3 %
554.1200	Publications	-	200	125	200	- %
555.1300	Technical/Training	759	2,860	2,550	1,360	(52.4)%
	Total Operating Expenses	390,548	441,766	443,300	522,829	18.3 %
564.0100	Machinery & Equipment	37,045	128,108	122,000	18,500	(85.6)%
	Total Capital Purchases	37,045	128,108	122,000	18,500	(85.6)%
	TOTAL EXPENDITURES	\$ 503,645	\$ 639,684	\$ 634,958	\$ 614,014	(4.0)%



Information Technology - 513

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 513-Information Technology 001-513-512.0100 Regular Salaries Regular Salaries Totals For Gl# 001-513-512.0100-Regular Salaries	1	55,546 _	55,546 55,546
001-513-521.0100 FICA Taxes FICA Taxes Totals For Gl# 001-513-521.0100-FICA Taxes	1	4,249 _	4,249 4,249
001-513-523.0100 Health Insurance Health Insurance - Spouse Totals For Gl# 001-513-523.0100-Health Insurance	1	12,621 _	12,621 12,621
001-513-523.0300 Life Insurance & EAP Life Insurance Totals For Gl# 001-513-523.0300-Life Insurance & EAP	1	181 _	181 181
001-513-524.0100 Workers' Compensation Workers' Compensation Totals For Gl# 001-513-524.0100-Workers' Compensation	1	88 _	<u>88</u> 88
001-513-531.0100 Consulting IT Hourly Work - Strategic Projects IT Monthly Managed Care Hours Totals For Gl# 001-513-531.0100-Consulting	12 12	5,000 7,000 _	60,000 84,000 144,000
001-513-540.5100 Travel And Per Diem Training Totals For Gl# 001-513-540.5100-Travel And Per Diem	1	200 _	200 200
001-513-541.1100 Communications Cell Service - IT Technician State Of FL Fax Line Phone PD And CC/SIP Lines PD Recording Software Totals For Gl# 001-513-541.1100-Communications	12 12 12	40 375 1,500	480 4,500 18,000 22,980
001-513-545.1200 Insurance General Liability, Auto, Property Insurance Totals For Gl# 001-513-545.1200-Insurance	4	446 _	1,784 1,784
001-513-546.3400 Repair & Maintenance Barracuda Message Archiver Energize Updates/Replacement (Interdev I Barracuda Email Gateway Energize Updates (Interdev LLC) Barracuda Web Sec Gateway Energize Updates (Interdev LLC) Battery Replacements (Batteries Plus)	L 1 1 1 1	1,510 1,050 1,050 1,000	1,510 1,050 1,050 1,000

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Information Technology - 513

General Fund - 001

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 513-Information Technology			
Cabling	1	1,000	1,000
UPS Maintenance (CH & PD) (Alpine Power Sys)	1	2,000	2,000
Phone Maintenance (IP Phone Support) (Phone-Link Corp)	1	5,100	5,100
Electrical Services (Repairs & Insallations)	1	1,000	1,000
HP Printer Maintenance (Trutech Services, LLC)	1	200	200
Video Surveillance Maintenance (Phone-Link Corp)	1	4,600	4,600
Totals For Gl# 001-513-546.3400-Repair & Maintenance		_	18,510
001-513-551.1200 Office Supplies			
Miscellaneous Office Supplies	1	250	250
Replacement Toner	1	1,800	1,800
Scanner Maintenance Kit - Fijitsu Desk Scanner	2	200	400
Totals For Gl# 001-513-551.1200-Office Supplies		_	2,450
001-513-552.2300 Operating Expenses			
BSA Annual Maintenance (BS&A)	1	30,000	30,000
Minutes Recording Software (BIS)	1	1,350	1,350
City Website Monthly Fee (Civic Plus)	12	502	6,024
Civic Plus PD Page Annual Fee	1	685	685
COBAN Technologies Inc Annual Maintenance (COBAN)	1	10,800	10,800
ESET Virus Protection (Coolcat Inc)	1	3,000	3,000
Data Protection PC Management (BIIT) (4 Pcs)	12	60	720
Kaseya RMM_PC (BIIT)	12	1,800	21,600
Kaseya RMM_Server (BIIT)	12	324	3,888
Dropbox	38	95	3,610
Veeam Backup Mgmt Suite (vTECH io)	1	2,300	2,300
VMware vCenter Renewal (1Yr Sub)(vTECH io)	1	1,600	1,600
VMware vSphere (Std Per Proc/Per Yr) vTECH io)	6	325	1,950
VMware vRealize (Per Proc/1Yr Subscrip) (vTECH io)	6	200	1,200
VM Workspace One Airwatch (vTECH io)	55	45	2,475
HRN Performance Pro Renewal (HR) (HR Perormance)	1	3,000	3,000
Impravata Onesign (Yr Maint) (PD) (Impravata)	1	1,418	1,418
Laserfische Annual Maintenance (MCCi)	1	9,000	9,000
Municode Internet Hosting Fee (MCCi)	1	800	800
MCCi Admin Support Fee (MCCi)	1	500	500
MdE Inc. ADORE Client Software (PD) (ADORE)	1	800	800
Net Motion Annual Maintenance (PD) (Net Motion)	1	3,050	3,050
Evidence Tracker Maintenance (PD) (PMI)	1	700	700



Information Technology - 513

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 513-Information Technology			
Accreditation (PD) (Power DMS)	1	4,060	4,060
Internet Service City Hall (Frontier Comm)	12	211	2,533
Internet Service City Hall (Spectrum Enterprise Internet)	12	833	9,996
VESTA, CAD, Transport Annual Maintenance (PD)	1	37,000	37,000
VESTA and CAD System Technology Refesh (PD)	1	31,860	31,860
Exacq Camera LLC (Yr Sub) (Convergint Tech)	1	2,205	2,205
Finger Print (PD) (Dataworks Plus)	1	1,015	1,015
Caseware (Finance Dept) (Caseware)	1	8,800	8,800
Caseware Support (F H Black)	1	4,440	4,440
Smarsh Archive (Smarsh)	1	7,000	7,000
*USA (RMS) Annual Maintenance (USA)	1	14,021	14,021
Office 365 (MS Office Suite only subscriptions) (Microsoft)	1	12,800	12,800
Adobe Creative Cloud - All Apps (CDWG)	1	1,000	1,000
Code Red Notification System (Onsolve LLC)	1	5,600	5,600
Microsoft SQL Server (PD USA Server)	1	800	800
Microsoft SQL Server Cals (PD)	20	160	3,200
Windows Server 2019	10	1,000	10,000
Windows Server 2019 User Cals	100	30	3,000
Social Media Archver (Archivesocial)	1	2,400	2,400
Platesmart (Current Technologies)	1	600	600
Cach Light Sofware (Powerphone Inc)	1	160	160
KnowBe4 Security Training (vTECH io)	1	1,850	1,850
Towncloud Inc	1	900	900
Zoom (Zoom Video Communications Inc)	12	45	540
Abledocs Inc	1	2,000	2,000
Fax Lines (Suncom)	1	300	300
Chargepoint (Charge Station Renewal) (Novacharge)	1	3,300	3,300
Totals For Gl# 001-513-552.2300-Operating Expenses			281,850
001-513-552.4200 Small Tools/Equipment			
Miscellaneous Computer Hardware	1	4,000	4,000
Replacement Desktop UPS	15	150	2,250
Replacement Monitors	20	200	4,000
Replacement Printers	5	300	1,500
Miscellaneous Computer Equipment <500	1	2,000 _	2,000
Totals For Gl# 001-513-552.4200-Small Tools/Equipment			13,750
001-513-552.5100 Uniform Purchases & Cleaning			
Shirts w/Logo	5	35	175
Shirts (Ext IT)	2	35 _	70
Totals For Gl# 001-513-552.5100-Uniform Purchases & Cleaning			245



Information Technology - 513

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 513-Information Technology			
001-513-554.0100 Non-Capitalized Equipment			
Replacement LF Scanners	2	1,000	2,000
Additional IP Surveillance Cameras	3	1,000	3,000
Smart Proxity Cards	1	5,000	5,000
Workstations (City Hall)	9	1,000	9,000
Workstations (Public Works)	4	1,000	4,000
Workstations (PD)	5	1,000	5,000
Workstations (IT)	1	1,500	1,500
Compellent Hard Drives (CH)	8	750 _	6,000
Totals For Gl# 001-513-554.0100-Non-Capitalized Equipment			35,500
001-513-554.1200 Publications			
IT Certification Training Material	1	200	200
Totals For Gl# 001-513-554.1200-Publications		_	200
001-513-555.1300 Technical/Training			
Certification	3	200	600
ITProTV Training	1	400	400
Linkedin	1	360	360
Totals For Gl# 001-513-555.1300-Technical/Training		_	1,360
001-513-564.0100 Machinery And Equipment			
Gateway Sign PC	1	3,500	3,500
Server (Replace ESX Server)	1	15,000	15,000
Totals For Gl# 001-513-564.0100-Machinery And Equipment		_	18,500
Totals For Dept 513-Information Technology			614,014





"If you only look at what is, you might never attain what could be."

Anonymous



City Attorney - 514

General Fund – 001

The City Attorney is a contracted, appointed position

Mark P. Barnebey (941) 748-0100

Blalock Walters, 802 11th St. Bradenton, FL 34205

Department Mission:

To provide legal services to the City, department heads and boards.

Primary Duties:

- ➤ Dedicated to providing an array of services to the Commission and Mayor.
- > Draft and review all ordinances and resolutions, after input by staff.
- ➤ Review all contracts prior to execution as request by staff.
- > Provide legal advice on all matters affecting the City.
- ➤ Attend all City Commission meetings as legal counsel.
- Approve, monitor and pursue, as appropriate, all City litigation and outside counsel.

Organizational Chart:



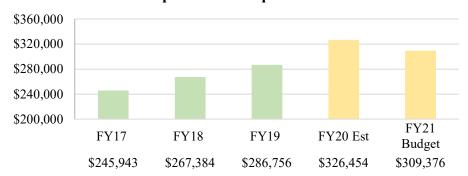
Department Objectives:

- ➤ Work cooperatively with the City in providing legal services necessary to carry out the policy decisions of the City Commission.
- ➤ Reviewing or drafting amendments to the City Charter and City Code

Goals & Accomplishments:

- To assist with the negotiations with the fiscal year 2021 Police union agreement
- > Establish performance indicators for future measurement

Departmental Expenditures





001-514 - CITY ATTORNEY Cost Center Summary

Account 001-514	Description		2019 Actual	2020 Revised Budget		2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPENDITURES							
531.0600	Attorney Fees	\$	231,423	\$ 238,95	7 \$	238,957	\$ 246,126	3.0 %
531.0700	Attorney Fees-Special Services		52,719	68,00	0	86,715	40,000	(41.2)%
531.0900	Legal Ads Pass-Thru		2,182	-		282	20,000	- %
540.5100	Travel and Per Diem		-	1,50	0	-	1,500	- %
552.2300	Operating Expenses		432	1,00	0	500	1,000	- %
555.1300	Technical/Training	_		75	0	-	750	- %
	Total Operating Expenses		286,756	310,20	7	326,454	309,376	(0.3)%
	TOTAL EXPENDITURES	<u>\$</u>	286,756	\$ 310,20	<u>7</u> <u>\$</u>	326,454	\$ 309,376	(0.3)%



City Attorney - 514

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 514-City Attorney			
001-514-531.0600 Attorney Fees-Contracted Services Regular Attorney Fees-City Portion - 81%	1	246 126	246,126
Totals For Gl# 001-514-531.0600-Attorney Fees-Contracted Services	1	240,120 _	246,126
10.000 10.000 01.000 1.000 00 1.000 00.0000 00.000 00.000 00.000 00.0000 00.000 00.000 00.000 00.000 00.000 00.000 00.000 00.000 00.000			2.0,120
001-514-531.0700 Attorney Fees-Special Services			
Litigation-City Portion	1	40,000 _	40,000
Totals For Gl# 001-514-531.0700-Attorney Fees-Special Services			40,000
001-514-531.0900 Attorney Fees - Union			
PBA Negotiation	1	20,000	20,000
Totals For Gl# 001-514-531.0900-Attorney Fees - Union		_	20,000
001-514-540.5100 Travel And Per Diem			
Travel/Per Diem-Attorney	1	1,500	1,500
Totals For Gl# 001-514-540.5100-Travel And Per Diem		´ <u>-</u>	1,500 1,500
001-514-552.2300 Operating Expenses			
Operating Expense-Litigation	1	1,000	1,000
Totals For Gl# 001-514-552.2300-Operating Expenses			1,000
001-514-555.1300 Technical/Training			
Technical/Training	1	750	750
Totals For Gl# 001-514-555.1300-Technical/Training		_	750
Totals For Dept 514-City Attorney			309,376

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" A goal without a plan is just a wish."

Antoine de Saint-Exupery



Finance Department – 515

General Fund – 001

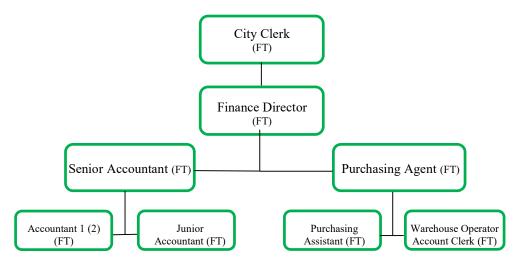
Department Mission:

To accurately account for City assets, collect funds due to the City, process payment of payroll and other expenses owed by the City, prepare the annual City budget and Comprehensive Annual Financial Report, complete special financial projects, such as debt issuance, ensure compliance defined by Florida statute and provide timely budgetary and financial data to management.

Primary Duties:

- ➤ Administer all financial transactions of the City Accounts Payable, Payroll, Purchasing, Warehouse, Accounting
- Produce and manage the City's balanced budget
- Record, maintain and report accurate financial records per GAAP and GASB standards
- Responsible for creating and publishing the Comprehensive Annual Financial Report and Budget Book
- Liaison between the external auditors to complete an annual audit review
- Creation and implementation of Internal controls

Organizational Chart:



Department Objectives:

- Procure, process and protect the City's assets.
- Actively work at providing staff with learning opportunities to stay current with changes in the Financial Accounting and begin a cross-training program between accounting and purchasing
- Met the stringent reporting requirements of the GFOA to obtain both Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.
- Provide needed financial information to make informed decisions for the City and its citizens



Finance Department – 515

General Fund – 001

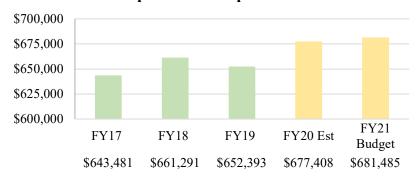
Goals & Accomplishments:

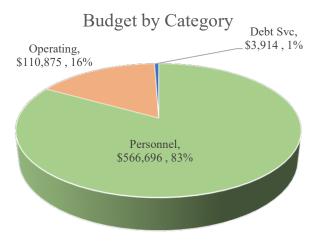
- Received the 12th Certificate of Achievement in Excellence- CAFR
- ➤ Received the 11th Distinguished Budget Award
- ➤ Completed the closeout process for the Community Development Block
- To implement the new budget award criteria into the fiscal year 2022 budget
- To revised the capital projects section in fiscal year 2022 to meet the requirements for the special recognition.

Performance Indicators:

	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Proposed
Grant Award Dollars	1,256,103	8,587,266	9,990,945	9,235,221
Awarded Grants	11	9	13	14
Number of Purchase Orders	941	1010	930	950

Departmental Expenditures







001-515 - FINANCE Cost Center Summary

Account 001-515	Description		2019 Actual	2020 Revised Budget]	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
	EXPENDITURES								
512.0100	Regular Salaries	\$	384,438	\$ 399,353	\$	400,736	\$	412,988	3.4 %
513.0100	Part Time Wages		2,462	=.		-		-	- %
521.0100	Fica Taxes		28,648	30,550		30,154		31,595	3.4 %
522.2100	Retirement General Employee		85,883	73,761		76,227		61,618	(16.5)%
523.0100	Health Insurance		49,052	52,360		51,519		57,399	9.6 %
523.0300	Insurance & EAP		1,413	1,302		1,281		1,348	3.5 %
524.0100	Workers' Compensation	_	977	1,126	_	1,060	_	1,748	55.2 %
	Total Personnel Expenses		552,873	558,452		560,977		566,696	1.5 %
531.0100	Consulting		_	16,000		16,000		2,100	(86.9)%
531.0300	Membership Dues		1,019	1,314		1,069		1,324	0.8 %
532.0100	Audit Services		54,000	65,750		60,500		67,250	2.3 %
540.5100	Travel and Per Diem		7,718	7,697		136		7,550	(1.9)%
544.0500	Operating Lease		4,459	5,284		4,511		3,728	(29.4)%
545.1200	Insurance		11,478	12,672		12,492		13,996	10.4 %
546.3400	Repair & Maintenance		-	2,903		2,903		250	(91.4)%
546.4000	Vehicle Repair & Maintenance		-	-		7		-	- %
547.5100	Printing And Binding		192	90		90		90	- %
549.3000	Sales Tax		1,415	2,100		1,000		2,100	- %
551.1200	Office Supplies		299	600		300		840	40.0 %
552.2300	Operating Expenses		2,168	4,715		4,715		2,930	(37.9)%
552.3900	Safety Program Expense		100	100		100		125	25.0 %
552.4200	Small Tools/Equipment		279	1,272		975		800	(37.1)%
552.5100	Uniform Purchases And Cleaning		436	672		500		732	8.9 %
554.1200	Publications		35	530		447		535	0.9 %
555.1300	Technical/Training	_	7,599	7,195	_	2,852		6,525	(9.3)%
	Total Operating Expenses		91,197	128,894		108,597		110,875	(14.0)%
564.0100	Machinery & Equipment		500	-	_				- %
	Total Capital Purchases		500	-		-		-	- %
571.0100	Principal		7,498	7,652		7,650		3,884	(49.2)%
572.0100	Interest Expense	_	326	176	_	174		30	(83.0)%
	Total Debt Service		7,824	7,828		7,824		3,914	(50.0)%
	TOTAL EXPENDITURES	\$	652,394	\$ 695,174	\$	677,398	\$	681,485	(2.0)%



Finance - 515 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 515-Finance			
001-515-512.0100 Regular Salaries			
Regular Salaries	1	412,988 _	412,988 412,988
Totals For Gl# 001-515-512.0100-Regular Salaries			412,988
001-515-521.0100 FICA Taxes			
FICA Taxes	1	31,595	31,595 31,595
Totals For Gl# 001-515-521.0100-FICA Taxes		_	31,595
001-515-522.2100 Retirement General Employee			
Retirement Pension	1	61,618	61,618
Totals For Gl# 001-515-522.2100-Retirement General Employee		_	61,618
001-515-523.0100 Health Insurance			
Health Insurance - Employee	8	7,175	57,399 57,399
Totals For Gl# 001-515-523.0100-Health Insurance		_	57,399
001-515-523.0300 Life Insurance & EAP			
Life Insurance	1	1,348	1,348
Totals For Gl# 001-515-523.0300-Life Insurance & EAP		_	1,348 1,348
001-515-524.0100 Workers' Compensation			
Workers' Compensation	1	1,748	1,748 1,748
Totals For Gl# 001-515-524.0100-Workers' Compensation			1,748
001-515-531.0100 Consulting			
OPEB Valuation (Aug 2021)	1	2,100	2,100
Totals For Gl# 001-515-531.0100-Consulting			2,100
001-515-531.0300 Membership Dues			
FGFOA Dues	5	50	250
GFOA Dues	1	190	190
SWGFOA Chapter Dues	5	10	50
NIGP Sarasota Chapter Dues	2	35	70
NIGP National Dues	1	190	190
NIGP Tampa Chapter Dues	3	35	105
FAPPO Dues	1	120	120
Sams Club	1	50	50
Amazon Prime	1	179	179
Costco (May 2021)	1	120 _	120
Totals For Gl# 001-515-531.0300-Membership Dues			1,324



Finance - 515 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 515-Finance			
001-515-532.0100 Audit Services			
2020 Audit Services (Extn 3)	1	56,500	56,500
Single Audit	2	5,000	10,000
Audit Letter	1	750 _	750
Totals For Gl# 001-515-532.0100-Audit Services			67,250
001-515-540.5100 Travel And Per Diem			
Chapter Travel	2	100	200
FGFOA Annual Conference - Boca Raton (CM, MM, CD)	3	1,000	3,000
FGFOA School Of Finance - TBD	2	900	1,800
Local Classes	1	500	500
FGFOA Boot Camp (HR) & (CD)	2	325	650
FAPPO Conference	2	600	1,200
NIGP Classes	2	100	200
Totals For Gl# 001-515-540.5100-Travel And Per Diem		_	7,550
001-515-544.0500 Operating Lease			
Copier Lease: Pmnt 4-15 Of 36	12	219	2,628
Pages Copied/Printed	1	1,000	1,000
Color Copies For CAFR/Budget	1	100 _	
Totals For Gl# 001-515-544.0500-Operating Lease		_	3,728
001-515-545.1200 Insurance			
General Liability, Auto, Property Insurance	4	3,499	13,996
Totals For Gl# 001-515-545.1200-Insurance		· -	13,996
001-515-546.3400 Repair & Maintenance			
Forklift Maintenance	1	250	250
Totals For Gl# 001-515-546.3400-Repair & Maintenance		_	250
001-515-547.5100 Printing And Binding			
Business Cards	2	45	90
Totals For Gl# 001-515-547.5100-Printing And Binding	_		90
001-515-549.3000 Sales Tax			
Monthly Sales Taxes	1	2,100 _	2,100
Totals For Gl# 001-515-549.3000-Sales Tax			2,100
001-515-551.1200 Office Supplies			
Forms-W-2's, 1099's	1	140	140
Miscellaneous Office Supplies	1	400	400

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Finance - 515 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 515-Finance			
Budget/CAFR Materials	1	100	100
Mobile Cart (NH)	1	200 _	200
Totals For Gl# 001-515-551.1200-Office Supplies			840
001-515-552.2300 Operating Expenses			
AP Checks	1	150	150
Budget Award Fee	1	345	345
CAFR Award Fee	1	460	460
Propane For Warehouse Forklift	1	175	175
Capital Lease Attorney Opinion Letter	1	1,800 _	1,800
Totals For Gl# 001-515-552.2300-Operating Expenses			2,930
001-515-552.3900 Safety Program Expense			
Safety Shoes For Warehouse	1	125	125
Totals For Gl# 001-515-552.3900-Safety Program Expense		_	125
001-515-552.4200 Small Tools/Equipment			
Miscellaneous Equipment	1	500	500
White Board (Central Stores)	1	175	175
Storage Cabinet (Central Stores)	1	125	125
Totals For Gl# 001-515-552.4200-Small Tools/Equipment		_	800
001-515-552.5100 Uniform Purchases And Cleaning			
Shirts For Finance Staff	7	35	245
Shirts For Warehouse Operator	5	35	175
Uniform Pants Rental	52	6	312
Totals For Gl# 001-515-552.5100-Uniform Purchases And Cleaning		_	732
001-515-554.1200 Publications			
Accounting/Purchasing Reference	1	495	495
Subscription Consumer Reports	1	40	40
Totals For Gl# 001-515-554.1200-Publications		_	535
001-515-555.1300 Technical/Training			
FGFOA Annual Conference - Boca Raton	3	375	1,125
Govt School Of Finance - TBD	2	350	700
Grant Class Web (3 Days) (ED)	1	1,000	1,000
Local Training/Webinars	1	800	800
FAPPO Conference	1	500	500
NIGP Purchasing Class	2	660	1,320
FGFOA Bootcamp	2	440	880
CGFO Review/Test (ED)	2	100	200
Totals For Gl# 001-515-555.1300-Technical/Training		_	6,525



Finance - 515 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 515-Finance			
001-515-571.0100 Princ - Lease			
P# 15-16F FA#20454 Forklift	2	1,942	3,884
Totals For Gl# 001-515-571.0100-Princ - Lease		_	3,884
001-515-572.0100 Int Exp - Lease			
P# 15-16F FA#20454 Forklift	2	15	30
Totals For Gl# 001-515-572.0100-Int Exp - Lease		_	30
Totals For Dept 515-Finance			681,485





"Just because something doesn't do what you planned it to do Doesn't mean it's useless."

Thomas A. Edison



Human Resources Department – 516

General Fund – 001

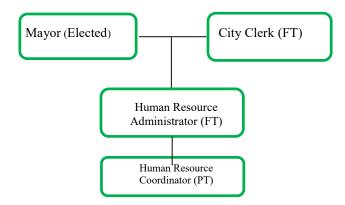
Department Mission:

To maximize the potential of individuals and the organization by recruiting, developing and retaining a high-performing and diverse workforce that promotes and supports outstanding customer service.

Primary Duties:

- Contributes to recruitment, pre-employment, records management, compensation, benefits administration, medical screening, and organizational development
- Responsible for onboarding and separating of City personnel
- ➤ Updating and administrating the City's Personnel policy
- ➤ Coordinate with other departments and external partners for HR communications
- Assist with employee relations issues and concerns
- Responsible for maintaining the retirees pension communication

Organizational Chart:



Department Objectives:

- ➤ Being a small department, it is a challenge to meet deadlines and address emergency issues on a daily basis.
- To continue streamlining HR processes to work most effectively.
- ➤ Continue to recognize employees for the outstanding contribution to the City.
- Establish a culture that revolves around the City's mission and vision.

Goals & Accomplishments:

- ➤ Launched a successful employee Wellness program
- ➤ Provided assistance to employees and retirees during open enrollment period; assisted employees with completion of the wellness activities; assisted employees and retirees with insurance changes
- Promoted flu shots and blood donation to employees
- Complete a compensation study to ensure market competitiveness
- Reduce the number of days between vacancy and hire.



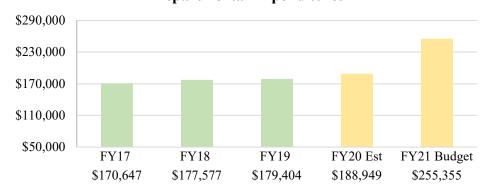
Human Resources Department – 516

General Fund – 001

Performance Indicators:

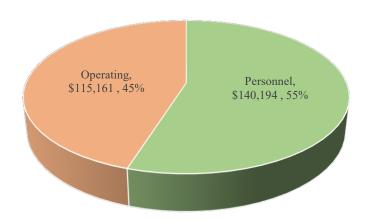
	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
Employees > 15 years of Service	25	26	27	27
Positions - Posted	31	20	18	25
Positions - Open	15	18	10	22
Positions - Hired	22	22	18	25
Budgeted Positions	140	147	145	143
Total fiscal year health	\$1,059,312	\$1,083,186	\$1,141,723	\$1,163,906
insurance cost				

Departmental Expenditures



Note: FY21 includes a onetime expense for a salary study

Budget by Category





001-516 - HUMAN RESOURCES Cost Center Summary

Account 001-516	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPEDITURES					
512.0100	Regular Salaries	\$ 69,034	\$ 70,832	\$ 71,105	\$ 72,958	3.0 %
513.0100	Part Time Wages	21,009	27,830	23,674	28,990	4.2 %
515.2200	Employee Recognition	1,026	1,000	1,000	1,000	- %
521.0100	Fica Taxes	6,626	8,008	7,209	8,617	7.6 %
522.2100	Retirement General Employee	15,623	13,267	13,730	11,361	(14.4)%
522.2400	Retirement Sworn	40	-	-	-	- %
523.0100	Health Insurance	9,696	11,512	7,373	7,175	(37.7)%
523.0300	Insurance & EAP	245	230	230	237	3.0 %
524.0100	Workers' Compensation	132	125	127	167	33.6 %
525.0000	Unemployment Expense	-	5,000	354	7,500	50.0 %
529.0000	Career Advancement				2,189	- %
	Total Personnel Expenses	123,431	137,804	124,802	140,194	1.7 %
531.0300	Membership Dues	544	494	494	349	(29.4)%
531.1600	Contract Services	42,040	44,460	44,460	87,881	97.7 %
534.2100	Employee Testing	4,651	6,150	5,500	5,725	(6.9)%
540.5100	Travel and Per Diem	1,176	4,100	25	2,700	(34.1)%
541.1100	Communications	255	360	280	300	(16.7)%
545.1200	Insurance	2,807	3,084	3,094	3,476	12.7 %
547.5100	Printing And Binding	53	1,300	100	500	(61.5)%
548.9100	Promotional Advertising	503	1,200	250	1,400	16.7 %
551.1200	Office Supplies	79	400	400	400	- %
552.2300	Operating Expenses	1,955	10,035	9,000	10,125	0.9 %
552.4200	Small Tools/Equipment	-	200	5	150	(25.0)%
552.5100	Uniform Purchases And Cleaning	-	60	51	70	16.7 %
554.1200	Publications	=	500	-	500	- %
555.1300	Technical/Training	1,909	3,049	488	1,585	(48.0)%
	Total Operating Expenses	55,972	75,392	64,147	115,161	52.7 %
	TOTAL EXPENDITURES	\$ 179,403	\$ 213,196	\$ 188,949	\$ 255,355	19.8 %
	1 3 IIII BIII BI(BII CIUD)	¥ 1/2,100	-10,170	+ 100,717		17.0 70



Human Resources - 516

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 516-Human Resources 001-516-512.0100 Regular Salaries Regular Salaries Totals For Gl# 001-516-512.0100-Regular Salaries	1	72,958 _	72,958 72,958
001-516-513.0100 HR Part-Time Wages HR Coordinator Totals For Gl# 001-516-513.0100-HR Part-Time Wages	1	28,990 _	28,990 28,990
001-516-515.2200 Employee Recognition Employee Recognition - Quarterly Employee Recognition - Year Totals For Gl# 001-516-515.2200-Employee Recognition	4	150 400 _	600 400 1,000
001-516-521.0100 FICA Taxes FICA Taxes Totals For Gl# 001-516-521.0100-FICA Taxes	1	8,617 _	8,617 8,617
001-516-522.2100 Retirement General Employee General Employee Retirement Totals For Gl# 001-516-522.2100-Retirement General Employee	1	11,361 _	11,361 11,361
001-516-523.0100 Health Insurance Health Insurance - Employee Totals For Gl# 001-516-523.0100-Health Insurance	1	7,175 _	7,175 7,175
001-516-523.0300 Life Insurance & EAP Life Insurance Totals For Gl# 001-516-523.0300-Life Insurance & EAP	1	237 _	237 237
001-516-524.0100 Workers' Compensation Workers' Compensation Totals For Gl# 001-516-524.0100-Workers' Compensation	1	167 _	167 167
001-516-525.0000 Unemployment Expense Unemployment Expense Totals For Gl# 001-516-525.0000-Unemployment Expense	1	7,500 _	7,500 7,500
001-516-529.0000 Career Advancement FPHRA Certification Totals For Gl# 001-516-529.0000-Career Advancement	1	2,189 _	2,189 2,189



Human Resources - 516

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 516-Human Resources			
001-516-531.0300 Membership Dues			
FPHRA Annual Dues	1	55	55
SHRA	1	75	75
SHRM	1	219	219
Totals For Gl# 001-516-531.0300-Membership Dues		_	349
001-516-531.1600 Contract Services			
Agent Fee - Health Insurance	1	40,000	40,000
Drug Screen On-Site Post Accident (AYS)	10	150	1,500
AED Pyhsio Control Share Cost	1	289	289
EAP	12	216	2,592
Misc. Testing	1	3,500	3,500
Salary Study	1	40,000	40,000
Totals For Gl# 001-516-531.1600-Contract Services		_	87,881
001-516-534.2100 Pre-Employment Testing			
General Pre Employment Testing	20	37	745
PD Psychological Testing	12	250	3,000
PD Pre Employment Testing/Credit Check	12	165	1,980
Totals For Gl# 001-516-534.2100-Pre-Employment Testing			5,725
001-516-540.5100 Travel And Per Diem			
FPHRA Conference	1	1,500	1,500
SHRA Chapter Meetings	10	40	400
Local Meetings/Training	2	400 _	800
Totals For Gl# 001-516-540.5100-Travel And Per Diem		_	2,700
001-516-541.1100 Communications			
State Of FL HR Fax Line	12	25	300
Totals For Gl# 001-516-541.1100-Communications		_	300
001-516-545.1200 Insurance			
General Liability, Auto, Property Insurance	4	869	3,476
Totals For Gl# 001-516-545.1200-Insurance		_	3,476



Human Resources - 516

General Fund - 001

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 516-Human Resources			
001-516-547.5100 Printing And Binding			
General Printing Materials	1	250	250
Internal Training Materials	1	250 _	250
Totals For Gl# 001-516-547.5100-Printing And Binding			500
001-516-548.9100 Promotional Advertising			
Recruitment Advertisement	1	1,400 _	1,400
Totals For Gl# 001-516-548.9100-Promotional Advertising			1,400
001-516-551.1200 Office Supplies			
Office Supplies	1	400	400
Totals For Gl# 001-516-551.1200-Office Supplies		_	400
001-516-552.2300 Operating Expenses			
Labor Law Posters	8	35	280
Recruiting Supplies	1	150	150
Badge Supplies	1	200	200
Employee Appreciation Events	1	1,500	1,500
New Employee Items	1	350	350
New Hire Orientation Supplies	1	300	300
Employee Recognition	1	300	300
Novatime (Andrews Technology)	1	7,045	7,045
Totals For Gl# 001-516-552.2300-Operating Expenses			10,125
001-516-552.4200 Small Tools/Equipment			
Small Tools As Needed	1	150	150
Totals For Gl# 001-516-552.4200-Small Tools/Equipment		_	150
001-516-552.5100 Uniform Purchases And Cleaning			
Shirts For HR Staff	2	35	70
Totals For Gl# 001-516-552.5100-Uniform Purchases And Cleaning		_	70
001-516-554.1200 Publications			
Updated Publications As Needed	1	500	500
Totals For Gl# 001-516-554.1200-Publications		_	500
001-516-555.1300 Technical/Training			
FPHRA Annual Conference Registration	1	400	400
Local Training	2	150	300
SHRM Exam Fee	1	525	525
(Fred) Pryor+	2	180	360
Totals For Gl# 001-516-555.1300-Technical/Training		_	1,585
Totals For Dept 516-Human Resources			255,355



Events and Facilities – 579

General Fund – 001

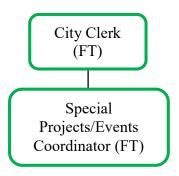
Department Mission:

To develop and administer safe, well-rounded community programs and facilities that meets the needs of Palmetto residents and visitors of all ages. Facilities and program offerings strive to meet the physical, social, and emotional health needs of users who are living longer, healthier, more active lifestyles.

Primary Duties:

Department serves as the central point of contact for various City-owned facilities throughout the City of Palmetto, responsible for the rental and administration, property maintenance, logistics and all technical issues associated with the rentals, special function processes. To promote and coordinate safe events and facility rentals to be enjoyed by City residents and guests.

Organizational Chart:



Department Objectives:

- Make improvements to the facilities in all City parks
- > Provide prompt and complete service for rentals to City property
- ➤ Coordinate with internal staff and vendors to provide for support for the Manatee County fair and 4th of July fireworks.
- Ensure City property is maintained to be safe, attractive and functional.

Goals & Accomplishments:

- Establish performance indicators for future measurement
- To evaluate and provide input on the maintenance status of City facility buildings
- > To provide additional maintenance on several buildings within the Historical Park
- To access building assets for repair and replacement budgetary needs
- > Evaluate life safety equipment for replacement



Events and Facilities – 579

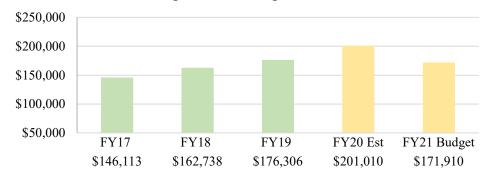
General Fund – 001

Performance Indicators:

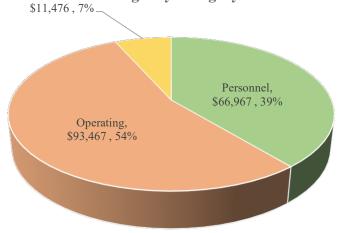
	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
Park Rentals	117	129	21	0
Special Event Applications	18	33	16	10

Note: Due to COVID 19 – all park reservations were cancelled until further notice

Departmental Expenditures



Debt Svc, Budget by Category





001-579 - EVENTS AND FACILITIES Cost Center Summary

Account 001-579	Description		2019 Actual		2020 Revised Budget]	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
	EXPENDITURES									
512.0100	Regular Salaries	\$	59,188	\$	60,730	\$	56,776	\$	41,698	(31.3)%
514.0100	Overtime - GE		7,296		9,000		2,438		6,000	(33.3)%
514.0150	Overtime - Holiday General Employees		54		-		-		-	- %
521.0100	Fica Taxes		4,768		5,335		4,492		3,649	(31.6)%
522.2100	Retirement General Employee		840		739		1,158		7,117	863.1 %
523.0100	Health Insurance		10,218		11,512		5,203		7,175	(37.7)%
523.0300	Insurance & EAP		217		198		149		136	(31.3)%
524.0100	Workers' Compensation	_	905	_	1,032	_	961	_	1,192	15.5 %
	Total Personnel Expenses		83,486		88,546		71,177		66,967	(24.4)%
531.1600	Contract Services		-		371		371		371	- %
541.1100	Communications		457		600		500		600	- %
544.1500	Rental Expenses		194		250		737		1,200	380.0 %
545.1200	Insurance		1,836		2,296		2,311		2,560	11.5 %
546.3400	Repair & Maintenance		4,666		9,500		5,000		9,750	2.6 %
546.4000	Vehicle Repair & Maintenance		149		300		150		300	- %
547.5100	Printing And Binding		1,600		1,600		1,600		1,600	- %
549.9600	Bank Service Charges		322		500		120		400	(20.0)%
551.1200	Office Supplies		5		200		5		200	- %
552.1500	Fuel and Lubricants		424		700		265		700	- %
552.2300	Operating Expenses		63		800		185		800	- %
552.3000	Living Tree Memorial Expense		545		2,100		1,400		2,300	9.5 %
552.3900	Safety Program Expense		155		150		150		225	50.0 %
552.4200	Small Tools/Equipment		1,742		1,000		1,000		1,500	50.0 %
552.5100	Uniform Purchases And Cleaning		122		125		31		125	- %
552.7100	Fairs & Festivals		43,815		44,360		44,514		44,360	- %
552.7200	Palmetto Historical Park		14,758		24,838		13,760		18,900	(23.9)%
552.7400	Ag Museum		3,321		3,244		2,796		4,576	41.1 %
554.0100	Non-Capitalized Equipment	_	1,697	_	1,500	_	1,500	_	3,000	100.0 %
	Total Operating Expenses		75,871		94,434		76,395		93,467	(1.0)%
562.0000	Building Improvements		4,800		-		-		-	- %
564.0100	Machinery & Equipment		9,282		-		-		-	- %
564.4900	Capital Leases	_	<u> </u>	_	43,306	_	41,965	_		(100.0)%
	Total Capital Purchases		14,082		43,306		41,965		-	(100.0)%



001-579 - EVENTS AND FACILITIES Cost Center Summary

Account 001-579	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
571.0100 572.0100	Principal Interest Expense	2,569 299	9,660 940	10,456 1,017	10,748 728	11.3 % (22.6)%
	Total Debt Service	2,868	10,600	11,473	11,476	8.3 %
	TOTAL EXPENDITURES	\$ 176,307	\$ 236,886	\$ 201,010	§ 171,910	(27.4)%

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Events And Facilities - 579

General Fund - 001

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 579-Events And Facilities 001-579-512.0100 Regular Salaries Special Project/Events Coordinator Totals For Gl# 001-579-512.0100-Regular Salaries	1	41,698 _	41,698 41,698
001-579-514.0100 Overtime - GE Overtime - Park Rentals Overtime - Events PW Totals For Gl# 001-579-514.0100-Overtime - GE	1 1	4,000 2,000 _	4,000 2,000 6,000
001-579-521.0100 FICA Taxes FICA Taxes Totals For Gl# 001-579-521.0100-FICA Taxes	1	3,649 _	3,649 3,649
001-579-522.2100 Retirement General Employee GE OT - Pension Totals For Gl# 001-579-522.2100-Retirement General Employee	1	7,117 _	7,117 7,117
001-579-523.0100 Health Insurance Health Insurance - Spouse Totals For Gl# 001-579-523.0100-Health Insurance	1	7,175 _	7,175 7,175
001-579-523.0300 Life Insurance & EAP Life Insurance Totals For Gl# 001-579-523.0300-Life Insurance & EAP	1	136 _	136 136
001-579-524.0100 Workers Comp Workers Compensation Totals For Gl# 001-579-524.0100-Workers Comp	1	1,192 _	1,192 1,192
001-579-531.1600 Contract Services GPS Annually Truck - 20668 Totals For Gl# 001-579-531.1600-Contract Services	1	371 _	371 371
001-579-541.1100 Communications Cell Phone Service Totals For Gl# 001-579-541.1100-Communications	12	50 _	600
001-579-544.1500 Rental Expenses Misc Event Rentals - Reimbursements - River Regatta Event Rental - Jerry Hill Kids Fishing Misc Equipment Rentals Totals For Gl# 001-579-544.1500-Rental Expenses	1 1 1	800 200 200 _	800 200 200 200



Events And Facilities - 579

General Fund - 001

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 579-Events And Facilities			
001-579-545.1200 Insurance			
General Liability, Auto And Property	4	640	2,560
Totals For Gl# 001-579-545.1200-Insurance		_	2,560
001-579-546.3400 Repair & Maintenance			
Estuary Park - Misc Repairs	1	500	500
MLK Park - Misc Repairs	1	500	500
Police Department - Misc Repairs	1	1,500	1,500
Police Department - A/C Repairs	1	2,500	2,500
Public Works - Misc Repairs	1	500	500
Sutton Park - Misc Repairs	1	500	500
City Hall - Misc Repairs	1	1,500	1,500
Hidden Lake Park - Misc Repairs	1	500	500
17th Street Park - Misc Repairs	1	500	500
Taylor Park - Misc Repairs	1	250	250
City Hall - Landscape Materials	1	1,000 _	1,000
Totals For Gl# 001-579-546.3400-Repair & Maintenance			9,750
001-579-546.4000 Vehicle Repair & Maintenance			
Vehicle Repair For 20668	1	300 _	300
Totals For Gl# 001-579-546.4000-Vehicle Repair & Maintenance			300
001-579-547.5100 Printing & Binding			
News In Brief	4	400 _	1,600
Totals For Gl# 001-579-547.5100-Printing & Binding			1,600
001-579-549.9600 Bank Service Charges			
Credit Card Fees	1	400 _	400
Totals For Gl# 001-579-549.9600-Bank Service Charges			400
001-579-551.1200 Printing Supplies			
Miscellaneous Supplies	1	100	100
Printer Cartridges	1	100	100
Totals For Gl# 001-579-551.1200-Printing Supplies		_	200
001-579-552.1500 Fuel And Lubricants			
Ford Transit	1	700	700
Totals For Gl# 001-579-552.1500-Fuel And Lubricants		_	700



Events And Facilities - 579

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 579-Events And Facilities			
001-579-552.2300 Operating Expenses			
Misc Items From Central Store	1	800 _	800
Totals For Gl# 001-579-552.2300-Operating Expenses			800
001-579-552.3000 Living Tree Memorial Expense			
Memorial Trees	2	250	500
Memorial Plaques	2	200	400
Replacement Plaques	7	200 _	1,400
Totals For Gl# 001-579-552.3000-Living Tree Memorial Expense			2,300
001-579-552.3900 Safety Expense			
Safety Shoes	1	125	125
Misc Safety Materials	1	100	100
Totals For Gl# 001-579-552.3900-Safety Expense			225
001-579-552.4200 Small Tools/Equipment			
Miscellaneous Small Hand Tools	1	500	500
Hammer Drill -Cordless	1	400	400
Pressure Washer	1	500	500
EZ Clean Surface Cleaner	1	100 _	100
Totals For Gl# 001-579-552.4200-Small Tools/Equipment			1,500
001-579-552.5100 Uniform Purchases & Cleaning			
City Shirts	5	25 _	125
Totals For Gl# 001-579-552.5100-Uniform Purchases & Cleaning			125
001-579-552.7100 Fairs & Festivals			
Advance Tickets For Volunteers	1	260	260
Booth Design Based On Theme	1	1,500	1,500
Booth Rental	1	600	600
Fair Sponsorship	1	2,000	2,000
Fireworks Display	1	40,000 _	40,000
Totals For Gl# 001-579-552.7100-Fairs & Festivals			44,360
001-579-552.7200 Palmetto Historical Park			
Miscellaneous Repairs	1	4,000	4,000
Gen Liabl, Auto, Property Insurance	4	1,950	7,800
Post Office - Termite Treatment	1	1,500	1,500
Chapel - Repair Window Frames, Siding And Sills	1	1,500	1,500
Post Office Repairs - Broken Window- And Front Deck	1	1,000	1,000
Cottage House Repairs - Install Siding Kitchen & Fireplace	1	500	500
Carnegie New Toilets	3	200	600
Carnegie - Clean Mildew And Repaint Windows	1	1,500	1,500



Events And Facilities - 579

General Fund - 001

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 579-Events And Facilities			
Carnegie - UV Light For A/C System	1	500	500
Totals For Gl# 001-579-552.7200-Palmetto Historical Park		_	18,900
001-579-552.7400 AG Museum			
Gen Liabl, Auto, Property Insurance	4	769	3,076
Livestock Roof Repair	1	1,000	1,000
Repair Flooding Problem Equpiment Cage Area	1	500	500
Totals For Gl# 001-579-552.7400-Ag Museum		_	4,576
001-579-554.0100 Non-Capitalized Equipment			
Generator - Honda 2200	1	1,500	1,500
Hidden Lake - Message Center	1	500	500
Miscellaneous	1	500	500
17Th St Park - Message Center	1	500	500
Totals For Gl# 001-579-554.0100-Non-Capitalized Equipment		_	3,000
001-579-571.0100 Princ - Lease			
P# 06-09 Ford Transit	4	2,687	10,748
Totals For Gl# 001-579-571.0100-Princ - Lease		_	10,748
001-579-572.0100 Int Exp - Lease			
P# 06-09 Ford Transit	4	182	728
Totals For Gl# 001-579-572.0100-Int Exp - Lease		_	728
Totals For Dept 579-Events And Facilities			171,910



Police Department – 521 Fund: General Fund - 001

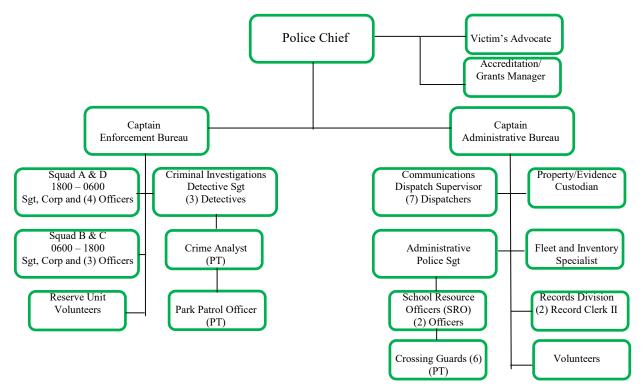
Department Mission:

To maintain order, provide a safe and pleasant community for our citizens and visitors, recruit and develop a sustainable workforce that demonstrates proficiency and professionalism while creating a sense of trust and partnership throughout the community. The Police Department is accredited by the Commission for Florida Law Enforcement Accreditation (CFA).

Primary Duties:

- > Provide a professional law enforcement services to the Palmetto citizens and visitors;
- Ensure the safety and wellbeing of citizens and visitors by protecting life and property;
- Responsible for crime prevention, investigation and apprehension of crimes and offenders.

Organizational Chart:



Department Objectives:

- ➤ Completing upgrade of the EDACs radio equipment with current, supported, P25 capable hardware
- Retain current personnel and recruit new, qualified personnel in an increasingly competitive job market
- Increase staffing to allow for the creation of a specialty investigative unit to address criminal issues that the Department is currently hard pressed to address;
- Replace obsolete police department to modern public safety standards.



Police Department – 521 Fund: General Fund - 001

Goals & Accomplishments:

- ➤ Continue to work with the community to discourage crime and reduce the number of crimes committed within the City;
- ➤ Continue to find ways to retain current personnel and recruit new, qualified personnel in an increasingly competitive job market;
- > Increase staffing to allow for the creation of specialty investigative units to address crime that the Department is currently hard pressed to address;
- > Implement a body-worn camera system.

Performance Indicators:

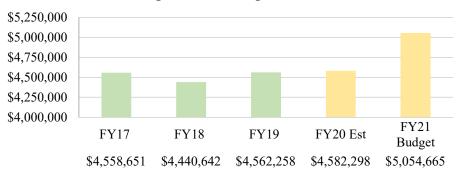
	FY2018	FY2019	*FY2020	FY2021
Task	Actual	Actual	Actual	Projected
Total Calls	18,948	23,109	11,419	20,000
Traffic Violations	961	735	1,071	700
Traffic Crash Reports	689	733	418	700
**FY2020 as of 9/30/2020				

Capital Outlay:

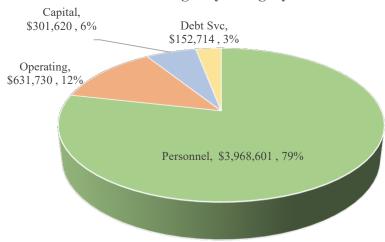
<u>Cupital Gallay</u> .			
Funding Source	Description	Amount	
Capital Lease	(4) Patrol Vehicles	191,000	
Capital Lease	(4) In Car Video	26,000	
Capital Lease	(4) Mobile Radio	8,800	
Capital Lease	(4) Docking Station	5,820	
Capital Lease	(28) Laptops	70,000	
Total		\$301,620	



Departmental Expenditures



Budget by Category



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001-521 - POLICE DEPARTMENT Cost Center Summary

Account 001-521	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPENDITURES					
511.0100	Executive Salaries	\$ 259,887	\$ 266,658	\$ 267,684	\$ 274,658	3.0 %
512.0100	Regular Salaries	560,380	592,461	577,419	601,979	1.6 %
512.0200	Sworn Officer's Wages	1,434,843	1,551,329	1,450,447	1,591,867	2.6 %
513.0100	Part Time Wages	69,784	84,216	60,114		(32.7)%
513.0200	School Crossing Guards	49,962	75,316	34,042		(12.1)%
514.0100	Overtime - GE	29,577	32,000	26,411	32,000	- %
514.0150	Overtime - Holiday General Employees	9,804	11,000	12,269	11,000	- %
514.0200	Overtime - Sworn	55,551	62,000	88,389	68,200	10.0 %
514.0250	Overtime - Holiday Sworn Officers	19,885	18,000	15,780	19,800	10.0 %
515.1000	Incentive Payments To Officers	25,546	29,685	25,994	29,685	- %
515.2100	Clothing Allowance - Taxable	3,500	3,500	3,500	3,500	- %
515.3000	On Call Pay	4,921	6,552	6,704	6,552	- %
521.0100	Fica Taxes	184,946	209,049	186,914	211,306	1.1 %
522.2100	Retirement General Employee	123,874	109,525	107,529	89,704	(18.1)%
522.2400	Retirement Sworn	480,594	410,514	403,329	388,819	(5.3)%
523.0100	Health Insurance	332,425	414,799	355,556	433,334	4.5 %
523.0300	Insurance & EAP	8,266	7,876	7,172		2.5 %
524.0100	Workers' Compensation	47,882	53,869	50,224	75,211	39.6 %
529.9900	Reimbursement Of Personnel Costs	(10,282)			-	- %
	Total Personnel Expenses	3,691,345	3,938,349	3,679,477	3,968,601	0.8 %
531.0100	Consulting	_	11,220	11,200	_	(100.0)%
531.0300	Membership Dues	2,015	2,950	2,380	3,275	11.0 %
531.1600	Contract Services	165	220	220	8,626	3,820.9 %
534.2100	Employee Testing	560	1,800	1,152	2,250	25.0 %
535.2100	Special Investigation Account	5,422	10,000	7,821	10,000	- %
540.5100	Travel and Per Diem	17,673	11,248	7,964	14,050	24.9 %
541.1100	Communications	44,668	50,088	49,091	56,850	13.5 %
542.1200	Postage/Mailing Service	487	1,300	437	1,400	7.7 %
543.0000	Utility Services	29,086	30,655	28,300	30,014	(2.1)%
544.0500	Operating Lease	6,509	7,572	5,744	5,208	(31.2)%
545.1200	Insurance	90,913	99,369	99,225	108,693	9.4 %
545.9900	Insurance Contingency - Vehicle	28,948	5,000	2,909	5,000	- %
546.3400	Repair & Maintenance	13,048	9,400	13,375	10,350	10.1 %
546.4000	Vehicle Repair & Maintenance	66,956	76,300	65,350	76,000	(0.4)%
546.4000-8212	Vehicle Repair & Maintenance - CRA Plan	16,365	25,000	25,000	25,000	- %
546.5000	Marine Repair & Maintenance	-	-	-	1,500	- %
547.0000	Printing and Binding	1,118	4,500	1,338	5,050	12.2 %
547.5100-8212	Printing and Binding	-	400	-	300	(25.0)%
549.0400-8212	Partnership/Sponsorship - CRA Plan	-	1,000	-	1,000	- %
551.1200	Office Supplies	4,247	7,250	2,911	7,250	- %
552.0000-0000	Hurricane Materials/Supplies	-	5,000	5,000	5,000	- %



001-521 - POLICE DEPARTMENT Cost Center Summary

Account 001-521	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
552.0000-9038	Covid Materials	-	-	7,000	-	- %
552.1500	Fuel And Lubricants	63,385	95,000	52,652	82,072	(13.6)%
552.1500-8212	Fuel And Lubricants - CRA Sub Plan	20,659	30,000	24,000	30,000	- %
552.2300	Operating Expenses	42,606	36,633	39,169	36,825	0.5 %
552.2500	Spec Fund-Operating Supplies	5,750	-	-	-	- %
552.2600	PD Special Programs	-	3,000	2,446	-	(100.0)%
552.3000	Living Tree Memorial Expense	4,183	7,000	1,450	7,000	- %
552.4200	Small Tools/Equipment	9,845	13,652	17,117	17,677	29.5 %
552.4200-9006	Small Tool/Equipment Bulletproof Vest	3,600	2,038	2,038	8,000	292.5 %
552.5100	Uniform Purchases And Cleaning	18,532	34,950	24,735	27,375	(21.7)%
554.0100	Non-Capitalized Equipment	8,425	37,112	35,911	22,225	(40.1)%
554.1200	Publications	1,250	1,200	1,530	1,400	16.7 %
554.1400	Accreditation	3,979	2,500	1,675	3,000	20.0 %
555.1300	Technical/Training	20,197	18,420	11,300	19,340	5.0 %
	Total Operating Expenses	530,591	641,777	550,440	631,730	(1.6)%
564.0100	Machinery & Equipment	2,800	38,455	38,455	-	(100.0)%
564.4900	Capital Leases	167,741	128,489	143,000	301,620	134.7 %
	Total Capital Purchases	170,541	166,944	181,455	301,620	80.7 %
571.0100	Principal	163,997	144,818	144,711	107,278	(25.9)%
572.0100	Interest Expense	5,782	7,184	7,168	5,284	(26.4)%
573.0500	New Debt Service	<u> </u>	2,388	19,048	40,152	1,581.4 %
	Total Debt Service	169,779	154,390	170,927	152,714	(1.1)%
	TOTAL EXPENDITURES	\$ 4,562,256	\$ 4,901,460	\$ 4,582,299	\$ 5,054,665	3.1 %



Police Department - 521

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 521-Police Department 001-521-511.0100 Executive Salaries Executive Salaries Totals For Gl# 001-521-511.0100-Executive Salaries	1	274,658	274,658 274,658
001-521-512.0100 Regular Salaries Regular Salaries Totals For Gl# 001-521-512.0100-Regular Salaries	1	601,979	601,979 601,979
001-521-512.0200 Sworn Officer's Wages Sworn Officer's Wages Totals For Gl# 001-521-512.0200-Sworn Officer's Wages	1	1,591,867	1,591,867 1,591,867
001-521-513.0100 Part Time Wages Part Time Wages Totals For Gl# 001-521-513.0100-Part Time Wages	1	56,712	56,712 56,712
001-521-513.0200 School Crossing Guards School Crossing Guards Totals For Gl# 001-521-513.0200-School Crossing Guards	1	66,203	66,203 66,203
001-521-514.0100 Overtime - GE Overtime - GE Totals For Gl# 001-521-514.0100-Overtime - GE	1	32,000	32,000 32,000
001-521-514.0150 Overtime - Holiday GE Holiday Worked OT Totals For Gl# 001-521-514.0150-Overtime - Holiday GE	1	11,000	11,000 11,000
001-521-514.0200 Overtime - Sworn Overtime Totals For Gl# 001-521-514.0200-Overtime - Sworn	1	68,200	68,200 68,200
001-521-514.0250 Overtime - Holiday Sworn Holiday Sworn Totals For Gl# 001-521-514.0250-Overtime - Holiday Sworn	1	19,800	19,800 19,800
001-521-515.1000 Incentive Payments To Officers Career Development Career Development - Executive Totals For Gl# 001-521-515.1000-Incentive Payments To Officers	1	25,200 4,485	25,200 4,485 29,685



Police Department - 521

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 521-Police Department			
001-521-515.2100 Clothing Allowance - Taxable			
Chief Of Police	1	500	500
Captains	2	500	1,000
Detective Sergeant	1	500	500
Three Detectives	3	500	1,500
Totals For Gl# 001-521-515.2100-Clothing Allowance - Taxable			3,500
001-521-515.3000 On Call Pay			
On Call Pay	1	6,552	6,552
Totals For Gl# 001-521-515.3000-On Call Pay			6,552
001-521-521.0100 FICA Taxes			
FICA Taxes	1	211,306	211,306
Totals For Gl# 001-521-521.0100-FICA Taxes			211,306
001-521-522.2100 Retirement General Employee			
Retirement General Employee	1	89,704	89,704
Totals For Gl# 001-521-522.2100-Retirement General Employee			89,704
001-521-522.2400 Retirement Sworn			
Sworn Officers Retirement	1	388,819	388,819
Totals For Gl# 001-521-522.2400-Retirement Sworn			388,819
001-521-523.0100 Health Insurance			
Health Insurance - Employee	24	7,175	172,200
Health Insurance - Spouse	5	12,621	63,105
Health Insurance - Children	6	10,490	62,940
Health Insurance - Family	8	15,541	124,328
Health Insurance - Delayed New Hires	3	3,587	10,761
Totals For Gl# 001-521-523.0100-Health Insurance			433,334
001-521-523.0300 Life Insurance & EAP			
Life Insurnace	1	8,071	8,071
Totals For Gl# 001-521-523.0300-Life Insurance & EAP			8,071
001-521-524.0100 Workers' Compensation			
Workers' Compensation	1	75,211	75,211
Totals For Gl# 001-521-524.0100-Workers' Compensation			75,211
001-521-531.0300 Membership Dues			
Florida Police Chief Assoc (FPCA)	3	125	375
Tampa Bay Area Chief Of Police	1	100	100
International Assoc. Chief Of Police (IACP)	1	150	150
Property & Evidence Assoc. Of Florida (PEAF)	1	125	125



Police Department - 521

General Fund - 001

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 521-Police Department			
Int'l Assoc. Of Property & Evidence (IAPE)	1	125	125
APCO International Inc.(Association Of Police Dispatchers)	3	100	300
Crime Stoppers Annual Membership For Agency	1	250	250
Int'l Assoc. Of Law Enforcement Firearms Instructors (IALEFI)	2	100	200
Manatee County Juvenile Justice Membership	1	50	50
Suncoast Crime Prevention Association - Crime Prevention Officer	1	200	200
Fla. Dept. Of Health (911 Cert.) For Dispatchers And Officers	16	50	800
Fla. Dept. Of Health Dispatch Certification Program Renewal	1	100	100
Notary Renewals	5	100	500
Totals For Gl# 001-521-531.0300-Membership Dues			3,275
001-521-531.1600 Contract Services			
Apex - Pest Control Internal & External	4	55	220
Janitorial Services	9	934	8,406
Totals For Gl# 001-521-531.1600-Contract Services			8,626
001-521-534.2100 Employee Testing			
Employee Testing For Incidents	5	250	1,250
Fitness For Duty Testing	2	500	1,000
Totals For Gl# 001-521-534.2100-Employee Testing			2,250
001-521-535.2100 Special Investigation Account			
Special Investigative Expenses	1	10,000	10,000
Totals For Gl# 001-521-535.2100-Special Investigation Account			10,000
001-521-540.5100 Travel And Per Diem			
CJIS Conference Dispatch (5 Days)	2	800	1,600
UTAC Training Conference For UAV Operators	3	1,000	3,000
I.A.P.E Certification (PE Manager/ 5 Days)	1	800	800
Public Records Seminar (Both Records Custodians)	2	150	300
PEAF Conference For P&E Manager (4 Days)	1	450	450
FPCA Summer And Winter Conferences For Chief	2	750	1,500
Homicide Conference (Lead Homicide Investigator) 5 Days	1	800	800
Travel & Per Diem For General Training Classes	1	4,000	4,000
APCO Conference For Dispatch Supervisor (3 Days)	2	500	1,000
CVSA Examiner Conference (Rogers)	1	600	600
Totals For Gl# 001-521-540.5100-Travel And Per Diem			14,050
001-521-541.1100 Communications			
Annual Radio Contract For Maintenance And System (Per Radio) Reflect		250	25,000
In-Car Wireless Service	39	500	19,500
Cell Phones (3 Command Staff, 5 Sgt, 5 CID, Cop, P&E, Off-Duty Coord,	,1 19	650	12,350
Totals For Gl# 001-521-541.1100-Communications			56,850



Police Department - 521

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 521-Police Department			
001-521-542.1200 Postage/Mailing Service			
City Hall Postage Meter	1	200	200
Overnight Shipping	1	1,200	1,200
Totals For Gl# 001-521-542.1200-Postage/Mailing Service			1,400
001-521-543.0000 Utility Services			
City Of Palmetto Utility	1	5,214	5,214
FPL	1	24,800	24,800
Totals For Gl# 001-521-543.0000-Utility Services			30,014
001-521-544.0500 Operating Lease			
Pages Copied/Printed - Squad Room	1	600	600
Pages Copied/Printed - Records	1	600	600
Copier Lease Squad Room: Pmt 4-15 Of 36	12	133	1,596
Copier Lease Records Pmt: 4-15 Of 36	12	201	2,412
Totals For Gl# 001-521-544.0500-Operating Lease			5,208
001-521-545.1200 Insurance			
A-3 Fiduciary Bond Pension	1	60	60
D-5 Police AD & D (9/19)	1	330	330
D-5 State Mandated AD & D	1	2,420	2,420
D-6 Executive Travel Police	1	55	55
Gen Liab, Auto, Property Ins	4	26,332	105,328
New Auto - Overlap Auto Ins	1	500	500
Totals For Gl# 001-521-545.1200-Insurance			108,693
001-521-545.9900 Insurance Contingency			
Insurance Contingency	1	5,000	5,000
Totals For Gl# 001-521-545.9900-Insurance Contingency			5,000
001-521-546.3400 Repair & Maintenance			
AC Maint. Contract	4	400	1,600
Fire Ext Maint Contract	1	2,500	2,500
Generator Maint Contract	1	1,750	1,750
Misc AC Repairs	1	2,000	2,000
Misc Build & Plumbing Repairs	1	2,000	2,000
Pest Control	4	125	500
Totals For Gl# 001-521-546.3400-Repair & Maintenance			10,350



Police Department - 521

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 521-Police Department			
001-521-546.4000 Vehicle Repair & Maintenance			
Uninsured Veh Damage	1	5,000	5,000
Vehicle Maintenance, Repair/Lex Contract	1	55,000	55,000
Vehicle Tires	1	10,000	10,000
Misc. Vehicle Maintenance/Towing	1	6,000	6,000
Totals For Gl# 001-521-546.4000-Vehicle Repair & Maintenance			76,000
001-521-546.4000-8212 Vehicle Repair & Maint - CRA Plan			
Veh Maint. (CRA), Repairs, Service & Tires	1	25,000	25,000
Totals For Gl# 001-521-546.4000-8212-Vehicle Repair & Maint - CRA Plan			25,000
001-521-546.5000 Marine Repair & Maintenance			
Boat Maintenance (100 Hr Service & Ext Maintenance)	1	1,500	1,500
Totals For Gl# 001-521-546.5000-Marine Repair & Maintenance			1,500
001-521-547.5100 Printing And Binding			
Business Cards	35	50	1,750
Copy Service, Forms	1	3,000	3,000
Stationary	1	300	300
Totals For Gl# 001-521-547.5100-Printing And Binding			5,050
001-521-547.5100-8212 Printing And Binding - CRA Sub Plan			
Business Cards/6 CRA Officers, 2 P.T. CRA Officers	6	50	300
Totals For Gl# 001-521-547.5100-8212-Printing And Binding - CRA Sub Plan	1		300
001-521-549.0400-8212 Partnership/Sponsorship - CRA Plan			
Crime Stoppers Partnership	1	1,000	1,000
Totals For Gl# 001-521-549.0400-8212-Partnership/Sponsorship - CRA Plan			1,000
001-521-551.1200 Office Supplies			
Copy Paper (Central Stores)	1	1,500	1,500
Office Supplies	1	2,500	2,500
Printer / Copier Cartridges	1	2,500	2,500
Records Supplies	1	750	750
Totals For Gl# 001-521-551.1200-Office Supplies			7,250
001-521-552.0000 Hurricane Materials/Supplies			
Emergency Supplies, Food, Water	1	5,000	5,000
Totals For Gl# 001-521-552.0000-Hurricane Materials/Supplies			5,000
001-521-552.1500 Fuel And Lubricants	_	7 0.575	- 0 :
Fuel - Non - CRA Vehicles	1	79,672	79,672
Boat Fuel (Based On 15 GPH And 140 Hrs/Yr Operating)	1	2,400	2,400
Totals For Gl# 001-521-552.1500-Fuel And Lubricants			82,072

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Police Department - 521

General Fund - 001

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 521-Police Department			
001-521-552.1500-8212 Fuel And Lubricants - CRA Sub Plan Fuel- CRA Vehicles	1	20.000	20,000
Totals For Gl# 001-521-552.1500-8212-Fuel And Lubricants - CRA Sub Plan	1	30,000	30,000
001-521-552.2300 Operating Expenses			
Ammunition And Targets - Qualifying Twice Per Year	1	7,000	7,000
Annual AED Maintenance	1	125	125
Annual Biohazard Disposal-Evidence Destruction	1	800	800
Consumable Supplies	1	3,500	3,500
Duty Equipment	1	7,000	7,000
Hepatitus Shots/Tithers For High Risk Personnel	40	25	1,000
Lexis Nexis Data. Web -Based Investigative Tool For C.I.D.	2	1,800	3,600
P & E Packaging & Labels (Includes Switch To Sealed Clear Packaging)	1	400	400
First Aid Station Resupply	1	300	300
Manatee County Clerk Office	1	400	400
Central Store Supplies	1	3,500	3,500
Callyo Investigative Recording Software	1	3,000	3,000
Agency & Citizen Awards (Plaques, Certificates)	1	1,000	1,000
Taser Cartridges (Duty & Training)	60	35	2,100
Taser Battery Packs	20	80	1,600
Narcan/Naloxen Doses	20	50	1,000
GIS Software - Esri Online	1	500	500
Totals For Gl# 001-521-552.2300-Operating Expenses			36,825
001-521-552.3000 Community Outreach			
Honor The Badge Christmas Program	1	1,000	1,000
Summer Slam Back To School Youth Event	1	1,000	1,000
Community Policing Materials	1	2,000	2,000
Citizen Academy (x2) & Community Events	1	2,000	2,000
Bridging The Gap Youth Fishing Tournament	1	1,000	1,000
Totals For Gl# 001-521-552.3000-Community Outreach			7,000
001-521-552.4200 Small Tools/Equipment			
ENF Meter Calibration	2	1,500	3,000
Misc. Small Tools / Parts	1	3,000	3,000
Misc. Marine Equipment (Rescue, First Aid, Supplies)	1	2,000	2,000
Storage Containers For P&E	1	60	60
Zebra G-Series Thermal Printer (Replace Failing Printer).	1	400	400
Impulse Evidence Bag Sealer (20')	1	400	400
Taser X26P Replacements	4	1,113	4,452
Three Laptop Docks & Printers For CID Cars	3	1,455	4,365
Totals For Gl# 001-521-552.4200-Small Tools/Equipment			17,677



Police Department - 521

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 521-Police Department 001-521-552.4200-9006 Small Tool/Equip Bulletproof Vest Ballistic Vest/Grant Match Totals For Gl# 001-521-552.4200-9006-Small Tool/Equip Bulletproof Vest	10	800	8,000 8,000
001-521-552.5100 Uniform Purchases And Cleaning Annual Shoe Allowance / Sworn Officers Dry Cleaning & Alterations Safety Vests, Polos, Hats Uniforms Honor Guard Uniforms Totals For Gl# 001-521-552.5100-Uniform Purchases And Cleaning	27 1 1 1 5	125 13,000 2,000 5,000 800	3,375 13,000 2,000 5,000 4,000 27,375
001-521-554.0100 Non-Capitalized Equipment SIG Sauer P320CA Duty Pistols w/Night Sights Office Chairs (Records) ADORE Training Software For Dispatch Totals For Gl# 001-521-554.0100-Non-Capitalized Equipment	45 2 1	405 500 3,000	18,225 1,000 3,000 22,225
001-521-554.1200 Publications 2019 Legal Handbooks Totals For Gl# 001-521-554.1200-Publications	40	35	1,400 1,400
001-521-554.1400 Accreditation Conferences CFA, FLA-PAC (Includes Fee, Travel, Per-Diem) Annual CFA, FLA-PAC Fees Accreditation Supplies, Meetings (Includes Mock, Onsite) Totals For Gl# 001-521-554.1400-Accreditation	1 1 1	1,500 1,000 500	1,500 1,000 500 3,000
001-521-555.1300 Technical/Training Web-Based Dispatch Training - Police Legal Sciences. Annual Agency First Aid, CPR, And AED Training (At Your Service) Web-Based Training For Agency Personnel (Police One) UTAC Training Conference For UAV Operators APCO Conference Two Dispatchers CJIS Conference Fee For Two Dispatchers I.A.P.E Certification For P&E Manager Public Records Seminar For Records Annual Homicide Conference For Lead Homicide Detective PEAF Conference For P&E Manager FPCA Conferences: Winter And Summer Conferences General Agency Training Opportunities CVSA Examiner Conference And Recert (Rogers) Totals For Gl# 001-521-555.1300-Technical/Training	1 1 3 2 2 1 2 1 1 2	840 1,600 3,000 800 400 300 600 400 700 500 6,000 500	840 1,600 3,000 2,400 800 600 600 800 700 500 1,000 6,000 500

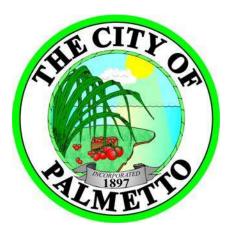


Police Department - 521

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL <u>BUDGET</u>
Dept 521-Police Department			
001-521-564.4900 Capital Leases			
Patrol Vehicles: 2021 Ford Police Interceptor	4	35,750	143,000
Police Vehicle Upfit & Graphics	4	12,000	48,000
TAIT Mobile Radio & Install	4	2,200	8,800
COBAN Mobile Video	4	6,500	26,000
Laptop Docking Stations W/Printers	4	1,455	5,820
PD Laptops (Admin)	4	2,500	10,000
PD Laptops (Squad)	24	2,500	60,000
Totals For Gl# 001-521-564.4900-Capital Leases			301,620
001-521-571.0100 Princ - Lease			
P# 15-16 FA# 20417-420 Charger, Radio, Video	2	4,791	9,582
P# 11-14 FA#20534-36, 20529-31, Chargers, Video	4	6,124	24,496
P# 06-09 Charger/Radio/Video	4	10,408	41,632
P# 03-06 Dodge Durango/COBAN/Radio/Night Vision/Speed Board	4	7,892	31,568
Totals For Gl# 001-521-571.0100-Princ - Lease			107,278
001-521-572.0100 Int Exp - Lease			
P# 15-16 Fa# 20417-420 Charger, Radio, Video	2	22	44
P# 11-14 Fa#20534-36, 20529-31, Chargers, Video	4	168	672
P# 06-09 Charger/Radio/Video	4	703	2,812
P# 03-06 Dodge Durango/COBAN/Radio/Night Vision/Speed Board	4	439	1,756
Totals For Gl# 001-521-572.0100-Int Exp - Lease			5,284
001-521-573.0500 New Debt Service			
New Debt Service For Lease - Patrol Chargers	2	12,713	25,426
New Debt Service For Lease - In-Car Videos	2	1,731	3,462
New Debt Service For Lease - Radios	2	586	1,172
New Debt Service For Lease - Docking	2	387	774
New Debt Service For Lease - Laptops	2	4,659	9,318
Totals For Gl# 001-521-573.0500-New Debt Service			40,152
Totals For Dept 521-Police Department			5,054,665





"Just because something doesn't do what you planned it to do Doesn't mean it's useless."

Thomas A. Edison



Code Enforcement – 523

General Fund - 001

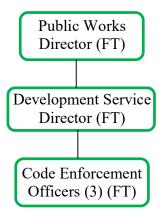
Department Mission:

To partner with the community to improve the quality of life of our citizens, preserve our historic, residential, commercial, and natural resources, and to eliminate blight by encouraging personal responsibility through fair and impartial enforcement of codes and ordinances.

Primary Duties:

Focus on quality of life issues that affect the City's residents. Addresses Code compliance issues including but not limited to overgrown lots, general storage, parking of commercial vehicles, and abandoned property. Fairly and equitably enforce City of Palmetto's Code of Ordinances. The Code Enforcement Unit pro-actively conducts inspections and investigates code and ordinance violations, citing violators when necessary, and prosecuting violations through the special magistrate process.

Organizational Chart:



Department Objectives:

- ➤ Working with the residents and business owners to educate them on the importance of property maintenance and Code compliance for the health, safety and aesthetic enhancement of the City as a whole.
- ➤ Assist Commission and CRA with control of blighted, unsanitary, and otherwise dilapidated conditions.
- > Update pertinent Code provisions to adapt and address current situations.
- Assist in correcting, updating and eliminating unsafe and unsightly housing throughout the City.

Goals & Accomplishments:

- ➤ Continue to provide timely and consistent enforcement of the City's Code of Ordinances.
- Take proactive steps to promote voluntary code compliance from citizens and businesses.



Code Enforcement – 523

General Fund - 001

Performance Indicators:

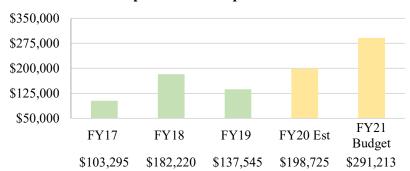
	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
Code Violations Recorded	12	9	7	8
Code Violations Closed	7	6	3	5
*Code Violations (CE Board)	41	28	12	15

^{*}represents calendar year thru 9/30/2020

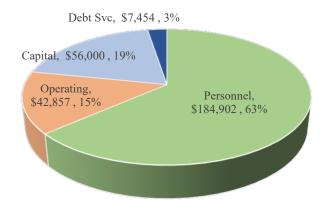
Capital Outlay:

Funding Source	Description	Amount
Capital Lease	(2) Ford F-150	56,000
Total		\$56,000

Departmental Expenditures



Budget by Category





001-523 - CODE ENFORCEMENT Cost Center Summary

Account 001-523	Description	20 Act			2020 Sevised Budget	I	2020 Projected Actual		2021 Adopted Budget		nange idget
	EXPENDITURES										
512.0100	Regular Salaries	\$ 7	2,538	\$	128,311	\$	112,923	\$	125,620	((2.1)%
514.0100	Overtime - GE		-		-		1,238		-	-	%
521.0100	Fica Taxes		5,516		9,941		8,368		9,610		(3.3)%
522.2100	Retirement General Employee		5,959		24,004		21,871		18,743		21.9)%
523.0100	Health Insurance		6,546		27,266		21,844		26,971		(1.1)%
523.0300	Insurance & EAP		251		421		359		411		(2.4)%
524.0100	Workers' Compensation		929		2,179		1,823		3,547		52.8 %
529.0000	Career Advancement				1,653	-	-	_		(10	00.0)%
	Total Personnel Expenses	10	1,739		193,775		168,426		184,902	(4.6)%
531.0100	Consulting		_		1,220		1,220		-	(10	00.0)%
531.0300	Membership Dues		470		410		150		150	(6	53.4)%
531.0600	Attorney Fees		6,323		6,500		5,350		7,000		7.7 %
531.1600	Contract Services		745		742		620		975	3	31.4 %
534.1600	Lot Clearing		-		5,000		-		5,000	-	%
534.1700	Lot Clearing - Pass Thru		1,750		10,000		1,075		10,000	-	%
540.5100	Travel and Per Diem		2,028		1,550		125		500		57.7)%
541.1100	Communications		776		1,200		1,400		1,800		50.0 %
542.1200	Postage/Mailing Service		5,000		7,000		3,100		6,000	,	4.3)%
544.0500	Operating Lease		214		500		320		275		5.0)%
545.1200	Insurance		4,307		4,772		4,949		5,692		9.3 %
546.4000	Vehicle Repair & Maintenance		1,175		1,500		1,025		1,000		33.3)%
547.5100	Printing And Binding		-		100		30		140		10.0 %
551.1200	Office Supplies		161		100		100		125		25.0 %
552.1500	Fuel and Lubricants		1,515		2,000		2,115		2,000	-	%
552.2300	Operating Expenses		654		1,000		1,000		1,000	-	%
552.3900	Safety Program Expense		-		100		15		150		50.0 %
552.4200	Small Tools/Equipment		492		480		493		750		6.3 %
552.5100	Uniform Purchases And Cleaning		2 006		200		200		300		50.0 %
555.1300 595.0000	Technical/Training Doubtful Accts Exp		3,896 6,301		1,260		249 7,013		-	(10	00.0)%
393.0000	•			_		_		_			
	Total Operating Expenses	3	5,807		45,634		30,549		42,857	(6.1)%
564.4900	Capital Leases				-		-	_	56,000		%
	Total Capital Purchases		-		-		-		56,000	-	%
573.0500	New Debt Service		<u>-</u> .		-		-		7,454	_	%
	Total Debt Service		-		-		-		7,454	-	%
	TOTAL EXPENDITURES	\$ 13	7,546	\$	239,409	\$	198,975	\$	291,213	2	1.6 %



Code Enforcement - 523 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 523-Code Enforcement 001-523-512.0100 Regular Salaries Regular Salaries Totals For Gl# 001-523-512.0100-Regular Salaries	1	125,620	125,620 125,620
001-523-521.0100 FICA Taxes FICA Totals For Gl# 001-523-521.0100-FICA Taxes	1	9,610 _	9,610 9,610
001-523-522.2100 Retirement General Employee General Employee Retirement Totals For Gl# 001-523-522.2100-Retirement General Employee	1	18,743	18,743 18,743
001-523-523.0100 Health Insurance Health Insurance - Employee Health Insurance - EE + Spouse Totals For Gl# 001-523-523.0100-Health Insurance	2 1	7,175 12,621	14,350 12,621 26,971
001-523-523.0300 Life Insurance & EAP Life Insurance Totals For Gl# 001-523-523.0300-Life Insurance & EAP	1	411	411 411
001-523-524.0100 Workers' Compensation Workers' Compensation Totals For Gl# 001-523-524.0100-Workers' Compensation	1	3,547	3,547 3,547
001-523-531.0300 Membership Dues FACE Annual Membership Fees Totals For Gl# 001-523-531.0300-Membership Dues	3	50	150 150
001-523-531.0600 Attorney Fees - Code Enf Board CE Board Attorney Monthly Fees Totals For Gl# 001-523-531.0600-Attorney Fees - Code Enf Board	1	7,000	7,000 7,000
001-523-531.1600 Contract Services GPS Device Annually 17492; 17525 Totals For Gl# 001-523-531.1600-Contract Services	3	325	975 975
001-523-534.1600 Nuisance Abatement Non Pass Thru Boat/Misc Removal Totals For Gl# 001-523-534.1600-Nuisance Abatement Non Pass Thru	1	5,000	5,000 5,000
001-523-534.1700 Nuisance Abatement Pass Thru Nuisance Abate Lot Clearing Totals For Gl# 001-523-534.1700-Nuisance Abatement Pass Thru	1	10,000	10,000



Code Enforcement - 523

General Fund - 001

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 523-Code Enforcement			
001-523-540.5100 Travel And Per Diem			
FACE Annual Training Conference-CEO	1	250	250
FACE Level Certification	1	250	250
Totals For Gl# 001-523-540.5100-Travel And Per Diem			500
001-523-541.1100 Communications			
Cell Service-Code Enforcement	12	50	600
Cell Service-Code Enforcement	12	50	600
Cell Service-Code Enforcement	12	50	600
Totals For Gl# 001-523-541.1100-Communications			1,800
001-523-542.1200 Postage/Mailing Service			
Refill Postage Meter	1	6,000	6,000
Totals For Gl# 001-523-542.1200-Postage/Mailing Service			6,000
001-523-544.0500 Operating Lease			
Pages Copied/Printed	1	275	275 275
Totals For Gl# 001-523-544.0500-Operating Lease			275
001-523-545.1200 Insurance			
Gen Liab-Auto-Property Insurance	4	1,423	5,692
Totals For Gl# 001-523-545.1200-Insurance			5,692
001-523-546.4000 Vehicle Repair & Maintenance			
FA#17492 Pickup, Ford 4x4	1	500	500
FA#17525 Ford F150, 1/2 Ton	1	500	500
Totals For Gl# 001-523-546.4000-Vehicle Repair & Maintenance			1,000
001-523-547.5100 Printing And Binding			
Business Cards-New CEO	1	40	40
Printing-Notices-Door Hangers	1	100	100
Totals For Gl# 001-523-547.5100-Printing And Binding			140
001-523-551.1200 Office Supplies			
Pens-Calendrs-Markers-Pads	1	125	125
Totals For Gl# 001-523-551.1200-Office Supplies			125
001-523-552.1500 Fuel And Lubricants			
Fuel-Oil CEO Vehicle FA#17525	1	1,000	1,000
Fuel-Oil CEO Vehicle FA#17492	1	1,000	1,000
Totals For Gl# 001-523-552.1500-Fuel And Lubricants			2,000



Code Enforcement - 523

General Fund - 001

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 523-Code Enforcement			
001-523-552.2300 Operating Expenses			
Manatee Court Recording Fees	1	1,000	1,000
Totals For Gl# 001-523-552.2300-Operating Expenses		_	1,000
001-523-552.3900 Safety Program Expense			
Safety PPE As Needed	3	50	150
Totals For Gl# 001-523-552.3900-Safety Program Expense			150
001-523-552.4200 Small Tools/Equipment			
Hand Tools As Needed, Furniture	1	750	750
Totals For Gl# 001-523-552.4200-Small Tools/Equipment			750
001-523-552.5100 Uniform Purchases And Cleaning			
Uniform Shirts CEO - 3 Employees	3	100	300
Totals For Gl# 001-523-552.5100-Uniform Purchases And Cleaning			300
001-523-564.4900 Capital Leases			
Ford F150	2	28,000	56,000
Totals For Gl# 001-523-564.4900-Capital Leases		_	56,000
001-523-573.0500 New Debt Service			
New Debt Service - F150	2	3,727	7,454
Totals For Gl# 001-523-573.0500-New Debt Service		· -	7,454
Totals For Dept 523-Code Enforcement			291,213



Public Works Administration – 540

General Fund – 001

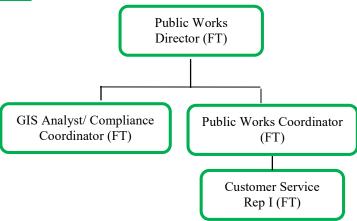
Department Mission:

To economically provide safe, well-maintained and clean transportation facilities including roads, shared-use paths and public canals; to provide and maintain top quality parks, public buildings and public spaces; to operate and maintain a fleet of equipment and vehicles necessary for day-to-day City functions as well as emergency response; to operate and monitor a stormwater management system that is in compliance with regulatory requirements; and to administer, design, and maintain island-wide City infrastructure for the safety and enjoyment of island residents and visitors.

Primary Duties:

Responsible for the daily planning, technical support, direction and coordination of all Public Works cost centers. Cost Centers include: Code Enforcement, Planning, Fleet, Parks and Recreation, Streets, Solid Waste, Water, Sewer, Waste Water Treatment Plant, Stormwater, Reuse and Building Department.

Organizational Chart:



Department Objectives:

- > Update city area maps and display
- Provide a one-stop service that will expedite the needs of the citizens of Palmetto
- > Provide infrastructure data for future improvements through a new software system
- Continue to strive for workplace safety
- Continue to scan documents and make it available for citizens to view online
- > Provide home town environment or service



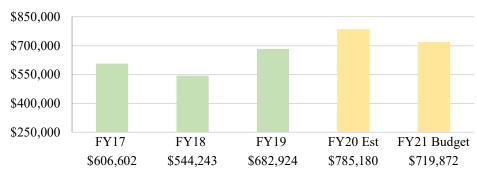
Public Works Administration – 540

General Fund – 001

Goals & Accomplishments:

- > To provide continued support to the Utilities department
- ➤ To provide customer service and excellent communications to Developers, Contractors and Citizen for permitting, planning and testing.
- Transition public directors (succession)
- ➤ To implement compliance in-house training on NPDES and other additional state requirements.
- To continue to updating city utility mapping data in Arcgis.
- Establish performance indicators for future measurement

Departmental Expenditures



Budget by Category





001-540 - PUBLIC WORKS ADMINISTRATION Cost Center Summary

Account 001-540	Description		2019 Actual		2020 Revised Budget	1	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
	EXPENDITURES									
511.0100	Executive Salaries	\$	102,541	\$	105,212	\$	122,724	\$	108,369	3.0 %
512.0100	Regular Salaries		286,920		306,512		289,948		288,894	(5.7)%
514.0100	Overtime - GE		67		-		1,076		-	- %
521.0100	Fica Taxes		28,930		31,498		30,757		30,391	(3.5)%
522.2100	Retirement General Employee		63,494		76,045		59,375		59,272	(22.1)%
523.0100	Health Insurance		35,100		54,891		46,640		47,556	(13.4)%
523.0300	Insurance & EAP		1,230		1,345		1,168		1,299	(3.4)%
524.0100	Workers' Compensation	_	2,843	_	4,426		3,465	_	5,414	22.3 %
	Total Personnel Expenses		521,125		579,929		555,153		541,195	(6.7)%
531.0300	Membership Dues		948		1,248		955		1,328	6.4 %
531.1600	Contract Services		13,708		13,381		12,500		13,320	(0.5)%
531.2000	Engineering Services		-		19,207		-		10,000	(47.9)%
534.2100	Employee Testing		776		2,300		1,900		1,800	(21.7)%
540.5100	Travel and Per Diem		1,051		2,000		870		2,000	- %
541.1100	Communications		2,045		3,384		2,550		3,720	9.9 %
542.1200	Postage/Mailing Service		541		500		175		500	- %
543.0000	Utility Services		25,642		27,460		29,500		35,000	27.5 %
544.0500	Operating Lease		4,207		4,932		3,875		3,724	(24.5)%
545.1200	Insurance		12,005		13,179		13,348		14,495	10.0 %
545.9900	Insurance Contingency - Vehicle		4,588		5,000		-		5,000	- %
546.3400	Repair & Maintenance		35,693		33,291		12,660		24,100	(27.6)%
546.4000	Vehicle Repair & Maintenance		2,319		2,000		425		2,000	- %
547.5100	Printing And Binding		16		100		-		100	- %
548.9100	Promotional Advertising		-		-		129		-	- %
549.0300	Issues To North River FD		12,220		19,000		8,000		18,000	(5.3)%
551.1200	Office Supplies		1,014		1,000		600		1,000	- %
552.0000-0000	Hurricane Materials		-		-		-		5,000	- %
552.0000-9038	Covid Materials		-		-		22,004		2,000	- %
552.1500	Fuel and Lubricants		1,992		2,200		2,110		2,200	- %
552.2300	Operating Expenses		8,721		7,880		6,300		8,284	5.1 %
552.3900	Safety Program Expense		3,262		1,800		2,000		2,975	65.3 %
552.4200	Small Tools/Equipment		3,396		300		362		300	- %
552.5100	Uniform Purchases And Cleaning		1,203		1,200		400		1,500	25.0 %
554.0100	Non-Capitalized Equipment		2,274		831		831		3,932	373.2 %
554.1200	Publications		-		500		-		500	- %
555.1300	Technical/Training	_	888	_	1,880	-	250	_	1,880	- %
	Total Operating Expenses		138,509		164,573		121,744		164,658	0.1 %



001-540 - PUBLIC WORKS ADMINISTRATION Cost Center Summary

Account 001-540		2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
562.0000-9762	Improvements - FPL	-	59,343	59,343	-	(100.0)%
564.0100 564.0200	Machinery & Equipment Office Furniture	1,600 5,201	38,000	38,000	- -	(100.0)%
	Total Capital Purchases	6,801	97,343	97,343	-	(100.0)%
571.0100 572.0100	Principal Interest Expense	15,853 638	16,850 1,095	16,850 1,095	12,210 1,809	(27.5)% 65.2 %
	Total Debt Service	16,491	17,945	17,945	14,019	(21.9)%
	TOTAL EXPENDITURES	\$ 682,926	\$ 859,790	\$ 792,185	719,872	(16.3)%



Public Works Administration - 540

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL <u>BUDGET</u>
Dept 540-Public Works Administration			
001-540-511.0100 Executive Salaries			
Executive Salaries	1	108,369	108,369
Totals For Gl# 001-540-511.0100-Executive Salaries			108,369
001-540-512.0100 Regular Salaries			
Regular Salaries	1	288,894	288,894
Totals For Gl# 001-540-512.0100-Regular Salaries			288,894
001-540-521.0100 FICA Taxes			
FICA Taxes	1	30,391	30,391
Totals For Gl# 001-540-521.0100-FICA Taxes			30,391
001-540-522.2100 Retirement General Employee			
General Employees Pension	1	59,272	59,272
Totals For Gl# 001-540-522.2100-Retirement General Employee			59,272 59,272
001-540-523.0100 Health Insurance			
Health Insurance - Employee	3	7,175	21,525
Health Insurance - Family	1	15,541	15,541
Health Insurnace - EE & Child(ern)	1	10,490	10,490
Totals For Gl# 001-540-523.0100-Health Insurance			47,556
001-540-523.0300 Life Insurance & EAP			
Life Insurance	1	1,299	1,299
Totals For Gl# 001-540-523.0300-Life Insurance & EAP			1,299
001-540-524.0100 Workers' Compensation			
Workers' Compensation	1	5,414	
Totals For Gl# 001-540-524.0100-Workers' Compensation			5,414
001-540-531.0300 Membership Dues			
Membership - American PW Assoc-Director #626987	1	370	370
Membership - Tampa Area Safety-Renewal	1	300	300
Membership - American Water Works Association #03124947	l	238	238
Membership - American PW Assoc-Deputy Director	1 1	370 50	370
Membership - Sam's Club Totals For Gl# 001-540-531.0300-Membership Dues	1	³⁰	1,328
Totals For Oliv 001 340 331.0300 Memoership Dues			1,320
001-540-531.1600 Contract Services			
AED Physio-Control Shared Cost-On-Site Inspection	1	495	495
Janitorial Services PW Facilities	12	700	8,400
Pest Control PW Facilities Sonitrol Security Monitoring	4	80 825	320 3,300
Sonitrol Security Monitoring Syn-Tech Systems Maintenance 5/27/19-5/26/20	4 1	823 495	3,300 495
5,11 Teen bystems maintenance 3/2//17-3/20/20	1	773	773



Public Works Administration - 540

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 540-Public Works Administration			
GPS Device Annually 17323	1	310	310
Totals For Gl# 001-540-531.1600-Contract Services			13,320
001-540-531.2000 Engineering Services			
Engineering Services	1	10,000	10,000
Totals For Gl# 001-540-531.2000-Engineering Services			10,000
001-540-534.2100 Employee Testing			
Drug-Alcohol Testing On-Site For Incidents	1	300	300
Hepatitis Vaccine	1	1,500	1,500
Totals For Gl# 001-540-534.2100-Employee Testing			1,800
001-540-540.5100 Travel And Per Diem			
Travel And Per Diem	1	1,000	1,000
Travel And Per Diem -Schwartz	2	500	1,000
Totals For Gl# 001-540-540.5100-Travel And Per Diem			2,000
001-540-541.1100 Communications			
Cell Service-PW Admin Supervisor-Johnson	12	50	600
Cell Service-PW Director	12	50	600
Cell Service-PW Deputy Director	12	50	600
Cell Service Overages	1	600	600
Cell Service - GIS Coordinator	12	50	600
In-Car Wireless - PW Director	12	60	720
Totals For Gl# 001-540-541.1100-Communications			3,720
001-540-542.1200 Postage/Mailing Services			
Quadient Postage Refill As Needed	1	500	500
Totals For Gl# 001-540-542.1200-Postage/Mailing Services			500
001-540-543.0000 Utility Services			
City Of Palmetto Utility	1	18,800	18,800
FPL	1	16,200	16,200
Totals For Gl# 001-540-543.0000-Utility Services			35,000
001-540-544.0500 Operating Lease			
Pages Copied/Printed	1	1,000	1,000
Postage Meter-Lease	4	96	384
Copier Lease - Pmnt 4-15 Of 36	12	195	2,340
Totals For Gl# 001-540-544.0500-Operating Lease			3,724



Public Works Administration - 540

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 540-Public Works Administration			
001-540-545.1200 Insurance			
B-2 Fuel Tank Premium August 14	1	760	760
D-6 Executive Travel Oct 13 PW Director	1	55	55
Gen Liab, Auto, Property Insurance Quarterly	4	3,420	13,680
Totals For Gl# 001-540-545.1200-Insurance			14,495
001-540-545.9900 Insurance Contingency - Vehicle			
Insurance Deductibles	1	5,000	5,000
Totals For Gl# 001-540-545.9900-Insurance Contingency - Vehicle			5,000
001-540-546.3400 Repair & Maintenance			
Aboveground Tank Repairs As Needed	1	2,000	2,000
AC Maintenance As Needed	1	1,000	1,000
Electric Gate Repairs As Needed	1	1,000	1,000
Maintenance-City Buildings As Needed	1	10,000	10,000
Ceiling Tile Replacement	1	10,000	10,000
AED Maintenance Inspections	1	100	100
Totals For Gl# 001-540-546.3400-Repair & Maintenance			24,100
001-540-546.4000 Vehicle Repair & Maintenance			
FA#17323 Durango,4-D,2004-PW Admin	1	1,000	1,000
FA#20437 Ford Explorer, 2017 -Director Of Public Works	1	500	500
FA#20441 Ford Explorer, 2017- Deputy Director	1	500	500
Totals For Gl# 001-540-546.4000-Vehicle Repair & Maintenance			2,000
001-540-547.5100 Printing And Binding			
Business Cards/General	1	100	100
Totals For Gl# 001-540-547.5100-Printing And Binding			100
001-540-549.0300 Issues To North River Rd			
Expenses Passed Thru To NRFD	1	18,000	18,000
Totals For Gl# 001-540-549.0300-Issues To North River Rd			18,000
001-540-551.1200 Office Supplies			
Office Supplies As Needed	1	500	500
Paper For Plotter 24x50 Yds-As Needed	1	500	500
Totals For Gl# 001-540-551.1200-Office Supplies			1,000
001-540-552.0000 Hurricane Materials/Supplies			
Materials As Needed	1	5,000	5,000
Totals For Gl# 001-540-552.0000-Hurricane Materials/Supplies			5,000

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Public Works Administration - 540

General Fund - 001

Dept 540-Public Works Administration	
001-540-552.0000-9038 COVID Materials/Supplies	
Materials As Needed 1 2,000	2,000
Totals For Gl# 001-540-552.0000-9038-COVID Materials/Supplies	2,000
001-540-552.1500 Fuel And Lubricants	
Fuel-Lubricant As Needed 1 2,200	2,200
Totals For Gl# 001-540-552.1500-Fuel And Lubricants	2,200
001-540-552.2300 Operating Expenses	
Annual Copier Property Tax-Annually 1 180	180
ArcGIS License/Maintenance Fee Yearly 1 4,400	4,400
Coffee And Water Services As Needed 1 500	500
Janitorial Supplies As Needed/Stock 1 500	500
Printer Cartridges/Toners/Plotter As Needed 1 1,000	1,000
GPS Software Maintenance 1 1,500	1,500
Adobe Acrobat Pro 1 204	204
Totals For Gl# 001-540-552.2300-Operating Expenses	8,284
001-540-552.3900 Safety Program Expense	
Fire Extinguisher Maintenance Annually 1 2,500	2,500
PPE Safety Footwear-Dir/Deputy Directors/GIS 3 125	375
PPE Vest/Safety Glasses, Etc. As Needed/Stock 1 100	100
Totals For Gl# 001-540-552.3900-Safety Program Expense	2,975
001-540-552.4200 Small Tools/Equipment	
Field Equipment-Stakes As Needed/Stock 1 100	100
Webcams x 5 For Desktop 5 40	200
Totals For Gl# 001-540-552.4200-Small Tools/Equipment	300
001-540-552.5100 Uniform Purchases And Cleaning	
City Shirts-Deputy Dir-	300
City Shirts-Director- 1 300	300
City Shirts-PW Coordinator- 1 300	300
City Shirts-CS I 1 300	300
City Shirts-GIS Compliance 1 300	300
Totals For Gl# 001-540-552.5100-Uniform Purchases And Cleaning	1,500
001-540-554.0100 Non-Capitalized Equipment	
Dell Inspiron 2 In 1 With Useful Camera 3 861	2,583
GIS Laptop / Dell 1 1,349	1,349
Totals For Gl# 001-540-554.0100-Non-Capitalized Equipment	3,932



Public Works Administration - 540

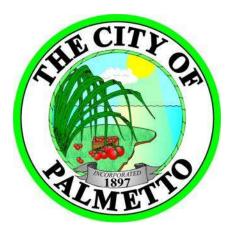
General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 540-Public Works Administration			
001-540-554.1200 Publications			
AWWA - Manuals	1	500	500
Totals For Gl# 001-540-554.1200-Publications			500
001-540-555.1300 Technical/Training			
Beginner Computer 1-Workforce	4	110	440
Seminar-Conference-Word As Needed	4	110	440
Utilities Management Seminar	1	1,000	1,000
Totals For Gl# 001-540-555.1300-Technical/Training			1,880
001-540-571.0100 Princ - Lease			
P# 15-16 FA20437/20438 Explorer	2	3,754	7,508
Totals For Gl# 001-540-571.0100-Princ - Lease		·	7,508
001-540-571.0100-9762 Princ - Lease FPL			
FPL (1 Out Of 12 Pymts)	1	4,702	4,702
Totals For Gl# 001-540-571.0100-9762-Princ - Lease FPL			4,702
001-540-572.0100 Int Exp - Lease			
P# 15-16 FA20437/20438 Explorer	2	29	58
Totals For Gl# 001-540-572.0100-Int Exp - Lease		_	58 58
001-540-572.0100-9762 Int Exp - Lease FPL			
FPL (1 Out Of 12 Pymts)	1	1,751	1,751
Totals For Gl# 001-540-572.0100-9762-Int Exp - Lease FPL		<u> </u>	1,751
Totals For Dept 540-Public Works Administration			719,872

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"Someone is sitting in the shade today because someone planted a tree a long time ago."

Warren Buffett

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Planning Department – 543

General Fund – 001

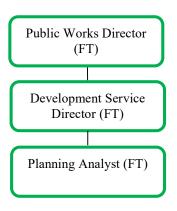
Department Mission:

Planning aligns with the City's direction of facilitating development of the economy through diversifying the economic base, increasing economic opportunity, and fostering community engagement. These goals are achieved by working with our citizens and business community to plan, build and maintain a vibrant, competitive, and livable Palmetto with an emphasis on professional customer service, education and safety.

Primary Duties:

Responsible for daily coordination between the planning, building and code enforcement departments. Responsible for drafting, amendment, and implementation of long and short term comprehensive planning, zoning, and land use codes. Coordinates the review of all land development related projects within the City including but not limited to site/construction plans, general development plans, subdivision plans, building permits, and plats. Drafts and reviews all other land use, building and code enforcement ordinances, associated resolutions, and comprehensive plan amendments. Assists to ensure the compliance of City codes including but not limited to land development, flood regulation, and building permits. Reviews business tax licenses and building permit applications for compliance with impact fees, zoning codes, and land use regulations.

Organizational Chart:



Department Objectives:

- > Prepare and process Comp Plan and Land Development Code amendments.
- Consistently enforce and implement land development code and building code requirements
- Assist the public providing excellent, prompt, cheerful customer service
- > Draft revised Land Development Code
- > Update City flood regulations and mapping in coordination with the Building Official.
- Assist public works to insure development does not outpace infrastructure.
- Enhance and encourage a walkable, multi-modal community.
- ➤ Work with private entities and other governmental agencies to promote economic development within the City.



Planning Department – 543

General Fund – 001

Goals & Accomplishments:

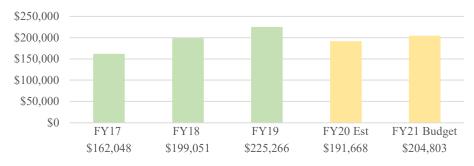
> Establish performance indicators for future measurement

Performance Indicators:

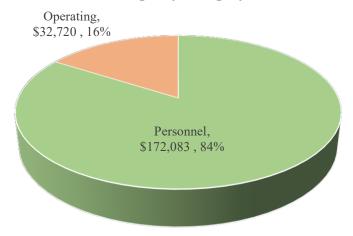
	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
No. of Passed – Ordinance	18	15	6	13
No. of Approved - Variance	2	0	0	1
No. of Approved – Conditional Use Permits	1	2	4	2
*No. of Approved Plans for BL	12	67	73	80

^{*}Starting using electronic system in Aug. 2018

Department Expediture



Budget by Category





001-543 - PLANNING Cost Center Summary

Account 001-543	Description		2019 Actual	2020 Revised Budget	2020 rojected Actual	2021 dopted Budget	% Change of Budget
	EXPENDITURES						
512.0100	Regular Salaries	\$	114,550 \$	S 117,535	\$ 117,987	\$ 121,061	3.0 %
514.0100	Overtime - GE		-	-	9	-	- %
521.0100	Fica Taxes		8,181	8,991	8,342	9,261	3.0 %
522.2100	Retirement General Employee		25,625	21,709	22,524	18,062	(16.8)%
523.0100	Health Insurance		17,753	21,080	21,081	23,111	9.6 %
523.0300	Insurance & EAP		415	386	386	395	2.3 %
524.0100	Workers' Compensation		151	147	 139	 193	31.3 %
	Total Personnel Expenses		166,675	169,848	170,468	172,083	1.3 %
531.0100	Consulting		47,970	77,649	11,500	20,000	(74.2)%
531.0300	Membership Dues		666	700	500	500	(28.6)%
531.1600	Contract Services		-	371	315	325	(12.4)%
540.5100	Travel and Per Diem		1,371	1,500	-	750	(50.0)%
541.1100	Communications		440	600	_	600	- %
542.1200	Postage/Mailing Service		1,947	2,050	1,000	1,400	(31.7)%
544.0500	Operating Lease		93	300	300	300	- %
545.1200	Insurance		3,116	3,776	3,813	3,784	0.2 %
546.4000	Vehicle Repair & Maintenance		-	750	685	-	(100.0)%
547.5100	Printing And Binding		118	500	504	750	50.0 %
551.1200	Office Supplies		272	500	200	300	(40.0)%
552.1500	Fuel and Lubricants		-	700	-	-	(100.0)%
552.2300	Operating Expenses		401	500	500	500	- %
552.3900	Safety Program Expense		-	100	-	375	275.0 %
552.4200	Small Tools/Equipment		276	472	450	425	(10.0)%
552.5100	Uniform Purchases And Cleaning		237	200	164	200	- %
554.0100	Non-Capitalized Equipment		776	950	950	1,861	95.9 %
554.1200	Publications		_	50	-	50	- %
555.1300	Technical/Training		908	500	 320	 600	20.0 %
	Total Operating Expenses		58,591	92,168	21,201	32,720	(64.5)%
	TOTAL EXPENDITURES	<u>\$</u>	225,266 \$	8 262,016	\$ 191,669	\$ 204,803	(21.8)%



Planning - 543 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 543-Planning 001-543-512.0100 Regular Salaries Regular Salaries Totals For Gl# 001-543-512.0100-Regular Salaries	1	121,061	121,061 121,061
001-543-521.0100 FICA Taxes FICA Taxes Totals For Gl# 001-543-521.0100-FICA Taxes	1	9,261	9,261 9,261
001-543-522.2100 Retirement General Employee General Employees Pension Totals For Gl# 001-543-522.2100-Retirement General Employee	1	18,062	18,062 18,062
001-543-523.0100 Health Insurance Health Insurance - Spouse Health Insurance - EE & Child(ern) Totals For Gl# 001-543-523.0100-Health Insurance	1 1	10,490 12,621	10,490 12,621 23,111
001-543-523.0300 Life Insurance & EAP Life Insurance Totals For Gl# 001-543-523.0300-Life Insurance & EAP	1	395	395 395
001-543-524.0100 Workers' Compensation Workers' Compensation Totals For Gl# 001-543-524.0100-Workers' Compensation	1	193	193 193
001-543-531.0100 Consulting General Consultant Land Dev Code Revisions Totals For Gl# 001-543-531.0100-Consulting	1	20,000	20,000
001-543-531.0300 Membership Dues Incl Bar Dues, FPZA, APA Totals For Gl# 001-543-531.0300-Membership Dues	1	500	500 500
001-543-531.1600 Contract Services GPS Tracking 17316 Totals For Gl# 001-543-531.1600-Contract Services	1	325	325 325
001-543-540.5100 Travel And Per Diem Seminars-Conference Totals For Gl# 001-543-540.5100-Travel And Per Diem	1	750	750 750
001-543-541.1100 Communications Cell Service-Supervisor Totals For Gl# 001-543-541.1100-Communications	12	50	600



Planning - 543 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 543-Planning 001-543-542.1200 Postage/Mailing Services			
Tota Refill To Postage Machine Certified Mailings 001-543-544.0500 Operating Lease	1 1	1,200 200	1,200 200 1,400
Totals For Gl# 001-543-544.0500-Operating Lease Pages Copied/Printed 001-543-545.1200 Insurance	1	300	300
Totals For Gl# 001-543-545.1200-Insurance Gen Liab-Auto-Property Insurance 001-543-547.5100 Printing And Binding	4	946	3,784 3,784
Totals For Gl# 001-543-547.5100-Printing And Binding Public Notice As Needed For Variances, Rezoning, Etc 001-543-551.1200 Office Supplies	1	750	750 750
Totals For Gl# 001-543-551.1200-Office Supplies Pen-Pencil-Folders As Needed 001-543-552.2300 Operating Expenses	1	300	300
Totals For Gl# 001-543-552.2300-Operating Expenses Miscellaneous Expenses 001-543-552.3900 Safety Program Expense	1	500	500 500
Totals For Gl# 001-543-552.3900-Safety Program Expense Safety Shoes 001-543-552.4200 Small Tools/Equipment	3	125	375 375
Totals For Gl# 001-543-552.4200-Small Tools/Equipment Office Label Machine Refill 001-543-552.5100 Uniform Purchases And Cleaning	1	425	425 425
Totals For Gl# 001-543-552.5100-Uniform Purchases And Cleaning City Shirts 001-543-554.0100 Non-Capitalized Equipment	2	100	200
Tota Office Furn And Scanner-K. Hill. Scanner Dell Inspiron 2 In 1 With Useful Camera 001-543-554.1200 Publications	1 1	1,000 861	1,000 861 1,861



Planning - 543 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 543-Planning			
Totals For Gl# 001-543-554.1200-Publications			
Books, Pubs To Support Planning And Zoning	1	50	50
001-543-555.1300 Technical/Training			50
Tota Webinars To Support Planning And Zoning, Short Course-Word-Excel	1	250	250
Technical/Training	1	350	350
Totals For Dept 543-Planning			600
			204,803

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Fleet Department – 549

General Fund – 001

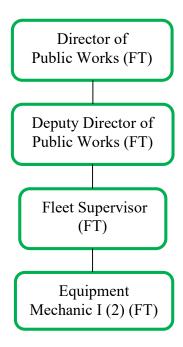
Department Mission:

The mission of the Fleet Department is to support City departments by providing a cost effective management of fleet vehicles, grounds and heavy equipment.

Primary Duties:

The Fleet Department performs all necessary functions involved in maintaining heavy equipment, light trucks, small equipment, emergency generators, and construction equipment owned and operated by the City. This service includes a preventive maintenance program designed to provide the safest possible equipment for the best useful life of the equipment, and a repair program designed to absorb non-scheduled repairs on equipment. In addition to mechanical maintenance, Fleet also provides critical support services such as fuel, welding and fabrication, quick line repair service, safety inspections, tire maintenance, and other associated compliance to federal, state and local laws to ensure the longest serviceable life of equipment at the lowest possible cost.

Organizational Chart:



Department Objectives:

- > Update training on newer vehicles
- > Reduce mechanical downtime
- > Improve data collection



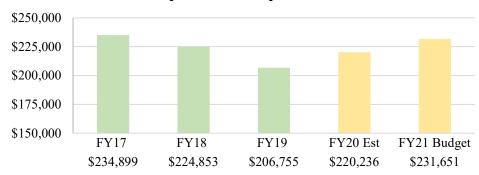
Fleet Department – 549

General Fund – 001

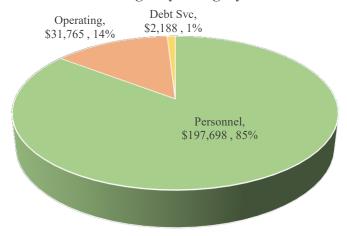
Performance Indicators:

	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
General Fleet Maintenance - Service	22	102	134	150
General Fleet Maintenance – Other	98	287	205	200
Small Equipment Maintenance	10	41	15	50

Departmental Expenditures



Budget by Category





001-549 - FLEET Cost Center Summary

Account 001-549	Description		2019 Actual	2020 Revised Budget	F	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
	EXPENDITURES								
512.0100	Regular Salaries	\$	112,806	\$ 129,394	\$	129,789	\$	133,587	3.2 %
521.0100	Fica Taxes		8,132	9,899		9,348		10,220	3.2 %
522.2100	Retirement General Employee		25,207	23,899		24,777		19,931	(16.6)%
523.0100	Health Insurance		20,211	27,266		27,265		29,891	9.6 %
523.0300	Insurance & EAP		414	424		424		437	3.1 %
524.0100	Workers' Compensation	_	2,331	2,727	_	2,564	_	3,632	33.2 %
	Total Personnel Expenses		169,101	193,609		194,167		197,698	2.1 %
531.1600	Contract Services		1,116	621		621		620	(0.2)%
540.5100	Travel and Per Diem		328	1,000		-		1,000	- %
541.1100	Communications		-	720		-		720	- %
544.1500	Rental Expenses		621	1,800		635		1,000	(44.4)%
545.1200	Insurance		4,989	4,906		4,952		5,470	11.5 %
546.3400	Repair & Maintenance		4,450	7,500		4,700		5,000	(33.3)%
546.4000	Vehicle Repair & Maintenance		449	2,500		275		1,500	(40.0)%
551.1200	Office Supplies		-	470		-		450	(4.3)%
552.1500	Fuel and Lubricants		716	1,000		650		1,000	- %
552.2300	Operating Expenses		3,322	4,000		3,175		5,000	- %
552.3900	Safety Program Expense		343	400		337		475	18.8 %
552.4200	Small Tools/Equipment		3,189	5,000		4,100		4,000	(20.0)%
552.5100	Uniform Purchases And Cleaning		902	980		850		980	- %
554.0100	Non-Capitalized Equipment		2,648	3,000		932		-	(100.0)%
554.1200	Publications		2,506	3,008		2,505		2,800	(6.9)%
555.1300	Technical/Training	_	1,220	1,500	_	150		1,750	16.7 %
	Total Operating Expenses		26,799	38,405		23,882		31,765	(17.3)%
564.4900	Capital Leases		8,250	-		-			- %
	Total Capital Purchases		8,250	-		-		-	- %
571.0100	Principal		2,538	1,992		1,992		2,048	2.8 %
572.0100	Interest Expense	_	67	196		194		140	(28.6)%
	Total Debt Service		2,605	 2,188		2,186		2,188	- %
	TOTAL EXPENDITURES	\$	206,755	\$ 234,202	<u>\$</u>	220,235	\$_	231,651	(1.1)%



Fleet Management - 549

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 549-Fleet Management 001-549-512.0100 Regular Salaries Regular Salaries Totals For Gl# 001-549-512.0100-Regular Salaries	1	133,587	133,587 133,587
001-549-521.0100 FICA Taxes FICA Taxes Totals For Gl# 001-549-521.0100-FICA Taxes	1	10,220	10,220 10,220
001-549-522.2100 Retirement General Employee General Employees Pension Totals For Gl# 001-549-522.2100-Retirement General Employee	1	19,931	19,931 19,931
001-549-523.0100 Health Insurance Health Insurance - Employee Health Insurance - Family Totals For Gl# 001-549-523.0100-Health Insurance	2	7,175 15,541	14,350 15,541 29,891
001-549-523.0300 Life Insurance & EAP Life Insurance Totals For Gl# 001-549-523.0300-Life Insurance & EAP	1	437	437
001-549-524.0100 Workers' Compensation Workers' Comp Totals For Gl# 001-549-524.0100-Workers' Compensation	1	3,632	3,632 3,632
001-549-531.1600 Contract Services GPS Device Annually 17443 & 20509 Totals For Gl# 001-549-531.1600-Contract Services	2	310	620 620
001-549-540.5100 Travel And Per Diem Per Diem Totals For Gl# 001-549-540.5100-Travel And Per Diem	1	1,000	1,000 1,000
001-549-541.1100 Communications Cell Service-Fleet Maintenance Totals For Gl# 001-549-541.1100-Communications	12	60	720 720
001-549-544.1500 Rental Expenses Torch Tanks And Shop Rags Totals For Gl# 001-549-544.1500-Rental Expenses	1	1,000	1,000 1,000



Fleet Management - 549

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 549-Fleet Management			
001-549-545.1200 Insurance			
B-1 Pollution	1	450	450
Gen Liab-Auto-Property Insurance	4	1,255	5,020
Totals For Gl# 001-549-545.1200-Insurance			5,470
001-549-546.3400 Repair & Maintenance			
Gas Pump Repairs / Hosesbreak Aways	1	1,500	1,500
Misc Fleet Repairs	1	3,500	3,500
Totals For Gl# 001-549-546.3400-Repair & Maintenance			5,000
001-549-546.4000 Vehicle Repair & Maintenance			
Vehicle Maintenance FA#17443 - #20509	1	1,500	1,500
Totals For Gl# 001-549-546.4000-Vehicle Repair & Maintenance			1,500
001-549-551.1200 Office Supplies			
Pens-Pencils-Paper Calendar	1	450	450
Totals For Gl# 001-549-551.1200-Office Supplies			450
001-549-552.1500 Fuel And Lubricants			
#20509, #17443 Diesel Can	1	1,000	1,000
Totals For Gl# 001-549-552.1500-Fuel And Lubricants			1,000
001-549-552.2300 Operating Expenses			
Grease-Safety Kleen	1	1,000	1,000
Oil Dry Test And Haul Off Oil Filters	1	500	500
Propane For Pressure Washer	1	500	500
Misc- Nuts, Bolts, Chemicals	1	3,000	3,000
Totals For Gl# 001-549-552.2300-Operating Expenses			5,000
001-549-552.3900 Safety Program Expense			
Safety Footwear Program	3	125	375
Misc PPE Central Stores	1	100	100
Totals For Gl# 001-549-552.3900-Safety Program Expense			475
001-549-552.4200 Small Tools/Equipment			
Misc Tools- Wrenches, Pliers, Etc	1	3,000	3,000
Snap On Verus Pro Upgrade 20.2	1	1,000	1,000
Totals For Gl# 001-549-552.4200-Small Tools/Equipment			4,000
001-549-552.5100 Uniform Purchases And Cleaning			
Change Outs As Needed	1	200	200
Uniform Rental (3 Employees)	1	780	780
Totals For Gl# 001-549-552.5100-Uniform Purchases And Cleaning			980



Fleet Management - 549

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 549-Fleet Management			
001-549-554.1200 Publications			
IATN Renewal	1	228	228
Identifix	1	1,428	1,428
IDS Subscription	1	850	850
Misc Subscription-Trade Magazines,Etc	1	294	294
Totals For Gl# 001-549-554.1200-Publications			2,800
001-549-555.1300 Technical/Training			
Technical Training, Etc	1	1,750	1,750
Totals For Gl# 001-549-555.1300-Technical/Training			1,750
001-549-571.0100 Princ - Lease			
P# 06-09 Tire Machine	4	512	2,048
Totals For Gl# 001-549-571.0100-Princ - Lease			2,048
001-549-572.0100 Int Exp - Lease			
P# 06-09 Tire Machine	4	35	140
Totals For Gl# 001-549-572.0100-Int Exp - Lease			140
Totals For Dept 549-Fleet Management			231,651



Parks and Recreation Department – 572

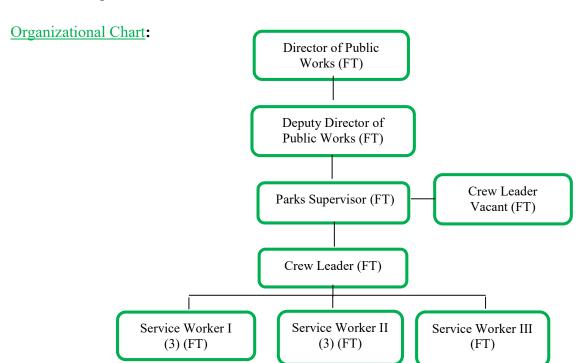
General Fund – 001

Department Mission:

The objective of the Parks and Recreation Department is to foster a healthy, vibrant and livable community in which we achieve economic, social and environmental sustainability through parks and recreation activities to the residents and visitors of the City of Palmetto.

Primary Duties:

Responsible for the maintenance of landscaping, irrigation and mowing of all City parks and open spaces. To promote safe recreational and educational opportunities to be enjoyed by City residents and guests.



Department Objectives:

- Work to improve the quality of our turf areas and landscape.
- Improve structures at the parks and add irrigation to the areas needed.
- Perform inspections on a regular basis for safety within our parks.
- Maintain high quality at all parks and keep communication with our citizens.
- > Keep better our turf areas and landscaping.

Goals & Accomplishments:

- > Establish performance indicators for future measurement
- To reduce the turnover rate in the department
- ➤ To maintain all city-managed lands, including parks and conservation lands, free of invasive exotic plants and to manage these lands in a manner that maximizes the value of wildlife habitat.



Parks and Recreation Department – 572

General Fund – 001

Performance Indicators:

	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
Work Order - Maintenance	191	245	274	275
Work Order – Herbicide Maintenance	103	221	249	250

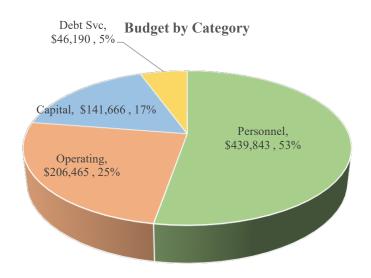
Capital Outlay:

Funding Source	Description	Amount
Capital Lease	Bucket Truck 50% Share	85,000
Capital Lease	Grapple Truck 33% Share	56,666
Total		\$141,666

Departmental Expenditures



Note: FY21 budget includes the one-time capital expense noted in Capital Outlay. The expense is offset with lease proceeds.





001-572 - PARKS AND RECREATION Cost Center Summary

Account 001-572	Description		2019 Actual	2020 Revised Budget	1	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
	EXPENDITURES								
512.0100	Regular Salaries	\$	228,361 \$	301,882	\$	245,284	\$	293,135	(2.9)%
514.0100	Overtime - GE		1,810	6,500		1,371		6,500	- %
514.0150	Overtime - Holiday General Employees		805	-		64		-	- %
521.0100	Fica Taxes		17,270	23,590		18,542		22,921	(2.8)%
522.2100	Retirement General Employee		51,340	56,958		47,220		44,706	(21.5)%
523.0100	Health Insurance		36,833	58,905		49,052		60,269	2.3 %
523.0300	Insurance & EAP		800	991		761		966	(2.5)%
524.0100	Workers' Compensation		5,971	9,087		6,803		11,346	24.9 %
529.9900	Reimbursement Of Personnel Costs	_	(750)	-	_	-	_		- %
	Total Personnel Expenses		342,440	457,913		369,097		439,843	(3.9)%
531.0100	Consulting		-	10,000		10,000		-	(100.0)%
531.0300	Membership Dues		-	-		70		-	- %
531.1600	Contract Services		24,072	19,155		19,155		20,210	5.5 %
534.1600	Lot Clearing		6,130	9,000		2,850		9,000	- %
540.5100	Travel and Per Diem		108	700		136		1,000	42.9 %
541.1100	Communications		629	720		640		720	- %
543.0000	Utility Services		37,721	40,418		37,800		39,731	(1.7)%
544.0500	Operating Lease		221	328		225		328	- %
544.1500	Rental Expenses		115	1,300		-		2,000	53.8 %
545.1200	Insurance		27,017	31,244		31,079		34,176	9.4 %
546.3400	Repair & Maintenance		12,062	22,000		11,500		25,000	13.6 %
546.4000	Vehicle Repair & Maintenance		9,478	15,000		13,500		15,000	- %
551.1200	Office Supplies		101	150		20		200	33.3 %
552.0000	Operating Expenses - Veolia		-	1,000		-		1,000	- %
552.1100	Chemicals		8,743	10,000		8,500		10,000	- %
552.1500	Fuel and Lubricants		13,087	18,000		10,500		18,000	- %
552.1700	Irrigation Supplies		1,720	3,000		2,250		3,500	16.7 %
552.2000	Tree And Landscape Fund		355	1,500		-		1,500	- %
552.2100	Landscaping Material		7	4,000		-		4,000	- %
552.2300	Operating Expenses		7,975	5,500		7,000		6,000	9.1 %
552.3900	Safety Program Expense		1,049	1,200		1,100		1,800	50.0 %
552.4200	Small Tools/Equipment		4,117	7,300		5,000		7,800	6.8 %
552.5100	Uniform Purchases And Cleaning		2,336	3,000		1,800		4,000	33.3 %
552.7100	Fairs & Festivals		81	=		-		=	- %
554.0100	Non-Capitalized Equipment		-	1,000		1,000		=	(100.0)%
555.1300	Technical/Training	_	1,319	1,500	_	1,300	_	1,500	- %
	Total Operating Expenses		158,443	207,015		165,425		206,465	(0.3)%



001-572 - PARKS AND RECREATION Cost Center Summary

Account 001-572	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
564.0100	Machinery & Equipment	-	13,000	-	-	(100.0)%
564.4900	Capital Leases	47,108	23,587	23,587	141,666	500.6 %
	Total Capital Purchases	47,108	36,587	23,587	141,666	287.2 %
571.0100	Principal	14,718	24,620	24,115	25,980	5.5 %
572.0100	Interest Expense	1,051	1,841	1,568	1,352	(26.6)%
573.0500	New Debt Service		139	3,198	18,858	13,466.9 %
	Total Debt Service	15,769	26,600	28,881	46,190	73.6 %
	TOTAL EXPENDITURES	\$ 563,760	\$ 728,115	\$ 586,990 \$	834,164	14.6 %



Parks and Recreation - 572

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 572-Parks & Recreation			
001-572-512.0100 Regular Salaries			
Regular Salaries	1	293,135	293,135 293,135
Totals For Gl# 001-572-512.0100-Regular Salaries			293,135
001-572-514.0100 Overtime - GE			
Emergency Call Outs	1	6,500	6,500
Totals For Gl# 001-572-514.0100-Overtime - GE			6,500
001-572-521.0100 FICA Taxes			
FICA Taxes	1	22,921	22,921 22,921
Totals For Gl# 001-572-521.0100-FICA Taxes			22,921
001-572-522.2100 Retirement General Employee			
General Employees Pension	1	44,706	44,706 44,706
Totals For Gl# 001-572-522.2100-Retirement General Employee			44,706
001-572-523.0100 Health Insurance			
Health Insurance - Employee	8	7,175	57,400
Health Insurance - 1 At 40%	1	2,869	2,869
Totals For Gl# 001-572-523.0100-Health Insurance			60,269
001-572-523.0300 Life Insurance & EAP			
Life Insurance	1	966	966
Totals For Gl# 001-572-523.0300-Life Insurance & EAP			966
001-572-524.0100 Workers' Compensation			
Workers' Comp	1	11,346	
Totals For Gl# 001-572-524.0100-Workers' Compensation			11,346
001-572-531.1600 Contract Services			
Temporary Contract Labor	1	16,000	16,000
Pest Control-Park Buildings 4 Qtr	4	85	340
Sonitrol Monitoring-17 St Tool Room	4	135	540
GPS Device Annually 17303,17420,17586,17637,17638,17639,17759,205	9	370	3,330
Totals For Gl# 001-572-531.1600-Contract Services			20,210
001-572-534.1600 Lot Clearing			
Emergency Tree Removal	1	3,000	3,000
Mangrove Trimming/Riverside Park	1	3,000	3,000
Mangrove Trimming Estuary Park	1	3,000	3,000
Totals For Gl# 001-572-534.1600-Lot Clearing			9,000



Parks and Recreation - 572

General Fund - 001

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 572-Parks & Recreation			
001-572-540.5100 Travel And Per Diem			
Classes Required CEU	1	1,000	1,000
Totals For Gl# 001-572-540.5100-Travel And Per Diem			1,000
001-572-541.1100 Communications			
Communications/Supervisor	12	60	720
Totals For Gl# 001-572-541.1100-Communications			720
001-572-543.0000 Utility Services			
Electricity-Parks	1	19,300	19,300
Water Usage-Parks	1	20,431	20,431
Totals For Gl# 001-572-543.0000-Utility Services			39,731
001-572-544.0500 Operating Lease			
RICOH MP2555 28-36 Of 36	9	19	171
RICOH MP2555 Pages Copied/Printed	1	100	100
New Lease	3	19	57
Totals For Gl# 001-572-544.0500-Operating Lease			328
001-572-544.1500 Rental Expenses			
Misc Rental Of Equipment	1	1,000	1,000
Port-O-Let Rentals	1	1,000	1,000
Totals For Gl# 001-572-544.1500-Rental Expenses			2,000
001-572-545.1200 Insurance			
Gen Liab-Auto-Property Insurance - Quarterly	4	8,544	34,176
Totals For Gl# 001-572-545.1200-Insurance			34,176
001-572-546.3400 Repair & Maintenance			
Repair-Maintenance-Equipment	1	20,000	20,000
Repair-Maintenance-Parks-Fence	1	1,000	1,000
Shell For Trails And Parking	1	3,000	3,000
Miscellaneous Fencing	1	1,000	1,000
Totals For Gl# 001-572-546.3400-Repair & Maintenance			25,000
001-572-546.4000 Vehicle Repair & Maintenance			
Vehicle Repair & Maintenance	1	15,000	15,000
Totals For Gl# 001-572-546.4000-Vehicle Repair & Maintenance			15,000
001-572-551.1200 Office Supplies			
Office Supplies As Needed	1	200	200
Totals For Gl# 001-572-551.1200-Office Supplies			200



Parks and Recreation - 572

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 572-Parks & Recreation			
001-572-552.0000 Hurricane Materials/Supplies			
Emergency Equipment-Materials	1	1,000	1,000
Totals For Gl# 001-572-552.0000-Hurricane Materials/Supplies			1,000
001-572-552.1100 Chemicals			
Fertilizer	1	5,000	5,000
Fungicides	1	1,000	1,000
Herbicides	1	2,000	2,000
Pesticides	1	2,000	2,000
Totals For Gl# 001-572-552.1100-Chemicals			10,000
001-572-552.1500 Fuel And Lubricants			
Tractors-Mowers-Equipment	1	5,000	5,000
Vehicles-Equipment	1	13,000	13,000
Totals For Gl# 001-572-552.1500-Fuel And Lubricants			18,000
001-572-552.1700 Irrigation Supplies			
Irrigation Repairs City Wide	1	3,500	3,500
Totals For Gl# 001-572-552.1700-Irrigation Supplies			3,500
001-572-552.2000 Tree And Landscape Fund			
Tree-Landscape Reserve	1	1,500	1,500
Totals For Gl# 001-572-552.2000-Tree And Landscape Fund			1,500
001-572-552.2100 Landscaping Material			
Gateway Landscape	1	2,000	2,000
Landscape Materials Parks	1	2,000	2,000
Totals For Gl# 001-572-552.2100-Landscaping Material			4,000
001-572-552.2300 Operating Expenses			
Misc Items As Needed	1	6,000	6,000
Totals For Gl# 001-572-552.2300-Operating Expenses			6,000
001-572-552.3900 Safety Program Expense			
Personal Protective Equipment	1	800	800
Safety Shoe Purchase- Parks Employees	8	125	1,000
Totals For Gl# 001-572-552.3900-Safety Program Expense			1,800
001-572-552.4200 Small Tools/Equipment			
Misc Hand Tools-Power Tools	1	3,500	3,500
Trash Receptacles-Parks	1	4,000	4,000
EVX539 Digital Portable Radios	1	300	300
Totals For Gl# 001-572-552.4200-Small Tools/Equipment			7,800



Parks and Recreation - 572

General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 572-Parks & Recreation			
001-572-552.5100 Uniform Purchases And Cleaning			
Uniforms - 8 Employees	1	4,000	4,000
Totals For Gl# 001-572-552.5100-Uniform Purchases And Cleaning			4,000
001-572-555.1300 Technical/Training			
Aquatics Training	1	500	500
Pesticide Training	1	1,000	1,000
Totals For Gl# 001-572-555.1300-Technical/Training			1,500
001-572-564.4900 Capital Leases			
2020 Bucket Truck (1/2 Shared)	1	85,000	85,000
2020 Grapple Truck (1/3 Shared)	1	56,666	56,666
Totals For Gl# 001-572-564.4900-Capital Leases			141,666
001-572-571.0100 Princ - Lease			
P# 11-14 FA#20509 Ford F-150	4	2,123	8,492
P# 06-09 Ford F-350	4	2,923	11,692
P# 03-06 Toro Mowers	4	1,449	5,796
Totals For Gl# 001-572-571.0100-Princ - Lease			25,980
001-572-572.0100 Int Exp - Lease			
P# 11-14 FA#20509 Ford F-150	4	59	236
P# 06-09 Ford F-350	4	198	792
P# 03-06 Toro Mowers	4	81	324
Totals For Gl# 001-572-572.0100-Int Exp - Lease			1,352
001-572-573.0500 New Debt Service			
2020 Bucket Truck (1/3)	2	5,657	11,314
2020 Grapple Truck (1/3)	2	3,772	7,544
Totals For Gl# 001-572-573.0500-New Debt Service			18,858
Totals For Dept 572-Parks & Recreation			834,164



Building Department – 524

General Fund - 001

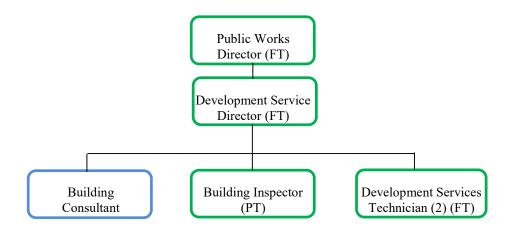
Department Mission:

To build a safe, sustainable and resilient community, through the enforcement of all Building Codes to ensure that all city requirements have been met concerning any new permitted work. All plans are reviewed to ensure they comply with State and Federal Standards.

Primary Duties:

Review building and construction permit applications for compliance with building, stormwater and flood codes and regulations. Conduct inspections to ensure compliance with building, stormwater, and flood codes. Conduct necessary inspections related to issuance of Business Tax Licenses. Functions as City FEMA/Floodplain Manager and CRS Coordinator, issue related certifications and flood zone information. Review applications and assist the Planning and Code Enforcement Departments as needed. Coordinates and assists with demolition of unsafe structures. Maintain knowledge of existing building codes as well as adopted or anticipated updates. Responsible for BCEGS, CRS, and FEMA audits when required.

Organizational Chart:



Department Objectives:

- > Update maps used by and for customers.
- To be readily accessible to the community and contractors, via meetings onsite, in office, phone, or emails; creating a great relationship between the building department, the community, and contractors.
- > Implement centralized permitting services.
- > Streamline permitting process using existing software.
- ➤ Continue workplace and worksite safety.



Building Department – 524

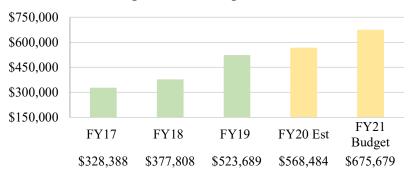
General Fund - 001

Performance Indicators:

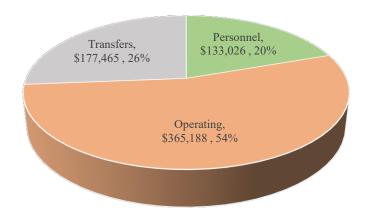
	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
Number of Permits	1,348	1,185	1,260	1,275
*No. Inspections for BL	7	49	64	75
Open Permit Search	294	330	404	504

^{*}Starting using electronic system in Aug. 2018

Departmental Expenditures



Budget by Category





001-524 - BUILDING DEPARTMENT Cost Center Summary

Account 001-524	Description	1	2019 Actual	2020 Revised Budget	F	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
	EXPENDITURES								
512.0100	Regular Salaries	\$	56,970	\$ 67,810	\$	66,865	\$	69,956	3.2 %
513.0100	Part Time Wages		-	30,787		-		30,229	(1.8)%
521.0100	Fica Taxes		4,324	7,543		5,073		7,665	1.6 %
522.2100	Retirement General Employee		12,489	12,525		12,788		10,437	(16.7)%
523.0100	Health Insurance		8,272	13,090		13,089		14,350	9.6 %
523.0300	Insurance & EAP		209	224		224		230	2.7 %
524.0100	Workers' Compensation		73	124	-	79		159	28.2 %
	Total Personnel Expenses		82,337	132,103		98,118		133,026	0.7 %
531.0100	Consulting		_	1,220		1,220		_	(100.0)%
531.0300	Membership Dues		194	750		50		100	(86.7)%
531.1600	Contract Services		260,797	330,290		290,000		325,000	(1.6)%
534.4200	Building Demolition		3,575	20,000		<u>-</u>		20,000	- %
540.5100	Travel and Per Diem			250		-		30	(88.0)%
541.1100	Communications		629	720		620		720	- %
542.1200	Postage/Mailing Service		243	750		100		500	(33.3)%
544.0500	Operating Lease		231	350		225		350	- %
545.1200	Insurance		3,162	3,016		3,056		3,408	13.0 %
547.5100	Printing And Binding		118	75		60		75	- %
549.9600	Bank Service Charges		4,373	5,000		3,665		1,080	(78.4)%
551.1200	Office Supplies		408	400		300		125	(68.8)%
552.2300	Operating Expenses		691	700		1,200		675	(3.6)%
552.3900	Safety Program Expense		-	50		6		100	100.0 %
552.4200	Small Tools/Equipment		172	1,275		1,250		650	(49.0)%
552.5100	Uniform Purchases And Cleaning		-	200		-		200	- %
554.0100	Non-Capitalized Equipment		-	950		-		1,000	5.3 %
554.0200	Non-Capitalized Equipment - Furn		-	505		505		-	(100.0)%
554.1200	Publications		125	50		-		-	(100.0)%
555.1300	Technical/Training		3,525	150		-		175	16.7 %
598.0000	Building Permit Surcharge		11,118	11,000	_	24,311	_	11,000	- %
	Total Operating Expenses		289,361	377,701		326,568		365,188	(3.3)%
591.0100	Transfer Out - Admin Services		151,991	143,798		143,798		161,465	12.3 %
591.0700	Transfer To Capital Projects Fund				_	-		16,000	- %
	Total Transfers-Out		151,991	143,798		143,798		177,465	23.4 %
	TOTAL EXPENDITURES	\$	523,689	\$ 653,602	\$	568,484	\$	675,679	3.4 %



Building - 524 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 524-Building Department 001-524-512.0100 Regular Salaries Regular Salaries	1	69 956	69 956
Totals For Gl# 001-524-512.0100-Regular Salaries	1		69,956 69,956
001-524-513.0100 Part Time Wages Part Time Salaries	1	20.220	20.220
Totals For Gl# 001-524-513.0100-Part Time Wages	1	30,229 _	30,229 30,229
001-524-521.0100 FICA Taxes FICA Taxes	1	7.665	7.665
Totals For Gl# 001-524-521.0100-FICA Taxes	1	7,003 _	7,665 7,665
001-524-522.2100 Retirement General Employee	1	10.427	10 427
General Employees Pension Totals For Gl# 001-524-522.2100-Retirement General Employee	1	10,437	10,437
001-524-523.0100 Health Insurance	2	7 175	14.250
Health Insurance - Employee Totals For Gl# 001-524-523.0100-Health Insurance	2	^{7,173} _	14,350 14,350
001-524-523.0300 Life Insurance & EAP Life Insurance	1	220	220
Totals For Gl# 001-524-523.0300-Life Insurance & EAP	1	230 _	230
001-524-524.0100 Workers' Compensation Workers' Compensation	1	150	150
Totals For Gl# 001-524-524.0100-Workers' Compensation	1	139 _	159 159
001-524-531.0300 Membership Dues Membership-Training-ICC-FEMA-ASFPM-FFMA-BOAT	1	100	100
Totals For Gl# 001-524-531.0300-Membership Dues	1	100 _	100
001-524-531.1600 Contract Services Contract Inspector When Needed	1	325,000	325,000
Totals For Gl# 001-524-531.1600-Contract Services	1		325,000
001-524-534.4200 Building Demolition Building Demolition	1	20,000	20,000
Totals For Gl# 001-524-534.4200-Building Demolition	1		20,000
001-524-540.5100 Travel And Per Diem Webinars	1	30	30
Totals For Gl# 001-524-540.5100-Travel And Per Diem	1	<i>5</i> 0 <u> </u>	30



Building - 524 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 524-Building Department 001-524-541.1100 Communications Cell Service-Building Official Totals For Gl# 001-524-541.1100-Communications	12	60 _	720 720
001-524-542.1200 Postage/Mailing Service Postage-Mailing-Certified Letters Totals For Gl# 001-524-542.1200-Postage/Mailing Service	1	500 _	500 500
001-524-544.0500 Operating Lease Pages Copied/Printed Totals For Gl# 001-524-544.0500-Operating Lease	1	350	350 350
001-524-545.1200 Insurance Gen Liab,Auto,Property Insurance Totals For Gl# 001-524-545.1200-Insurance	4	852	3,408 3,408
001-524-547.5100 Printing And Binding Building Permit Placard. CRS-Flood & Public Documents Totals For Gl# 001-524-547.5100-Printing And Binding	1	75 _	75 75
001-524-549.9600 Bank Serv Charge Credit Card Fees Totals For Gl# 001-524-549.9600-Bank Serv Charge	12	90 _	1,080 1,080
001-524-551.1200 Office Supplies Office Supplies As Needed+New Scanner For Tonya Totals For Gl# 001-524-551.1200-Office Supplies	1	125	125 125
001-524-552.2300 Operating Expenses Toner-Coffee-Service-Janitorial Totals For Gl# 001-524-552.2300-Operating Expenses	1	675	675 675
001-524-552.3900 Safety Program Expense Inspection Safety Vests Totals For Gl# 001-524-552.3900-Safety Program Expense	2	50 _	100
001-524-552.4200 Small Tools/Equipment Minor Equipment, Stand Up Desk, Printer Totals For Gl# 001-524-552.4200-Small Tools/Equipment	1	650	650 650
001-524-552.5100 Uniform Purchases And Cleaning Uniform Shirts For Bldg Techs Totals For Gl# 001-524-552.5100-Uniform Purchases And Cleaning	2	100 _	200

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Building - 524 General Fund - 001

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 524-Building Department 001-524-554.0100 Non-Capitalized Equipment New Scanner For Building Tech Totals For Gl# 001-524-554.0100-Non-Capitalized Equipment	1	1,000 _	1,000 1,000
001-524-555.1300 Technical/Training Association Of State Floodplain Managers For Building Offical Totals For Gl# 001-524-555.1300-Technical/Training	1	175 _	175 175
001-524-591.0100 Transfer To General Fund - Allocations Allocations Totals For Gl# 001-524-591.0100-Transfer To General Fund - Allocations	1	161,465 _	161,465 161,465
001-524-597.0100 Transfer To Capital Proj Fund Allocations Totals For Gl# 001-524-597.0100 Transfer To Capital Proj Fund	1	16,000 _	16,000 16,000
001-524-598.0000 Building Permit Surcharge Building Permit Surcharge Totals For Gl# 001-524-598.0000-Building Permit Surcharge	1	11,000 _	11,000 11,000
Totals For Dept 524-Building Department			675,679



General Fund Grants – 70X

Multiple Funds

Primary Duties:

Administer, budget, and report all grants to granting agencies accurately and timely.

Department Objectives:

- Accurately report all grants accurately and timely.
- Monitor all grants to ensure compliance to grant contracts.
- > To provide accurately and timely reports to grantor
- To communicate the requirements to internal staff and vendors
- To stay current on grant guidelines, requirements and cost principles.

Goals & Accomplishments:

- ➤ Closeout of 3.5 million infrastructure project utilizing \$750,000 of Community Development Block grant funding.
- ➤ Closeout of Hurricane Irma through FEMA and the State of Florida
- > Establish performance indicators for future measurement

Performance Indicators:

	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Proposed
Grant Award Dollars	1,256,103	8,587,266	9,990,945	9,235,221
Awarded Grants	11	9	13	14



001-701 - FEDERAL GRANTS Cost Center Summary

Account 001-701	Description		2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPENDITURES						
752.4200-9006	Bulletproof Vest Grant	\$	3,600 \$	2,038	\$ 2,038	\$ -	(100.0)%
	Total Operating Expenses		3,600	2,038	2,038	-	(100.0)%
764.0100-9032	Byrne Grant - Rapid ID		3,300	-		-	- %
	Total Capital Purchases		3,300	-	-	-	- %
	TOTAL EXPENDITURES	<u>\$</u>	6,900 \$	3 2,038	\$ 2,038	<u>\$ -</u>	(100.0)%

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001-702 - STATE GRANTS Cost Center Summary

Account	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPENDITURES					- %
752.2300-9040	FDLE FIBRS Implementation				25,664	- %
	Total Operating Expenses	-	-	-	25,664	- %
	TOTAL EXPENDITURES	\$ <u> </u>	\$ <u> </u>	\$ <u> </u>	\$ <u>25,664</u>	%



001-703 - LOCAL GRANTS Cost Center Summary

Account	Description		2019 Actual		2020 evised Budget]	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
	EXPENDITURES									
734.5000-9031 734.5000-9035	WCIND Waterway Development Program WCIND Boat Removal - Grant	\$	11,810	\$	3,190 15,000	\$	2,340	\$	- -	(100.0)% (100.0)%
764.0100-9036	Total Operating Expenses WCIND - PD Boat Equipment		11,810 -		18,190 14,000		2,340 7,501		-	(200.0)% (100.0)%
	Total Capital Purchases		-		14,000		7,501		-	(100.0)%
	TOTAL EXPENDITURES	<u>\$</u>	11,810	<u>\$</u>	32,190	<u>\$</u>	9,841	<u>\$</u>	-	(300.0)%



Community Redevelopment Agency Fund - 190

The Community Redevelopment Agency Fund (CRA) is a special revenue fund that accounts for the rehabilitation, conservation and redevelopment of certain slum or blighted areas of the City. Funding is provided primarily through tax increment funding from the City and Manatee County.

Founded in 1985, under the guidelines set in the Community Redevelopment Act of 1969 and updated with Florida Statute 163, Part III, the Palmetto CRA's goal is to improve the quality of life for all who live in the CRA area by striving to better the area in every way possible. The CRA mission emphasizes public safety, infrastructure, commerce, accountability, property maintenance and image. Funded primarily by tax increment financing (TIF), the CRA encourages strategic investments to promote a vibrant and healthy economy.

The CRA gives back to the city in many ways and in many forms. It encourages growth and redevelopment in business through storefront grants and job incentives, safety of the citizens through enhanced police protection and CEPTED (Crime Prevention Through Environmental Design) initiatives, and "fun" times for the City's families through festivals and support of the historic park and other city parks. Capital projects are at various stages to refurbish infrastructure, enhance the waterfront, enhance the appearance of the downtown and/or historic areas and provide new and improved "play areas" in the City's park system.

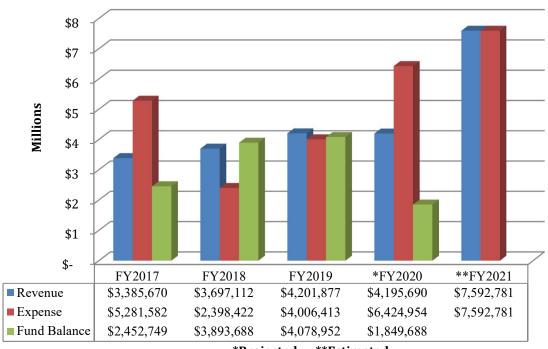
This fund is comprised of one cost center which is:

• 559 - CRA

This cost center supports the administration activities of the CRA staff, capital expenditures, debt service for its capital loan, and accounts for the support activities to other City services and the incentives to the City residents and business owners. On occasion, the CRA will support a capital project within the CRA District with the City and grant monies. On these joint projects, the funds will be transferred into the Joint Capital Projects Fund, Fund 390.

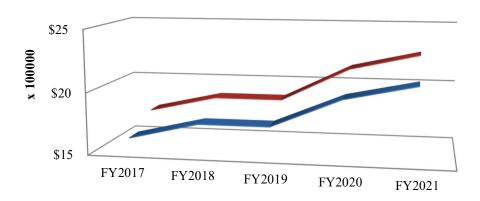


CRA FUND – 190 5-Year Revenue, Expense and Fund Balance



*Projected **Estimated

5-Year History of Tax Incremental Funds (TIF)



	FY2017	FY2018	FY2019	FY2020	FY2021	
■ TIF - City of Palmetto	\$1,613,534	\$1,746,132	\$1,746,132	\$1,981,180	\$2,097,871	
■ TIF - Manatee County	\$1,734,323	\$1,859,800	\$1,859,800	\$2,135,734	\$2,261,528	

- ❖ TIF Funds from the City increased 6% from FY2020
- ❖ TIF Funds from Manatee County increased 6% from FY2020



190 - COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND Fund Summary

Account	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
Beginning Fund Balances	\$ 3,883,488	\$ 4,078,952	\$ 4,078,952	1,849,688	(54.7)%
Revenues					
Property Taxes	3,812,836	4,116,914	4,114,333	4,359,399	5.9 %
Charges for Services	9,000	9,000	1,050	2,000	(77.8)%
Interest Revenue	101,977	60,000	61,500	25,000	(58.3)%
Miscellaneous	107,558	120	6,255	547,000	455,733.3 %
Grants	170,506	-	12,552	600,000	- %
Non-Revenue/Fund Balance		4,078,952		1,849,693	(54.7)%
Total Revenues	4,201,877	8,264,986	4,195,690	7,383,092	(10.7)%
Expenses					
Personnel costs	316,657	383,896	288,394	380,939	(0.8)%
Operating Expense	658,264	1,121,839	1,056,459	682,864	(39.1)%
Community Redevelopment Agency Programs	703,854	1,086,435	1,052,590	955,342	(12.1)%
Capital Expense	1,729,749	5,223,585	3,698,971	4,802,138	(8.1)%
Debt Service	263,430	379,750	259,058	503,003	32.5 %
Transfer Out	334,459	69,482	69,482	58,806	(15.4)%
Total Expenditures	4,006,413	8,264,987	6,424,954	7,383,092	(10.7)%
Excess Revenue Over (Under)	195,464	(1)	(2,229,264)	-	- %
Fund Balance, End of Year	\$ 4,078,952	\$ 4,078,951	\$ 1,849,688	1,849,688	(54.7)%



190-000 - CRA REVENUE Fund Revenue Summary

Account 190-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
369.4700		\$ 1,974,883	\$ 2,135,734	\$ 2,133,153	\$ 2,261,528	5.9 %
369.4900	County Tax Increment Funds-Palmetto	1,837,953	1,981,180	1,981,180	2,097,871	5.9 %
	TOTAL INTERGOVERNMENTAL - TAX INCREMENT FUNDS	3,812,836	4,116,914	4,114,333	4,359,399	5.9 %
331.3900-9025	Edenfield Brownfield Grant	170,506	-	12,552	600,000	- %
	TOTAL INTERGOVERNMENTAL/ GRANT REVENUE	170,506	-	12,552	600,000	- %
345.9000 347.4500	Contribution - Hernando DeSoto Culture/Recreation - July 4th Celebration	5,000 4,000	5,000 4,000	1,050	2,000	(100.0)% (50.0)%
	TOTAL CHARGES FOR SERVICES	9,000	9,000	1,050	2,000	(77.8)%
361.0100	Investment Earnings	101,977	60,000	61,500	25,000	(58.3)%
	TOTAL INTEREST REVENUE	101,977	60,000	61,500	25,000	(58.3)%
362.9900 364.4100 369.0200 369.0300 369.6800 369.7401	CRA Rental Revenue Disposition Of Fixed Assets Other Misc Revenue Other Misc Rev/Sponsorship Other Misc Rev/Refund Exp Other Misc Rev/Ins Premium Reimbursement	2,120 - 1,000 104,210 228	120 - - - - -	6,255 - - - - -	10,000 487,000 50,000 - - -	8,233.3 % - % - % - % - % - % - %
	TOTAL MISCELLANEOUS REVENUE	107,558	120	6,255	547,000	455,733.3 %



190-000 - CRA REVENUE Fund Revenue Summary

Account 190-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
381.9000	Funding Provided from Equity	_	3,626,700	_	_	(100.0)%
399.0000	Funding From Fund Balance -	-	452,252	-	-	(100.0)%
399.6000	Outstanding Enc Funding From Equity - Capital Proj		-		1,849,693	- %
	Total Non-Revenue Sources	-	4,078,952	-	1,849,693	(54.7)%
	TOTAL OTHER FINANCING SOURCES		4,078,952		1,849,693	(54.7)%
	TOTAL CRA REVENUE	\$ 4,201,877	\$ 8,264,986	\$ 4,195,690	\$ 7,383,092	(10.7)%



Community Redevelopment Agency (CRA) – 559

CRA Fund – 190

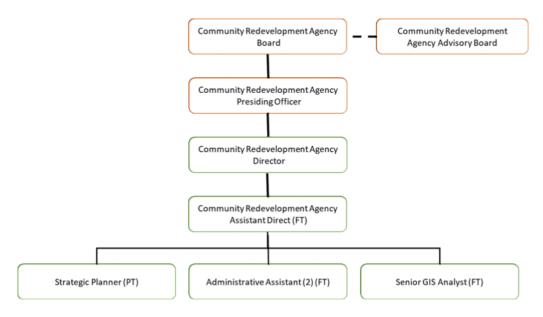
Department Mission:

The Community Redevelopment Agency (CRA) is a dependent increment revenue district established by City government for the purpose of carrying out redevelopment activities according the Redevelopment Plan in the designated redevelopment area. General topics of the plan include accountability, property maintenance, image, public safety, infrastructure, commerce and housing.

Primary Duties:

Operate within the CRA plan to eliminate and/or minimize slum and blighted areas within the CRA District.

Organizational Chart:



Department Objectives:

- > Strive for fiscal, legal and ethical accountability to the public and Federal/State/Local mandates.
- > Improve the district's minimum level of property maintenance through increased public and private activities.
- > Promote an image of Palmetto that promotes a safe, vibrant, diverse, quaint, developing and redeveloping community.
- Reduce the probability of and/or eliminate crime and increase public safety through Community Policing Innovations.
- > Engage in infrastructure projects above and beyond the Governing Body norm.
- ➤ Develop employment opportunities and diverse retail, industrial and commercial economies.
- Develop residential structures.



Community Redevelopment Agency (CRA) – 559

CRA Fund – 190

Goals & Accomplishments:

Accountability:

- Training offered to board, advisory board and staff
- Active participation in the professional redevelopment association
- Actively sought grant and funding partners
- > Property Maintenance:
 - Funded code officer for CRA area
 - Used incentives to aid code compliance
 - Offered training to code compliance officers

➤ Image:

- Planned festivals, but unable to perform due to COVID19
- · Disseminated positive information reflecting CRA programs and projects
- Produced annual report
- · Created the Seahorse monument
- ➤ Public Safety
 - Funded Palmetto Police Community Policing
 - Encouraged CPTED through incentives
- > Infrastructure
 - Planned Connor Park
- Commerce
 - Provided incentives
 - Administered façade grants
 - Purchased necessary property for redevelopment and parking
- ➤ Housing
 - Purchased property and demolished substandard housing

Performance Indicators:

	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
Developer Incentive Payments	5	5	7	8
Storefront Grants	5	2	2	3
Assessed Property Values	397,805,993	417,212,519	442,478,564	463,063,550

Capital Outlay:

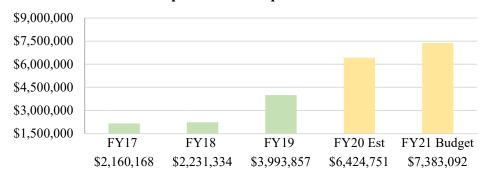
Funding Source	Description	Amount
Current Revenue	Land	760,000
Current Revenue	Building Improvement	50,000
Carryforward	10 th Avenue Streetscape	467,138
Carryforward	Connor Park	2,500,000
Carryforward	Main Street Program	200,000
Carryforward	Pocket Neighborhood Site Improvement	825,000
Total		\$4,802,138

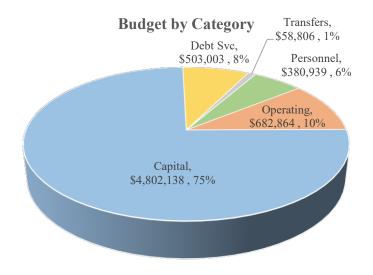


Community Redevelopment Agency (CRA) – 559

CRA Fund – 190

Departmental Expenditures







190-559 - COMMUNITY REDEVELOPMENT AGENCY (CRA) Cost Center Summary

Account 190-559	Description		2019 Actual	2020 Revised Budget	I	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
511.0100	Executive Salaries	\$	102,541	\$ 105,212	\$	105,617	\$ 108,369	3.0 %
512.0100	Regular Salaries		90,018	147,505		92,860	150,280	1.9 %
513.0100	Part Time Wages		36,632	22,067		6,768	22,729	3.0 %
514.0100	Overtime - GE		2,251	5,000		1,193	5,000	- %
514.0150	Overtime - Holiday General		694	-		146	-	- %
	Employees							
521.0100	Fica Taxes		16,428	21,404		14,905	21,909	2.4 %
522.2100	Retirement General Employee		20,657	28,168		17,973	23,168	(17.8)%
522.2500	Matching Deferred Comp		22,881	19,433		20,160	16,169	(16.8)%
523.0100	Health Insurance		23,104	33,811		27,397	32,015	(5.3)%
523.0300	Insurance & EAP		695	823		645	846	2.8 %
524.0100	Workers' Compensation		756	473		730	454	(4.0)%
	Total Personnel Expenses		316,657	383,896		288,394	380,939	(0.8)%
531.0100	Consulting		262,521	485,675		603,809	75,000	(84.6)%
531.0300	Membership Dues		7,320	7,870		7,870	7,270	(7.6)%
531.0600	Attorney Fees		69,646	66,052		100,000	67,733	2.5 %
531.1600	Contract Services		45,545	212,510		107,000	53,510	(74.8)%
532.0100	Audit Services		-	-		-	10,000	- %
534.4200	Building Demolition		-	10,000		5,000	-	- %
540.5100	Travel and Per Diem		10,480	13,800		13,800	10,000	(27.5)%
541.1100	Communications		629	720		720	1,020	41.7 %
542.1200	Postage/Mailing Service		-	150		150	150	- %
543.0000	Utility Services		3,079	2,913		2,650	3,100	6.4 %
544.0500	Operating Lease		3,055	4,164		4,164	4,164	- %
544.1500	Rental Expenses		22,265	22,490		22,490	22,200	(1.3)%
545.1200	Insurance		10,088	12,147		10,643	12,939	6.5 %
546.3400	Repair & Maintenance		4,106	10,000		10,000	210,000	2,000.0 %
546.4000	Vehicle Repair & Maintenance		271	1,400		1,400	1,400	- %
547.5100	Printing And Binding		205	500		500	500	- %
548.9100	Promotional Advertising		23,701	37,600		37,600	30,450	(19.0)%
549.9600	Bank Service Charges		4,149	4,500		3,800	4,500	- %
551.1200	Office Supplies		961	1,500		1,500	1,500	- %
552.1500	Fuel and Lubricants		310	1,000		515	1,000	- %
552.2300	Operating Expenses		8,692	12,158		12,158	13,158	8.2 %
552.4200	Small Tools/Equipment		1,111	1,500		1,500	1,500	- %
552.5100	Uniform Purchases And Cleaning		-	1,000		1,000	1,000	- %
552.7100	Fairs & Festivals		155,899	175,735		75,000	120,000	(31.7)%
552.7200	Palmetto Historical Park		9,586	11,445		10,000	10,050	(12.2)%
552.7400	Ag Museum		6,724	7,720		5,900	7,720	- %
554.0100	Non-Capitalized Equipment		2,000	5,000		5,000	5,000	- %
554.1200	Publications		234	500		500	500	- %
555.1300	Technical/Training	_	5,687	11,790		11,790	 7,500	(36.4)%
	Total Operating Expenses		658,264	1,121,839		1,056,459	682,864	(39.1)%



Account 190-559	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
170-337	Description	rictual	Duuget	rictuar	Duuget	of Budget
5(1,0000	I J	1 262 626	2 700 222	2 724 277	760,000	(72.7)0/
561.0000 561.0000-1202	Land Diverside Project	1,263,626 29,372	2,788,232	2,734,277	760,000	(72.7)%
561.0100-9025	Land - Riverside Project Land for Grants	29,372	44,640	-	-	(100.0)% - %
562.0000-0000	Building	301,870	355,000	216,894	50,000	(85.9)%
562.0000-0000	MLK Park - Building	301,870	150,000	150,000	-	(100.0)%
563.0000-1101	MLK Park MLK Park	-	50,000	150,000	-	(100.0)%
563.0000-1101	5th Street Project	_	75,000	75,000	_	(100.0)%
563.0000-1103	Linear Park Trail	4,685	973,860	230,000	2,500,000	156.7 %
563.0000-1201	Riverside Project	4,085	10,550	10,550	2,300,000	(100.0)%
563.0000-1202	MMEC Project	2,400	10,550	10,550	_	- %
563.0000-1301	Historical Park	2,400	20,000	_	_	(100.0)%
563.0000-1471	Seahorse Project	87,985	304,900	95,000	_	(100.0)%
563.0000-1901	Pocket Neighborhood Site	-	-	-	825,000	- %
303.0000-1704	Improvements				023,000	- 70
563.0000-1905	10th Avenue Streetscape	_	241,153	_	467,138	93.7 %
563.0000-2001	CRA Property Improvements	_	200,000	177,000	-	(100.0)%
563.0000-2001	Mainstreet Program	_	200,000	-	200,000	- %
564.0100	Machinery & Equipment	_	7,500	7,500	-	(100.0)%
564.0100-4213	Carnegie Library Elevator	24,748	2,750	2,750	_	(100.0)%
304.0100 4213	Carnegic Elorary Elevator	24,740	2,730	2,730		(100.0)/0
	Total Capital Purchases	1,717,197	5,223,585	3,698,971	4,802,138	(8.1)%
571.6900	Principal - 06 CRA Loan	219,750	219,750	219,750	219,750	- %
572.6900	Interest Expense - CRA 2006 Loan	43,680	60,000	39,308	72,792	21.3 %
573.0500	New Debt Service	-	100,000	-	210,461	110.5 %
	Total Debt Service	263,430	379,750	259,058	503,003	32.5 %
582.1100	Commercial Renovation	22,512	50,000	50,000	50,000	- %
582.1200	Community Renovation Program	539,926	630,578	631,183	655,660	4.0 %
582.1400	Cra Community	19,181	18,450	34,000	32,150	74.3 %
582.1500	Redevelopment Incentives	122,235	299,207	299,207	217,532	(27.3)%
582.1600	General Property Upgrades	-	38,200	38,200	-	(100.0)%
582.2100	Residential Revitalization Program	-	50,000			(100.0)%
	Total Community Programs	703,854	1,086,435	1,052,590	955,342	(12.1)%
				<u>.</u>		
591.0100	Transfer Out - Admin Services	79,654	69,482	69,482	58,806	(15.4)%
593.9000-1902	Transfer Out - SWFWMD SE	49,775	-	-	-	- %
502 0000 1002	Riverside Transfer Out - Riverside LID Paving	105 020				0/
593.9000-1903 593.9000-9034	Transfer Out - Riverside LID Paving Transfer Out - Connor Park	105,030 100,000	-	-	-	- % - %
	Total Transfers-Out	334,459	69,482	69,482	58,806	(15.4)%
	TOTAL EXPENDITURES	\$ 3,993,861	ŕ	ŕ		(10.7)%



Community Redevelopment Agency - 559 CRA Fund - 190

DESCRIPTION	<u>QTY</u>	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
190-559-511.0100 Executive Salaries			
Executive Salaries	1	108,369	108,369
Totals For Gl# 190-559-511.0100-Executive Salaries			108,369
190-559-512.0100 Regular Salaries			
Regular Salaries	1	150,280	150,280
Totals For Gl# 190-559-512.0100-Regular Salaries			150,280
190-559-513.0100 Part Time Wages			
Part Time Wages	1	22,729	22,729
Totals For Gl# 190-559-513.0100-Part Time Wages			22,729 22,729
190-559-514.0100 Overtime - GE			
Festival Overtime	1	5,000	5,000
Totals For Gl# 190-559-514.0100-Overtime - GE			5,000
190-559-521.0100 FICA Taxes			
FICA Taxes	1	21,909	21,909
Totals For Gl# 190-559-521.0100-FICA Taxes			21,909
190-559-522.2100 Retirement General Employee			
General Employee Retirement	1	23,168	23,168
Totals For Gl# 190-559-522.2100-Retirement General Employee			23,168
190-559-522.2500 Matching Deferred Comp			
Matching Deferred Comp	1	16,169	16,169
Totals For Gl# 190-559-522.2500-Matching Deferred Comp			16,169
190-559-523.0100 Health Insurance			
Health Insurance - Employee	3	7,175	21,525
Health Insurance - EE + Child	1	10,490	10,490
Totals For Gl# 190-559-523.0100-Health Insurance			32,015
190-559-523.0300 Life Insurance & EAP			
Life Ins	1	846	846
Totals For Gl# 190-559-523.0300-Life Insurance & EAP			846
190-559-524.0100 Workers' Compensation			
Workers' Compensation	1	454	454
Totals For Gl# 190-559-524.0100-Workers' Compensation			454



Community Redevelopment Agency - 559 CRA Fund - 190

<u>DESCRIPTION</u>	<u>QTY</u>	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
190-559-531.0100 Consulting			
Post CRA Project Flu/Zoning Corrections	1	20,000	20,000
Brownfield	1	30,000	30,000
Miscellaneous	1	25,000	25,000
Totals For Gl# 190-559-531.0100-Consulting			75,000
190-559-531.0300 Membership Dues			
Florida Brownfield Association	1	250	250
Bradenton Area Economic Development Corp	1	5,000	5,000
Florida Dept Of Economic Opportunity	1	175	175
Florida Housing Coalition	1	200	200
Florida Redevelopment Association	1	1,245	1,245
Council Of Development Finance Agenices (CDFA)	1	400	400
Totals For Gl# 190-559-531.0300-Membership Dues			7,270
190-559-531.0600 Attorney Fees			
General Legal Fees - 19%	1	57,733	57,733
Miscellaneous Fees	1	10,000	10,000
Totals For Gl# 190-559-531.0600-Attorney Fees		·	67,733
190-559-531.1600 Contract Services			
5th Street Maintenance -	1	10,000	10,000
Alarm System	12	55	660
Cleaning Services	52	105	5,460
Haben Blvd Maintenance	1	21,000	21,000
HVAC Annual Maintenance	2	135	270
General Repairs	1	5,000	5,000
Pest Control	1	120	120
Landscape (Gateway/Sutton)	1	10,000	10,000
Coffee Supplies	1	1,000	1,000
Totals For Gl# 190-559-531.1600-Contract Services			53,510
190-559-532.0100 Audit Services			
Audit Services	1	10,000	10,000
Totals For Gl# 190-559-532.0100-Audit Services			10,000
190-559-540.5100 Travel And Per Diem			
Florida Housing Coalition	1	1,800	1,800
FRA Conference	1	4,000	4,000
FRA Certification	1	1,400	1,400
CDFA	1	1,400	1,400
Brownfields	1	1,400	1,400
Totals For Gl# 190-559-540.5100-Travel And Per Diem			10,000



Community Redevelopment Agency - 559

CRA Fund - 190

<u>DESCRIPTION</u>	<u>QTY</u>	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
190-559-541.1100 Communications			
Cell Service - CRA Director	12	60	720
Sumcom (Elevator)	1	300	300
Totals For Gl# 190-559-541.1100-Communications			1,020
190-559-542.1200 Postage/Mailing Services			
CH Postage Meter	1	25	25
Postage	1	125	125
Totals For Gl# 190-559-542.1200-Postage/Mailing Services			150
190-559-543.0000 Utility Services			
Utilities	1	3,100	3,100
Totals For Gl# 190-559-543.0000-Utility Services			3,100
190-559-544.0500 Operating Lease			
Pages Copied/Printed	1	1,500	1,500
New Lease	12	222	2,664
Totals For Gl# 190-559-544.0500-Operating Lease		_	4,164
190-559-544.1500 Rental Expenses			
Office Rent	12	1,850	22,200
Totals For Gl# 190-559-544.1500-Rental Expenses			22,200
190-559-545.1200 Insurance			
D-6 Executive Travel AD&D	1	55	55
General Liability, Auto And Property	4	2,171	8,684
4th July	1	2,200	2,200
Multicultural	1	2,000	2,000
Totals For Gl# 190-559-545.1200-Insurance			12,939
190-559-546.3400 Repair & Maintenance			
Repair And Maintenance	1	5,000	5,000
VFW	1	5,000	5,000
CRA Projects	1	200,000	200,000
Totals For Gl# 190-559-546.3400-Repair & Maintenance			210,000
190-559-546.4000 Vehicle Repair & Maintenance			
Oil Changes	1	200	200
Detailed	1	200	200
Misc.	1	1,000	1,000
Totals For Gl# 190-559-546.4000-Vehicle Repair & Maintenance			1,400



Community Redevelopment Agency - 559

CRA Fund - 190

<u>DESCRIPTION</u>	<u>QTY</u>	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
190-559-547.5100 Printing And Binding			
Business Cards	1	500	500
Totals For Gl# 190-559-547.5100-Printing And Binding			500
190-559-548.9100 Promotional Advertising			
Bags	1	10,000	10,000
EDC Sponsorship	1	16,250	16,250
Movie In The Park	1	4,200	4,200
Totals For Gl# 190-559-548.9100-Promotional Advertising			30,450
190-559-549.9600 Bank Service Charges			
Bank Charges	1	4,500	4,500
Totals For Gl# 190-559-549.9600-Bank Service Charges			4,500
190-559-551.1200 Office Supplies			
Paper, Pens, Ink, Etc.	1	1,500	1,500
Totals For Gl# 190-559-551.1200-Office Supplies			1,500
190-559-552.1500 Fuel And Lubricants			
Fuel For CRA Vehicle	1	1,000	1,000
Totals For Gl# 190-559-552.1500-Fuel And Lubricants			1,000
190-559-552.2300 Operating Expenses			
Business Recruitment			
General Operating Expenses	1	5,000	5,000
GIS Software - ESRI Online	1	2,500	2,500
Office 365 Monthly Fee	15	311	4,658
Awards	1	1,000	1,000
Totals For Gl# 190-559-552.2300-Operating Expenses			13,158
190-559-552.4200 Small Tools/Equipment			
Small Tools/Equipment	1	1,500	1,500
Totals For Gl# 190-559-552.4200-Small Tools/Equipment			1,500
190-559-552.5100 Uniform Purchases And Cleaning			
Shirt Allowance	1	1,000	1,000
Totals For Gl# 190-559-552.5100-Uniform Purchases And Cleaning			1,000
190-559-552.7100 Fairs & Festivals			
4th Of July	1	80,000	80,000
Multi-Cultural Festival	1	40,000	40,000
Totals For Gl# 190-559-552.7100-Fairs & Festivals			120,000



Community Redevelopment Agency - 559

CRA Fund - 190

<u>DESCRIPTION</u>	QTY	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
190-559-552.7200 Palmetto Historical Park			
FPL	1	6,500	6,500
Water	1	1,250	1,250
Carnegie Library License	1	80	80
Elevator Service	1	1,700	1,700
Pest Control	1	520	520
Totals For Gl# 190-559-552.7200-Palmetto Historical Park			10,050
190-559-552.7400 Ag Museum			
FPL	1	7,070	7,070
Water	1	650	650
Totals For Gl# 190-559-552.7400-Ag Museum			7,720
190-559-554.0100 Non-Capitalized Equipment			
Equipment	1	5,000	5,000
Totals For Gl# 190-559-554.0100-Non-Capitalized Equipment			5,000
190-559-554.1200 Publications			
Publications	1	500	500
Totals For Gl# 190-559-554.1200-Publications			500
190-559-555.1300 Technical/Training			
Annual Conference	1	2,400	2,400
CRA Certification	1	1,500	1,500
Continued Education/Training	1	710	710
Florida Housing Coalition	1	790	790
CDFA	1	500	500
Misc.	1	1,000	1,000
GIS	1	600	600
Totals For Gl# 190-559-555.1300-Technical/Training			7,500
190-559-561.0000 Land			
Palmetto Trails	1	10,000	10,000
Misc	1	750,000	750,000
Totals For Gl# 190-559-561.0000-Land			760,000
190-559-562.0000 Building Improvements			
Armory Historic Preservation	1	50,000	50,000
Totals For Gl# 190-559-562.0000-Building Improvements			50,000
190-559-563.0000-1201 Connor Park			
Connor Park	1	2,500,000	2,500,000
Totals For Gl# 190-559-563.0000-1201-Connor Park			2,500,000



Community Redevelopment Agency - 559	CRA Fund - 190
	UNIT TOTAL

<u>DESCRIPTION</u>	<u>QTY</u>	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
190-559-563.0000-1904 Pocket Neighborhood Site Improvements			
CCNA	1	100,000	100,000
Land Trust	1	25,000	25,000
Site Improvements	1	500,000	500,000
Prototype	1	200,000	200,000
Totals For Gl# 190-559-563.0000-1904-Pocket Neighborhood Site Impro-	vements		825,000
190-559-563.0000-1905 10Th Avenue Streetscape			
10th Avenue Streetscape	1	467,138	467,138
Totals For Gl# 190-559-563.0000-1905-10Th Avenue Streetscape		_	467,138
190-559-563.0000-2101 Mainstreet Program			
Mainstreet Program	1	200,000	200,000
Totals For Gl# 190-559-563.0000-2101-Mainstreet Program			200,000
190-559-571.6900 Princ - 06 Cra Loan			
CRA Loan Principal (57-60 Out Of 80 Pymts)	1	219,750	219,750
Totals For Gl# 190-559-571.6900-Princ - 06 Cra Loan			219,750
190-559-572.6900 Int Exp - 06 Cra Loan			
CRA Loan Interest (57-60 Out Of 80 Pymts)	1	72,792	72,792
Totals For Gl# 190-559-572.6900-Int Exp - 06 Cra Loan			72,792
190-559-573.0500 New Debt Service			
Bond Issuance			
Pool	1	210,461	
Totals For Gl# 190-559-573.0500-New Debt Service			210,461
190-559-582.1100 Commercial Renovation		5 0.000	5 0.000
Commercial Renovation	1	50,000	50,000
Totals For Gl# 190-559-582.1100-Commercial Renovation			50,000
190-559-582.1200 Community Renovation Program	1	504.200	504.200
PD Subplan	1	594,398	594,398
CE Subplan	1	61,262	61,262
Totals For Gl# 190-559-582.1200-Community Renovation Program			655,660
190-559-582.1400 CRA Community			
Palmetto Utilities	1	22,000	22,000
VFW Water - Landlord Resp For 1/2 - Per Lease	1	2,650	2,650
VFW FP&L - Landlord Resp For 1/2 - Per Lease	1	7,500	7,500
Totals For Gl# 190-559-582.1400-CRA Community			32,150



Community Redevelopment Agency - 559	CRA Fund - 190

DESCRIPTION	<u>QTY</u>	UNIT PRICE	TOTAL <u>BUDGET</u>
Dept 559-CRA			
190-559-582.1500 Redevelopment Incentives			
It Works! Global	1	61,026	61,026
Palmetto Animal Clinic	1	9,491	9,491
Palmetto Theater	1	40,291	40,291
Dollar General	1	6,462	6,462
O'Reilly Auto Parts	1	14,600	14,600
Heartland - CRA Bd App 5/7/18 - Estimate Of Incentives - Subject To Fo	1	20,649	20,649
Circle K - CRA Bd App 4/2/18 Based On Estimates	1	38,063	38,063
Detwiler's CRA Bd App 11/6/2017	1	26,950	26,950
Totals For Gl# 190-559-582.1500-Redevelopment Incentives			217,532
190-559-591.0100 Transfer To General Fund - Allocations			
Finance	1	23,499	23,499
HR	1	8,805	8,805
IT Services	1	24,702	24,702
Agenda Services	1	1,800	1,800
Totals For Gl# 190-559-591.0100-Transfer To General Fund - Allocations		_	58,806
Totals For Dept 559-CRA			7,383,092



190-701 - CRA GRANTS Cost Center Summary

Account 190-701	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPENDITURES					- %
761.0100-9025	EPA Brownfield - Edenfield Grant	12,55	2			- %
	Total Capital Purchases	12,55	2 -	-	-	- %
	TOTAL EXPENDITURES	\$ 12,55	2 \$ -	<u>\$</u> -	<u>\$</u> -	- %

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Road and Bridge Fund – 307

The Road and Bridge Fund is a special revenue fund that accounts for the construction, maintenance, repair and replacement of the City's streets, roads and bridges. Financing is provided primarily through motor fuel taxes. Even though this fund does not always meet the criteria as a major fund, the City recognizes its qualitative significance and its presentation in the City's CAFR is as a major fund.

This fund is comprised of one cost center:

541 - Road and Bridge

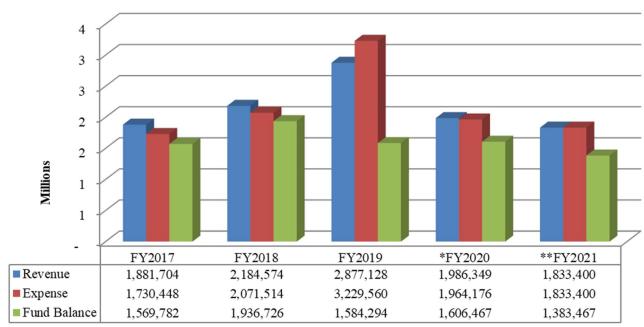
Gas taxes accounted for 83% of this fund's revenue sources in fiscal year 2021 before other financing sources in the amount of \$1,833,400 for operations. For fiscal year 2021, the gas taxes are budgeted to be 86% of the total revenues before other financing sources. The remaining revenues come from miscellaneous interest and service related revenues. In fiscal year 2021 other financing sources in the amount of \$442,666 are from fund balance for \$218,000 in capital projects funding and \$224,666 from a capital lease as noted in the following pages.

This fund is currently one of the most stable in the City with regards to the level of fund balance. In fiscal year 2014 the Road and Bridge fund supported capital projects in an amount to bring the fund balance levels from thirteen months to five months. Now for fiscal year 2021, the fund is projected to have 6.90 months of budgeted expenses which allows for \$218,000 in funding for capital projects and will bring the fund down to 5.28 months. This level is well within the fund balance policy requirements. Since fiscal year 2015, more operating funds are being used to maintain the city's road rather than fund the repairs through CIP. The new half-cent sales taxes are partially intended to fund road maintenance as well.



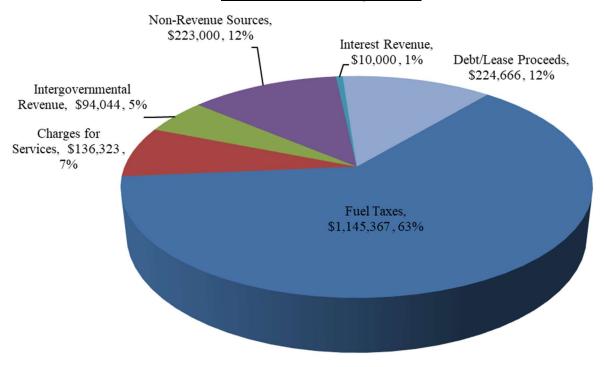
ROAD AND BRIDGE FUND – 307

5-Year Revenue, Expense and Fund Balance



*Projected **Estimated

FY 2021 Revenues By Source





ROAD AND BRIDGE FUND - 307

Revenue Analysis and Forecasting

Revenue Trends

The Road and Bridge fund is estimated to receive \$1,833,400 in FY2021 of which 75% or \$1,375,734, is generated from Motor Fuel Taxes (\$1,145,367), State of Florida Revenue Sharing (\$94,044) and Florida Department of Transportation Highway/Lighting and Maintenance Agreements (\$136,323).

Motor Fuel Taxes - Road and Bridge Fund - \$1,145,367 (Pass thru from State)

Motor fuel taxes are received by the city from two sources, Manatee County and the State of Florida. County governments are authorized to levy up to twelve (12) cents of fuel taxes on the purchase of gasoline and diesel fuel. These taxes are proportionately distributed to the local governments within the county's jurisdiction. (Sections 206.41(1)(d)-(e), 206.87(1)(b)-(c), 336.021, and 336.025.) Currently, Manatee County levies a total of twelve cents of which the City of Palmetto receives a percentage. The twelve cents is made up of four portions: 9^{th} cent, 1-4 cents, 5^{th} and 6^{th} cent and 5 cent local option.

The final 5 cent local option gas tax was adopted and implemented in fiscal year 2007 and the breakdown of the four portions is illustrated in the following graph:

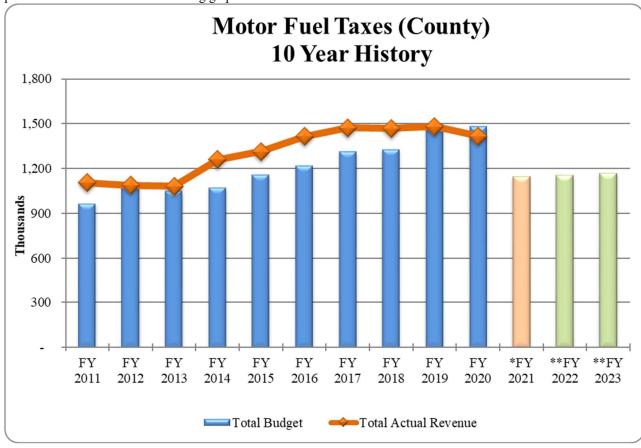


Figure 9 illustrates budgeted revenue as it compares with revenue actually received.



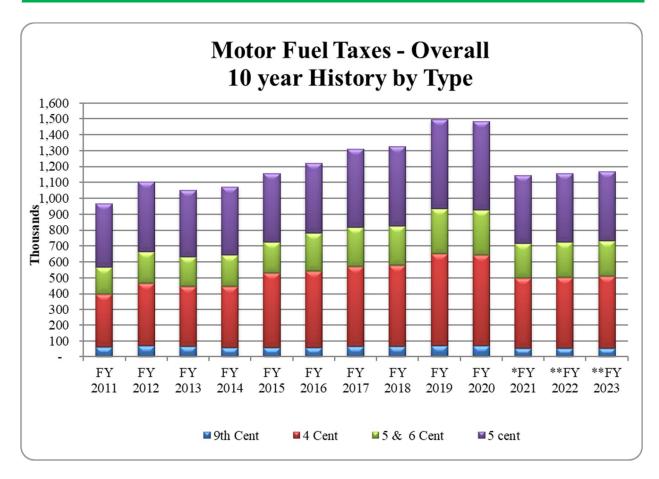


Figure 10

A smaller portion of gas taxes is received from the State of Florida in the form of the 8th cent fuel tax. This is received as state revenue sharing dollars and 22.06% is deposited into the Road and Bridge fund while the remaining 77.94% is deposited into the General Fund. The Road and Bridge Fund portion is budgeted at \$94,044 for fiscal year 2021 as shown in Figure 8 – General Fund Section.

Typically, as gasoline prices rise and the economy worsens, the demand reduces and therefore the revenue is reduced. This is illustrated in both graphs Figure 9 and 10. As gas prices adjust to the rebuilding of our economy, the city is projecting a 1% increase for both years.

Revenues estimated significantly decreased by \$347,397 or 21.9% due to the COVID 19 pandemic.

Charges for Services - Road and Bridge Fund

Charges for services in the Road and Bridge fund consists of \$136,323 in contracts with FDOT for highway maintenance of medians and right-of-ways, lighting and signalization. Several state and federal highways are within the Palmetto city limits and the City maintains the mowing and utilities. FDOT will then reimburse the City for those costs per the contract that is renewed annually.



307 - ROAD AND BRIDGE FUND Fund Summary

		2020	2020	2021	
	2019	Revised	Projected	Adopted	% Change of
Account	Actual	Budget	Actual	Budget	Budget
Beginning Fund Balances	\$ 1,936,726	\$ 1,584,294	\$ 1,584,294	\$ 1,606,467	1.4 %
Revenues					
Motor Fuel Taxes	1,480,433	1,481,817	1,390,583	1,145,367	(22.7)%
Intergovernmental Revenue	112,008	104,991	100,642	94,044	(10.4)%
Charges for Services	129,537	131,043	131,214	136,323	4.0 %
Interest Revenue	32,802	15,000	26,521	10,000	(33.3)%
Miscellaneous	13,948	-	2,995	-	- %
Impact Fees	56,931	-	249,404	-	- %
Debt/Lease Proceeds	1,051,469	84,990	84,990	224,666	164.3 %
Non-Revenue/Fund Balance		440,960	<u>-</u>	223,000	(49.4)%
Total Revenue	2,877,128	2,258,801	1,986,349	1,833,400	(18.8)%
Expenses					
Personnel costs	181,501	256,797	152,419	244,037	(5.0)%
Operating Expense	932,984	989,090	801,306	645,770	(34.7)%
Capital Expenses	82,450	146,675	147,397	224,666	53.2 %
Debt Service	1,282,264	298,551	295,366	327,173	9.6 %
Transfer Out	750,361	567,688	567,688	391,754	(31.0)%
Total Expenditure	3,229,560	2,258,801	1,964,176	1,833,400	(18.8)%
Excess Revenue Over (Under)	(352,432)	-	22,173	_	- %
				•	



307-000 - ROAD AND BRIDGE REVENUE Fund Revenue Summary

Account 307-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
212 2000		70.557	Φ ((022	Φ (4.252	Φ 51.72 ((22.7)0/
312.3000	9th Cent Gas Tax \$					(22.7)%
312.4100	\$.04 Local Gas Tax-Manatee County	574,917	576,843	540,725	445,869	(22.7)%
312.4101 312.4201	5th And 6th Cent Gas Tax 5 Cent 2nd Local Option Gas Tax	280,682 554,277	281,622 556,419	263,989 521,517	217,679 430,083	(22.7)% (22.7)%
335.4900	State Rev Sharing - Other Fuel Taxes	111,177	104,991	100,642	94,044	(22.7)% $(10.4)%$
333.1700	TOTAL MOTOR FUEL TAXES	1,591,610	1,586,808	1,491,225	1,239,411	(21.9)%
			, ,	, ,		,
331.5003	FEMA: Hurricane Irma	831	-	_	-	- %
343.2000	FDOT/Hwy Maintenance Contract	22,763	22,762	22,762	22,762	- %
343.2010	FDOT Signalization Contract	52,952	52,952	52,952	55,762	5.3 %
343.2020	FDOT Lighting Contract	53,717	55,329	55,329	57,799	4.5 %
341.9435	Special Event Fee - Electricity	75	-	25	-	- %
349.0000	Charges For Services Provided	30		146		- %
	TOTAL CHARGES FOR SERVICES	130,368	131,043	131,214	136,323	4.0 %
361.0100	Investment Earnings	23,546	15,000	20,750	10,000	(33.3)%
361.0200	Interest Rev - Impact Fees	9,256	-	5,000	-	- %
361.0800	Interest Special Assmt	_		771		- %
	TOTAL INTEREST REVENUE	32,802	15,000	26,521	10,000	(33.3)%
364.4100	Disposition Of Fixed Assets	12,520	-	2,311	-	- %
369.7400	Other Misc Revenue	-	=	43	-	- %
369.7401	Other Misc Rev/Ins Premium Reimbursement	1,428		641	-	- %
	TOTAL MISCELLANEOUS REVENUE	13,948	-	2,995	-	- %
324.3100	Impact Fees - Streets (Residential)	55,720	_	39,973	_	- %
324.3200	Impact Fees - Streets (Commerical)	1,211		209,431		- %
	TOTAL IMPACT FEES	56,931	-	249,404	-	- %
	OTHER FINANCING SOURCES					
383.7000-0000	Capital Lease Inception	70,700	73,578	73,578	224,666	205.3 %
383.7000-0000	Capital Lease Inception - FPL	-	11,412	11,412	22 1, 000 -	(100.0)%
384.9119	Key Bank 19 Debt Proceeds	980,769	-	-	-	- %
	Total Debt/Lease Proceeds	1,051,469	84,990	84,990	224,666	164.3 %



307-000 - ROAD AND BRIDGE REVENUE Fund Revenue Summary

Account 307-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
399.0000	Funding From Fund Balance - Outstanding Enc	-	77,560	-	-	(100.0)%
399.0001	Funding From Fund Bal - Contingency	-	5,000	-	5,000	- %
399.6000	Funding From Equity - Capital Proj	-	358,400	_	218,000	(39.2)%
	Total Non-Revenue Sources	-	440,960	-	223,000	(49.4)%
	TOTAL OTHER FINANCING SOURCES	1,051,469	525,950	84,990	447,666	(14.9)%
	TOTAL ROAD AND BRIDGE REVENUE	<u>\$ 2,877,128</u>	<u>\$ 2,258,801</u>	\$ 1,986,349	<u>\$ 1,833,400</u>	(18.8)%



Streets Department – 541

Road and Bridge Fund – 307

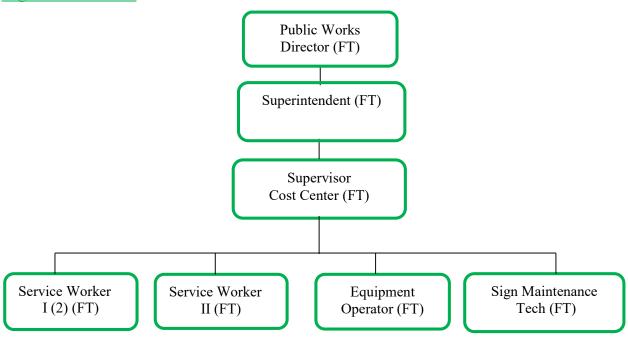
Department Mission:

To maintain and improve the quality of the community through the preservation and creation of environmentally and economically sound transportation corridor.

Primary Duties:

Responsible for the maintenance of City street infrastructure. Repair potholes, asphalt, overlays, striping, sidewalks and street sweeping. Maintain road signage. Keep streets clean and free of debris.

Organizational Chart:



Department Objectives:

- Maintain city streets and keep asphalt free of potholes. Continue to make drainage improvements thru out the City of Palmetto.
- Continue to maintain the streets and sidewalks thru out the City of Palmetto for the safety to our citizens.
- Maintain proper signs and pavement markings to meet traffic needs
- To provide excellent customer service to our citizens.



Streets Department – 541

Road and Bridge Fund – 307

Goals & Accomplishments:

- Resurfacing arterial roads and neighborhood streets
- A progressive and preventative maintenance program for the 160 centerline miles of paved streets
- Replace and maintain xx feet of sidewalks and xx number of signs
- > Establish performance indicators for future measurement

Performance Indicators:

Task	FY2018	FY2019	FY2020	FY2021
	Actual	Actual	Actual	Projected
Roadway Maintained (Miles)	42	42	42	42
Total Sweeper Miles (New)			4,968	5,000
Total Sweeper Debris removed - Tons (New)			1,895	2,000

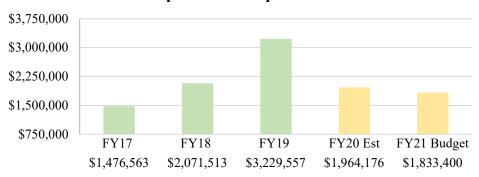
Capital Outlay:

Funding Source	Description	Amount
Capital Lease	Bucket Truck 50% Share	85,000
Capital Lease	Grapple Truck 33% Share	56,666
Capital Lease	Curb Machine	15,000
Capital Lease	Bobcat	28,000
Capital Lease	Ford F-250	40,000
*Carryforward	Surface Upgrades: 7 th St W	179,744
*Carryforward	Ward 1 Phase 3	26,495
*Fund Balance	Street Paving	175,000
Total		\$605,905

^{*}transfer to the 301 Capital Projected Fund



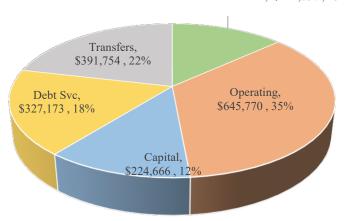
Departmental Expenditures



Note: FY19 actual include a one-time expense for capital loan refinancing. The expense is offset with loan proceeds.

Budget by Category

Personnel, \$244,037, 13%



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307-541 - ROAD AND BRIDGE Cost Center Summary

Account 307-541	Description		2019 Actual	2020 Revised Budget]	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
512.0100	Regular Salaries	\$	116,454 \$		\$	98,108	\$	152,827	(4.6)%
514.0100	Overtime - GE		2,546	9,000		965		4,000	(55.6)%
514.0150	Overtime - Holiday General Employees		357	-		129		-	- %
521.0100	Fica Taxes		8,771	12,951		7,398		11,997	(7.4)%
522.2100	Retirement General Employee		26,684	31,265		19,119		23,399	(25.2)%
523.0100	Health Insurance		20,200	31,147		20,395		35,875	15.2 %
523.0300	Insurance & EAP		442	528		298		505	(4.4)%
524.0100	Workers' Compensation		6,461	11,630		6,007		15,434	32.7 %
529.9900	Reimbursement Of Personnel Costs	_	(414)	-	_	-	_		- %
	Total Personnel Expenses		181,501	256,797		152,419		244,037	(5.0)%
531.0100	Consulting		_	10,000		10,000		_	(100.0)%
531.1600	Contract Services		4,537	15,032		16,232		2,968	(80.3)%
531.2000	Engineering Services		4,460	19,588		10,232		10,000	(48.9)%
534.1600	Lot Clearing		5,400	14,800		5,400		6,000	(59.5)%
540.5100	Travel and Per Diem		132	500		3,400		1,000	100.0 %
541.1100	Communications		602	720		720		720	- %
543.0500	Street Lights - Electric		108,865	135,180		108,400		110,000	(18.6)%
544.0500	Operating Lease		241	403		354		403	- %
544.1500	Rental Expenses		_	1,000		-		3,000	200.0 %
545.1200	Insurance		10,818	10,932		11,021		11,816	8.1 %
545.9900	Insurance Contingency - Vehicle		-	5,000		-		5,000	- %
546.3400	Repair & Maintenance		9,896	40,315		7,500		35,000	(13.2)%
546.4000	Vehicle Repair & Maintenance		25,457	30,000		17,500		30,000	- %
549.5000	Locate Costs		-	500		-		500	- %
549.9600	Bank Service Charges		1,273	2,000		1,400		1,750	(12.5)%
551.1200	Office Supplies		-	100		-		200	100.0 %
552.1500	Fuel and Lubricants		19,736	23,000		18,000		23,000	- %
552.2300	Operating Expenses		12,392	4,700		3,000		9,700	106.4 %
552.3900	Safety Program Expense		1,577	3,080		1,500		3,225	4.7 %
552.4200	Small Tools/Equipment		1,912	3,590		3,590		4,000	11.4 %
552.5100	Uniform Purchases And Cleaning		1,145	2,550		1,650		2,550	- %
553.0200	Materials-Road Repairs&Maint		618,688	399,664		411,181		202,338	(49.4)%
553.0300	Materials-Sidewalk Repairs & Maint		17,900	138,000		67,435		70,000	(49.3)%
553.0400	Materials-Light Repairs & Maint		75,841	95,000		95,000		90,000	(5.3)%
553.0500	Ada Sidewalk Compliance		11,827	32,000		10,000		20,000	(37.5)%
554.0100	Non-Capitalized Equipment		-	-		854		1,100	- %
555.1300	Technical/Training		285	1,436		478		1,500	4.5 %
	Total Operating Expenses		932,984	989,090		801,306		645,770	(34.7)%



307-541 - ROAD AND BRIDGE Cost Center Summary

Account 307-541	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
562.0000-9762	Improvements - FPL	-	11,412	11,412	-	(100.0)%
563.0000-4001	14th St Paving Project	-	61,685	61,685	-	(100.0)%
564.0100 564.4900	Machinery & Equipment Capital Leases	11,750 70,700	73,578	74,300	224,666	- % 205.3 %
	Total Capital Purchases	82,450	146,675	147,397	224,666	53.2 %
571.0100	Princ - Lease	140,967	133,246	131,181	135,662	1.8 %
571.0100-9762	Princ - Lease FPL	-	-	-	905	- %
571.0400	Principal - Loan 2004	5,836	=	-	-	- %
571.0500	Principal - Loan 2005	46,557	-	-	=	- %
571.0700	Principal - Loan 2007	26,703	-	-	-	- %
571.1900	Principal - Loan 2019	47,644	136,514	136,514	139,025	1.8 %
572.0100	Interest Expense - Lease	8,690	8,384	7,623	4,848	(42.2)%
572.0100-9762	Int Exp - Lease FPL	=	-	-	337	- %
572.0400	Interest Expense - Loan 2004	2,608	=	-	=	- %
572.0500	Interest Expense - Loan 2005	15,479	-	-	-	- %
572.0700	Interest Expense - Loan 2007	11,717	-	-	-	- %
572.1900	Interest Expense - Loan 2019	6,604	20,048	20,048	16,490	(17.7)%
572.9000	Deferred Refunding Expense	69,123	-	-	-	- %
573.0500	New Debt Service	-	359	-	29,906	8,230.4 %
574.0000	Other financing uses	900,336				- %
	Total Debt Service	1,282,264	298,551	295,366	327,173	9.6 %
591.0100	Transfer Out - Admin Services	176,651	170,495	170,495	173,754	1.9 %
591.0700	Transfer To Capital Projects Fund	213,710	358,400	358,400	218,000	(39.2)%
591.4000	Transfer To Stormwater - Capital	290,000	-	-	<u>-</u>	- %
591.4400	Transfer To Stormwater - Subsidy	70,000	38,793	38,793		(100.0)%
	Total Transfers-Out	750,361	567,688	567,688	391,754	(31.0)%
	TOTAL EXPENDITURES	\$ 3,229,560	\$ 2,258,801	\$ 1,964,176	\$ 1,833,400	(18.8)%



Streets - 541

Road and Bridge Fund - 307

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 541-Road & Bridge 307-541-512.0100 Regular Salaries Regular Salaries Totals For Gl# 307-541-512.0100-Regular Salaries	1	152,827	152,827 152,827
307-541-514.0100 Overtime - GE Overtime Totals For Gl# 307-541-514.0100-Overtime - GE	1	4,000	4,000 4,000
307-541-521.0100 FICA Taxes FICA Taxes Totals For Gl# 307-541-521.0100-Fica Taxes	1	11,997	11,997 11,997
307-541-522.2100 Retirement General Employee General Employees Pension Totals For Gl# 307-541-522.2100-Retirement General Employee	1	23,399	23,399 23,399
307-541-523.0100 Health Insurance Health Insurance - Employee Totals For Gl# 307-541-523.0100-Health Insurance	5	7,175	35,875 35,875
307-541-523.0300 Life Insurance & EAP Life Insurance Totals For Gl# 307-541-523.0300-Life Insurance & EAP	1	505	505 505
307-541-524.0100 Workers' Compensation Workers' Compensation Totals For Gl# 307-541-524.0100-Workers' Compensation	1	15,434	15,434 15,434
307-541-531.1600 Contract Services GPS Device Annually 17254,17333,17434,18034,20276,20485,20508,20512 Totals For Gl# 307-541-531.1600-Contract Services	8	371	2,968 2,968
307-541-531.2000 Engineering Services Engineering Services As Needed Totals For Gl# 307-541-531.2000-Engineering Services	1	10,000	10,000
307-541-534.1600 Lot Clearing Tree Trimming, Removal Totals For Gl# 307-541-534.1600-Lot Clearing	1	6,000	6,000 6,000
307-541-540.5100 Travel And Per Diem Travel And Per Diem Totals For Gl# 307-541-540.5100-Travel And Per Diem	1	1,000	1,000 1,000



Streets - 541

Road and Bridge Fund - 307

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 541-Road & Bridge			
307-541-541.1100 Communciations			
Cell Service - 737-9193-Sign Tech	12	60	720
Totals For Gl# 307-541-541.1100-Communciations			720
307-541-543.0500 Street Lights - Electric			
FPL	1	110,000	110,000
Totals For Gl# 307-541-543.0500-Street Lights - Electric			110,000
307-541-544.0500 Operating Lease			
Operating Lease-Copy Overages	1	75	75
RICOH MP2555 - Lease P# 28-36 Of 36	9	19	171
Pages Copied/Printed	1	100	100
New Lease	3	19	57
Totals For Gl# 307-541-544.0500-Operating Lease			403
307-541-544.1500 Rental Expenses			
Rental Of Specialty Equipment	1	3,000	3,000
Totals For Gl# 307-541-544.1500-Rental Expenses			3,000
307-541-545.1200 Insurance			
Gen Liab-Auto-Property Insurance	4	2,829	11,316
New Auto Overlap Insurance (Bucket/Grapple Truck)	1	500	500
Totals For Gl# 307-541-545.1200-Insurance			11,816
307-541-545.9900 Insurance Contingency			
Insurance Contingency	1	5,000	5,000
Totals For Gl# 307-541-545.9900-Insurance Contingency			5,000
307-541-546.3400 Repair & Maintenance			
Repair Maint.	1	35,000	35,000
Totals For Gl# 307-541-546.3400-Repair & Maintenance			35,000
307-541-546.4000 Vehicle Repair & Maintenance			
Vehicle Repair Maint	1	30,000	30,000
Totals For Gl# 307-541-546.4000-Vehicle Repair & Maintenance			30,000
307-541-549.5000 Locate Costs			
Sunshine Locate Service 811	1	500	500
Totals For Gl# 307-541-549.5000-Locate Costs			500
307-541-549.9600 Bank Service Charges			
Bank Charges	1	1,750	1,750
Totals For Gl# 307-541-549.9600-Bank Service Charges			1,750



Streets - 541

Road and Bridge Fund - 307

Depts 541-Soil 2000 Office Supplies Pens-Pencils-Paper Etc 1 200	<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Pens-Pencils-Paper Erc	<u>. </u>			
Totals For Gl# 307-541-551.1200-Office Supplies 200 20	**			
307-541-552.1500 Fuel And Lubricants Fuel And Lube-Vehicles-Equipment 1 23,000 23,000 Totals For Gl# 307-541-552.1500-Fuel And Lubricants 23,000 23,000 307-541-552.2300 Operating Expenses 20,000 20,000 Janitorial Supplies 1 5,000 5,000 Janitorial Supplies 1 1,200 1,200 Sand For Hurricanes 1 6,000 6,000 Totals For Gl# 307-541-552.2300-Operating Expenses 1 5,000 6,000 Totals For Gl# 307-541-552.2300-Operating Expenses 1 5,000 5,000 Safety Shoes Purchases 1 5,000 5,000 Safety Shoes Purchases 1 1,000 1,000 Safety Shoes Purchases 1 1,000 1,000 Safety Cones 1 1,000 1,000 Totals For Gl# 307-541-552.3900-Safety Program Expense 3,225 307-541-552.4200 Small Tools/Equipment 1 4,000 4,000 Totals For Gl# 307-541-552.4200-Small Tools/Equipment 1 4,000 4,000 307-541-552.5100 Uniform Purchases And Cleaning 1 3,00 3,00 Employee Uniforms 1 2,250 2,250 307-541-553.0200 Materials-Road Repairs&Maint 1 40,038 40,338 Street Repairs 1 85,000 85,000 Citywide Road Paving 1 40,338 40,338 Street Repairs 1 85,000 50,000 Street Striping 1 40,338 40,338 Street Repairs 1 1,000 15,000 Street Striping 1 15,000 15,000		1	200	
Fuel And Lube-Vehicles-Equipment	Totals For Gl# 307-541-551.1200-Office Supplies			200
Totals For Gl# 307-541-552.1500-Fuel And Lubricants	307-541-552.1500 Fuel And Lubricants			
307-541-552.2300 Operating Expenses 1 2,000 2,000 Janitorial Supplies 1 500 500 Paint - Sign Department 1 1,200 1,200 Sand For Hurricanes 1 6,000 6,000 Totals For Gl# 307-541-552.2300-Operating Expenses 9,700 307-541-552.3900 Safety Program Expense 1 500 500 Safety Shoes Purchases 5 125 625 Signs For Truck (Safety Zone) 1 1,000 1,000 Safety Cones 1 1,000 1,000 Totals For Gl# 307-541-552.3900-Safety Program Expense 1 1,000 1,000 Totals For Gl# 307-541-552.3900-Safety Program Expense 3,225 307-541-552.4200 Small Tools/Equipment 1 4,000 4,000 Totals For Gl# 307-541-552.4200-Small Tools/Equipment 1 4,000 4,000 Totals For Gl# 307-541-552.4200-Small Tools/Equipment 1 300 300 Employee Uniforms 1 300 300 Employee Uniforms 1 2,250 2,250 Totals For Gl# 307-541-552.5100-Uniform Purchases And Cleaning 2,550 307-541-553.0200 Materials-Road Repairs&Maint 50,000 50,000 Street Stipping 1 40,338 40,338 Street Repairs 1 50,000 50,000 Street Stipping 1 15,000 15,000 Totals For Gl# 307-541-553.0200-Materials-Road Repairs&Maint 202,338 307-541-553.0300 Materials-Sidewalk Repairs & Maint 202,338 307-541-553.0300 Ma	Fuel And Lube-Vehicles-Equipment	1	23,000	23,000
Central Stores Supplies 1 2,000 2,000 Janitorial Supplies 1 500 500 Paint - Sign Department 1 1,200 1,200 Sand For Hurricanes 1 6,000 6,000 Totals For Gl# 307-541-552.2300-Operating Expenses 1 6,000 9,700 307-541-552.3900 Safety Program Expense 1 500 500 Safety Shoes Purchases 5 125 625 Signs For Truck (Safety Zone) 1 1,000 1,000 Safety Cones 1 1,100 1,100 Totals For Gl# 307-541-552.3900-Safety Program Expense 3 3,225 307-541-552.4200 Small Tools/Equipment 4 4,000 Minor Tools And Small Equipment 1 4,000 Totals For Gl# 307-541-552.4200-Small Tools/Equipment 1 300 300 Semployee Uniforms 1 300 300 Employee Uniforms 1 30 30 Totals For Gl# 307-541-552.5100-Uniform Purchases And Cleaning 1 8,000 2,550 <td>Totals For Gl# 307-541-552.1500-Fuel And Lubricants</td> <td></td> <td></td> <td>23,000</td>	Totals For Gl# 307-541-552.1500-Fuel And Lubricants			23,000
Central Stores Supplies 1 2,000 2,000 Janitorial Supplies 1 500 500 Paint - Sign Department 1 1,200 1,200 Sand For Hurricanes 1 6,000 6,000 Totals For Gl# 307-541-552.2300-Operating Expenses 9,700 307-541-552.3900 Safety Program Expense 1 500 500 Safety Shoes Purchases 5 125 625 Signs For Truck (Safety Zone) 1 1,000 1,000 Safety Cones 1 1,100 1,100 Totals For Gl# 307-541-552.3900-Safety Program Expense 3 3,225 307-541-552.4200 Small Tools/Equipment 4 4,000 Minor Tools And Small Equipment 1 4,000 4,000 Totals For Gl# 307-541-552.4200-Small Tools/Equipment 1 300 300 Semployee Uniforms 1 300 300 Employee Uniforms 1 300 300 Totals For Gl# 307-541-552.5100-Uniform Purchases And Cleaning 1 8,000 2,250	307-541-552.2300 Operating Expenses			
Janitorial Supplies 1 500 500 Paint - Sign Department 1 1,200 1,200 1,200 Sand For Hurricanes 1 6,000 6,000 6,000 7,000 7,0000 7,0000 1 1,000		1	2,000	2,000
Paint - Sign Department 1 1,200 1,200 Sand For Hurricanes 1 6,000 6,000 Totals For Gl# 307-541-552.2300-Operating Expenses 307-541-552.3900 Safety Program Expense 307-541-552.3900 Safety Program Expense 1 500 500 PPE Central Stores 1 500 50 50 50 50 50 50 50 50 50 50 50 5	* *	1	500	500
Totals For Gl# 307-541-552.2300-Operating Expenses 9,700	**	1	1,200	1,200
307-541-552.3900 Safety Program Expense PPE Central Stores 1 500 500	· ·	1	6,000	6,000
PPE Central Stores 1 500 500 Safety Shoes Purchases 5 125 625 Signs For Truck (Safety Zone) 1 1,000 1,000 Safety Cones 1 1,100 1,100 Totals For Gl# 307-541-552.3900-Safety Program Expense 3,225 307-541-552.4200 Small Tools/Equipment 1 4,000 4,000 Totals For Gl# 307-541-552.4200-Small Tools/Equipment 1 4,000 4,000 307-541-552.5100 Uniform Purchases And Cleaning 1 300 300 Employee Uniforms 1 300 300 Employee Uniforms 1 2,250 2,250 Totals For Gl# 307-541-552.5100-Uniform Purchases And Cleaning 3 2,550 307-541-553.0200 Materials-Road Repairs&Maint 85,000 85,000 Citywide Road Paving 1 40,338 40,338 Street Repairs 1 50,000 50,000 Street Sign Repair-Replace - Sign 1 12,000 15,000 Street Striping 1 15,000 15,000 <t< td=""><td>Totals For Gl# 307-541-552.2300-Operating Expenses</td><td></td><td></td><td>9,700</td></t<>	Totals For Gl# 307-541-552.2300-Operating Expenses			9,700
PPE Central Stores 1 500 500 Safety Shoes Purchases 5 125 625 Signs For Truck (Safety Zone) 1 1,000 1,000 Safety Cones 1 1,100 1,100 Totals For Gl# 307-541-552.3900-Safety Program Expense 3,225 307-541-552.4200 Small Tools/Equipment 1 4,000 4,000 Totals For Gl# 307-541-552.4200-Small Tools/Equipment 1 4,000 4,000 307-541-552.5100 Uniform Purchases And Cleaning 1 300 300 Employee Uniforms 1 300 300 Employee Uniforms 1 2,250 2,250 Totals For Gl# 307-541-552.5100-Uniform Purchases And Cleaning 3 2,550 307-541-553.0200 Materials-Road Repairs&Maint 85,000 85,000 Citywide Road Paving 1 40,338 40,338 Street Repairs 1 50,000 50,000 Street Sign Repair-Replace - Sign 1 12,000 15,000 Street Striping 1 15,000 15,000 <t< td=""><td>307-541-552.3900 Safety Program Expense</td><td></td><td></td><td></td></t<>	307-541-552.3900 Safety Program Expense			
Signs For Truck (Safety Zone) 1 1,000 1,000 Safety Cones 1 1,100 1,100 Totals For Gl# 307-541-552.3900-Safety Program Expense 3,225 307-541-552.4200 Small Tools/Equipment 1 4,000 4,000 Minor Tools And Small Equipment 1 4,000 4,000 Totals For Gl# 307-541-552.4200-Small Tools/Equipment 1 300 300 Safety Cones 1 300 300 Change Outs 1 300 300 Employee Uniforms 1 2,250 2,250 Totals For Gl# 307-541-552.5100-Uniform Purchases And Cleaning 2,550 2,550 307-541-553.0200 Materials-Road Repairs&Maint 85,000 85,000 Citywide Road Paving 1 40,338 40,338 Street Repairs 1 50,000 50,000 Street Sign Repair-Replace - Sign 1 15,000 15,000 Totals For Gl# 307-541-553.0200-Materials-Road Repairs&Maint 202,338 307-541-553.0300 Materials-Sidewalk Repairs & Maint 1 70,000 70,000		1	500	500
Signs For Truck (Safety Zone) 1 1,000 1,000 Safety Cones 1 1,100 1,100 Totals For Gl# 307-541-552.3900-Safety Program Expense 3,225 307-541-552.4200 Small Tools/Equipment 1 4,000 4,000 Minor Tools And Small Equipment 1 4,000 4,000 Totals For Gl# 307-541-552.4200-Small Tools/Equipment 1 300 300 Safety Cones 1 300 300 Change Outs 1 300 300 Employee Uniforms 1 2,250 2,250 Totals For Gl# 307-541-552.5100-Uniform Purchases And Cleaning 2,550 2,550 307-541-553.0200 Materials-Road Repairs&Maint 85,000 85,000 Citywide Road Paving 1 40,338 40,338 Street Repairs 1 50,000 50,000 Street Sign Repair-Replace - Sign 1 15,000 15,000 Totals For Gl# 307-541-553.0200-Materials-Road Repairs&Maint 202,338 307-541-553.0300 Materials-Sidewalk Repairs & Maint 1 70,000 70,000	Safety Shoes Purchases	5	125	625
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Curb-Sidewalk Repair And 1 70,000 70,000	· ·		, <u> </u>	
Curb-Sidewalk Repair And 1 70,000 70,000	307-541-553.0300 Materials-Sidewalk Renairs & Maint			
<u> </u>		1	70,000	70.000
	•		· —	



Streets - 541

Road and Bridge Fund - 307

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 541-Road & Bridge			
307-541-553.0400 Materials-Light Repairs & Maint			
Street Light Repairs	1	30,000	30,000
Traffic Light Repairs	1	30,000	30,000
Traffic Management Center-ITMC System	1	30,000	30,000
Totals For Gl# 307-541-553.0400-Materials-Light Repairs & Maint			90,000
307-541-553.0500 ADA Sidewalk Compliance			
ADA Ramp Compliance	1	20,000	20,000
Totals For Gl# 307-541-553.0500-Ada Sidewalk Compliance			20,000
307-541-554.0100 Non-Capitalized Equipment			
New Cut Saw	1	1,100	1,100
Totals For Gl# 307-541-554.0100-Non-Capitalized Equipment			1,100
307-541-555.1300 Technical/Training			
Employee Training	1	500	500
IMSA Signs & Marketing Level I	1	1,000	1,000
Totals For Gl# 307-541-555.1300-Technical/Training			1,500
307-541-564.4900 Capital Leases			
Curb Machine	1	15,000	15,000
Bobcat MT 100	1	28,000	28,000
F-250 Ext Cab XLT 2WD 6.5' Bed	1	40,000	40,000
2020 Bucket Truck (1/2 Shared)	1	85,000	85,000
2020 Grapple Truck (1/3 Shared)	1	56,666	56,666
Totals For Gl# 307-541-564.4900-Capital Leases			224,666
307-541-571.0100 Princ - Lease			
P# 15-16 FA#20401 Front Loader (1/4)	2	1,319	2,638
P# 11-14 FA#20512, 20508,20485,20489: Strt Swper, F-150, Transit,			
Mini Excav	4	24,350	97,400
P# 06-09 Brush Chipper	4	4,387	17,548
P# 03-06 Vibratory Roller/Message Board/Roller Trailer	4	4,519	18,076 135,662
Totals For Gl# 307-541-571.0100-Princ - Lease			135,662
307-541-571.0100-9762 Princ - Lease FPL			
FPL (1 Out Of 12 Pymts)	1	905	905
Totals For Gl# 307-541-571.0100-9762-Princ - Lease FPL			905
307-541-571.1900 Princ-Keybank Loan 2019			
Keybank Principal (4-5 Out Of 18 Pymts)	1	139,025	139,025
Totals For Gl# 307-541-571.1900-Princ-Keybank Loan 2019			139,025

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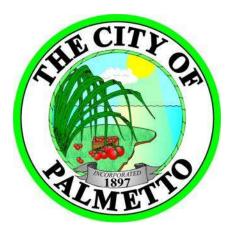


Streets - 541

Road and Bridge Fund - 307

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 541-Road & Bridge			
307-541-572.0100 Int Exp - Lease			
P# 15-16 FA#20401 Front Loader (1/4)	2	8	16
P# 11-14 FA#20512, 20508,20485,20489: Street Sweeper, F-150, Transit			
(Sign), Mini Excavator	4	661	2,644
P# 06-09 Brush Chipper	4	296	1,184
P# 03-06 Vibratory Roller/Message Board/Roller Trailer	4	251	1,004
Totals For Gl# 307-541-572.0100-Int Exp - Lease			4,848
307-541-572.0100-9762 Int Exp - Lease FPL			
FPL (1 Out Of 12 Pymts)	1	337	337
Totals For Gl# 307-541-572.0100-9762-Int Exp - Lease FPL	1		337
307-541-572.1900 Int Exp-Keybank Loan 2019			
Int Exp - Keybank Loan 2019 (4-5 Out Of 18 Pymts)	1	16,490	16,490
Totals For Gl# 307-541-572.1900-Int Exp-Keybank Loan 2019			16,490 16,490
307-541-573.0500 New Debt Service	_		
Curb Machine	2	998	1,996
Bobcat	2	1,864	3,728
2020 Ford F250	2	2,662	5,324
2020 Bucket Truck (1/3 Shared)	2	5,657	11,314
2020 Grapple Truck (1/3 Shared)	2	3,772	7,544
Totals For Gl# 307-541-573.0500-New Debt Service			29,906
307-541-591.0100 Transfer To General Fund - Allocations			
Allocations	1	173,754	173,754
Totals For Gl# 307-541-591.0100-Transfer To General Fund - Allocations	1	173,734	173,754
Totals For Gill 307 341 371.0100 Transfer To General Fund Amocations			175,754
307-541-591.0700 Transfer to Capital Projects Fund			
Street Paving	1	175,000	175,000
PW Electrical Upgrade	1	16,000	16,000
PW Storage Building	1	27,000	27,000
Totals For Gl# 307-541-591.0700-Transfer to Capital Projects Fund			218,000
Totals For Dept 541-Road & Bridge			1,833,400





"Planning is bringing the future into the present so that you can do something about it now."

Alan Lakein



Enterprise Funds

The enterprise funds are proprietary funds that account for the provision of utility services to City residents. The City has four enterprise funds that account for:

- ➤ Solid Waste Fund accounts for the provision of garbage and trash collection to the City through services contracted with Waste Management.
- ➤ Water and Sewer Fund accounts for the provision of water, sewer and cross connection services to the City and certain surrounding areas. The water is purchased from Manatee County Water and distributed and billed by the City to its customers. The sewage is treated and managed at the City's wastewater treatment plant managed and contracted by Veolia Water.
- ➤ Stormwater Fund accounts for the operation of a stormwater utility to improve stormwater drainage throughout the City.
- ➤ Reuse Fund accounts for the operation of a reclaimed water utility to provide reclaimed water for irrigation in parts of the City with the goal being to provide city-wide services.

Revenues are provided largely from utility user fees, franchise fees and applicable grants. Greater detail of revenues will follow in this section.

These funds also account for the expenses within these funds. Solid Waste, Stormwater and Reuse are all one cost center funds while the Water and Sewer Fund is made up of five cost centers. These cost centers include:

Solid Waste Fund - 403

534 - Solid Waste

Water and Sewer Fund - 432

- 532 Cross Connect
- 533 Water Department 533
- 535 Sewer Department
- 536 Customer Service
- 537 Wastewater Treatment Plant

Stormwater Fund - 440

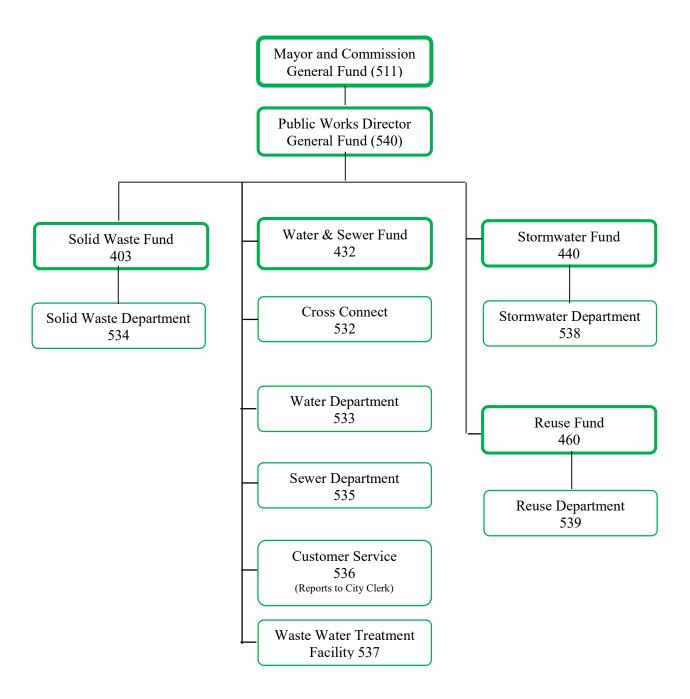
• 538 - Stormwater Department

Reuse Fund - 460

• Reuse Department – Cost Center 539



ENTERPRISE FUND ORGANIZATIONAL CHART





ENTERPRISE FUNDS –

Solid Waste Fund - 403 Water and Sewer Fund - 432, Stormwater Fund - 440 Reuse Fund - 460

Revenue Analysis and Forecasting

Revenue Trends

Utility Fees - Solid Waste, Water and Sewer, Stormwater and Reuse Funds

The City maintains and bills user fees for five utilities including: Solid Waste, Cross Connect, Water, Sewer, Stormwater and Reclaimed Water (Reuse). Each of these utilities is reported in separate proprietary funds with the exception of water and sewer which are combined into one fund. Utilities fees for cross connect, water, sewer and reuse are billed based on metered consumption and solid waste is billed based on the service and container provided. Stormwater fees are based on the impervious land surface of the customer.

Periodically a rate study is performed to determine the rate structure of the utility user fees. In 2019, a rate study was completed for the water, sewer, stormwater and reuse utilities. Beginning in FY2021 through FY2028, the utility rates will increase by the respective percentage: Water & Sewer -2%, Stormwater -5% and Reuse -3.5%. The respective revenue increases will fund capital improvement projects throughout the City. For a comprehensive list of projects, please refer to the capital improvement section of the budget book.

A 10-year history of utility expense and revenue are illustrated in the graphs on the following page.

Key Points

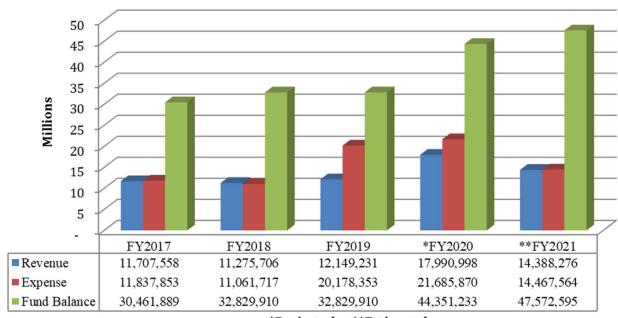
- This graph has been enhanced to include all cost centers in the proprietary funds. In addition, actual expense is included in the graph to compare with budgeted expense.
- ❖ Capital Projects are not included in Figure 12.
- ❖ Impact Fees and interest associated are not included within Figure 13.
- ❖ Expense budget is projected at 1% over current year for FY2022 and FY2023
- Revenue budget is projected based on the utility rate increase for FY2022 and FY2023.



ENTERPRISE FUNDS -

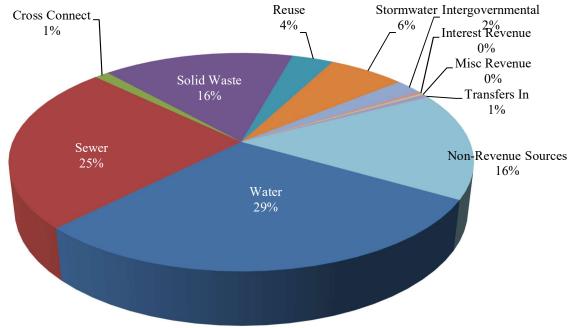
Solid Waste Fund - 403 Water and Sewer Fund - 432 Stormwater Fund - 440 Reuse Fund - 460

5-Year Revenue, Expense and Fund Balance



*Projected **Estimated



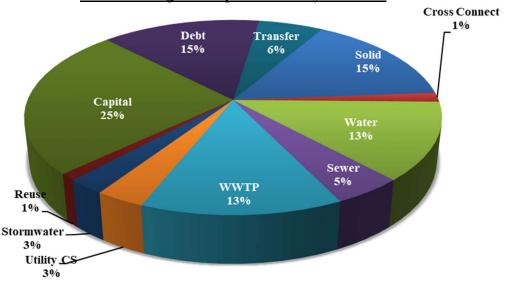




ENTERPRISE FUNDS – Solid Waste Fund - 403

Water and Sewer Fund - 432 Stormwater Fund - 440 Reuse Fund - 460

FY2020 Budgeted Expenditures By Function



- ❖ <u>Solid Waste Fund</u> expenditures are \$2,235,704 and represent one department and utilized for all solid waste services.
- **Water and Sewer Fund** expenditures are \$5,138,071 and represents 5 departments; Water Department (\$1,862,894), Sewer Department (\$671,099), Cross Connect (\$217,431), Waste Water Treatment Plant (\$1,917,556) and Utility Customer Service (\$469,091).
- **Stormwater Fund** expenditures are \$363,153 and represent one department and is utilized for all stormwater service.
- ❖ Reuse Fund expenditures are \$159,380 represents one department and is utilized for the reclamation of water from the Waste Water Treatment Plant. The majority of the budget is listed in Capital and Debt Service.
- ❖ <u>Capital</u> expenditures are \$3,595,244 and accounts for operating capital outlay and the Capital Improvement Plan. A detail description is listed in Capital section of this budget book.
- ❖ <u>Debt</u> expenditures are \$2,116,748 and accounts for finalizing the SRF EQ basin loan, 2019 Improvement loan, SRF loan for the Stormwater and Reuse department and outstanding Capital Lease debt.
- **Transfer Out** expenditures are \$859.264 and represents administrative cost (\$779,976) and Stormwater subsidy (\$79,288).
- **❖** Total Enterprise Funds Expenditures: \$14,467,564



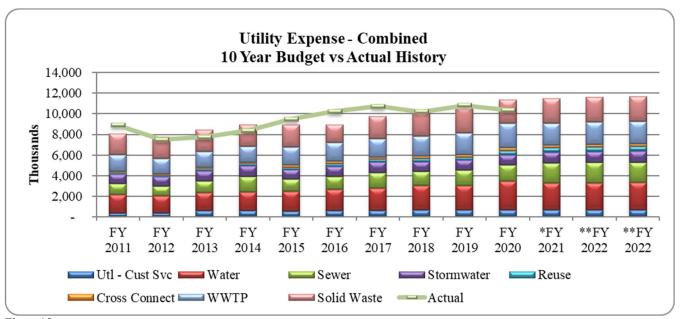


Figure12

Combined utility revenue budget compared to actual revenue received:

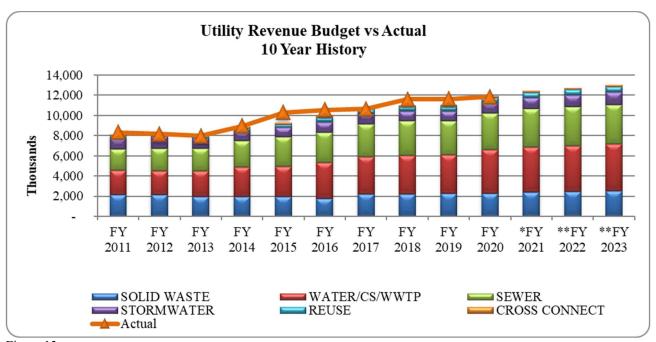


Figure 13

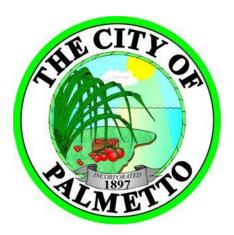


Capital projects for utility infrastructure is budgeted and accounted for within these funds in a modified accrual method. CIP expenses are accounted in cost centers numbered 633 or 635 which relate to water or sewer projects, 640 relating to stormwater projects and 660 relating to reuse projects. As required by GAAP and full accrual accounting, these capital expenditures are moved to capital assets and reported as such in the CAFR.



The Wastewater Treatment Plant processes water, sewage and reclaimed water for public purposes.





"We are a nation of communities . . . a brilliant diversity spread like stars, like a thousand points of light in a broad and peaceful sky."

George H. W. Bush



403 - SOLID WASTE FUND Fund Summary

				2020		2020		2021	
		2019		Revised		Projected		Adopted	% Change of
Account		Actual		Budget		Actual		Budget	Budget
Beginning Fund Balances	\$	439,361	\$	823,905	\$	823,905	\$	863,263	4.8 %
Revenues									
Permits, Fees, Assessments		227,526		235,151		242,752		244,092	3.8 %
Intergovernmental Revenue		290,736		-		7,183		-	- %
Charges for Services		1,958,781		1,998,975		2,036,088		2,054,076	2.8 %
Interest Revenue		15,403		10,000		11,000		5,000	(50.0)%
Miscellaneous		34,344		30,000		30,326		30,000	- %
Non-Revenue/Fund Balance	_	-	_	322	_	-	_	79,667	24,641.3 %
Total Revenues		2,526,790		2,274,448		2,327,349		2,412,835	6.1 %
Expenses									
Personnel costs		141,611		169,979		170,430		143,620	(15.5)%
Operating Expense		1,924,738		2,013,449		2,040,816		2,092,084	3.9 %
Capital Expense		-		12,847		12,847		85,667	566.8 %
Debt Service		8,722		8,728		8,722		17,017	95.0 %
Transfer Out	_	75,228		76,292		76,292	_	74,447	(2.4)%
Total Expenditure		2,150,299	_	2,281,295	_	2,309,107	_	2,412,835	5.8 %
Excess Revenue Over (Under) Expenditures (Modified									
Accrual)		376,491		(6,847))	18,242		-	(100.0)%
Conversion to Full Accrual	_	(8,053)	_	(20,797)		(21,116)	_	(22,579)	(17.1)%
Excess Revenue Over (Under) Expenditures	_	384,544	_	13,950		39,358		22,579	(123.7)%
Total net Position, End of Year		823,905		837,855		863,263		885,842	(11.5)%
Net Investement in Capital Assets	_	12,421		33,540		27,273	_	84,123	(150.8)%
Unrestricted Net Position	_	811,484	_	804,315		835,990		801,719	0.3 %
Total net Position, End of Year	<u>\$</u>	823,905	\$	837,855	\$	863,263	<u>\$</u>	885,842	(5.7)%



403-000 - SOLID WASTE REVENUE Fund Revenue Summary

Account 403-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
323.7000	Solid Waste Franch Fees-Wm	\$ 227,526	\$ 235,151	\$ 242,752	\$ 244,092	3.8 %
	TOTAL FRANCHISE FEES	227,526	235,151	242,752	244,092	3.8 %
343.7200 343.7300	Solid Waste Service Charge Garbage & Trash Misc Charges	1,741,086 243	1,804,594	1,755,086 240	1,859,097	- % 3.0 % - %
343.7310	City Miscellaneous Solid Waste Services	6,953	9,632	9,500	7,500	(22.1)%
343.7350 343.7360 343.7370 343.7800	Roll Off Services City Roll-Off Services City Roll-Off Event Garbage Penalties	191,882 3,320 659 14,638	155,000 8,749 1,000 20,000	253,858 9,850 554 7,000	167,620 9,359 500 10,000	8.1 % 7.0 % (50.0)% (50.0)%
343.7000	TOTAL UTILITY CHARGES	1,958,781	1,998,975	2,036,088	2,054,076	2.8 %
	TOTAL CHARGES FOR SERVICES	2,186,307	2,234,126	2,278,840	2,298,168	2.9 %
331.5003	FEMA: Hurricane Irma	290,736		7,183		- %
	TOTAL INTERGOVERMENTAL REVENUE	290,736	-	7,183	-	- %
361.0100	Investment Earnings	15,403	10,000	11,000	5,000	(50.0)%
	TOTAL INTEREST REVENUE	15,403	10,000	11,000	5,000	(50.0)%
364.4100 369.7100 369.7401	Disposition Of Fixed Assets Other Misc Revenue Other Misc Rev/Ins Premium Reimbursement	3,680 30,000 664	30,000	30,000 326	30,000	- % - % - %
	TOTAL MISCELLANEOUS REVENUE	34,344	30,000	30,326	30,000	- %
383.7001 383.7000-9762	Capital Lease Inception - EF Capital Lease Inception - FPL	-	- 6,847	- 	56,667 	- % (100.0)%
	Total Debt/Lease Proceeds	-	6,847	-	56,667	727.6 %
399.0000	Funding From Fund Balance - Outstanding Enc	-	322	-	-	(100.0)%
399.6000	Funding From Equity - Capital Proj				23,000	- %
	Total Non-Revenue Sources	-	322	-	23,000	7,042.9 %



403-000 - SOLID WASTE REVENUE Fund Revenue Summary

Account 403-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	TOTAL OTHER FINANCING SOURCES		7,169	_	79,667	1,011.3 %
	TOTAL REVENUE	\$ 2,526,790	\$ 2,281,295	\$ 2,327,349	\$ 2,412,835	5.8 %



Solid Waste Department – 534

Solid Waste - 403

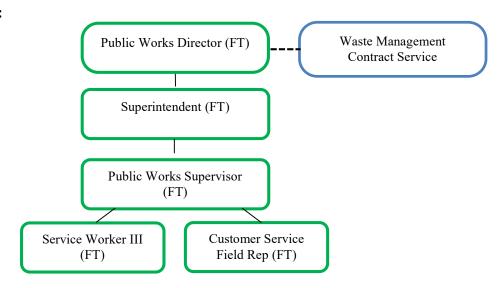
Department Mission:

To provide customers with exceptional waste collection, recycling and disposal services that protect, preserve and improve the environment and quality of life in the community.

Primary Duties:

Responsible for coordinating and enforcing the contract with the City's hauler. Provide customer service and communicate needs to the hauler. Work directly and indirectly with commercial customers for extra services

Organizational Chart:



Department Objectives:

- ➤ Maintain high quality services
- Maintain high quality level of communication between the City and the hauler
- > Keep communication with Utility Billing to ensure timely and accurate billing
- Enter into new contract to assure citizens a fair and continual rate
- Maintain good communication with the citizens
- > Keep communication with citizens for better recycling

Goals & Accomplishments:

- > Improve our service throughout the City for efficient and responsive turnaround time.
- ➤ Increase communication in reference to the city roll of service.



Solid Waste Department – 534

Solid Waste - 403

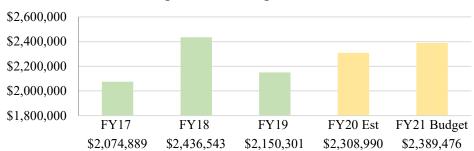
Performance Indicators:

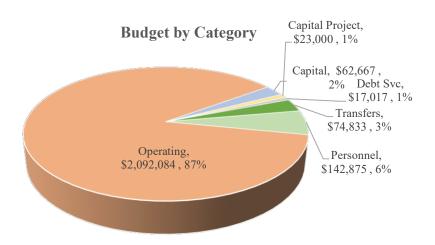
	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
Total tons recycled (New)				
City Roll off Service Request	21	17	38	50

Capital Outlay:

Funding Source	Description	Amount
Capital Lease	Grapple Truck 33% Share	56,667
Current Revenue	20 Yard Rolloff Container	6,000
Fund Balance	Public Work Electrical Upgrade	8,000
Fund Balance	Public Works Storage Building	15,000
Total		\$85,667

Departmental Expenditures







403-534 - SOLID WASTE Cost Center Summary

Account 403-534	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPENDITURES					- %
512.0100	Regular Salaries	97,330	116,388	116,824	99,140	(14.8)%
514.0100	Overtime - GE	390	1,000	251	1,000	- %
514.0150	Overtime - Holiday General Employees	180	-	116	-	- %
521.0100	Fica Taxes	7,377	8,981	8,940	7,661	(14.7)%
522.2100	Retirement General Employee	21,505	21,681	22,368	14,941	(31.1)%
523.0100	Health Insurance	13,452	19,635	19,634	18,655	(5.0)%
523.0300	Insurance & EAP	344	382	382	327	(14.4)%
524.0100	Workers' Compensation	1,371	1,912	1,915	1,896	(0.8)%
529.9900	Reimbursement Of Personnel Costs	(338)			-	- %
	Total Personnel Expenses	141,611	169,979	170,430	143,620	(15.5)%
531.1600	Contract Services	1,897,167	1,959,594	1,990,000	2,034,097	3.8 %
540.5100	Travel and Per Diem	-	100	18	1,000	900.0 %
541.1100	Communications	1,288	1,440	1,440	2,160	50.0 %
543.1100	Solid Waste Disposal Fees	12,889	24,000	22,000	24,000	- %
545.1200	Insurance	5,519	5,268	5,452	5,416	2.8 %
546.3400	Repair & Maintenance	74	3,600	750	3,600	- %
546.4000	Vehicle Repair & Maintenance	478	3,000	1,980	3,300	10.0 %
547.5100	Printing And Binding	-	275	142	400	45.5 %
549.9600	Bank Service Charges	521	750	625	800	6.7 %
552.1500	Fuel and Lubricants	7,484	10,000	7,500	10,000	- %
552.2300	Operating Expenses	1,088	700	1,000	1,000	42.9 %
552.3900	Safety Program Expense	290	600	300	750	25.0 %
552.4200	Small Tools/Equipment	11	1,395	1,000	2,500	79.2 %
552.5100	Uniform Purchases And Cleaning	453	1,100	1,000	1,100	- %
554.0100	Non-Capitalized Equipment	-	927	927	861	(7.1)%
555.1300	Technical/Training	217	700	418	1,100	57.1 %
559.0100	Depreciation Expense	6,264	-	6,264	-	- %
595.0000	Doubtful Accts Exp	5,429	-	-	-	- %
595.1000	Bad Debt Expense	5,801	-	-	-	- %
595.4500	OPEB Expense	146	-	-	-	- %
	Pension Expense - Enterprise Fnds	(20,381)	-			- %
	Total Operating Expenses	1,924,738	2,013,449	2,040,816	2,092,084	3.9 %
562.0000-9762	Improvements - FPL	-	6,847	6,847	_	(100.0)%
564.0100	Machinery & Equipment	-	6,000	6,000	6,000	- %
564.4900	Capital Leases	-			56,667	- %
	Total Capital Purchases	-	12,847	12,847	62,667	387.8 %



403-534 - SOLID WASTE Cost Center Summary

Account 403-534	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
571.0100 571.0100-9762 572.0100 572.0100-9762 573.0500	Princ - Lease Princ - Lease FPL Interest Expense - Lease Int Exp - Lease FPL New Debt Service	8,053 - 669 -	8,272 - 456 -	8,269 - 453 -	8,492 543 236 202 7,544	2.7 % - % (48.2)% - % - %
501 0100	Total Debt Service	8,722	8,728	8,722	17,017	95.0 %
591.0100	Transfer Out - Admin Services Total Transfers-Out	75,228 75,228	76,292 76,292	76,292 76,292	74,447	(2.4)%
	TOTAL EXPENDITURES	<u>\$ 2,150,299</u>	<u>\$ 2,281,295</u>	<u>\$ 2,309,107</u>	\$ 2,389,835	4.8 %



Solid Waste - 534 Solid Waste Fund - 403

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 534-Solid Waste 403-534-512.0100 Regular Salaries Regular Salaries Totals For Gl# 403-534-512.0100-Regular Salaries	1	99,140	99,140 99,140
403-534-514.0100 Overtime - GE Overtime Totals For Gl# 403-534-514.0100-Overtime - GE	1,000.00	1	1,000 1,000
403-534-521.0100 FICA Taxes FICA Taxes Totals For Gl# 403-534-521.0100-FICA Taxes	1	7,661	7,661 7,661
403-534-522.2100 Retirement General Employee General Employees Pension Totals For Gl# 403-534-522.2100-Retirement General Employee	1	14,941	14,941 14,941
403-534-523.0100 Health Insurance Health Insurance - 3 Employee - 1 At 60% Totals For Gl# 403-534-523.0100-Health Insurance	1	18,655	18,655 18,655
403-534-523.0300 Life Insurance & EAP Life Insurance Totals For Gl# 403-534-523.0300-Life Insurance & EAP	1	327	327 327
403-534-524.0100 Workers' Compensation Workers' Compensation Totals For Gl# 403-534-524.0100-Workers' Compensation	1	1,896	1,896 1,896
403-534-531.1600 Contract Services Waste Management Contract (2.16% Increase As Per CPI) GPS Device Annually 17302;17325;20511 Totals For Gl# 403-534-531.1600-Contract Services	1 3	2,032,984 371	2,032,984 1,113 2,034,097
403-534-540.5100 Travel/Perdiem Travel/Perdiem Totals For Gl# 403-534-540.5100-Travel/Perdiem	1	1,000	1,000 1,000
403-534-541.1100 Communications Cell-Service-Solid Waste Cell Service-Supervisor Cell-Service-Solid Waste Customer Service Totals For Gl# 403-534-541.1100-Communications	1 1 1	720 720 720 —	720 720 720 720 2,160



Solid Waste - 534 Solid Waste Fund - 403

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 534-Solid Waste			
403-534-543.1100 Solid Waste Disposal Fees			
Disposal Fees - CRR Yard Waste	1	12,000	12,000
Disposal Fees - Roll Off, Leana Road	1	12,000	12,000
Totals For Gl# 403-534-543.1100-Solid Waste Disposal Fees			24,000
403-534-545.1200 Insurance			
Gen Liab, Auto, Property Insurance	4	1,354	5,416
Totals For Gl# 403-534-545.1200-Insurance			5,416
403-534-546.3400 Repair & Maintenance			
Vehicle-Equipment Maintenance- Clam Tr	1	1,200	1,200
Vehicle Maint - Roll Off Truck	1	1,200	1,200
Misc. Repairs	1	1,200	1,200
Totals For Gl# 403-534-546.3400-Repair & Maintenance			3,600
403-534-546.4000 Vehicle Repair & Maintenance			
Vehicle Repair	3	1,100	3,300
Totals For Gl# 403-534-546.4000-Vehicle Repair & Maintenance			3,300
403-534-547.5100 Printing And Binding			
Business Cards-Reorder	1	100	100
Office Supplies	1	300	300
Totals For Gl# 403-534-547.5100-Printing And Binding			400
403-534-549.9600 Bank Service Charges			
Banking Charges	1	800	800
Totals For Gl# 403-534-549.9600-Bank Service Charges			800
403-534-552.1500 Fuel And Lubricants			
Fuel-Oil-Lub- Supervisor Truck F150	1	10,000	10,000
Totals For Gl# 403-534-552.1500-Fuel And Lubricants			10,000
403-534-552.2300 Operating Expenses			
Coffee-Toner-Water Services	1	1,000	1,000
Totals For Gl# 403-534-552.2300-Operating Expenses			1,000
403-534-552.3900 Safety Program Expense			
Safety Footwear-2 Employees	2	125	250
Warehouse Issues	1	500	500
Totals For Gl# 403-534-552.3900-Safety Program Expense			750



Solid Waste - 534 Solid Waste Fund - 403

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 534-Solid Waste			
403-534-552.4200 Small Tools/Equipment			
Misc Hand Tools As Needed	1	2,500	2,500
Totals For Gl# 403-534-552.4200-Small Tools/Equipment			2,500
403-534-552.5100 Uniform Purchases And Cleaning			
Uniforms-2 Employees	2	400	800
Shirts For Supervisor	1	300	300
Totals For Gl# 403-534-552.5100-Uniform Purchases And Cleaning			1,100
403-534-554.0100 Non-Capitalized Equipment			
Dell Inspiron 2 In 1 With Useful Camera	1	861	861
Totals For Gl# 403-534-554.0100-Non-Capitalized Equipment			861
403-534-555.1300 Technical/Training			
Training - 1 Employees	2	300	600
Training - Supervisor	1	500	500
Totals For Gl# 403-534-555.1300-Technical/Training			1,100
403-534-564.0100 Machinery & Equipment			
20 Yard Rolloff	2	3,000	6,000
Totals For Gl# 403-534-564.0100-Machinery & Equipment			6,000
403-534-564.4900 Capital Leases			
2020 Grapple Truck	1	56,667	56,667
Totals For Gl# 403-534-564.4900-Capital Leases			56,667
403-534-571.0100 Princ - Lease			
P# 11-14 FA#20511 Ford F-150	4	2,123	8,492
Totals For Gl# 403-534-571.0100-Princ - Lease			8,492
403-534-571.0100-9762 Princ - Lease FPL			
FPL (1 Out Of 12 Pymts)	1	543	543
Totals For Gl# 403-534-571.0100-9762-Princ - Lease FPL			543
403-534-572.0100 Int Exp - Lease			
P# 11-14 FA#20511 Ford F-150	4	59	236
Totals For Gl# 403-534-572.0100-Int Exp - Lease			236
403-534-572.0100-9762 Int Exp - Lease FPL			
FPL (1 Out Of 12 Pymts)	1	202	202
Totals For Gl# 403-534-572.0100-9762-Int Exp - Lease FPL			202



Solid Waste - 534 Solid Waste Fund - 403

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 534-Solid Waste			
403-534-573.0500 New Debt Service			
2020 Grapple Truck (1/3 Shared)	2	3,772	7,544
Totals For Gl# 403-534-573.0500-New Debt Service			7,544
403-534-591.0100 Transfer To General Fund - Allocations			
Allocation	1	74,447	74,447
Totals For Gl# 403-534-591.0100-Transfer To General Fund - Allocations		_	74,447
Totals For Dept 534-Solid Waste			2,389,835



432 - WATER AND SEWER FUND Fund Summary

Account	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
Beginning Fund Balances	\$20,585,498	\$22,673,995	\$22,673,995	\$ 30,339,995	33.8 %
Revenues					
Grants	436,415	5,654,906	5,853,877	319,468	- %
Charges for Services	7,473,395	7,620,320	7,820,205	7,965,266	4.5 %
Impact Fees	106,632	-	458,284	-	- %
Interest Revenue	163,701	50,000	80,867	40,000	(20.0)%
Miscellaneous	151,732	56,328	72,488	750	(98.7)%
Non-Revenue/Fund Balance		2,911,773		1,923,821	(33.9)%
Total Revenues	8,331,875	16,293,327	14,285,721	10,249,305	(37.1)%
Expenses					
Cross Connect	142,073	216,897	174,391	217,431	0.2 %
Water Department	1,879,273	1,881,279	2,100,202	1,862,894	(1.0)%
Sewer Department	957,020	835,443	1,151,685	671,099	(19.7)%
Customer Service	402,541	453,792	448,575	469,091	3.4 %
WWTP	1,932,569	1,899,395	1,934,428	1,917,556	1.0 %
Grants - Non Capital Expenses	-	20,000	7,000	-	(100.0)%
Capital Expense	3,445,549	9,494,058	9,510,792	3,071,149	(67.7)%
Debt Service	4,131,206	954,773	1,017,308	1,428,956	49.7 %
Transfer Out	742,455	652,886	652,886	611,129	(6.4)%
Total Expenditure	13,632,686	16,408,523	16,997,267	10,249,305	(37.5)%
Excess Revenue Over (Under) Expenditures (Modified					
Accrual)	(5,300,811)	(115,196)	(2,711,546)	-	- %
Conversion to Full Accrual	(7,389,308)	(7,421,086)	(10,377,546)	(2,438,497)	(67.1)%
Excess Revenue Over (Under) Expenditures	2,088,497	7,305,890	7,666,000	2,438,497	(66.6)%
Total net Position, End of Year	22,673,995	29,979,885	30,339,995	32,778,492	9.3 %
Net investments in capital assets	15,282,073	25,614,932	24,548,312	25,895,986	1.1 %
Restricted Net Position	474,997	474,997	893,911	893,911	(88.2)%
Unrestricted Net Position	6,916,925	3,889,956	4,897,772	5,988,595	54.0 %
Total net Position, End of Year	\$22,673,995	\$29,979,885	\$30,339,995	\$ 32,778,492	9.3 %

Capital Expenses includes department capital expense and fund level Capital Improvement projects.



432-000 - WATER AND SEWER REVENUE Fund Revenue Summary

			2020	2020	2021	
Account		2019	Revised	Projected	Adopted	% Change
432-000	Description	Actual	Budget	Actual	Budget	of Budget
331.3100-9030	CDBG System 4	\$ 367,712	\$ -	\$ 232,288	\$ -	- %
331.5003	FEMA: Hurricane Irma	27,846	-	1,495	-	- %
334.3500-1728	SRF - EQ Basin	-	5,634,906	5,616,364	319,468	(94.3)%
337.3050-9033	SWFWMD - Toilet Rebate	-	20,000	3,730	-	(100.0)%
337.4100	Capital Projects Retainage	40,857				- %
	TOTAL	436,415	5,654,906	5,853,877	319,468	(94.4)%
	INTERGOVERNMENTAL/					
	GRANT REVENUE					
341.9000	Charges for Emergency Services	8,906	-	6,720	<u>-</u>	- %
343.6100	Water Sales	3,802,682	3,900,000	4,056,226	4,168,753	6.9 %
343.3200	Water Service Installation	17,275	7,500	16,600	10,000	33.3 %
343.6800	Misc Water Charges	29,125	20,000	15,000	10,000	(50.0)%
343.6900	Reuse Penalties	34,779	25,000	15,333	15,000	(40.0)%
	Total Water Services	3,892,767	3,952,500	4,109,879	4,203,753	6.4 %
2.42.01.00	G G : G!	2 240 576	2.466.220	2 700 014	2.550.562	2.0.0/
343.8100	Sewer Service Charges	3,349,576	3,466,320	3,508,014	3,570,763	3.0 %
343.5200	Sewer Connection Charges	22,800	10,000	18,000	10,000	- %
343.7700	Misc Sewer Charges	352	-	(2,206)	-	- %
343.7900	Sewer Penalties	25,898	18,000	10,761	10,000	(44.4)%
	Total Sewer Services	3,398,626	3,494,320	3,534,569	3,590,763	2.8 %
343.8500	Backflow Preventer Maint	180,074	170,000	174,453	170,000	- %
343.8700	Backflow Penalties	1,898	3,500	1,000	750	(78.6)%
	Total Cross Connect Services	181,972	173,500	175,453	170,750	(1.6)%
	TOTAL UTILITY SERVICES	7,473,365	7,620,320	7,819,901	7,965,266	4.5 %
361.0100	Investment Earnings	153,315	50,000	73,750	40,000	(20.0)%
361.0200	Interest Rev - Impact Fees	10,071	-	6,750	-	- %
361.0800	Interest Special Assmt	-	-	27	-	- %
361.0900	A/R Interest Charges	315	_	340		- %
	TOTAL INTEREST REVENUE	163,701	50,000	80,867	40,000	(20.0)%
341.3300	Impact Admin Fee	30	-	304	-	- %
362.4100	Rents Park -Taxable	-	-	25	-	- %
364.4100	Disposition Of Fixed Assets	8,005	-	-		- %
369.6700	Other Misc. Revenue-Returned Check Chgs	1,202	1,000	1,058	750	(25.0)%
369.6800	Other Misc Rev/Refund Exp	19,850			_	- %
369.7000	Other Misc Revenue-Reimb-Veolia	112,428	55,328	55,328	-	(100.0)%
369.7400	Other Misc Revenue	-	-	11,518	- -	- %
2000, 100				11,010		, 0



432-000 - WATER AND SEWER REVENUE Fund Revenue Summary

Account 432-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
369.7401	Other Misc Rev/Ins Premium Reimbursement	10,036	-	4,539	-	- %
369.8001	Over/Short Cash	211		20		- %
	TOTAL MISCELLANEOUS REVENUE	151,762	56,328	72,792	750	(98.7)%
324.2100	Impact Fees - Water (Residential)	17,989	-	12,698	-	- %
324.2150	Impact Fees - Sewer (Residential)	81,223	-	59,131	-	- %
324.2200	Impact Fees - Water (Commerical)	343	-	312,667	-	- %
324.2250	Impact Fees - Sewer (Commerical)	7,077	· -	73,788		- %
	TOTAL IMPACT FEES	106,632	-	458,284	-	- %
	OTHER FINANCING SOURCES					
383.7001	Capital Lease Inception - EF	-	257,646	-	392,500	52.3 %
383.7000-9762	Capital Lease Inception - FPL		115,195			(100.0)%
	Total Debt/Lease Proceeds	-	372,841	-	392,500	5.3 %
399.0000	Funding From Fund Balance - Outstanding Enc	-	1,033,785	-	-	(100.0)%
399.6000	Funding From Equity - Capital Proj		1,620,342		1,531,321	(5.5)%
	Total Non-Revenue Sources	-	2,654,127	-	1,531,321	(42.3)%
	TOTAL OTHER FINANCING SOURCES		3,026,968		1,923,821	(36.4)%
	TOTAL WATER AND SEWER REVENUE	\$ 8,331,875	\$16,408,522	\$14,285,721	\$10,249,305	(37.5)%



Cross Connect – 532

Water and Sewer Fund - 432

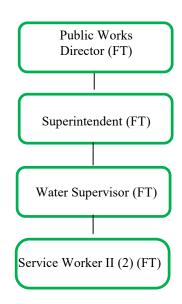
Department Mission:

Responsible for the protection of the public drinking water system, and the health, safety, and welfare of customers that utilize the system. This is accomplished through an assessment program that determines the level of protection (backflow prevention assembly) that must be provided at any point of connection to the distribution system. Additionally, a routine monitoring and inspection program helps locate and eliminate potentially harmful cross connections and sources of possible contamination.

Primary Duties:

Performs backflow testing and certification throughout the City's distribution. Protect homeowners against connections between a potable and non-potable water supply. Inspections of homeowners system to insure that there is no cross connections.

Organizational Chart:



Department Objectives:

- Ensure the safety of the City's drinking water.
- Remain up to date on all required licenses, permits and certifications.
- ➤ Keep devices tested and up to date.
- To maintain the accuracy of the backflow prevention schedule



Cross Connection $-5\overline{32}$

Water and Sewer Fund - 432

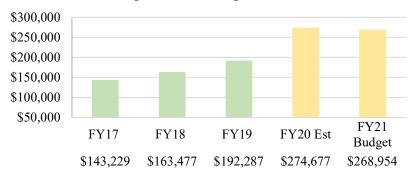
Goals & Accomplishments:

- Maintained certification and testing of all backflows based on schedule
- ➤ In FY2021, staff will need to fill vacancy and or certify current staff

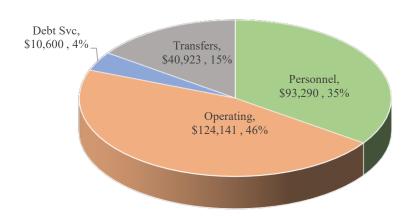
Performance Indicators:

	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
**Backflow tested and certified	898	3081	TBD	TBD
**Both Service Worker II position remained vacant throughout 2020 and currently working towards hiring certified staff.				

Departmental Expenditures



Budget by Category





432-532 - CROSS CONNECT Cost Center Summary

Account 432-532	Description		2019 Actual	2020 Revised Budget	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
	EXPENDITURES							
512.0100	Regular Salaries	\$	47,995 \$	61,174	\$ 34,842	\$	59,392	(2.9)%
514.0100	Overtime - GE Overtime - Holiday General		1,374	3,000	603		3,000	- %
514.0150	Employees		343	_	_		_	- %
521.0100	Fica Taxes		3,466	4,910	2,432	,	4,774	(2.8)%
522.2100	Retirement General Employee		10,621	11,853	6,926		9,309	(21.5)%
523.0100	Health Insurance		12,661	20,721	11,488		14,350	(30.7)%
523.0300	Insurance & EAP		170	201	109		194	(3.5)%
524.0100	Workers' Compensation		1,199	1,756	929		2,271	29.3 %
529.9900	Reimbursement Of Personnel Costs		(331)	<u>-</u>				- %
	Total Personnel Expenses		77,498	103,615	57,329)	93,290	(32.1)%
531.0300	Membership Dues		_	_	70)	_	- %
531.1600	Contract Services		39,120	74,316	74,316		75,371	1.4 %
540.5100	Travel and Per Diem		-	500	136		500	- %
545.1200	Insurance		2,843	3,252	3,179		3,256	0.1 %
546.3400	Repair & Maintenance		65	2,000	1,000		3,000	50.0 %
546.3600	Repair & Maintenance - Utility		8,844	22,000	22,000		30,000	36.4 %
546.4000	Vehicle Repair & Maintenance		682	2,000	1,200		2,000	- %
552.1500	Fuel and Lubricants		1,002	3,000	1,600		2,500	(16.7)%
552.2300	Operating Expenses		531	850	850)	1,000	17.6 %
552.3900	Safety Program Expense		275	400	276		1,250	212.5 %
552.4200	Small Tools/Equipment		762	1,200	1,200)	1,500	25.0 %
552.5100	Uniform Purchases And Cleaning		455	2,264	1,000)	2,264	- %
555.1300	Technical/Training		-	1,500	239	1	1,500	- %
559.0100	Depreciation Expense	_	9,996		9,996			- %
	Total Operating Expenses		64,575	113,282	117,062		124,141	326.3 %
564.0100	Machinery & Equipment		-	3,500	2,737	,	-	(100.0)%
564.4900	Capital Leases	_	630	39,370	39,370			(100.0)%
	Total Capital Purchases		630	42,870	42,107	•	-	(200.0)%
571.0100	Principal		2,373	9,660	9,657	,	9,928	2.8 %
572.0100	Interest Expense		276	940	939		672	(28.5)%
	Total Debt Service		2,649	10,600	10,596		10,600	(25.7)%
591.0100	Transfer Out - Admin Services		46,933	47,608	47,608		40,923	(14.0)%
	Total Transfers-Out		46,933	47,608	47,608	;	40,923	(14.0)%
	TOTAL EXPENDITURES	\$	192,285	317,975	\$ 274,702	\$	268,954	54.5 %



Cross Connect - 532

Water and Sewer Fund - 432

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 532-Cross Connect 432-532-512.0100 Regular Salaries Regular Salaries Totals For Gl# 432-532-512.0100-Regular Salaries	1	59,392	59,392 59,392
432-532-514.0100 Overtime - GE Overtime Totals For Gl# 432-532-514.0100-Overtime - GE	1	3,000	3,000
432-532-521.0100 FICA Taxes FICA Taxes Totals For Gl# 432-532-521.0100-FICA Taxes	1	4,774	4,774 4,774
432-532-522.2100 Retirement General Employee General Employees Pension Totals For Gl# 432-532-522.2100-Retirement General Employee	1	9,309	9,309 9,309
432-532-523.0100 Health Insurance Health Insurance - Employee Totals For Gl# 432-532-523.0100-Health Insurance	2	7,175	14,350 14,350
432-532-523.0300 Life Insurance & EAP Life Insurance Totals For Gl# 432-532-523.0300-Life Insurance & EAP	1	194	194 194
432-532-524.0100 Workers' Compensation Workers' Compensation Totals For Gl# 432-532-524.0100-Workers' Compensation	1	2,271	2,271 2,271
432-532-531.1600 Contract Services Backflow Meter Testing FDEP Required GPS Device Annually 17657 Totals For Gl# 432-532-531.1600-Contract Services	1 1	75,000 371	75,000 371 75,371
432-532-540.5100 Travel And Per Diem Obtain License - Certification Totals For Gl# 432-532-540.5100-Travel And Per Diem	1	500	500 500
432-532-545.1200 Insurance Gen Liab-Auto-Property Insurance Totals For Gl# 432-532-545.1200-Insurance	4	814	3,256 3,256



Cross Connect - 532

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL <u>BUDGET</u>
Dept 532-Cross Connect			
432-532-546.3400 Repair & Maintenance			
Equipment	1	2,000	2,000
Calibration	1	1,000	
Totals For Gl# 432-532-546.3400-Repair & Maintenance			3,000
432-532-546.3600 Repair & Maintenance - Utility			
Backflow Repairs	1	30,000	30,000
Totals For Gl# 432-532-546.3600-Repair & Maintenance - Utility			30,000
432-532-546.4000 Vehicle Repair & Maintenance			
Vehicle Repair	1	2,000	2,000
Totals For Gl# 432-532-546.4000-Vehicle Repair & Maintenance			2,000
432-532-552.1500 Fuel And Lubricants			
Fuel	1	2,500	2,500
Totals For Gl# 432-532-552.1500-Fuel And Lubricants			2,500
432-532-552.2300 Operating Expenses			
Central Store's Issues	1	1,000	1,000
Totals For Gl# 432-532-552.2300-Operating Expenses			1,000
432-532-552.3900 Safety Program Expense			
New Foot Wear	2	125	250
New-Safety Classes	2	500 _	1,000
Totals For Gl# 432-532-552.3900-Safety Program Expense			1,250
432-532-552.4200 Small Tools/Equipment		4.500	4.500
Small Tools	1	1,500 _	1,500
Totals For Gl# 432-532-552.4200-Small Tools/Equipment			1,500
432-532-552.5100 Uniform Purchases And Cleaning			
Changeouts As Needed	2	100	200
Uniform Rental-2 Employees	2	1,032 _	2,064
Totals For Gl# 432-532-552.5100-Uniform Purchases And Cleaning			2,264
432-532-555.1300 Technical/Training			
Backflow Certifications	2	750 _	1,500
Totals For Gl# 432-532-555.1300-Technical/Training			1,500
432-532-571.0100 Princ - Lease			
P# 06-09 Ford Transit	4	2,482	9,928
Totals For Gl# 432-532-571.0100-Princ - Lease			9,928



Cross Connect - 532

Water and Sewer Fund - 432

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 532-Cross Connect			
432-532-572.0100 Int Exp - Lease			
P# 06-09 Ford Transit	4	168	672
Totals For Gl# 432-532-572.0100-Int Exp - Lease			672
432-532-591.0100 Transfer To General Fund - Allocations			
41230	1	40,923	40,923
Totals For Gl# 432-532-591.0100-Transfer To General Fund - Allocations			40,923
Totals For Dept 532-Cross Connect			268,954

Final- 09/28/2020

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Water Department – 533

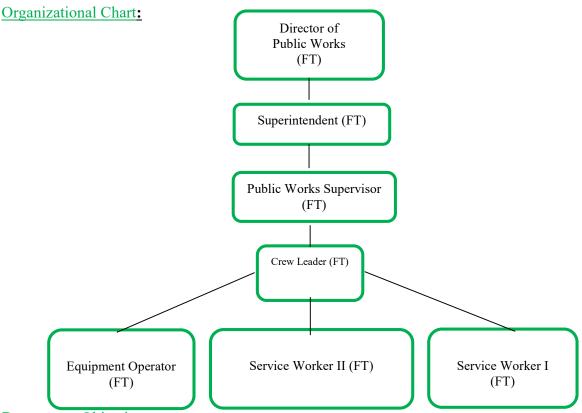
Water and Sewer Fund - 432

Department Mission:

The Water Department provides water services to businesses and residents in City along with a portion of the surrounding unincorporated Manatee County with emphasis on exceptional customer support and service. The Department's function is to provide the highest quality of water in the most efficient and cost-effective way possible to all customers. The goal is to continue to lead the water industry with innovative operating and maintenance processes, developed through training and engineering, while insuring the safety of our employees and the health, safety and welfare with approximately 5,000 customers.

Primary Duties:

Installs, maintains and repairs existing and new infrastructure within the potable water distribution system. Monitors water quality through testing throughout the City. Improve the system to more efficiently provide protection and quality of service. Provide oversight and correction of deficiencies in the system. Add connections to improve service.



Department Objectives:

- > Increase number of fire hydrants.
- > Provide adequate GIS and as-built records.
- > Increase connections and services.
- > Improve the quality of service.
- ➤ Improve maintenance and performance to services to all main lines.



Water Department – 533

Water and Sewer Fund - 432

Goals & Accomplishments:

- > The department will continue to water quality control testing as per Florida State guidelines
- > Continue to repair and replace old outdated water lines
- > To provide training and state certification for current and new hires

Performance Indicators:

	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
New Connections	47	48	48	50
Water Mains (Miles)	74	74	74	74

Capital Outlay:

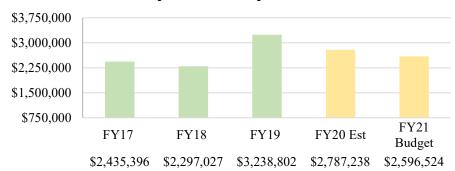
Funding Source	Description	Amount
Capital Lease	Vac Truck	117,500
Current Revenue	Telemetry Meters	22,000
Carryfoward	I&I, Lift Station Upgrade, Water Line R&R	993,909
Current Revenue – Project	I&I Program	141,360
Current Revenue – Project	Public Works Electrical Upgrade	35,000
Current Revenue – Project	Public Works Storage Building	60,000
Total		\$1,369,769

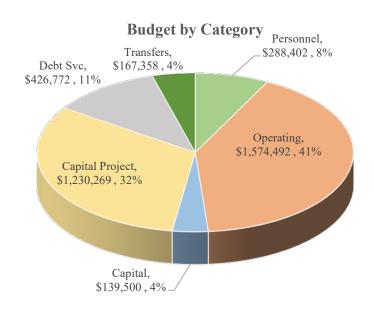


Water Department – 533

Water and Sewer Fund - 432

Departmental Expenditures







432-533 - WATER DEPARTMENT Cost Center Summary

Account		2019	2020 Revised	2020 Projected	2021 Adopted	% Change
432-533	Description	Actual	Budget	Actual	Budget	of Budget
	EXPENDITURES					
512.0100	Regular Salaries	\$ 126,981		\$ 149,276		(0.3)%
514.0100	Overtime - GE	1,017	8,000	1,132	8,000	- %
514.0150	Overtime - Holiday General Employees	191	-	-	-	- %
521.0100	Fica Taxes	9,223	15,314	10,994	15,267	(0.3)%
522.2100	Retirement General Employee	28,084	36,972	28,693	29,775	(19.5)%
523.0100	Health Insurance	22,955	40,356	30,887	35,875	(11.1)%
523.0300	Insurance & EAP	467	635	471	629	(0.9)%
524.0100	Workers' Compensation	3,192	5,525	3,857	7,290	31.9 %
	Total Personnel Expenses	192,110	298,977	225,310	288,402	(3.5)%
531.0100	Consulting	-	20,000	20,000	20,000	- %
531.0300	Membership Dues	-	-	35	35	- %
531.0600	Attorney Fees	_	1,000	1,000	1,000	- %
531.1600	Contract Services	8,082	2,102	2,496	2,226	5.9 %
531.2000	Engineering Services	-	12,000	12,000	12,000	- %
540.5100	Travel and Per Diem	252	2,000	500	3,000	50.0 %
541.1100	Communications	1,102	1,440	1,440	1,440	- %
543.0000	Utility Services	965	1,010	1,010	1,058	4.8 %
544.0500	Operating Lease	243	403	354	403	- %
544.1500	Rental Expenses	-	10,000	5,000	10,000	- %
545.1200	Insurance	8,830	8,052	8,154	10,090	25.3 %
545.9900	Insurance Contingency - Vehicle	18,373	-	-	-	- %
546.0500	Contamination Testing	12,520	14,455	14,455	15,000	3.8 %
546.3400-0000	Repair & Maintenance	484	4,000	3,000	5,000	25.0 %
546.3400-9033	Repair & Maintenance - Grant	70.465	20,000	7,000	20,000	- %
546.3600	Repair & Maintenance - Utility	70,465	85,000	85,000	85,000	- %
546.4000	Vehicle Repair & Maintenance	4,770 52	6,500	6,500 600	7,000	7.7 % - %
547.5100 551.1200	Printing And Binding Office Supplies	69	1,200 300	300	1,200 500	66.7 %
552.1500	Fuel and Lubricants	6,960	11,000	7,500	10,000	(9.1)%
552.2300	Operating Expenses	9,293	5,000	5,000	5,000	- %
552.3900	Safety Program Expense	552	1,800	1,714	2,125	18.1 %
552.4200	Small Tools/Equipment	3,202	4,600	4,600	5,300	15.2 %
552.5100	Uniform Purchases And Cleaning	864	3,800	1,428	4,000	5.3 %
552.6300	Water Purchased For Resale	1,309,710	1,364,742	1,311,293	1,350,254	(1.1)%
554.0100	Non-Capitalized Equipment	776	1,304,742	1,311,273	861	- %
555.1300	Technical/Training	619	1,898	967	2,000	5.4 %
559.0100	Depreciation Expense	373,546	-	373,546	2,000	- %
595.0000	Doubtful Accts Exp	(20,470)	-	575,5 4 0	_	- %
595.1000	Bad Debt Expense	6,418	_	_	_	- %
595.4500	OPEB Expense	906	_	_	_	- %
595.4600	Pension Expense - Enterprise Fnds	(131,420)	-	-	-	- %
	•	, , ,				



432-533 - WATER DEPARTMENT Cost Center Summary

Account 432-533	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	Total Operating Expenses	1,687,163	1,582,302	1,874,892	1,574,492	(0.5)%
562.0000-9762	Improvements - FPL	-	15,977	15,977	-	(100.0)%
563.0200	Improvements Not Building	12,415	7,000	20,000	20,000	185.7 %
564.0100	Machinery & Equipment	-	-	-	2,000	- %
564.4900	Capital Leases		51,496	60,000	117,500	128.2 %
	Total Capital Purchases	12,415	74,473	95,977	139,500	87.3 %
571.0100	Princ - Lease	25,572	31,198	29,016	27,494	(11.9)%
571.0100-3659	Principal - Lease	132,967	135,244	135,242	137,556	1.7 %
571.0400	Principal - Loan 2004	839	-	-	-	- %
571.0500	Principal - Loan 2005	7,720	_	_	_	- %
571.0700	Principal - Loan 2007	46,107	_	_	_	- %
571.1400	Principal Payment - 2014 Loan	75,250	77,572	77,572	79,966	3.1 %
571.1900	Principal - Loan 2019	38,498	110,308	110,308	112,336	1.8 %
571.0100-9762	Princ - Lease FPL	<u>-</u>	-	-	1,266	- %
572.0100	Interest Expense - Lease	1,342	1,980	1,224	1,016	(48.7)%
572.0100-3659	Interest Expense - Lease	9,636	7,364	7,361	5,076	(31.1)%
572.0400	Interest Expense - Loan 2004	1,031	-	-	-	- %
572.0500	Interest Expense - Loan 2005	3,459	-	-	-	- %
572.0700	Interest Expense - Loan 2007	19,653	-	-	-	- %
572.1400	Interest Expense - Loan 2014	28,295	26,348	26,348	23,955	(9.1)%
572.1900	Interest Expense - Loan 2019	5,336	16,199	16,199	13,728	(15.3)%
572.0100-9762	Int Exp - Lease FPL	-	-	-	472	- %
572.9000	Deferred Refunding Expense	2,755	-	8,265	8,265	- %
573.0500	New Debt Service	-	1,319	7,996	15,642	1,085.9 %
574.0000	Other financing uses	727,496				- %
	Total Debt Service	1,125,956	407,532	419,531	426,772	4.7 %
591.0100	Transfer Out - Admin Services	109,536	127,279	127,279	127,714	0.3 %
591.4400	Transfer To Stormwater - Subsidy	69,096	45,457	45,457	39,644	(12.8)%
591.4500	Transfer to Stormwater Transfer to Stormwater	42,523	-	-	-	- %
	Total Transfers-Out	221,155	172,736	172,736	167,358	(3.1)%
	TOTAL EXPENDITURES	\$ 3,238,799	\$ 2,536,020	\$ 2,788,446	\$ 2,596,524	2.4 %



Water - 533

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 533-Water Department			
432-533-512.0100 Regular Salaries	1	101.566	101.566
Regular Salaries Totals For Gl# 432-533-512.0100-Regular Salaries	1	191,566	191,566 191,566
432-533-514.0100 Overtime - GE			
Overtime	1	8,000	8,000 8,000
Totals For Gl# 432-533-514.0100-Overtime - GE			8,000
432-533-521.0100 FICA Taxes		15.065	15.065
FICA Taxes	1	15,267	15,267 15,267
Totals For Gl# 432-533-521.0100-FICA Taxes			15,267
432-533-522.2100 Retirement General Employee			
General Employee Pension	1	29,775	29,775 29,775
Totals For Gl# 432-533-522.2100-Retirement General Employee			29,775
432-533-523.0100 Health Insurance			
Health Insurance - Employee	5	7,175	35,875
Totals For Gl# 432-533-523.0100-Health Insurance			35,875
432-533-523.0300 Life Insurance & EAP			
Life Insurance	1	629	
Totals For Gl# 432-533-523.0300-Life Insurance & EAP			629
432-533-524.0100 Workers' Compensation			
Workers' Compensation	1	7,290	7,290
Totals For Gl# 432-533-524.0100-Workers' Compensation			7,290
432-533-531.0100 Consulting			
Consulting Services	1	20,000	20,000
Totals For Gl# 432-533-531.0100-Consulting			20,000
432-533-531.0300 Membership Dues			
FRWA	1	35	35
Totals For Gl# 432-533-531.0300-Membership Dues			35
432-533-531.0600 Attorney Fees			
Attorney Fee's	1	1,000	1,000
Totals For Gl# 432-533-531.0600-Attorney Fees			1,000
432-533-531.1600 Contract Services	_		
GPS Device Annually ;17442;17462;17653;20401;20507; 20676	6	371	2,226
Totals For Gl# 432-533-531.1600-Contract Services			2,226



Water - 533

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 533-Water Department			
432-533-531.2000 Engineering Services			
Engineering Services	1	12,000	12,000
Totals For Gl# 432-533-531.2000-Engineering Services			12,000
432-533-540.5100 Travel And Per Diem			
Water Distribution Courses	3	1,000	3,000
Totals For Gl# 432-533-540.5100-Travel And Per Diem			3,000
432-533-541.1100 Communications			
Cell Service - Supervisor	12	60	720
Cell Service - Crew Leader	12	60	720
Totals For Gl# 432-533-541.1100-Communications			1,440
432-533-543.0000 Utility Services			
City Of Palmetto Utilities	1	914	914
FPL	1	144	144
Totals For Gl# 432-533-543.0000-Utility Services			1,058
432-533-544.0500 Operating Lease			
Operating Lease-Copy Overages	1	75	75
RICOH MP2555 - Lease P# 28-36 Of 36	9	19	171
Pages Copied/Printed	1	100	100
New Lease	3	19	57
Totals For Gl# 432-533-544.0500-Operating Lease			403
432-533-544.1500 Rental Expenses			
Rental Expense	1	10,000	10,000
Totals For Gl# 432-533-544.1500-Rental Expenses			10,000
432-533-545.1200 Insurance			
Gen Liab-Auto-Property Insurance	4	2,335	9,340
New Auto Overlap Insurance (Vactruck)	1	750	750
Totals For Gl# 432-533-545.1200-Insurance			10,090
432-533-546.0500 Contamination Testing			
Chemical Testing	1	15,000	15,000
Totals For Gl# 432-533-546.0500-Contamination Testing			15,000
432-533-546.3400 Repair & Maintenance			
Equipment Repairs	1	5,000	5,000
Totals For Gl# 432-533-546.3400-Repair & Maintenance			5,000



Water - 533

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	<u>QUANTITY</u>	UNIT PRICE	TOTAL BUDGET
Dept 533-Water Department			
432-533-546.3400-9033 Repair And Maint - Toilet Rebate Program	1	20.000	20,000
Toilet Rebate Program Totals For Gl# 432-533-546.3400-9033-Repair And Maint - Toilet Rebate Pr	1 rogram	20,000	20,000
432-533-546.3600 Repair & Maintenance - Utility	ogram		20,000
Repair & Maintenance- Utility	1	85,000	85,000
Totals For Gl# 432-533-546.3600-Repair & Maintenance - Utility			85,000
432-533-546.4000 Vehicle Repair & Maintenance			
Vehicle Repair	1	7,000	7,000
Totals For Gl# 432-533-546.4000-Vehicle Repair & Maintenance	•		7,000
432-533-547.5100 Printing And Binding			
Printing As Needed	1	1,200	1,200
Totals For Gl# 432-533-547.5100-Printing And Binding			1,200
432-533-551.1200 Office Supplies			
Office Supplies	1	500	500
Totals For Gl# 432-533-551.1200-Office Supplies			500
432-533-552.1500 Fuel And Lubricants			
Fuel Costs	1	10,000	10,000
Totals For Gl# 432-533-552.1500-Fuel And Lubricants			10,000
432-533-552.2300 Operating Expenses			
Maintenance Requirements	1	5,000	5,000
Totals For Gl# 432-533-552.2300-Operating Expenses			5,000
432-533-552.3900 Safety Program Expense			
Personal Protective Equipment	1	500	500
Safety Footwear Program	5	125	625
Safety Cones Shared Cost	1	1,000	1,000
Totals For Gl# 432-533-552.3900-Safety Program Expense			2,125
432-533-552.4200 Small Tools/Equipment			
Small Tools	1	4,000	4,000
EVX539 Digital Portable Radios	2	300	600
100 ft 12 Gauge Extension Cords	4	100	400
2 Inch Trash Pump Totals For Gl# 432-533-552.4200-Small Tools/Equipment	1	300	5,300
			3,300
432-533-552.5100 Uniform Purchases And Cleaning			
Uniform Rental-4 Employees	1	3,500	3,500
Supervisor Shirts Totals For Gl# 432-533-552.5100-Uniform Purchases And Cleaning	1	500	4,000
Totals For Oiff 432-333-332.3100-Officering Fulctions And Cicaling			4,000



Water - 533

Water and Sewer Fund - 432

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 533-Water Department			
432-533-552.6300 Water Purchased Fr Resale			
Water Purchased For Resale	1	1,350,254	1,350,254
Totals For Gl# 432-533-552.6300-Water Purchased Fr Resale 432-533-554.0100 Non-Capitalized Equipment			1,350,254
Dell Inspiron 2 In 1 With Useful Camera	1	861	861
Totals For Gl# 432-533-554.0100-Non-Capitalized Equipment	1		861
432-533-555.1300 Technical/Training			
Water License Testing	2	1,000	2,000
Totals For Gl# 432-533-555.1300-Technical/Training			2,000
432-533-563.0200 Improvement Not Buildings-Meters			
Meters	1	20,000	20,000
Totals For Gl# 432-533-563.0200-Improvement Not Buildings-Meters			20,000
432-533-564.0100 Machinery & Equipment-Wtr Lines			
3000Watt Generator	1	2,000	2,000
Totals For Gl# 432-533-564.0100-Machinery & Equipment-Wtr Lines			2,000
432-533-564.4900 Capital Leases			
2020 Vac Truck (1/4 Shared)	1	117,500	117,500
Totals For Gl# 432-533-564.4900-Capital Leases			117,500
432-533-571.0100 Princ - Lease			
P# 15-16 FA#20401 Front End Loader	2	2,303	4,606
P# 11-14 FA#20507, 20489 Ford F-150 Mini Excavator	4	2,618	10,472
P# 03-06 Ford F450 Crew Cab	4	3,104	12,416
Totals For Gl# 432-533-571.0100-Princ - Lease			27,494
432-533-571.0100-3659 Princ - Lease	4	24.290	127.556
P# 31-34 Of 40 Telemetry Meter Totals For Cl# 422 523 571 0100 3650 Pring Logge	4	34,389	137,556
Totals For Gl# 432-533-571.0100-3659-Princ - Lease			137,556
432-533-571.0100-9762 Princ - Lease FPL	1	1.266	1.266
FPL (1 Out Of 12 Pymts) Totals For Gl# 432-533-571.0100-9762-Princ - Lease FPL	1	1,200	1,266 1,266
Totals For GI# 432-333-3/1.0100-9/02-FIMC - Lease FFL			1,200
432-533-571.1400 Principal Payment - 2014 Loan			
2014 Loan Principal Payment (25-28 Out Of 60 Pymts)	1	79,966	79,966
Totals For Gl# 432-533-571.1400-Principal Payment - 2014 Loan			79,966



Water - 533

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 533-Water Department			
432-533-571.1900 Princ-Keybank Loan 2019			
Keybank Principal (4-5 Out Of 18 Pymts) Totals For Gl# 432-533-571.1900-Princ-Keybank Loan 2019	1	112,336	112,336 112,336
432-533-572.0100 Int Exp - Lease			
P# 15-16 FA#20401 Front End Loader (1/4)	2	18	36
P# 11-14 FA#20507, 20489 Ford F-150 Mini Excavator	4	72	288
P# 03-06 Ford F450 Crew Cab	4	173	692
Totals For Gl# 432-533-572.0100-Int Exp - Lease			1,016
432-533-572.0100-3659 Int Exp - Lease			
P# 31-34 Of 40 Telemetry Meter	4	1,269	5,076 5,076
Totals For Gl# 432-533-572.0100-3659-Int Exp - Lease			5,076
432-533-572.0100-9762 Int Exp - Lease FPL			
FPL (1 Out Of 12 Pymts)	1	472	472 472
Totals For Gl# 432-533-572.0100-9762-Int Exp - Lease FPL		_	472
432-533-572.1400 Interest Payment - 2014 Loan			
2014 Loan Interest (25-28 Out Of 60 Pymts)	1	23,955	23,955
Totals For Gl# 432-533-572.1400-Interest Payment - 2014 Loan			23,955 23,955
432-533-572.1900 Int Exp-Keybank Loan 2019			
Keybank Interest (4-5 Out Of 18 Pymts)	1	13,728	13,728 13,728
Totals For Gl# 432-533-572.1900-Int Exp-Keybank Loan 2019		_	13,728
432-533-572.9000 Deferred Refunding Exp			
Loss On Refunding	1	8,265	8,265
Totals For Gl# 432-533-572.9000-Deferred Refunding Exp			8,265
432-533-573.0500 New Debt Service			
2020 Vac Truck (1/4 Shared)		7,821	15,642
Totals For Gl# 432-533-573.0500-New Debt Service			15,642
432-533-591.0100 Transfer To General Fund - Allocations			
Allocations To General Fund	1	127,714	127,714 127,714
Totals For Gl# 432-533-591.0100-Transfer To General Fund - Allocations			127,714
432-533-591.4400 Transfer To Stormwater - Subsidy			
Stormwater Subsidy	1	39,644	39,644 39,644
Totals For Gl# 432-533-591.4400-Transfer To Stormwater - Subsidy			39,644
Totals For Dept 533-Water Department			2,596,524



Sewer Department – 535

Water and Sewer Fund - 432

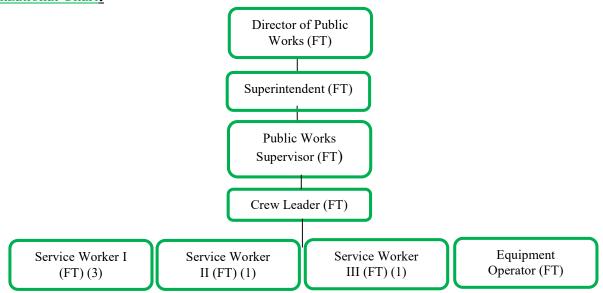
Department Mission:

The Sewer program provides for safe collection and transmission of wastewater through the City's underground sewer mains lines. The purpose of the Sewer program is to maintain the collection system in such a manner that protects the public safety, health and the environment.

Primary Duties:

Responsible for providing and maintaining a reliable and safe means of transporting sewage from customers to the Wastewater Treatment Facility. Install new services, maintain and repairing existing infrastructure and lift stations through the City.

Organizational Chart:



Department Objectives:

- To further investigate areas for I&I and resolve those issues as they are found or as budget will allow.
- > Provide maintenance by cleaning, video inspecting mains & laterals and making repairs as necessary.
- ➤ Protect residents by decreasing the number of sanitary overflows through maintenance and repair reducing I&I.
- > By reducing I&I monies can be saved by making the sanitary sewer system more efficient.



 $Sewer\ Department-535$

Water and Sewer Fund - 432

Goals & Accomplishments:

- ➤ The City contractor XXX of feet of sewer mains throughout the City
- > Finalizing the construction of a two million gallon Equalization Basin
- > Contractor mainholes

Performance Indicators:

Task	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Projected
Septic to Sewer Conversion (New)				5

Capital Outlay:

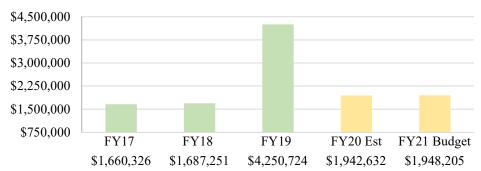
Funding Source	Description	Amount
Capital Lease	Vac Truck	157,500
Carryfoward	Chloramine Project, EQ Basin, Sewer Lines	410,238
Current Revenue – Project	Chloramine Project, I&I Program	150,000
Fund Balance	Public Works Storage Building	60,000
Fund Balance	Public Works Electrical Upgrade,	35,000
Total		\$812,738



Sewer Department – 535

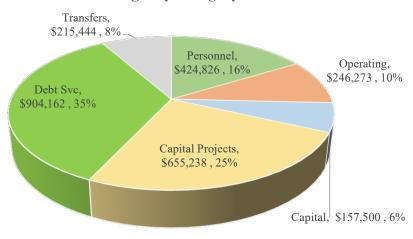
Water and Sewer Fund - 432

Departmental Expenditures



Note: FY19 actual includes a one-time expense for capital loan refinancing. The expense is offset by loan proceeds.

Budget by Category





432-535 - SEWER DEPARTMENT Cost Center Summary

Account 432-535	Description	2019 Actual	2020 Revised Budget	I	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPENDITURES						
512.0100	Regular Salaries	\$ 229,361 \$	275,602	\$	233,122	\$ 277,883	0.8 %
514.0100	Overtime - GE	9,062	9,000		8,326	9,000	- %
514.0150	Overtime - Holiday General Employees	498	1,000		223	1,000	- %
521.0100	Fica Taxes	17,739	21,850		18,622	22,024	0.8 %
522.2100	Retirement General Employee	52,912	52,751		46,162	42,952	(18.6)%
523.0100	Health Insurance	36,959	58,406		47,651	64,029	9.6 %
523.0300	Insurance & EAP	867	907		758	914	0.8 %
524.0100	Workers' Compensation	4,671	5,281		4,027	7,024	33.0 %
529.9900	Reimbursement Of Personnel Costs	 (978)			<u>-</u>	 	- %
	Total Personnel Expenses	351,091	424,797		358,891	424,826	- %
531.0100	Consulting	-	10,000		10,000	-	(100.0)%
531.0300	Membership Dues	-	-		70	150	- %
531.1600	Contract Services	15,252	21,855		15,000	8,655	(60.4)%
531.2000	Engineering Services	2,183	15,864		15,864	15,000	(5.4)%
540.5100	Travel and Per Diem	216	3,000		180	2,000	(33.3)%
541.1100	Communications	1,259	1,488		1,488	1,488	- %
544.0500	Operating Lease	241	403		354	403	- %
544.1500	Rental Expenses	6,348	10,000		7,500	10,000	- %
545.1200	Insurance	10,542	11,312		11,552	12,816	13.3 %
545.9900	Insurance Contingency - Vehicle	-	-		1,251	-	- %
546.3400	Repair & Maintenance	11,907	63,125		63,125	48,750	(22.8)%
546.3600	Repair & Maintenance - Utility	83,713	180,000		180,000	70,000	(61.1)%
546.4000	Vehicle Repair & Maintenance	16,519	25,000		20,000	20,000	(20.0)%
551.1200	Office Supplies	99	700		250	700	- %
552.1500	Fuel and Lubricants	14,933	25,000		12,287	25,000	- %
552.2300	Operating Expenses	25,531	7,000		7,000	5,000	(28.6)%
552.3900	Safety Program Expense	982	6,000		6,000	6,250	4.2 %
552.4200	Small Tools/Equipment	3,991	3,300		3,300	2,500	(24.2)%
552.5100	Uniform Purchases And Cleaning	1,691	6,700		2,800	5,700	(14.9)%
554.0100	Non-Capitalized Equipment	2,978	12,899		12,899	6,861	(46.8)%
555.1300	Technical/Training	1,789	7,000		1,167	5,000	(28.6)%
559.0100	Depreciation Expense	420,707	-		420,707	-	- %
595.0000	Doubtful Accts Exp	(20,178)	_		-	_	- %
595.1000	Bad Debt Expense	 5,226	-		-	 	- %
	Total Operating Expenses	605,929	410,646		792,794	246,273	(40.0)%
562.0000-9762	Improvements - FPL	-	18,259		18,259	-	(100.0)%
564.0100 564.4900	Machinery & Equipment Capital Leases	17,170	5,000	_	4,903	 - 157,500	(100.0)%
	Total Capital Purchases	17,170	23,259		23,162	157,500	577.2 %



432-535 - SEWER DEPARTMENT Cost Center Summary

Account 432-535	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
432-333	Description	Actual	Duuget	Actual	Duuget	of Duaget
571.0000	SRF Loan-Principal-Reuse Water	18,994	18,533	17,735	17,122	(7.6)%
571.0100	Princ - Lease	49,482	46,732	44,671	25,034	(46.4)%
571.0400	Principal - Loan 2004	34,447	=	=	<u>-</u>	- %
571.0500	Principal - Loan 2005	106,182	_	_	-	- %
571.0700	Principal - Loan 2007	72,895	_	_	-	- %
571.1900	Principal - Loan 2019	130,346	373,479	373,479	380,345	1.8 %
571.0100-9762	Princ - Lease FPL	- -	-	-	1,447	- %
572.0000	Srf Loan-Interest-Reuse Water	4,604	3,908	3,940	3,791	(3.0)%
572.0100	Interest Expense - Lease	2,258	2,007	1,248	398	(80.2)%
572.0400	Interest Expense - Loan 2004	12,266	-	-	-	- %
572.0500	Interest Expense - Loan 2005	35,935	_	-	-	- %
572.0700	Interest Expense - Loan 2007	32,477	_	-	-	- %
572.1900	Interest Expense - Loan 2019	18,066	54,846	54,846	46,480	(15.3)%
572.0100-9762	Int Exp - Lease FPL	-	-	-	539	- %
572.9000	Deferred Refunding Expense	9,328	_	27,984	27,984	- %
573.0500	New Debt Service	-	_	-	401,022	- %
574.0000	Other financing uses	2,463,147				- %
	Total Debt Service	2,990,427	499,505	523,903	904,162	81.0 %
591.0100	Transfer Out - Admin Services	178,792	198,424	198,424	175,800	(11.4)%
591.4400	Transfer To Stormwater - Subsidy	69,097	45,457	45,457	39,644	(12.8)%
591.4500	Transfer to Stormwater	38,217	-	-	-	- %
	Total Transfers-Out	286,106	243,881	243,881	215,444	(11.7)%
	TOTAL EXPENDITURES	\$ 4,250,723	\$ 1,602,088	\$ 1,942,631	\$ 1,948,205	21.6 %



Sewer - 535

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL <u>BUDGET</u>
Dept 535-Sewer Department 432-535-512.0100 Regular Salaries Regular Salaries Totals For Gl# 432-535-512.0100-Regular Salaries	1	277,883 _	277,883 277,883
432-535-514.0100 Overtime - GE Overtime - GE Totals For Gl# 432-535-514.0100-Overtime - GE	1	9,000 _	9,000 9,000
432-535-514.0150 Overtime - Holiday GE Overtime - Holiday Totals For Gl# 432-535-514.0150-Overtime - Holiday GE	1	1,000 _	1,000 1,000
432-535-521.0100 FICA Taxes FICA Taxes Totals For Gl# 432-535-521.0100-FICA Taxes	1	22,024 _	22,024 22,024
432-535-522.2100 Retirement General Employee General Employees Pension Totals For Gl# 432-535-522.2100-Retirement General Employee	1	42,952 _	42,952 42,952
432-535-523.0100 Health Insurance Health Insurance - Employee Health Insurance - Child(Ern) Totals For Gl# 432-535-523.0100-Health Insurance	6 2	7,175 10,490 _	43,050 20,979 64,029
432-535-523.0300 Life Insurance & EAP Life Insurance Totals For Gl# 432-535-523.0300-Life Insurance & EAP	1	914 _	914 914
432-535-524.0100 Workers' Compensation Workers' Compensation Totals For Gl# 432-535-524.0100-Workers' Compensation	1	7,024 _	7,024 7,024
432-535-531.0300 Membership Dues FRWA Totals For Gl# 432-535-531.0300-Membership Dues	3	50 _	150 150
432-535-531.1600 Contract Services GPS Device Annually 17317,20202,20208,20211,20510 Granitenet Annual Software Support Totals For Gl# 432-535-531.1600-Contract Services	5 1	371 6,800 _	1,855 6,800 8,655



Sewer - 535

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 535-Sewer Department 432-535-531.2000 Engineering Services Engineering Services As Needed Totals For Gl# 432-535-531.2000-Engineering Services	1	15,000	15,000 15,000
432-535-540.5100 Travel And Per Diem Travel And Per Diem Totals For Gl# 432-535-540.5100-Travel And Per Diem	1	2,000	2,000 2,000
432-535-541.1100 Communications Cell Service-Foreman Cell Service-Crew Cell Service-Supervisor Totals For Gl# 432-535-541.1100-Communications	12 12 12	60 4 60	720 48 720 1,488
432-535-544.0500 Operating Lease Pages Copied/Printed RICOH MP2555 - Lease P# 16-27 Of 36 RICOH MP2555 Maint (12 Month) Totals For Gl# 432-535-544.0500-Operating Lease	1 12 1	75 19 100	75 228 100 403
432-535-544.1500 Rental Expenses Rental Expenses As Needed Totals For Gl# 432-535-544.1500-Rental Expenses	1	10,000	10,000
432-535-545.1200 Insurance Gen Liab-Auto-Property Insurance Totals For Gl# 432-535-545.1200-Insurance	4	3,204	12,816 12,816
432-535-546.3400 Repair & Maintenance Repairs And Maintenance Manhole Ring & Covers Cues Mainline Camera Repair Vac Truck Equipment/Repair Cues Push Camera Repair Totals For Gl# 432-535-546.3400-Repair & Maintenance	1 50 1 1	10,000 375 10,000 5,000 5,000	10,000 18,750 10,000 5,000 5,000 48,750
432-535-546.3600 Repair & Maintenance - Utility Repair And Maintenance-Utilities Totals For Gl# 432-535-546.3600-Repair & Maintenance - Utility	1	70,000	70,000
432-535-546.4000 Vehicle Repair & Maintenance Vehicle Repair & Maintenance Totals For Gl# 432-535-546.4000-Vehicle Repair & Maintenance	1	20,000	20,000



Sewer - 535

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 535-Sewer Department			
432-535-551.1200 Office Supplies			
Office Supplies As Needed	1	700	700
Totals For Gl# 432-535-551.1200-Office Supplies			700
432-535-552.1500 Fuel And Lubricants			
Fuel-Oil-Lubricants	1	25,000	25,000
Totals For Gl# 432-535-552.1500-Fuel And Lubricants			25,000
432-535-552.2300 Operating Expenses			
Central Stores Issues	1	3,000	3,000
Chemicals-Lime As Needed	1	2,000	2,000
Totals For Gl# 432-535-552.2300-Operating Expenses			5,000
432-535-552.3900 Safety Program Expense			
Personal Protective Equipment	1	1,000	1,000
Safety Footwear Program	10	125	1,250
Safety Zone Signs	1	1,000	1,000
Safety Cones	1	1,000	1,000
Confined Space Equipment	1	2,000	2,000
Totals For Gl# 432-535-552.3900-Safety Program Expense			6,250
432-535-552.4200 Small Tools/Equipment			
Saws-Wrenches-Hand Tools	1	2,500	2,500
Totals For Gl# 432-535-552.4200-Small Tools/Equipment			2,500
432-535-552.5100 Uniform Purchases And Cleaning			
Supervisor's Uniforms		300	300
Uniform Rental-8 Employees		600	4,200
Uniform New Employees		600	1,200
Totals For Gl# 432-535-552.5100-Uniform Purchases And Cleaning			5,700
432-535-554.0100 Non-Capitalized Equipment			
Larger Tools As Needed	1	5,000	5,000
Office Equipment As Needed	1	1,000	1,000
Dell Inspiron 2 In 1 With Useful Camera	1	861	861
Totals For Gl# 432-535-554.0100-Non-Capitalized Equipment			6,861
432-535-555.1300 Technical/Training			
Technical And Training	1	5,000	5,000
Totals For Gl# 432-535-555.1300-Technical/Training			5,000



Sewer - 535

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 535-Sewer Department 432-535-564.4900 Capital Leases 2020 Ford F-250 Extended Cab 2020 Vac Truck Totals For Gl# 432-535-564.4900-Capital Leases	1 1	40,000 117,500	40,000 117,500 157,500
432-535-571.0000 SRF Loan-Principal-Sewer Water Principal (5-6 Out Of 37 Pymts) Totals For Gl# 432-535-571.0000-SRF Loan-Principal-Sewer Water	1	17,122	17,122 17,122
432-535-571.0100 Princ - Lease P# 15-16 FA#17484 Camera Retrofit, 20401 Front End Loader (1/4) P# 11-14 FA#20489, 20510 Mini-Excavator, Ford F-150 Totals For Gl# 432-535-571.0100-Princ - Lease	2 4	7,281 2,618	14,562 10,472 25,034
432-535-571.0100-9762 Princ - Lease FPL FPL (1 Out Of 12 Pymts) Totals For Gl# 432-535-571.0100-9762-Princ - Lease FPL	1	1,447	1,447 1,447
432-535-571.1900 Princ-Keybank Loan 2019 Keybank Principal (4-5 Out Of 18 Pymts) Totals For Gl# 432-535-571.1900-Princ-Keybank Loan 2019	1	380,345	380,345 380,345
432-535-572.0000 SRF Loan-Interest-Sewer Interest SRF (5-6 Out Of 37 Pymts) Totals For Gl# 432-535-572.0000-SRF Loan-Interest-Sewer	1	3,791 _	3,791 3,791
432-535-572.0100 Int Exp - Lease P# 15-16 FA#17484 Camera Retrofit, 20401 Front End Loader (1/4 P# 11-14 FA#20489, 20510 Mini-Excavator, Ford F-150 Totals For Gl# 432-535-572.0100-Int Exp - Lease	2 4	55 72	110 288 398
432-535-572.0100-9762 Int Exp - Lease FPL FPL (1 Out Of 12 Pymts) Totals For Gl# 432-535-572.0100-9762-Int Exp - Lease FPL	1	539	539 539
432-535-572.1900 Int Exp-Keybank Loan 2019 Keybank Interest (4-5 Out Of 18 Pymts) Totals For Gl# 432-535-572.1900-Int Exp-Keybank Loan 2019	1	46,480 _	46,480 46,480
432-535-572.9000 Deferred Refunding Exp Loss On Refunding Totals For Gl# 432-535-572.9000-Deferred Refunding Exp	1	27,984	27,984 27,984



Sewer - 535

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 535-Sewer Department			
432-535-573.0500 New Debt Service			
EQ Basin - Construction Loan (Payments 1-2 Of 40)	1	380,056	380,056
2020 Ford F250 P/U	2	2,662	5,324
2020 Vac Truck (1/4 Shared)	2	7,821	15,642
Totals For Gl# 432-535-573.0500-New Debt Service			401,022
432-535-591.0100 Transfer To General Fund - Allocations			
Allocations	1	175,800	175,800
Totals For Gl# 432-535-591.0100-Transfer To General Fund - Allocations			175,800
432-535-591.4400 Transfer To Stormwater - Subsidy			
Stormwater Subsidy	1	39,644	39,644
Totals For Gl# 432-535-591.4400-Transfer To Stormwater - Subsidy			39,644
Totals For Dept 535-Sewer Department			1,948,205



Customer Service Department – 536

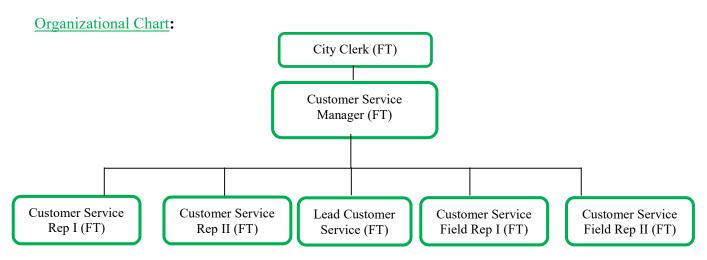
Water and Sewer Fund - 432

Department Mission:

To provide centralized customer service functions to customers of the City utilizing Water, Sewer, Solid Waste, Reclaimed Water, and Stormwater. The major areas associated with this responsibility include Meter Reading, Billing, Collections, and excellent customer service.

Primary Duties:

Responsible for calculation and preparation of customer bills, resolving billing exceptions, collection and processing service orders and special/final bill requests, and generating reports. Customer Service Field Representatives are responsible for securing accurate and timely readings. They record meter readings by automatic meter reading technology that interfaces with the Utility Billing System. They also performs special readings, leak notifications, and initiates service orders based on field observations.



Department Objectives:

- > Produce timely billing each and every time.
- Reduce the number of meter re-reads monthly.
- ➤ Keep accurate billing records resulting in few adjustments.
- > Continuing education classes through online learning classes.

Goals & Accomplishments:

- Promotions for two of team members
- To communicate the advantages of going paperless
- > Cross training each team member
- To complete an audit of major billing items
- Improved the number turn offs prior to FY 2019 by reaching out to customers
- To close the gap between the total water purchased and total water consumed
- > To reduce collections per monthly average by reaching out to customers
- To maintain important and complete information from customers when establishing new accounts.



Customer Service Department – 536

Water and Sewer Fund - 432

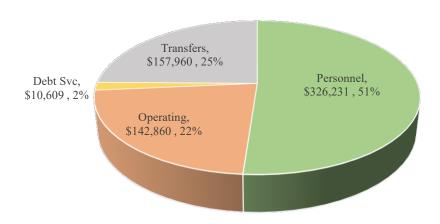
Performance Indicators:

	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
Gallons Purchased (Water)		41,429,626	44,933,658	45,000,000
Gallons Sold (Consumption)		37,000,700	35,305,500	36,000,000
Customers Paperless	NA	20% of 4760	26% of 4811	30% of 4800
Avg Turn Offs per cycle	100+	50	35	35
Avg Collections per Month	40+	5	1-2	1-2

Departmental Expenditures



Budget by Category





432-536 - CUSTOMER SERVICE Cost Center Summary

Account 432-536	Description		2019 Actual]	2020 Revised Budget	F	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
	EXPENDITURES									
512.0100	Regular Salaries	\$	189,514	\$	210,854	\$	212,584	\$	219,898	4.3 %
514.0100	Overtime - GE	Ψ	458	Ψ	1,000	Ψ	103	Ψ	1,000	- %
521.0100	Fica Taxes		13,318		16,353		14,919		16,972	3.8 %
522.2100	Retirement General Employee		42,265		39,484		40,582		33,100	(16.2)%
523.0100	Health Insurance		39,260		52,947		45,953		50,871	(3.9)%
523.0300	Insurance & EAP		714		693		693		723	4.3 %
524.0100	Workers' Compensation		1,771		1,938		1,853		2,718	40.2 %
529.0000	Career Advancement		-		1,922		-		949	(50.6)%
	Total Personnel Expenses		287,300		325,191		316,687		326,231	0.3 %
531.1600	Contract Services		3,135		1,742		1,742		2,242	28.7 %
540.5100	Travel and Per Diem		1,148		600		204		2,242	250.0 %
541.1100	Communications		1,146		1,320		2,580		2,100	68.2 %
542.1200	Postage/Mailing Service		31,313		36,400		36,230		36,400	- %
545.1200	Insurance		8,686		9,144		9,177		10,076	10.2 %
546.3400	Repair & Maintenance		4,059		4,315		4,150		5,762	33.5 %
546.4000	Vehicle Repair & Maintenance		361		2,000		2,000		2,000	- %
547.5100	Printing And Binding		4,734		6,500		6,500		7,500	15.4 %
549.9600	Bank Service Charges		43,004		47,000		50,450		52,000	10.6 %
551.1200	Office Supplies		1,246		3,500		3,500		3,125	(10.7)%
552.1500	Fuel and Lubricants		4,144		4,300		3,120		4,200	(2.3)%
552.2300	Operating Expenses		2,002		5,000		2,750		5,000	- %
552.3900	Safety Program Expense		102		620		250		1,320	112.9 %
552.4200	Small Tools/Equipment		2,337		1,540		1,855		1,600	3.9 %
552.5100	Uniform Purchases And Cleaning		971		2,060		1,654		2,060	- %
554.0100	Non-Capitalized Equipment		515		2,000		-		2,000	- %
555.1300	Technical/Training		2,013		2,560		1,599		3,255	27.1 %
559.0100	Depreciation Expense		4,127		-		4,127		-	- %
	Total Operating Expenses		115,241		128,601		131,888		142,860	11.1 %
562.0000-9762	Improvements - FPL		-		7,360		7,359		-	(100.0)%
564.0100	Machinery & Equipment	_	2,597	_	7,500	_	7,500	_	-	(100.0)%
	Total Capital Purchases		2,597		14,860		14,859		-	(100.0)%
571.0100	Princ - Lease		11,444		12,237		11,713		9,070	(25.9)%
571.0100-9762	Princ - Lease FPL		-		,		-		980	- %
572.0100	Interest Expense - Lease		730		647		460		194	(70.0)%
572.0100-9762	Int Exp - Lease FPL	_	-	_	-		-	_	365	- %
	Total Debt Service		12,174		12,884		12,173		10,609	(17.7)%



432-536 - CUSTOMER SERVICE Cost Center Summary

Account 432-536	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
591.0100	Transfer Out - Admin Services	154,693	163,036	163,036	157,960	(3.1)%
	Total Transfers-Out	154,693	163,036	163,036	157,960	(3.1)%
	TOTAL EXPENDITURES	<u>\$ 572,005</u>	\$ 644,572	\$ 638,643	637,660	(1.1)%



Customer Service - 536

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 536-Customer Service			
432-536-512.0100 Regular Salaries			
Regular Salaries	1	219,898 _	219,898
Totals For Gl# 432-536-512.0100-Regular Salaries			219,898
432-536-514.0100 Overtime - GE			
Overtime	1	1,000	1,000 1,000
Totals For Gl# 432-536-514.0100-Overtime - GE			1,000
432-536-521.0100 FICA Taxes			
FICA Taxes	1	16,972	16,972 16,972
Totals For Gl# 432-536-521.0100-FICA Taxes			16,972
432-536-522.2100 Retirement General Employee			
General Employee Pension	1	33,100 _	33,100
Totals For Gl# 432-536-522.2100-Retirement General Employee		_	33,100
432-536-523.0100 Health Insurance			
Health Insurance - Employee	2	7,175	14,350
Health Insurance - Family	1	15,541	15,541
Health Insurance - Children	2	10,490	20,980
Totals For Gl# 432-536-523.0100-Health Insurance			50,871
432-536-523.0300 Life Insurance & EAP			
Life Insurance	1	723	723 723
Totals For Gl# 432-536-523.0300-Life Insurance & EAP			723
432-536-524.0100 Workers' Compensation			
Workers' Compensation	1	2,718	2,718
Totals For Gl# 432-536-524.0100-Workers' Compensation			2,718
432-536-529.0000 Career Advancement			
1518 Career Advancement	1	949	949
Totals For Gl# 432-536-529.0000-Career Advancement			949
432-536-531.1600 Contract Services			
Fees For Collection Services	1	1,500	1,500
GPS Annually 20455,20483	2	371	742
Totals For Gl# 432-536-531.1600-Contract Services			2,242
432-536-540.5100 Travel And Per Diem			
CSR Mileage And Per Diem	4	125	500
Training Conference: Hotel Expense	4	400 _	1,600
Totals For Gl# 432-536-540.5100-Travel And Per Diem			2,100



Customer Service - 536

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 536-Customer Service			
432-536-541.1100 Communications			
Cell Service Customer Service	12	40	480
Cell Service 2 Field Reps	12	145 _	1,740
Totals For Gl# 432-536-541.1100-Communications			2,220
432-536-542.1200 Postage/Mailing Service			
City Hall Postage Meter	4	600	2,400
Mailing Service - Utility Bills	1	34,000 _	34,000
Totals For Gl# 432-536-542.1200-Postage/Mailing Service			36,400
432-536-545.1200 Insurance			
General Liability, Auto, Property Insurance	4	2,519	10,076
Totals For Gl# 432-536-545.1200-Insurance			10,076
432-536-546.3400 Repair & Maintenance			
Neptune Meter Repairs Annual Support Mrx920 Mobile Collector 13721-00	: 2	690	1,380
Neptune N_Sight Mobile Harware Annual Maint Advantage Ii 13721-002	2	208	416
Annual Support - R900 Bluetooth Belt Clip Transceiver 13721-008	2	325	650
Annual Support - N_ Sight Host Software Mrx920V2 13720-101	2	1,658	3,316
Totals For Gl# 432-536-546.3400-Repair & Maintenance			5,762
432-536-546.4000 Vehicle Repair & Maintenance			
FA #17655 Vehicle Maintenance - Expedition	1	500	500
FA #20455 Vehicle Maintenance - Frontier	1	500	500
FA #20483 Vehicle Maintenance - Frontier	1	500	500
FA #17655 Vehicle Maintenance - Expedition Tires	1	500 _	500
Totals For Gl# 432-536-546.4000-Vehicle Repair & Maintenance			2,000
432-536-547.5100 Printing And Binding			
Utility Billing Paper, Mailing & Return Envelopes, Door Hangers	1	7,500 _	7,500
Totals For Gl# 432-536-547.5100-Printing And Binding			7,500
432-536-549.9600 Bank Service Charges			
Bank Charges	1	5,000	5,000
Credit Card Fees	1	47,000	47,000
Totals For Gl# 432-536-549.9600-Bank Service Charges			52,000
432-536-551.1200 Office Supplies			
Office Supplies	4	300	1,200
Toner Cartridges For Billing	7	275	1,925
Totals For Gl# 432-536-551.1200-Office Supplies			3,125



Customer Service - 536

Water and Sewer Fund - 432

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 536-Customer Service			
432-536-552.1500 Fuel And Lubricants			
Fuel For Meter Reader Vehicles	1	4,200 _	4,200
Totals For Gl# 432-536-552.1500-Fuel And Lubricants			4,200
432-536-552.2300 Operating Expenses			
Manatee County Recording Fees	1	4,000	4,000
Ersi-Arcgis Online User License (Level 1 & 2)	2	500	1,000
Totals For Gl# 432-536-552.2300-Operating Expenses			5,000
432-536-552.3900 Safety Program Expense			
PPE Central Store Issues	2	150	300
Safety Shoes - Field Reps	2	125	250
Protective Personal Equip (PPE):Goggles, Rain Gear, Vests.	2	85	170
PPE Customer Service	4	150 _	600
Totals For Gl# 432-536-552.3900-Safety Program Expense			1,320
432-536-552.4200 Small Tools/Equipment			
Tools/Supplies For Field Reps	2	700	1,400
Scanner ID Card	1	200 _	200
Totals For Gl# 432-536-552.4200-Small Tools/Equipment			1,600
432-536-552.5100 Uniform Purchases And Cleaning			
Uniform Change Outs	2	50	100
Uniform Service - Rental	2	305	610
Uniform Shirts For CSR's ,Meter Readers, And Supervisor	6	225 _	1,350
Totals For Gl# 432-536-552.5100-Uniform Purchases And Cleaning			2,060
432-536-554.0100 Non Capitalized Equipment			
iPads	2	1,000 _	2,000
Totals For Gl# 432-536-554.0100-Non Capitalized Equipment			2,000
432-536-555.1300 Technical/Training			
Conference - Customer Service	4	400	1,600
Safety Programs By FLC	1	100	100
Water Distribution Course - Field Reps	2	225	450
FW&PCOA Backflow Repair Course & Exam	1	305	305
Fred Pryor Training	4	200 _	800
Totals For Gl# 432-536-555.1300-Technical/Training			3,255
432-536-571.0100 Princ - Lease			
P# 15-16 FA#20455 Pickup	2	1,447	2,894
P# 11-14 FA#20483 Nissan Frontier	4	1,544 _	6,176
Totals For Gl# 432-536-571.0100-Princ - Lease			9,070



Customer Service - 536

Water and Sewer Fund - 432

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 536-Customer Service			
432-536-571.0100-9762 Princ - Lease FPL			
FPL (1 Out Of 12 Pymts)	1	980	980
Totals For Gl# 432-536-571.0100-9762-Princ - Lease FPL		_	980
432-536-572.0100 Int Exp - Lease			
P# 15-16 FA#20455 Pickup	2	11	22
P# 11-14 FA#20483 Nissan Frontier	4	43	172
Totals For Gl# 432-536-572.0100-Int Exp - Lease		_	194
432-536-572.0100-9762 Int Exp - Lease FPL			
FPL (1 Out Of 12 Pymts)	1	365	365
Totals For Gl# 432-536-572.0100-9762-Int Exp - Lease FPL		_	365
432-536-591.0100 Transfer To General Fund - Allocations			
Allocations	1	157,960	157,960
Totals For Gl# 432-536-591.0100-Transfer To General Fund - Allocations			157,960
Totals For Dept 536-Customer Service			637,660



Waste Water Treatment Plant (WWTP) – 537

Water and Sewer Fund - 432

Department Mission:

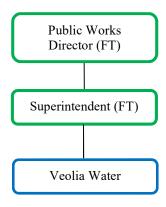
Collection and treatment of wastewater, as well as continuous maintenance and operation of the wastewater treatment plant and the collection system. Fully comply with all permit and regulatory requirements.

Primary Duties:

Operated by Veolia Water by contract. Responsible for efficient and environmentally safe operation. Treat wastewater to standards set by applicable regulatory agencies. Perform additional capital projects as contracted.

Organizational Chart:

NO CITY EMPLOYEES



Department Objectives:

- ➤ Reduce gallons of sewage treated by reducing I&I.
- Reduce cost for operations through equalization of the flow through the WWTF.
- > Maintaining 39 lift station throughout the City
- Maintain adequate supply of reclaimed water for use

Goals & Accomplishments:

- > Completed two million gallon equalization basin to reduce inflow and infiltration
- ➤ Work towards all major lift stations to have generated power.
- > To upgrade the SCADA system at the Lift Stations and power plant to measure the infiltration of water intrusion.



Waste Water Treatment Plant (WWTP) – 537

Water and Sewer Fund - 432

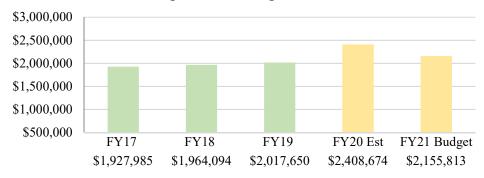
Performance Indicators:

	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
New Connections	47	48		
Lift Station with Generator power	20%	40%	40%	50%

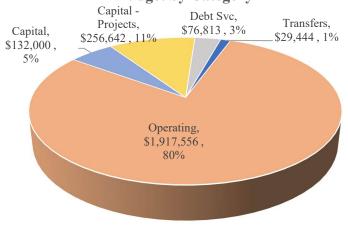
Capital Outlay:

Funding Source	Description	Amount
Capital Lease	Vac Truck	117,500
Current Revenue	John Deere Gator	14,500
Carry Forward	WWTP Upgrades	156,642
Fund Balance	WWTP Storage Facility	100,000
Total		\$388,642

Departmental Expenditures









432-537 - WWTP Cost Center Summary

Account 432-537	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPENDITURES					
531.1600	Contract Services	\$ 1,536,148	\$ 1,567,173	\$ 1,561,030	\$ 1,583,938	1.1 %
531.2000	Engineering Services	40,491	10,000	10,000	-	(100.0)%
543.0000	Utility Services	222,843	231,417	220,500	225,000	(2.8)%
544.1500	Rental Expenses	5,486	3,829	3,829	4,000	4.5 %
545.1200	Insurance	56,049	63,376	55,930	60,468	(4.6)%
546.3400	Repair & Maintenance	2,048	10,000	5,000	12,000	20.0 %
546.4000	Vehicle Repair & Maintenance	5,154	6,000	6,000	6,500	8.3 %
552.0000	Operating Expenses - Veolia	679	3,000	1,500	3,150	5.0 %
552.1500	Fuel and Lubricants	2,317	3,000	8,633	20,000	566.7 %
552.2300	Operating Expenses	423	725	725	1,800	148.3 %
552.3900	Safety Program Expense	-	500	250	200	(60.0)%
552.4200	Small Tools/Equipment	-	100	100	500	400.0 %
555.1300	Technical/Training	-	275	-	-	(100.0)%
559.0100	Depreciation Expense	60,931		60,931		- %
	Total Operating Expenses	1,932,569	1,899,395	1,934,428	1,917,556	1.0 %
562.0000-9762	Improvements - FPL	_	68,599	68,599	_	(100.0)%
564.0100	Machinery & Equipment	51,512	122,649	132,263	14,500	(88.2)%
564.4900	Capital Leases	-	206,150	196,654	117,500	(43.0)%
	Total Capital Purchases	51,512	397,398	397,516	132,000	(66.8)%
571.0100	Princ - Lease	_	24,996	25,113	50,884	103.6 %
571.0100-9762	Princ - Lease FPL	_	-	-	5,435	- %
572.0100	Interest Expense - Lease	_	1,733	1,740	2,828	63.2 %
572.0100-9762	Int Exp - Lease FPL	_	-	-	2,024	- %
573.0500	New Debt Service	-	(2,477)	24,252	15,642	(731.5)%
	Total Debt Service	-	24,252	51,105	76,813	216.7 %
591.0100	Transfer Out - Admin Services	33,568	25,625	25,625	29,444	14.9 %
	Total Transfers-Out	33,568	25,625	25,625	29,444	14.9 %
	TOTAL EXPENDITURES	\$ 2,017,649	\$ 2,346,670	\$ 2,408,674	\$ 2,155,813	(8.1)%

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Waste Water Treatment Plant - 537

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 537-Waste Water Treatment Plant			
432-537-531.1600 Contract Services			
Contract-Veolia	1	1,583,718	1,583,718
Apex Pest Control	1	220	220
Totals For Gl# 432-537-531.1600-Contract Services			1,583,938
432-537-543.0000 Utility Services			
Utility Services-WWTP	1	225,000	225,000
Totals For Gl# 432-537-543.0000-Utility Services			225,000
432-537-544.1500 Rental Expenses			
Rental Expense - Generator	1	4,000	4,000
Totals For Gl# 432-537-544.1500-Rental Expenses			4,000
432-537-545.1200 Insurance			
B-1 Pollution And Remediation	1	3,350	3,350
Flood Insurance (May 2019)	1	7,270	7,270
Gen Liab-Auto-Property Insurance Totals For Gl# 432-537-545.1200-Insurance	4	12,462	49,848
Totals For GI# 432-337-343.1200-insurance			60,468
432-537-546.3400 Repair & Maintenance			
Repair And Maintenance	1	12,000	12,000
Totals For Gl# 432-537-546.3400-Repair & Maintenance			12,000
432-537-546.4000 Vehicle Repair & Maintenance			
Vehicle Repair And Maintenance	1	6,500	6,500
Totals For Gl# 432-537-546.4000-Vehicle Repair & Maintenance			6,500
432-537-552.0000 Operating Expenses - Veolia			
Operating Expenses-Veolia	1	3,150	3,150
Totals For Gl# 432-537-552.0000-Operating Expenses - Veolia			3,150
432-537-552.1500 Fuel & Lubricants			
Fuel For Vehicles	1	20,000	20,000
Totals For Gl# 432-537-552.1500-Fuel & Lubricants			20,000
432-537-552.2300 Operating Expenses			
Fire Extinguisher Maint/Replace	1	800	800
Operating Expenses	1	1,000	1,000
Totals For Gl# 432-537-552.2300-Operating Expenses			1,800
432-537-552.3900 Safety Program Expense			
Personal Protective Equipment	1	200	200
Totals For Gl# 432-537-552.3900-Safety Program Expense			200

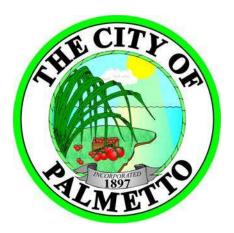


Waste Water Treatment Plant - 537

Water and Sewer Fund - 432

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 537-Waste Water Treatment Plant 432-537-552.4200 Small Tools/Equipment Tools As Needed Totals For Gl# 432-537-552.4200-Small Tools/Equipment	1	500	500
432-537-564.0100 Machinery & Equipment JD Gator Totals For Gl# 432-537-564.0100-Machinery & Equipment	1	14,500	14,500 14,500
432-537-564.4900 Capital Leases 2020 Vac Truck (1/4 Shared) Totals For Gl# 432-537-564.4900-Capital Leases	1	117,500	117,500 117,500
432-537-571.0100 Princ - Lease P# 03-06 Freighliner Auto Crane Truck/Fuel Trailer Totals For Gl# 432-537-571.0100-Princ - Lease	4	12,721	50,884 50,884
432-537-571.0100-9762 Princ - Lease FPL FPL (1 Out Of 12 Pymts) Totals For Gl# 432-537-571.0100-9762-Princ - Lease FPL	1	5,435	5,435 5,435
432-537-572.0100 Int Exp - Lease P# 03-06 Freighliner Auto Crane Truck/Fuel Trailer Totals For Gl# 432-537-572.0100-Int Exp - Lease	4	707	2,828 2,828
432-537-572.0100-9762 Int Exp - Lease FPL FPL (1 Out Of 12 Pymts) Totals For Gl# 432-537-572.0100-9762-Int Exp - Lease FPL	1	2,024	2,024 2,024
432-537-573.0500 New Debt Service 2020 Vac Truck (1/4 Shared) Totals For Gl# 432-537-573.0500-New Debt Service	2	7,821	15,642 15,642
432-537-591.0100 Transfer To General Fund - Allocations Allocations To General Fund Totals For Gl# 432-537-591.0100-Transfer To General Fund - Allocations	1	29,444	29,444 29,444
Totals For Dept 537-Waste Water Treatment Plant			2,155,813





"Long-range planning does not deal with future decisions. It deals with the future of present decisions."

> Peter F. Drucker (1909-2005) U.S. Management consultant



440 - STORMWATER FUND Fund Summary

				2020	2020		2021	
		2019		Revised	Projected		Adopted	% Change of
Account	_	Actual		Budget	Actual		Budget	Budget
Beginning Fund Balances	\$	5,410,164	\$	5,996,538	\$ 5,996,538	\$	6,265,718	4.5 %
Revenues								
Intergovernmental Revenue		994		-	-		-	- %
Charges for Services		807,187		876,000	876,912		916,458	- %
Interest Revenue		10,747		4,000	6,500		3,000	(25.0)%
Miscellaneous		3,200		-	482		-	- %
Transfers In		578,933		129,707	129,707		79,288	(38.9)%
Non-Revenue/Fund Balance	_	-	_	212,721	-	_	281,153	32.2 %
Total Revenues		1,401,061		1,222,428	1,013,601		1,279,899	4.7 %
Expenses								
Personnel costs		268,667		276,361	246,987		248,108	(10.2)%
Operating Expense		348,246		107,742	321,552		115,045	6.8 %
Capital Expense		218,710		285,413	316,183		342,095	19.9 %
Debt Service		1,757,961		441,205	452,990		449,778	1.9 %
Transfer Out	_	128,174	_	122,548	122,548	_	124,873	1.9 %
Total Expenditure	_	2,721,758		1,233,269	1,460,260	_	1,279,899	3.8 %
Excess Revenue Over (Under) Expenditures (Modified								
Accrual)		(1,320,697)		(10,841)	(446,659)		-	- %
Conversion to Full Accrual	_	(1,907,071)	_	(474,412)	(715,839)	_	(467,250)	(1.5)%
Excess Revenue Over (Under) Expenditures	_	586,374		463,571	269,180	_	467,250	0.8 %
Total net Position, End of Year		5,996,538		6,460,109	6,265,718		6,732,968	4.2 %
Net Investement in Capital Assets	_	5,237,380	_	5,924,513	5,741,868	_	(6,474,629)	(209.3)%
Restricted Net Position		177,065		177,065	177,065		177,065	- %
Unrestricted Net Position	_	582,093	_	358,531	346,785	_	13,030,532	3,534.4 %
Total net Position, End of Year	\$	5,996,538	\$	6,460,109	\$ 6,265,718	\$	6,732,968	4.2 %

Capital Expenses includes department capital expense and fund level Capital Improvement projects.



440-000 - STORMWATER REVENUE Fund Revenue Summary

Account 440-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
331.5003	FEMA: Hurricane Irma	\$ 994	\$ -	\$ -	\$ -	- %
	TOTAL INTERGOVERNMENTAL/ GRANT REVENUE	994	-	-	-	- %
343.9100 341.9000 343.9700 343.9900	Stormwater Charges Charges for Emergency Services Stormwater Misc Charges Stormwater Penalties	801,671 - (92) 5,608	869,000 - - 7,000	874,281 131 - 2,500	913,958 - - 2,500	5.2 % - % - % (64.3)%
	Total Stormwater Services	807,187	876,000	876,912	916,458	4.6 %
	TOTAL UTILITY SERVICES	807,187	876,000	876,912	916,458	4.6 %
361.0100	Investment Earnings	10,747	4,000	6,500	3,000	(25.0)%
	TOTAL INTEREST REVENUE	10,747	4,000	6,500	3,000	(25.0)%
364.4100 369.7401	Disposition Of Fixed Assets Other Misc Rev/Ins Premium Reimbursement	1,959 1,241	- -	482	- -	- % - %
	TOTAL MISCELLANEOUS REVENUE	3,200	-	482	-	- %
381.7046 381.7307	Transfer in - Water Transfer In - Subsidy - Road &	80,740 70,000	- 38,793	38,793	<u>-</u> -	- % (100.0)%
381.7432 381.7433 381.9307-1942 381.9307-1943	Bridge Transfer In - Subsidy - Water Transfer In - Subsidy - Sewer Transfer In - R&B Capital Transfer in - 16th Ave Project	69,096 69,097 90,000 200,000	45,457 45,457 -	45,457 45,457 - -	39,644 39,644 -	(12.8)% (12.8)% - % - %
	Total Transfers-In	578,933	129,707	129,707	79,288	(38.9)%
383.7001 383.7000-9762	Capital Lease Inception - EF Capital Lease Inception - FPL	- 	- 10,842	- -	117,500	- % (100.0)%
	Total Debt/Lease Proceeds	-	10,842	-	117,500	983.7 %



440-000 - STORMWATER REVENUE Fund Revenue Summary

Account 440-000	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
399.0000	Funding From Fund Balance - Outstanding Enc	-	11,556	-	-	(100.0)%
399.6000	Funding From Equity - Capital Proj		201,165		163,653	(18.6)%
	Total Non-Revenue Sources	-	212,721	-	163,653	(23.1)%
	TOTAL OTHER FINANCING SOURCES	578,933	353,270	129,707	360,441	2.0 %
	TOTAL STORMWATER REVENUES	\$ 1,401,061	\$ 1,233,270	\$ 1,013,601	\$ 1,279,899	3.8 %



Stormwater Department – 538

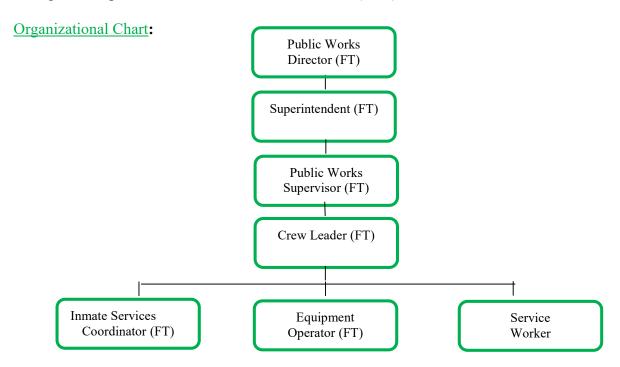
Stormwater Fund - 440

Department Mission:

To enhance the quality of life in Palmetto by providing environmental protection and flood control through stormwater management.

Primary Duties:

Responsible for the development of the stormwater management plan and improvement of storm water drainage quality. Maintenance of 64 storm sewer miles. Monitor all major outfalls (river/bay), compliance with National Pollution Discharge Elimination System (NPDES) permit through the Department of Environmental Protection (DEP).



Department Objectives:

- Continue striving to alleviate all flooding within the City of Palmetto.
- Maintain ditches by mowing and reshaping to control flow and maintain some vegetation for filtering the water. Continue to install new Drainage pipes thru out the City of Palmetto.
- Control flooding thru out the City of Palmetto by repairing cleaning and replace storm pipes.
- Maintain all service connections and install new services. Make sure inspection are done thru out the City of Palmetto.
- Maintain 5,872 miles of roadway that removes approximately 1369 pounds of Phosphorus from the system.



Stormwater Department – 538

Stormwater Fund - 440

Goals & Accomplishments:

- Continue to clean the stormwater system for best water quality to control flooding
- ➤ Install additional water quality continuous deflective separation units (CDS) throughout the City.
- Maintain four silt boxes at various location throughout the City.

Performance Indicators:

	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
Continuous Deflective Separation (CDS)	2	3	3	5
Total Sweeper Miles (New)	4,480	5,430	4,968	5,000
Total Sweeper Debris removed - Tons (New)			1,895	2,000

Capital Outlay:

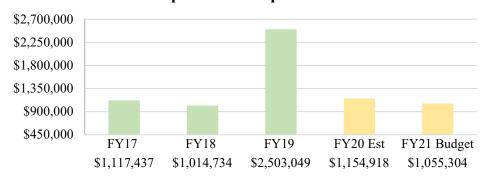
Funding Source	Description	Amount
Capital Lease	Vac Truck	117,500
Carryforward	Dredging Projects	90,247
Carryforward	Ward 1 Phase III	73,406
Current Revenue – Project	Dredging Projects	22,942
Current Revenue – Project	Public Works Electrical Upgrade	14,000
Current Revenue – Project	Public Works Storage Building	24,000
Total		\$342,095



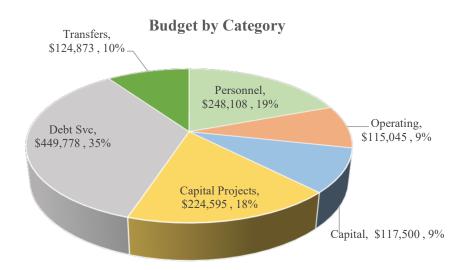
Stormwater Department – 538

Stormwater Fund - 440

Departmental Expenditures



Note: FY19 actual includes a one-time expense for capital loan refinancing. The expense is offset by loan proceeds.





440-538 - STORMWATER Cost Center Summary

Account 440-538	Description		2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
510 0100	D 1 01 :	ф	154014 6	102.002	t 1640 50	Φ 155 600	(12.0).0/
512.0100	Regular Salaries	\$	174,814 \$	182,802			(13.8)%
514.0100	Overtime - GE		6,555	5,000	3,248	5,000	- %
514.0150	Overtime - Holiday General Employees		430	-	120	-	- %
521.0100	Fica Taxes		13,953	14,368	12,815	12,439	(13.4)%
522.2100	Retirement General Employee		40,752	34,687	32,224	24,260	(30.1)%
523.0100	Health Insurance		21,460	26,180	22,247	32,287	23.3 %
523.0300	Insurance & EAP		669	447	535	518	15.9 %
524.0100	Workers' Compensation		10,742	12,877	10,846	16,004	24.3 %
529.9900	Reimbursement Of Personnel Costs	_	(708)				- %
	Total Personnel Expenses		268,667	276,361	246,987	248,108	(10.2)%
531.0300	Membership Dues		_	-	35	-	- %
531.1600	Contract Services		19,162	28,155	28,155	31,855	13.1 %
531.2000	Engineering Services		350	7,000	7,000	-	(100.0)%
540.5100	Travel and Per Diem		16	2,000	68	2,000	- %
541.1100	Communications		2,179	2,352	2,068	2,652	12.8 %
544.0500	Operating Lease		221	328	319	328	- %
544.1500	Rental Expenses		_	1,000	2,000	2,000	100.0 %
545.1200	Insurance		8,116	8,012	15,791	17,674	120.6 %
545.9900	Insurance Contingency - Vehicle		-	-	166	-	- %
546.3400	Repair & Maintenance		5,773	8,500	8,500	10,500	23.5 %
546.4000	Vehicle Repair & Maintenance		4,453	7,500	7,500	8,000	6.7 %
547.5100	Printing And Binding		-	100	-	-	(100.0)%
549.9600	Bank Service Charges		389	450	400	450	- %
551.1200	Office Supplies		58	350	250	350	- %
552.1500	Fuel and Lubricants		11,152	14,000	11,742	15,000	7.1 %
552.2300	Operating Expenses		17,186	11,000	11,000	12,000	9.1 %
552.3900	Safety Program Expense		1,258	1,980	1,925	2,125	7.3 %
552.4200	Small Tools/Equipment		1,189	9,866	9,867	5,000	(49.3)%
552.5100	Uniform Purchases And Cleaning		1,269	2,050	1,250	2,050	- %
554.0100	Non-Capitalized Equipment		-	979	2,165	861	(12.1)%
554.1200	Publications		_	120	-	200	66.7 %
555.1300	Technical/Training		314	2,000	_	2,000	- %
559.0100	Depreciation Expense		211,351	-	211,351	-	- %
595.0000	Doubtful Accts Exp		(4,149)	_	211,331	_	- %
595.1000	Bad Debt Expense		80,740	_	_	_	- %
595.4500	OPEB Expense		277	_	_	_	- %
595.4600	Pension Expense - Enterprise Fnds		(13,058)	-	_	-	- %
	Total Operating Expenses		348,246	107,742	321,552	115,045	6.8 %
562.0000-9762 564.4900	Improvements - FPL Capital Leases		- -	10,842	10,842	- 117,500	(100.0)%
	Total Capital Purchases		-	10,842	10,842	117,500	983.7 %



440-538 - STORMWATER Cost Center Summary

Account		2019	2020 Revised	2020 Projected	2021 Adopted	% Change
440-538	Description	Actual	Budget	Actual	Budget	of Budget
	•			-		
571.0000	SRF Loan-Principal-Reuse Water	172,282	177,542	177,542	182,962	3.1 %
571.0000	Princ - Lease	37,494	29,208	27,144	8,290	(71.6)%
571.0400	Principal - Loan 2004	27,036	29,200	27,144	0,290	- %
571.0500	Principal - Loan 2005	96,030	_	_	-	- %
571.0700	Principal - Loan 2007	1,613	-	-	-	- %
571.1900	Principal - Loan 2019	68,046	194,970	194,970	198,555	1.8 %
571.0100-9762	Princ - Lease FPL	00,040	194,970	134,370	859	- %
572.0000	Srf Loan-Interest-Reuse Water	12,446	9,588	9,588	4,168	(56.5)%
572.0000	Interest Expense - Lease	1,160	1,265	505	108	(91.5)%
572.0100	Int Exp - Lease FPL	1,100	1,203	303	320	- %
572.0400	Interest Expense - Loan 2004	8,917	-	-	320	- % - %
572.0500		31,046	-	-	-	0./
572.0700	Interest Expense - Loan 2005	1,731	-	-	-	- % - %
	Interest Expense - Loan 2007		- 29 (22	- 20 (22	24.265	
572.1900	Interest Expense - Loan 2019	9,431	28,632	28,632	24,265	(15.3)%
572.0100-9762	Int Exp - Lease FPL	4.060	-	14.600	320	- %
572.9000	Deferred Refunding Expense	4,869	-	14,609	14,609	- %
573.0500	New Debt Service	1 207 0 60	-	-	15,642	- %
574.0000	Other financing uses	1,285,860				- %
	Total Debt Service	1,757,961	441,205	452,990	450,098	2.0 %
591.0100	Transfer Out - Admin Services	128,174	122,548	122,548	124,873	1.9 %
	Total Transfers-Out	128,174	122,548	122,548	124,873	1.9 %
	TOTAL EXPENDITURES	\$ 2,503,048	958,698	<u>\$ 1,154,919</u>	<u>\$ 1,055,624</u>	10.1 %



Stormwater - 538 Stormwater Fund - 440

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 538-Stormwater Management			
440-538-512.0100 Regular Salaries			
Regular Salaries	1	157,600	157,600
Totals For Gl# 440-538-512.0100-Regular Salaries			157,600
440-538-514.0100 Overtime - GE			
Overtime	1	5,000	5,000
Totals For Gl# 440-538-514.0100-Overtime - GE			5,000
440-538-521.0100 FICA Taxes			
FICA Taxes	1	12,439	12,439
Totals For Gl# 440-538-521.0100-FICA Taxes			12,439
440-538-522.2100 Retirement General Employee			
General Employee Pension	1	24,260	24,260
Totals For Gl# 440-538-522.2100-Retirement General Employee			24,260
440-538-523.0100 Health Insurance			
Health Insurance - Employee - 1 At 50%	1	32,287	
Totals For Gl# 440-538-523.0100-Health Insurance			32,287
440-538-523.0300 Life Insurance & EAP			
Life Insurance	1	518	518
Totals For Gl# 440-538-523.0300-Life Insurance & EAP			518
440-538-524.0100 Workers' Compensation			
Workers' Compensation	1	16,004	16,004
Totals For Gl# 440-538-524.0100-Workers' Compensation			16,004
440-538-531.1600 Contract Services			
Environmental Services	1	30,000	30,000
GPS Device Annually 17318;17484;18027; 20210;20318	5	371	1,855
Totals For Gl# 440-538-531.1600-Contract Services			31,855
440-538-540.5100 Travel And Per Diem			
Travel And Per Diem	1	2,000	2,000
Totals For Gl# 440-538-540.5100-Travel And Per Diem			2,000
440-538-541.1100 Communications			
Cell Service-Supervisor	12	60	720
Cell Service-Foreman	12	60	720
Cell Service-Roadgang	12	60	720
Aircard	12	37	444
Cell Service - Utility Crew Totals For Gl# 440-538-541.1100-Communications	12	4	2,652
Totals For Oi# 440-330-341.1100-Confinding			2,032



Stormwater - 538 Stormwater Fund - 440

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 538-Stormwater Management			
440-538-544.0500 Operating Lease			
RICOH MP2555 - Lease P# 28-36 Of 36	9	19	171
Pages Copied/Printed	1	100	100
New Lease	3	19	57
Totals For Gl# 440-538-544.0500-Operating Lease			328
440-538-544.1500 Rental Expenses			
Rental Equipment	1	2,000	2,000
Totals For Gl# 440-538-544.1500-Rental Expenses			2,000
440-538-545.1200 Insurance			
Gen Liab-Auto-Property Insurance	4	4,356	17,424
New Vehicle Overlap Insurance (Vactruck)	1	250	250
Totals For Gl# 440-538-545.1200-Insurance			17,674
440-538-546.3400 Repair & Maintenance			
Repair And Maintenance	1	10,500	10,500
Totals For Gl# 440-538-546.3400-Repair & Maintenance			10,500
440-538-546.4000 Vehicle Repair & Maintenance			
Vehicle Repair	1	8,000	8,000
Totals For Gl# 440-538-546.4000-Vehicle Repair & Maintenance			8,000
440-538-549.9600 Bank Service Charges			
Bank Charges	1	450	450
Totals For Gl# 440-538-549.9600-Bank Service Charges			450
440-538-551.1200 Office Supplies			
Office Supplies As Needed	1	350	350
Totals For Gl# 440-538-551.1200-Office Supplies			350
440-538-552.1500 Fuel And Lubricants			
Fuel-Lubricants	1	15,000	15,000
Totals For Gl# 440-538-552.1500-Fuel And Lubricants			15,000
440-538-552.2300 Operating Expenses			
Operating Expenses	1	12,000	12,000
Totals For Gl# 440-538-552.2300-Operating Expenses			12,000
440-538-552.3900 Safety Program Expense		1.100	4.400
Safety Program - Cones	1	1,100	1,100
Signs For Truck (Safety Zone)	1	400	400
Safety Shoes	5	125	625
Totals For Gl# 440-538-552.3900-Safety Program Expense			2,125



Stormwater - 538 Stormwater Fund - 440

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 538-Stormwater Management			
440-538-552.4200 Small Tools/Equipment			
Small Tools And Equipment As Needed	1	5,000	5,000
Totals For Gl# 440-538-552.4200-Small Tools/Equipment			5,000
440-538-552.5100 Uniform Purchases And Cleaning			
Uniform Rental - 4 Employees	1	1,750	1,750
Uniforms For Supervisor	1	300	300
Totals For Gl# 440-538-552.5100-Uniform Purchases And Cleaning			2,050
440-538-554.0100 Non-Capitalized Equipment			
Dell Inspiron 2 In 1 With Useful Camera	1	861	861
Totals For Gl# 440-538-554.0100-Non-Capitalized Equipment			861
440-538-554.1200 Publications			
NPDES Flyers	1	200	200
Totals For Gl# 440-538-554.1200-Publications			200
440-538-555.1300 Technical/Training			
Technical Training	1	2,000	2,000
Totals For Gl# 440-538-555.1300-Technical/Training			2,000
440-538-564.4900 Capital Leases			
2020 Vac Truck (1/4 Shared)	1	117,500	117,500
Totals For Gl# 440-538-564.4900-Capital Leases			117,500
440-538-571.0000 Srf Loan-Principal-Stormwater			
SRF Stormwater Loan Principal (17-18 Out Of 18 Pymts)	1	182,962	182,962 182,962
Totals For Gl# 440-538-571.0000-Srf Loan-Principal-Stormwater			182,962
440-538-571.0100 Princ - Lease			
P# 15-16 FA#17484 Camera Retrofit, 20401 Front End Loader (1/4)	2	3,523	7,046
P# 11-14 20489 Mini-Excavator	4	311	1,244
Totals For Gl# 440-538-571.0100-Princ - Lease			8,290
440-538-571.0100-9762 Princ - Lease FPL			
FPL (1 Out Of 12 Pymts)	1	859	859
Totals For Gl# 440-538-571.0100-9762-Princ - Lease FPL			859
440-538-571.1900 Princ-Keybank Loan 2019			
Keybank Principal (4-5 Out Of 18 Pymts)	1	198,555	198,555
Totals For Gl# 440-538-571.1900-Princ-Keybank Loan 2019			198,555

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Stormwater - 538 Stormwater Fund - 440

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL <u>BUDGET</u>
Dept 538-Stormwater Management 440-538-572.0000 SRF Loan-Interest-Stormwater SRF Stormwater Loan Interest (17-18 Out Of 18 Pymts) Totals For Gl# 440-538-572.0000-SRF Loan-Interest-Stormwater	1	4,168	4,168
440-538-572.0100 Int Exp - Lease P# 15-16 FA#17484 Camera Retrofit, 20401 Front End Loader (1/4 P# 11-14 20489 Mini-Excavator Totals For Gl# 440-538-572.0100-Int Exp - Lease	2 4	26 14	52 56 108
440-538-572.0100-9762 Int Exp - Lease FPL FPL (1 Out Of 12 Pymts) Totals For Gl# 440-538-572.0100-9762-Int Exp - Lease FPL	1	320	320 320
440-538-572.1900 Int-Keybank Loan 2019 Keybank Interest (4-5 Out Of 18 Pymts) Totals For Gl# 440-538-572.1900-Int-Keybank Loan 2019	1	24,265	24,265 24,265
440-538-572.9000 Deferred Refunding Exp Loss On Refunding Totals For Gl# 440-538-572.9000-Deferred Refunding Exp	1	14,609	14,609 14,609
440-538-573.0500 New Debt Service 2020 Vac Truck (1/4 Shared) Totals For Gl# 440-538-573.0500-New Debt Service	2	7,821	15,642 15,642
440-538-591.0100 Transfer To General Fund - Allocations Allocations Totals For Gl# 440-538-591.0100-Transfer To General Fund - Allocations	1	124,873	124,873 124,873
Totals For Dept 538-Stormwater Management			1,055,304



460 - REUSE FUND Fund Summary

	2020	2020	2021	
2019	Revised	Projected	Adopted	% Change of
Actual	Budget	Actual	Budget	Budget
\$ 6,394,893	\$ 6,667,057	\$ 6,667,057	\$ 6,911,096	3.7 %
444,252	471,450	490,817	497,525	5.5 %
24,090	5,000	10,400	6,000	20.0 %
96		87	-	- %
	352,028		22,000	(93.8)%
468,438	828,478	501,304	525,525	(36.6)%
20,970	106,590	64,486	123,963	16.3 %
101,641	19,726	102,286	35,417	79.5 %
		447,346	·	(77.8)%
				(0.4)%
26,749	52,072	52,072	48,815	(6.3)%
1,673,610	833,613	897,667	525,525	(37.0)%
(1,205,172	(5,135)	(396,363)	-	- %
(1,477,336)	(274,418)	(640,402)	(264,197)	(3.7)%
272,164	269,283	244,039	264,197	(1.9)%
6,667,057	6,936,340	6,911,096	7,175,293	3.4 %
5,847,652	6,474,098	6,414,768	6,685,323	3.3 %
1,292	1,292	1,292	1,292	- %
818,113	460,950	495,036	488,678	6.0 %
\$ 6,667,057	\$ 6,936,340	\$ 6,911,096	\$ 7,175,293	3.4 %
	Actual \$ 6,394,893 444,252 24,090 96 468,438 20,970 101,641 463,187 1,061,063 26,749 1,673,610 (1,205,172) (1,477,336) 272,164 6,667,057 5,847,652 1,292 818,113	2019 Actual Revised Budget \$ 6,394,893 \$ 6,667,057 444,252 471,450 24,090 5,000 96 - - 352,028 468,438 828,478 20,970 106,590 101,641 19,726 463,187 433,390 1,061,063 221,835 26,749 52,072 1,673,610 833,613 (1,205,172) (5,135) (1,477,336) (274,418) 272,164 269,283 6,667,057 6,936,340 5,847,652 6,474,098 1,292 1,292 818,113 460,950	2019 Actual Revised Budget Projected Actual \$ 6,394,893 \$ 6,667,057 \$ 6,667,057 444,252 471,450 490,817 24,090 5,000 10,400 96 - 87 - 352,028 - 468,438 828,478 501,304 20,970 106,590 64,486 101,641 19,726 102,286 463,187 433,390 447,346 1,061,063 221,835 231,477 26,749 52,072 52,072 1,673,610 833,613 897,667 (1,205,172) (5,135) (396,363) (1,477,336) (274,418) (640,402) 272,164 269,283 244,039 6,667,057 6,936,340 6,911,096 5,847,652 6,474,098 6,414,768 1,292 1,292 1,292 818,113 460,950 495,036	2019 Actual Revised Budget Projected Actual Adopted Budget \$ 6,394,893 \$ 6,667,057 \$ 6,667,057 \$ 6,911,096 444,252 471,450 490,817 497,525 24,090 5,000 10,400 6,000 96 - 87 - - 352,028 - 22,000 468,438 828,478 501,304 525,525 20,970 106,590 64,486 123,963 101,641 19,726 102,286 35,417 463,187 433,390 447,346 96,333 1,061,063 221,835 231,477 220,997 26,749 52,072 52,072 48,815 1,673,610 833,613 897,667 525,525 (1,205,172) (5,135) (396,363) - (1,477,336) (274,418) (640,402) (264,197) 272,164 269,283 244,039 264,197 5,847,652 6,474,098 6,414,768 6,685,323 <t< td=""></t<>

Capital Expenses includes department capital expense and fund level Capital Improvement projects.



460-000 - REUSE REVENUE Fund Revenue Summary

Reuse Water Fees \$ 437,988 \$ 465,450 \$ 488,317 \$ 495,525 6.5 % 6,000 2,500 2,000 (66.7)%	Account 460-539	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
Reuse Penalties							
TOTAL UTILITY SERVICES							
341.9000 Charges for Emergency Services 1,500 - - - - %		Total Reuse Services	442,752	471,450	490,817	497,525	5.5 %
TOTAL CHARGES FOR SERVICES 1,500 - - - - %		TOTAL UTILITY SERVICES	442,752	471,450	490,817	497,525	5.5 %
SERVICES Investment Earnings 24,090 5,000 10,400 6,000 20.0 %	341.9000	Charges for Emergency Services	1,500	<u>-</u>			- %
TOTAL INTEREST REVENUE			1,500	-	-	-	- %
Other Misc Rev/Ins Premium Reimbursement 96 - 87 - 96	361.0100		24,090	5,000	10,400	6,000	20.0 %
### REVENUE OTHER FINANCING SOURCES 383.7000-9762 Capital Lease Inception - FPL -	369.7401	Other Misc Rev/Ins Premium	,	5,000		6,000	
383.7000-9762 Capital Lease Inception - FPL - 5,135 - - (100.0)% Total Debt/Lease Proceeds - 5,135 - - (100.0)% 399.0000 Funding From Fund Balance - Outstanding Enc - 348,832 - - (100.0)% 399.6000 Funding From Equity - Capital Proj - 3,196 - 22,000 588.4 % Total Non-Revenue Sources - 352,028 - 22,000 (93.8)% TOTAL OTHER FINANCING SOURCES - 357,163 - 22,000 (93.8)%			96	-	87	-	- %
Total Debt/Lease Proceeds - 5,135 (100.0)% 399.0000 Funding From Fund Balance 348,832 (100.0)% Outstanding Enc Funding From Equity - Capital Proj - 3,196 - 22,000 588.4 % Total Non-Revenue Sources - 352,028 - 22,000 (93.8)% TOTAL OTHER FINANCING SOURCES - 357,163 - 22,000 (93.8)%		OTHER FINANCING SOURCES					
399.0000 Funding From Fund Balance 348,832 (100.0)% Outstanding Enc 399.6000 Funding From Equity - Capital Proj - 3,196 - 22,000 588.4 % Total Non-Revenue Sources - 352,028 - 22,000 (93.8)% TOTAL OTHER FINANCING SOURCES - 357,163 - 22,000 (93.8)%	383.7000-9762	Capital Lease Inception - FPL	<u> </u>	5,135			(100.0)%
Outstanding Enc Funding From Equity - Capital Proj - 3,196 - 22,000 588.4 % Total Non-Revenue Sources - 352,028 - 22,000 (93.8)% TOTAL OTHER FINANCING SOURCES - 357,163 - 22,000 (93.8)%		Total Debt/Lease Proceeds	-	5,135	-	-	(100.0)%
399.6000 Funding From Equity - Capital Proj - 3,196 - 22,000 588.4 % Total Non-Revenue Sources - 352,028 - 22,000 (93.8)% TOTAL OTHER FINANCING SOURCES - 357,163 - 22,000 (93.8)%	399.0000		-	348,832	-	-	(100.0)%
TOTAL OTHER FINANCING SOURCES - 357,163 - 22,000 (93.8)%	399.6000			3,196		22,000	588.4 %
SOURCES - 357,163 - 22,000 (93.8)%		Total Non-Revenue Sources	-	352,028	-	22,000	(93.8)%
			-	357,163	-	22,000	(93.8)%
		TOTAL REUSE REVENUE	\$ 468,438	,	\$ 501,304		



Reuse Department – 539

Reuse Fund - 460

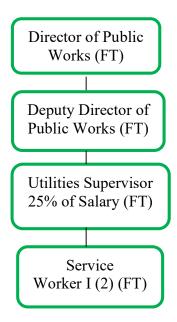
Department Mission:

Provides for safe collection and transmission of reuse through the City's underground sewer mains, collectors and interceptor lines. The purpose of the Reuse Department is to maintain the collection system in such a manner that protects the public safety, health and the environment.

Primary Duties:

Installs, maintains and repairs the City's reuse system. Provide customers with reuse water for irrigation as the distribution system is increased.

Organizational Chart:



Department Objectives:

- ➤ Increase reuse system thru out the City of Palmetto
- Continue to make more service connections available to the customers of the City of Palmetto
- Continue to make sure all services are installed and maintained in compliance with City's Ordinance.



Reuse Department – 539

Reuse Fund - 460

Performance Indicators:

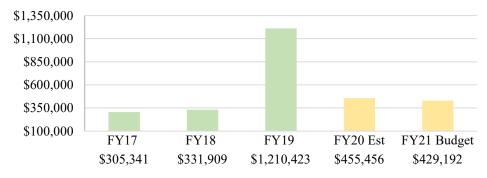
	FY2018	FY2019	FY2020	FY2021
Task	Actual	Actual	Actual	Projected
Total Reuse Flow (mgd)	0.988	0.931	0.945	0.954
New Connections	38	149	63	84
Total Connections Inspected	144	217	127	163

^{*}Fiscal Year represents reporting year

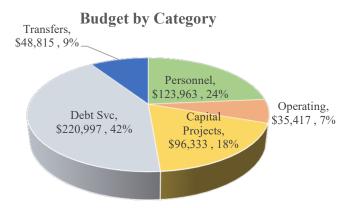
Capital Outlay:

Funding Source	Description	Amount
Current Revenue – Project	Pars Expansion	74,333
Fund Balance	Public Works Electrical Upgrade	8,000
Fund Balance	Public Works Storage Building	14,000
Total		\$96,333

Departmental Expenditures



Note: FY19 actual includes a one-time expense for capital loan refinancing. The expense is offset by loan proceeds.





460-539 - REUSE Cost Center Summary

Account 460-539	Description		2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
512.0100	Regular Salaries	\$	15,396 \$	70,163	\$ 45,031	\$ 79,924	13.9 %
514.0100	Overtime - GE		-	-	249		- %
521.0100	Fica Taxes		1,169	5,368	3,450		13.9 %
522.2100	Retirement General Employee		3,435	12,959	8,461		(8.0)%
523.0100	Health Insurance		-	13,090	4,909	· ·	37.0 %
523.0300	Insurance & EAP		56	178	125		47.2 %
524.0100	Workers' Compensation	_	914	4,832	2,261	7,801	61.4 %
	Total Personnel Expenses		20,970	106,590	64,486	123,963	16.3 %
531.1600	Contract Services		5,856	_	_	_	- %
540.5100	Travel and Per Diem		-	1,000	_	1,000	- %
545.1200	Insurance		1,478	2,376	2,339		25.9 %
546.3600	Repair & Maintenance - Utility		11,761	8,400	22,507	· ·	138.1 %
549.9600	Bank Service Charges		998	2,500	610	· ·	(72.0)%
552.1500	Fuel and Lubricants		-	50	-	50	- %
552.2300	Operating Expenses		8,282	1,000	1,200		200.0 %
552.3900	Safety Program Expense		83	200	348	· ·	87.5 %
552.4200	Small Tools/Equipment		1,655	1,000	1,496	2,000	100.0 %
552.5100	Uniform Purchases And Cleaning		-	2,200	500	3,300	50.0 %
555.1300	Technical/Training		-	1,000	-	2,000	100.0 %
595.0000	Doubtful Accts Exp		(5,196)	-	-	-	- %
559.0100	Depreciation Expense		73,286	-	73,286	-	- %
595.1000	Bad Debt Expense		6,085	-	=	=	- %
595.4500	OPEB Expense		24	-	-	-	- %
595.4600	Pension Expense - Enterprise Fnds	_	(2,671)	-	-		- %
	Total Operating Expenses		101,641	19,726	102,286	35,417	79.5 %
562.0000-9762	Improvements - FPL	_		5,135	5,135		(100.0)%
	Total Capital Purchases		-	5,135	5,135	-	(100.0)%
571.0000	SRF Loan-Principal-Reuse Water		4,486	4,630	4,630	4,779	3.2 %
571.0100	Princ - Lease		-	7,677	7,677		(100.0)%
571.0400	Principal - Loan 2004		1,612	-	-	_	- %
571.0500	Principal - Loan 2005		14,999	_	-	-	- %
571.0700	Principal - Loan 2007		48,983	_	-	=	- %
571.1900	Principal - Loan 2019		44,907	128,670	128,670	131,036	1.8 %
571.0100-9762	Princ - Lease FPL		-	<u>-</u>	-	407	- %
571.7000	Principal Payment - Asr Advance		50,562	52,079	52,079	53,642	3.0 %
572.0000	Srf Loan-Interest-Reuse Water		602	500	500		(29.6)%
572.0100	Interest Expense - Lease		-	2,847	2,847	-	(100.0)%
572.0400	Interest Expense - Loan 2004		1,379	-	-	-	- %
572.0500	Interest Expense - Loan 2005		5,849	-	-	-	- %
572.0700	Interest Expense - Loan 2007		21,592	-	-	-	- %



460-539 - REUSE Cost Center Summary

Account 460-539	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
572.1900	Interest Expense - Loan 2019	6,224	18,896	18,896	16,014	(15.3)%
572.0100-9762	Int Exp - Lease FPL	-	-	-	152	- %
572.7000	Interest Payment - Asr Advance	8,054	6,536	6,537	4,974	(23.9)%
572.9000	Deferred Refunding Expense	3,214	-	9,641	9,641	- %
574.0000	Other financing uses	848,600	-			- %
	Total Debt Service	1,061,063	221,835	231,477	220,997	(0.4)%
591.0100	Transfer Out - Admin Services	26,749	52,072	52,072	48,815	(6.3)%
	Total Transfers-Out	26,749	52,072	52,072	48,815	(6.3)%
	TOTAL EXPENDITURES	\$ 1,210,423	\$ 405,358	\$ 455,456	\$ 429,192	5.9 %

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Reuse - 539 Reuse Water Fund - 460

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL <u>BUDGET</u>
Dept 539-Reuse			
460-539-512.0100 Regular Salaries	1	70.024	70.024
Regular Salaries Totals For Gl# 460-539-512.0100-Regular Salaries	1	79,924	79,924 79,924
Totals For Oliv 400 337 312.0100 Regular Salaries			75,524
460-539-521.0100 FICA Taxes			
FICA Taxes	1	6,114	6,114 6,114
Totals For Gl# 460-539-521.0100-FICA Taxes			6,114
460-539-522.2100 Retirement General Employee			
General Employees Retirement	1	11,925	11,925 11,925
Totals For Gl# 460-539-522.2100-Retirement General Employee			11,925
460-539-523.0100 Health Insurance			
Health Insurance - Empolyee 1 At 50%	1	17,937	17,937
Totals For Gl# 460-539-523.0100-Health Insurance			17,937
460-539-523.0300 Life Insurance & EAP			
Life Insurance	1	262	262
Totals For Gl# 460-539-523.0300-Life Insurance & EAP			262
460-539-524.0100 Workers' Compensation			
Workers' Comp	1	7,801	7,801
Totals For Gl# 460-539-524.0100-Workers' Compensation		<u> </u>	7,801
460-539-540.5100 Travel And Per Diem			
Travel And Per Diem	1	1,000	1,000
Totals For Gl# 460-539-540.5100-Travel And Per Diem			1,000
460-539-545.1200 Insurance			
Gen Liab-Auto-Property Insurance	4	748	2,992
Totals For Gl# 460-539-545.1200-Insurance			2,992
460-539-546.3600 Repair & Maintenance - Utility			
Warehouse Issues And Line Repair	1	20,000	20,000
Totals For Gl# 460-539-546.3600-Repair & Maintenance - Utility			20,000
460-539-549.9600 Bank Service Charges			
Bank Charges	1	700	700
Totals For Gl# 460-539-549.9600-Bank Service Charges		_	700
460-539-552.1500 Fuel And Lubricants			
Fuel And Lubricants	1	50	50
Totals For Gl# 460-539-552.1500-Fuel And Lubricants			50

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Reuse - 539 Reuse Water Fund - 460

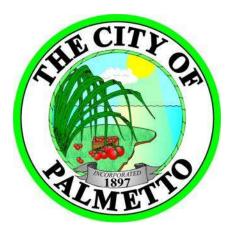
<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 539-Reuse 460-539-552.2300 Operating Expenses Misc Warehouse Items Totals For Gl# 460-539-552.2300-Operating Expenses	1	3,000	3,000
460-539-552.3900 Safety Program Expense Safety Shoes Totals For Gl# 460-539-552.3900-Safety Program Expense	3	125	375 375
460-539-552.4200 Small Tools/Equipment Speciality Tools For New Crew Totals For Gl# 460-539-552.4200-Small Tools/Equipment	1	2,000	2,000 2,000
460-539-552.5100 Uniform Purchases & Cleaning New Employees Totals For Gl# 460-539-552.5100-Uniform Purchases & Cleaning	3	1,100	3,300
460-539-555.1300 Technical/Training Reclaim Cert. Classes Totals For Gl# 460-539-555.1300-Technical/Training	2	1,000	2,000
460-539-571.0000 SRF Loan-Principal-Reuse Water SRF Reuse Loan Principal (36-37 Out Of 40 Payments) Totals For Gl# 460-539-571.0000-SRF Loan-Principal-Reuse Water	1	4,779	4,779 4,779
460-539-571.0100-9762 Princ - Lease FPL FPL (1 Out Of 12 Pymts) Totals For Gl# 460-539-571.0100-9762-Princ - Lease FPL	1	407	407
460-539-571.1900 Princ-Keybank Loan 2019 Keybank Prinicpal (4-5 Out Of 18 Pymts) Totals For Gl# 460-539-571.1900-Princ-Keybank Loan 2019	1	131,036	131,036 131,036
460-539-571.7000 Principal Payment - ASR Advance ASR Advance-Principal Pmt (8 Out Of 10 Pymts) Totals For Gl# 460-539-571.7000-Principal Payment - ASR Advance	1	53,642	53,642 53,642
460-539-572.0000 SRF Loan-Interest-Reuse Water SRF Reuse Loan Interest (36-37 Out Of 40 Pymts) Totals For Gl# 460-539-572.0000-SRF Loan-Interest-Reuse Water	1	352	352 352
460-539-572.0100-9762 Int Exp - Lease FPL FPL (1 Out Of 12 Pymts) Totals For Gl# 460-539-572.0100-9762-Int Exp - Lease FPL	1	152	152 152



Reuse - 539 Reuse Water Fund - 460

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 539-Reuse			
460-539-572.1900 Int Exp-Keybank Loan 2019			
Keybank Int (4-5 Out Of 18 Pymts)	1	16,014	16,014
Totals For Gl# 460-539-572.1900-Int Exp-Keybank Loan 2019			16,014
460-539-572.7000 Interest Payment - ASR Advance			
ASR Advance-Interest Payment (8 Out Of 10 Pymts)	1	4,974	4,974
Totals For Gl# 460-539-572.7000-Interest Payment - ASR Advance			4,974 4,974
460-539-572.9000 Deferred Refunding Exp			
Loss On Refunding	1	9,641	9,641
Totals For Gl# 460-539-572.9000-Deferred Refunding Exp			9,641
460-539-591.0100 Transfer To General Fund - Allocations			
Allocations	1	48,815	48,815
Totals For Gl# 460-539-591.0100-Transfer To General Fund - Allocations			48,815
Totals For Dept 539-Reuse			429,192





"Do not go where the path may lead, go instead where there is no path and leave a trail."

Ralph Waldo Emerson



Capital Improvements

The City's capital budget includes several aspects of purchasing capital assets for the City. It includes its five-year Capital Improvement Program (CIP), fifteen-year Half-Cent Sales Tax Infrastructure fund, capital assets purchased from the City's operating funds and capital projects funded, or partially funded, by the CRA. The Capitalization Policy allows for the capitalization thresholds of assets including land, buildings, infrastructure, equipment, vehicles and intangible assets. These thresholds begin at a minimum of \$2,000 for equipment and vehicles, and \$20,000 for buildings, infrastructure, and software. There is no capitalization threshold for land. All capital purchases are one-time purchases and are non-recurring. Only the debt service is recurring for capital purchase that is financed.

• Capital Budgeting Process

The CIP, Half-Cent, and operating capital outlay are important elements in the preparation of the fiscal year 2021 budget and has occurred via separate actions. The capital outlay budget from operating funds was approved with the final budget on September 28th while both the CIP and an update to the Half-Cent project list were approved by City Commission on October 19, 2020.

The capital budget process for operating is as follows:

- o Each capital outlay request is submitted with the cost center's budget for capital equipment, improvements to buildings, and/or land.
- o These capital items are considered during the budget process first by department heads.
- The items are evaluated for financing by a capital lease which is usually four year financing. A minimum of \$50,000 in total capital items would be necessary to obtain a capital lease.
- o Items are submitted with the operating budget for approval by City Commission.

The capital budget process for the CRA is as follows:

- Projects are determined by the CRA Director and CRA Advisory Board for their compliance to the CRA Plan.
- o Preliminary plans are put together for submission to the Advisory Board and finally to the CRA Board.
- Budget for those approved projects are submitted with the CRA's operating budget and approved by City Commission.

The capital budget process for the CIP is as follows:

- Large capital projects regarding street, building and utility expansion or upgrades are submitted to the City's Public Works Director who is instrumental in preparing the project list and the prioritization for the CIP.
- The Public Works Director compiles the list of projects for a five-year period and the prioritization and estimated costs of those projects, assigning high priority projects to the current year when possible.
- o The Public Works Director then works closely with the Finance Department and City Clerk to determine possible funding. Finance will identify all available funding available to fund capital projects.
 - Projections of usable fund balance/net position are made using information known at the time and the amount that is unassigned or unrestricted.



- Unassigned fund balance over five months of upcoming expenses can be used to fund CIP
 projects however City Commission may approve the use of a higher percentage if deemed
 necessary and in the best interest of the City.
- Grants are also identified as possible funding sources but are not committed to the project until such time as the grant is awarded.
- The project may be deemed unfunded until such time as grants or other funding sources may become available.
- o The final CIP is submitted to City Commission for discussion, changes and final approval.

The capital budget process for the Half-Cent Sales Tax Infrastructure fund is as follows:

- After the Manatee County voters approved a 15-year half-cent infrastructure sales tax, the City prepared
 a list of projects in the approved categories of Transportation, Public Safety and Law Enforcement, and
 Parks & Community Facilities.
- Each year the list is reevaluated and projects may be added or removed from the list through staff recommendation and Commission approval. State revenue forecasts and fund balance projections are utilized to determine if the projected revenues remain in line to support each of the projects.
- Staff attempts to identify projects to be completed in the current fiscal year and requests Commission to adopt budget to fund. Any modification to the funding is addressed in subsequent budget resolutions.

• Challenges for the funding of capital purchases

The City reviews he condition of its operating equipment on and ongoing basis and depending on the ability to maintain the level of services citizens have come to request will determine the proper timing for replacements and additions. When developing the annual budget staff will determine the feasibility of such purchases and the optimal manner in which to finance the purchase.

The City's utilities and infrastructure is also in need of regular repair and maintenance and in several instances, replacement. The City Commission adopted a rate increase in fiscal year 2020 as recommended by a utility rate study. These funds will assist with the funding the City's capital improvement program.

Funding Options:

Operating Capital Purchases

The first option for funding operating capital purchases/projects, and most desired, is the use of <u>current revenues</u>. This year \$42,500 in capital purchases is budgeted using current revenues in the Solid Waste and Water/Sewer funds.

The <u>Fund Balance</u> Policy allows for the funding of one-time purchases from funds meeting the requirements in the policy and City Commission approval. In recent years, the City has funded a small portion of the operating capital purchases from fund balance in funds that meet the three month minimum. In the 2021 budget, the City's fund balance will fund \$18,500 in capital equipment purchases from General Fund for the replacement of the gateway sign pc and a new server. The use of fund balance was previously expanded to non-capital, one-time expense items. In the fiscal year 2021 budget, fund balance will fund a total of \$54,500 including contingency accounts and hurricane emergency supplies.

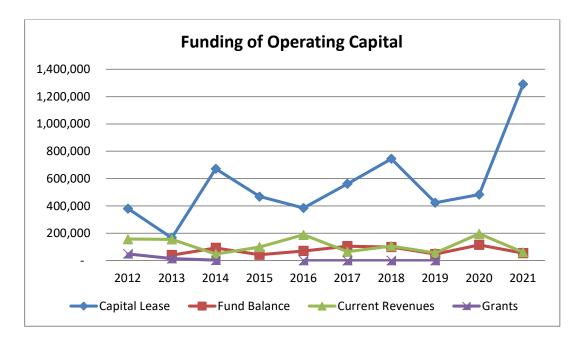
The Debt Policy allows for the use of financing for the funding of projects and equipment purchases meeting specific guidelines. Each year a capital lease is considered for equipment and vehicles and is usually financed over a four-



year period. The City has had no choice but to incur additional debt for the larger equipment items needed. A <u>capital lease</u> is budgeted for \$1,290,619 for the purchase of police vehicles and radio equipment, laptops, bucket truck, grapple truck, and vacuum truck.

Grant funding, when available, are always an option and are constantly sought after. In FY2019, the City received the Community Development Block Grant (CDBG) for \$1,500,000. The CDBG funds minimum public infrastructure – water and sewer mains, flood and drainage culverts and street improvements. This is necessary for the developer to construct and open a new 204,150 square foot Sheraton Hotel. The CRA has been awarded a \$600,000 Southwest Florida Water Management District (SWFWMD) grant. This grant will assist in funding the construction of Connor Park, whose water feature will be used for stormwater mitigation with elevated trail and lookout tower for recreational purposes.

The following graph illustrates funding the City has used since fiscal year 2012:



CIP Projects

As previously stated, funding the CIP has been a challenge for the past few years. The City was forced to find more creative means of funding.

As with operating capital, <u>current revenues</u> are the most desirable funding available and with the implementation of the rate study, the City was able to provide funding from current revenues of \$926,635 to utility projects. The increased user fees will provide pay-as-you-go funding for approximately half of the new utility improvement projects for FY2021 and are projected to continue to do so for the remaining years of the ordinance. Any unused revenue generated in a particular year is carried forward to be used in subsequent years for the CIP.



The City's <u>Fund Balance</u> Policy allows unassigned fund balance/unrestricted net position over three months of expenditure budget to be used for capital improvements but it has become chosen practice to allow a four month threshold. Projections of fund balance at the time the CIP was passed showed Road and Bridge, Solid Waste, Water/Sewer and Reuse above this 4 month threshold and will utilize a portion of the excess reserves to fund several public facilities projects as well as street paving.

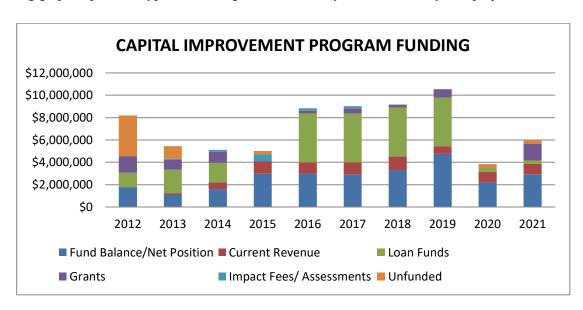
The City received a State Revolving Fund Loan in FY2019 to fund the construction of an EQ Basin at the Waste Water Treatment Plant in the amount of \$6,915,245. Construction was substantially completed during FY2020 and the project is expected to be closed out in fiscal year 2021. Debt service on this loan will begin in December 2020.

Budget has been established for the Ward 1 Phase III engineering as well as the initial funding for the construction. Additional funds will be budgeted in the following years to allow for the completion of the project, however the City is currently awaiting a determination of award of a CDBG grant which would hasten the project timeline.

All FY2021 projects are funded with the exception of the Public Administration Building, the Waste Water Treatment Plant Expansion, and 3rd Avenue Infrastructure Improvements. The Public Administration Building has been present on the 5 year CIP for several years and will remain so until a funding source if located. The Waste Water Treatment Plant Expansion is a formerly foundered project, however per Commission direction the funds were reallocated to projects with a higher degree of prioritization. Funding for the 3rd Avenue Infrastructure Improvement project will commence in fiscal year 2022.

The funded 2021 CIP of \$3,485,152 is approximately \$1.8 million the higher than 2020 CIP of \$3,485,152 which is primarily due to the inclusion of 7th Street Extension project. The projects funded throughout the 5 year CIP is \$16,378,824.

The following graph depicts the types of funding, for each fiscal year, used for City CIP projects since 2012.





• Operating Capital Budget

As show below, the capital purchases from operating are funded in different ways. Current revenues fund \$6,153,757, fund balance fund \$18,500, and the planned capital lease for \$1,290,619 is to be financed for a four-year term and adds an estimated \$171,806 in debt service to the budget.

The fiscal year 2021 final budget includes the following capital items from the operating budget as itemized below:

			Funding		
		Total	Current	Fund	Capital
Fund/Cost Center	Item Description	Budget	Revenues	Balance	Lease
General Fund/IT	Gateway Sign PC	3,500	-	3,500	-
General Fund/IT	Server (Replace ESX Server)	15,000	-	15,000	-
General Fund/PD	4 - 2021 Ford Police Interceptor	191,000	-	-	191,000
General Fund/PD	4 - Tait Mobile Radio & Install	8,800	-	-	8,800
General Fund/PD	4 - Coban Mobile Video, Docking Stations, & Printers	31,820	-	-	31,820
General Fund/PD	28 - PD Laptops	70,000	-	-	70,000
General Fund/CE	2 - Ford F150	56,000	-	-	56,000
General Fund/Parks	2020 Bucket Truck (1/2 Shared)	85,000	-	-	85,000
General Fund/Parks	2020 Grapple Truck (1/3 Shared)	56,666			56,666
	Total General Fund Capital Purchases	517,786		18,500	499,286
CRA/CRA	Land Purchases	760,000	760,000	-	-
CRA/CRA	Armory Historic Preservation	50,000	50,000	-	-
CRA/CRA	Connor Park	2,500,000	2,500,000	-	-
CRA/CRA	Pocket Neighborhood Site Improvements	825,000	825,000	-	-
CRA/CRA	10th Avenue Streetscape	467,138	467,138	-	-
CRA/CRA	Mainstreet Program	200,000	200,000	-	-
	Total CRA Fund Capital Purchases	4,802,138	4,802,138	_	-
Road & Bridge/Streets	Curb Machine	15,000	-	-	15,000
Road & Bridge/Streets	Bobcat MT 100	28,000	-	-	28,000
Road & Bridge/Streets	F-250 Ext Cab Xlt 2WD 6.5' Bed	40,000	-	-	40,000
Road & Bridge/Streets	2020 Bucket Truck (1/2 Shared)	85,000	-	-	85,000
Road & Bridge/Streets	2020 Grapple Truck (1/3 Shared)	56,666	-	-	56,666
-	Total Road & Bridge Capital Purchases	224,666	-	_	224,666
Solid Waste/Solid Waste	20 Yard Rolloff	6,000	6,000	-	-
Solid Waste/Solid Waste	2020 Grapple Truck	56,667	-	-	56,667
	Total Solid Waste Capital Purchases	62,667	6,000	_	56,667
Water & Sewer/Water	Meters	20,000	20,000	-	-
Water & Sewer/Water	3000 Watt Generator	2,000	2,000	-	-
Water & Sewer/Water	2020 Vac Truck (1/4 Shared)	117,500	-	-	117,500
Water & Sewer/Sewer	2020 Ford F-250 Extended Cab	40,000	-	-	40,000
Water & Sewer/Sewer	2020 Vac Truck (1/4 Shared)	117,500	-	-	117,500
Water & Sewer/WWTP	JD Gator	14,500	14,500	-	-
Water & Sewer/WWTP	2020 Vac Truck (1/4 Shared)	117,500	-	-	117,500
	Total Water & Sewer Capital Purchases	429,000	36,500	_	392,500
Stormwater/Stormwater	2020 Vac Truck (1/4 Shared)	117,500	_		117,500
	Total Stormwater Fund Capital Purchases	117,500			117,500
	Total Capital Purchases from Operating Funds	6,153,757	4,844,638	18,500	1,290,619

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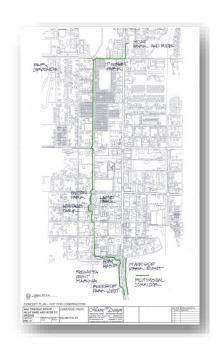
• Capital Projects from CRA

CRA has developed a CRA plan to outline their direction for funding certain capital projects within the CRA district. The plan includes several projects to improve the City's appearance, improve and provide additional parks and trails. The project expenses and the 2021 project budgets include:

	I	FY2018	FY2019		FY2020	FY2021
Project Name		Actual	Actual	F	Projected	Budget
Connor Park	\$	200,506	\$ 75,233	\$	105,719	\$ 2,500,000
Pocket Neighborhood Site Improvements		-	-		-	825,000
Land Purchases		10,368	1,263,626		2,706,723	760,000
10th Avenue Streetscape		-	-		-	467,138
Mainstreet Program		-	-		-	200,000
Armory Historic Preservation		-	-		-	50,000
Palmetto Women's Club		-	-		216,894	-
Seahorse Statue Project		-	87,985		122,563	-
CRA Property Improvements		-	-		22,258	-
Historic Park Improvements		102,648	24,748		2,750	-
Replace VFW Roof		751	301,870		-	-
Riverside Brownfield Project		56,515	41,924		-	-
MMEC Project		40,828	2,400		-	-
Haben Boulevard Improvements		92,600	-		-	-
Living Seawall Project		5,201	-		-	
Total CRA Project Budget	\$	509,416	\$ 1,797,784	\$	3,176,905	\$ 4,802,138

The capital projects funded by the CRA are included in both the CRA fund and the Joint Capital Projects fund. The CRA fund includes projects that have in the planning stages and are now ready for construction such as:

- ➤ Connor Park City owned land known as the Edenfield property is currently undergoing environmental evaluation with the intent of converting it into the newest city park. This project will partially be funded with a SWFWMD grant.
- ➤ 10th Avenue Streetscape A separate phase of the existing MMEC Project Multi-modal Enhancement Corridor (MMEC) is a project providing areas for alternative modes of transportation such as walking, running, biking etc. This linear trail will begin at the Green Bridge and continue throughout the city creating a corridor south to north. The funding is expected to come from grants requiring 50% matching funds. For this reason, the CRA has budgeted funds to be put in reserve for this future project.
- ➤ Other Projects In FY2020 the CRA purchased several duplexes and will proceed with their demolition in early FY2021. A pilot program to establish a pocket neighborhood on one of their former sites has been funded. Funding for a new Mainstreet Improvement project has been established as well as continued improvements to the Historical Park.





390 - JOINT CAPITAL PROJECTS FUND Fund Summary

				2020		2020		2021		
	2	.019]	Revised	P	rojected	Adopted		% Change of	
Account	A	ctual		Budget		Actual		Budget	Bu	dget
Beginning Fund Balances	\$	53,995	\$	240,762	\$	240,762	\$	224,439		(6.8)%
Revenues										
Intergovermental		-		-		27,743		-	-	%
Transfers In	2	254,805		=		=		-	-	%
Non-Revenue/Fund Balance			_	44,065				-		%
Total Revenues	2	254,805		44,065		27,743		-	(10	00.0)%
Expenses										
Capital Outlay - Other		40,295		22,033		22,033		-	-	%
Grants		27,743		22,033		22,033		-		%
Total Expenditures		68,038		44,066		44,066		-	(10	00.0)%
Excess Revenue Over (Under)	1	186,767		(1)		(16,323)		_		%
Fund Balance, End of Year	\$ 2	240,762	\$	240,761	\$	224,439	\$	224,439		(6.8)%



390-000 - CRA CAPITAL REVENUE Fund Revenue Summary

Account	Description	2019 Actual		2020 Revised Budget	I	2020 Projected Actual		2021 Adopted Budget		hang udge	
337.7000-1902	SWFWMD RIverside Water Reimbursement	\$ -	\$	-	\$	27,743	\$	-		_	%
	TOTAL INTERGOVERNMENTAL/ GRANT REVENUE	-		-		27,743		-		-	%
	OTHER FINANCING SOURCES										
381.8190-1902 381.8190-1903 381.8190-9034	Transfer In - SWFWMD Riverside Transfer In - Riverside LID Paving Transfer In - Connor Park	49,775 105,030 100,000		- - -		- - -		- - -		- - -	% % %
	Total Transfers-In	254,805		-		-		-		-	%
399.9301	Funding From Equity - Cap Prjs	-	_	44,065	_	-		-	(100.	0)%
	Total Non-Revenue Sources	-		44,065		-		-	(100.0))%
	TOTAL OTHER FINANCING SOURCES	 254,805	_	44,065		-		-	(]	100.0	<u>))%</u>
	TOTAL REVENUE	\$ 254,805	\$	44,065	\$	27,743	<u>\$</u>	-		100.0	<u>))%</u>



390-859 - CRA CAPITAL JOINT PROJECTS Cost Center Summary

Account 390-859	Description	2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPENDITURES					
863.0000-1902 863.0000-1903	SWFWMD Matching Grant Riverside LID Paving Project	\$ 27,743 12,552	\$ 22,033	\$ 22,033	3 \$ -	(100.0)%
	Total Capital Purchases	40,295	22,033	22,033	3 -	(100.0)%
	TOTAL EXPENDITURES	\$ 40,295	\$ 22,033	\$ 22,033	3 \$ -	(100.0)%



390-703 - CRA CAPITAL INTERLOCAL GRANT Cost Center Summary

Account 390-701	Description		2019 Actual	2020 Revised Budget	F	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
	EXPENDITURES								
763.0000-1902	SWFWMD: Riverside Grant	\$	27,743	\$ 22,033	\$	22,033	\$	-	(100.0)%
	Total Capital Purchases		27,743	22,033		22,033		-	(100.0)%
	TOTAL EXPENDITURES	<u>\$</u>	27,743	\$ 22,033	\$	22,033	<u>\$</u>	-	(100.0)%





In fiscal year 2019, the City began construction of the 2 million gallon Equalization (EQ) Basin. The purpose of the EQ basin is to smooth out daily peaks and absorb access water from rain events. With the assistance of the State Revolving Fund (SRF), this project will be completed in the late summer of 2020 at a cost of \$6 million.



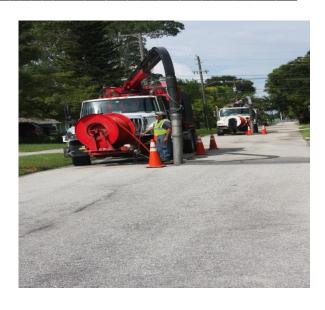








The City's aging sanitary sewer infrastructure has created the need to control its Inflow and Infiltration (I&I) problems. Groundwater entering sanitary sewers through defective pipe joints and broken pipes is called *infiltration*. Storm water entering sanitary sewers from inappropriate connections is called *inflow*. I&I causes the Wastewater Treatment Plant to work much harder to treat the additional influx. The City continues to work toward stopping all I&I problems to make its sewer system and WWTP as efficient as possible.





The City is continuously improving the streets and underground infrastructure. The City began a Community Development Block Grant (CDBG) to replace the water main, repave and other utility improvements.







• Capital Improvement Program (CIP)

The fiscal year 2021 Capital Improvement Program (CIP) was approved by City Commission on October 19 2020 totaling \$5,326,824 for fiscal year 2021 and \$16,378,824 for the five-year period of 2021 through 2025.

The priorities of the City indicates the need to minimize the economic impact to our taxpayers, use City dollars efficiently and effectively, and maintain and improve the appearance and safety of the City both financially and physically. The CIP for fiscal year 2021 attempts to achieve these priorities and the initiatives to support them. Limited funds are available to support capital projects however, the maintenance of our facilities and infrastructure is vital to the future of the City.

This CIP incorporates all aspects of the City's long-term goals:

Appearance	New sidewalk projectsCity-wide facilities upgrades
	 Improvements to the water distribution and expansion of the wastewater treatment facility
Services	o Palmetto Area Reuse–reuse to additional users
	o Chloramines Injection System-better tasting water and more efficient service
Infrastructure	WWTP Expansion, Upgrades and R&R Water and Community D&R
	Water and Sewer Lines R&R
	 New sidewalk projects
Safety	 City Facility Security and Upgrades
Buiety	 Fire protection upgrades-improvements to fire hydrants
Economic Stability	 Inflow and Infiltration (I&I) Program - to decrease the amount of treatable substance for the WWTP and thus create higher efficiencies
	o Palmetto Area Reuse System (PARS) -install additional reuse lines to allow

The proposed CIP plan for the five year period is submitted to City Commission for discussion, changes and approval. Changes may be made for priority, scope and funding. The 2021-2025 Capital Improvement Plan was approved by City Commission to include the following for fiscal year 2021:

sustaining and distribute greater amounts of reuse water.

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services to more customers. This will assist the reuse fund to become self-



301 - CAPITAL PROJECTS FUND Fund Summary

		2020	2020	2021	
	2019	Revised	Projected	Adopted	% Change of
Account	Actual	Budget	Actual	Budget	Budget
Beginning Fund Balances	\$ 653,822	\$ 400,337	\$ 400,337	\$ 360,600	(9.9)%
Revenues					
Grants	26,440	1,500,000	414,710	1,500,000	- %
Transfers In	242,961	403,400	403,400	257,000	- %
Non-Revenue/Fund Balance		728,196		333,747	- %
Total Revenues	269,401	2,631,596	818,110	2,090,747	(20.6)%
Expenses					
Capital Outlay - Streets	422,879	902,903	756,659	381,240	- %
Capital Outlay - Other	42,995	130,005	2,498	209,507	- %
Grants	57,012	1,598,689	98,690	1,500,000	- %
Total Expenditures	522,886	2,631,597	857,847	2,090,747	(20.6)%
Excess Revenue Over (Under)	(253,485	(1)	(39,737)		- %
Fund Balance, End of Year	<u>\$ 400,337</u>	\$ 400,336	\$ 360,600	\$ 360,600	(9.9)%



301-000 - CIP REVENUE Fund Revenue Summary

Account	Description		2019 Actual	2020 Revised Budget		2020 Projected Actual		2021 dopted Budget		inge of dget
331.4900-1434 331.4900-9030 331.4900-9037 337.4000-1732 337.4100	FDOT 14th Ave W @ 17th St W CDBG: System 4 CDBG 7th St Extension FMIT Safety Grant Capital Projects Retainage	\$	- 14,739 - 6,000 5,701	\$ - 1,500,000 - -	\$	279,449 135,261 - -		- ,500,000 - -	- - - -	% % % % % %
	TOTAL INTERGOVERNMENTAL/ GRANT REVENUE		26,440	1,500,000		414,710	1	,500,000	-	%
	OTHER FINANCING SOURCES									
381.9101-1433 381.9301-1931 381.9301-1932 381.9301-2135 381.9307-1935 381.9307-1943 381.9307-2033 381.9307-2034 381.9307-2135 381.9307-2136 381.9307-4215	Transfer In - Yard Lighting Transfer In - Facilities Upgrade Transfer In - City Security Upgrades Transfer In - City Facility Security Transfer In - Surface Upgrades 3rd Ave Transfer in - 16th Ave Project Surface Upgrades 2nd Ave W Surface Upgrades 7th St W PW Electrical Upgrade Transfer In - Street Paving PW Storage Building Total Transfers-In		9,441 19,810 - 139,579 74,131 - - - - 242,961	45,000 - - - - 160,000 198,400 - - - 403,400		45,000 - - - 160,000 198,400 - - - 403,400		39,000 - - 16,000 175,000 27,000	(10)	% % % % % % % % % % % % % % % % % % %
399.9301	Funding From Equity - Cap Prjs			728,196	_	-		333,747	(54.2)%
	Total Non-Revenue Sources		-	728,196		-		333,747	(5	54.2)%
	TOTAL OTHER FINANCING SOURCES		242,961	1,131,596		403,400		590,747	(4	7.8)%
	TOTAL REVENUE	<u>\$</u>	269,401	\$ 2,631,596	\$	818,110	\$ 2	,090,747	(2	20.6)%



301-601 - CIP GENERAL FUND Cost Center Summary

Account 301-601	Description		2019 Actual	2020 Revised Budget	P	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
	EXPENDITURES								
662.0000-1931	City Facilities Upgrade FY19	\$	35,313	5 -	\$	-	\$	-	- %
662.0000-2031	City Facilities Upgrade FY20		-	55,005		-		_	(100.0)%
662.0000-2131	City Facilities Upgrade FY21		-	-		-		45,005	- %
662.0000-2135	PW Electrical Upgrade		_	_		-		100,000	- %
662.0000-4213	Carnegie Library Elevator		-	2,498		2,498		-	(100.0)%
662.0000-4215	PW Storage Building		-	_		-		27,000	- %
664.0100-1433	Public Works Yard Lighting		_	45,000		-		-	(100.0)%
664.0100-1932	City Facility Security FY19		7,682	-		-		-	- %
664.0100-2032	City Facility Security FY20		_	27,502		-		_	(100.0)%
664.0100-2132	City Facility Security - FY21		<u>-</u> _	-		-	_	37,502	- %
	Total Capital Purchases		42,995	130,005		2,498		209,507	61.2 %
	TOTAL EXPENDITURES	<u>\$</u>	42,995	130,005	\$	2,498	<u>\$</u>	209,507	61.2 %



301-607 - CIP ROAD AND BRIDGE Cost Center Summary

Account 301-607	Description		2019 Actual	2020 Revised Budget	F	2020 Projected Actual		2021 Adopted Budget	% Change of Budget
	EXPENDITURES								
663.0000-9030	CDBG: System 4 Project	\$	209,169	\$ 544,503	\$	544,503	\$	-	(100.0)%
663.0000-1935	3rd Ave W/10th St W Surface Upgrade		139,579	-		-		-	- %
663.0000-1943	16th Street Project		74,131	-		-		-	- %
663.0000-2033	2nd Ave W/10th St Surface Proj		-	26,500		-		-	(100.0)%
663.0000-2034	7th St W Surface Project		-	198,400		18,656		179,745	(9.4)%
663.0000-2136	Street Paving - FY21		-	-		-		175,000	- %
663.0000-2782	15th Street Utility Replacement		-	-		60,000		-	- %
663.0000-9039	Ward 1 Phase 3	_		133,500		133,500	_	26,495	(80.2)%
	Total Capital Purchases		422,879	902,903		756,659		381,240	(57.8)%
	TOTAL EXPENDITURES	<u>\$</u>	422,879	\$ 902,903	\$	756,659	\$	381,240	(57.8)%



301-701 - CIP FEDERAL GRANT Cost Center Summary

Account 301-701	Description		2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPENDITURES						
763.0000-9030 763.0000-9037	CDBG: System 4 SWFWMD 7th St Extension	\$	57,012 -	\$ 98,689 1,500,000	\$ 98,690	\$ - 1,500,000	(100.0)%
	Total Capital Purchases		57,012	1,598,689	98,690	1,500,000	(6.2)%
	TOTAL EXPENDITURES	<u>\$</u>	57,012	\$ 1,598,689	\$ 98,690	\$ 1,500,000	(6.2)%



Fiscal Year 2020 Capital Improvement Progam Activity and Available Balance

										Available
Project Description	Supporting Fund	FY2	2020 Budget	Ex	pense YTD	Er	cumbered		YTD + ENC	 Balance
Road Improvements										
1 Surface Upgrades - 2nd Ave/10th St	R&B Fund Balance	<u> </u>	26,495		-		-		-	 26,495
Surface Upgrades - 7th St WWard 1 Phase 3	R&B Fund Balance R&B Fund Balance	┨—	198,400 133,505		18,655 51,305		82,200		18,655 133,505	 179,745
4 CDBG - 7th St Extension	Grant	1	1,500,000		-		-		-	1,500,000
ROAD IMPROVEN	MENTS TOTAL	\$	1,858,400	\$	69,960	\$	82,200	\$	152,160	\$ 1,706,240
Public Facilities										
<u>1</u> City Facility Security	Capital Projects	\$	27,502	\$	-	\$	-	\$	_	\$ 27,502
2 City Wide Facilities Upgrades	Capital Projects	1	55,005							 55,005
3 PW Yard Lighting	General Fund Balance	1	45,000					_		 45,000
		1	· · · · · · · · · · · · · · · · · · ·							
PUBLIC FACILI	FIES TOTAL	\$	127,507		-		-		-	\$ 127,507
Stormwater										
1 Word 1 Stammurator Improvements	Stammuratan		73,406							72.406
1 Ward 1 Stormwater Improvements	Stormwater	1			110.010			_	110.010	 73,406
2 Dredging Projects	Road & Bridge	1	201,165		110,918		-	_	110,918	 90,247
STORMWATER TOTAL		\$	274,571		110,918		-		110,918	 163,653
Water/Sewer										
1 WWTP Expansion	Water/Sewer	\$		\$		\$	-	\$	-	\$ _
2 Equalization Basin & Equipment	Water/Sewer & Loan	.	5,663,318		4,707,733		636,117		5,343,850	 319,468
3 WWTP Upgrades	Water/Sewer		323,615		134,973		32,000		166,973	156,642
4 Lift Station Upgrades	Water/Sewer		378,298		55,460		81,326		136,786	241,512
5 Sewer Lines R&R	Water/Sewer		75,745		-		-		-	 75,745
6 I&I Program	Water/Sewer		1,025,891		194,976		288,305		483,280	 542,611
7 Water Lines R&R	Water/Sewer]	209,786		-		-		<u>-</u>	 209,786
8 Chloramines Injection System	Water/Sewer & Loan	J	263,175		9,700		238,450		248,150	 15,025
9 Fire Protection Upgrades	Water/Sewer & Loan		27,521		19,399		7,357		26,756	 765
WATER/SEW	ER TOTAL	\$	7,967,349	\$	5,122,240	\$	1,283,555	\$	6,405,795	\$ 1,561,554
Reuse										
1 PARS Expansion	Reuse	\$	108,482	\$	93,418	\$	15,064	\$	108,482	\$ _
REUSE T		\$	108,482	\$	93,418	\$	15,064	\$	108,482	\$ -
Comprehensive Utility Upgrades										
Subsystem #4 - Infrastructure		1								
1 Improvements	R&B/WS/Reuse/Half Cent	1	1,751,384		1,751,384		<u>-</u>		1,751,384	 (0)
2 15th Ave Utility Replacement	R&B/WS/Storm/Reuse		404,151		377,370		26,781		404,151	
MULTIPLE FUI	MULTIPLE FUNDS TOTAL		2,155,534	\$	2,128,754	\$	26,781		2,155,535	\$ (0)
GRAND TOTAL			12,491,843	\$	7,525,290	\$	1,407,600	\$	8,932,890	\$ 3,558,953



2021- 2025 CAPITAL IMPROVEMENT PLAN ATTACHMENT A

-		Project Description	Supporting Fund	PR CA	Y2020 OJECTS IRRIED RWARD		W FY2021 UNDING		TAL FY2021 FUNDING		FY2022		FY2023		FY2024		FY2025	Tota	l Project Cost
		Road Improvements	-																
	1	Surface Upgrades: 7th St W	Road & Bridge	\$	179,745	\$	-	\$	179,745	\$		\$		_\$_	-	\$		\$	179,745
*	2	CDBG - 7th Street Extension	Capital Projects	1	,500,000		-	\$	1,500,000		-		-		-		<u> </u>		1,500,000
	3	Street Paving	Road & Bridge		-		175,000	\$	175,000		100,000		100,000		100,000		100,000		575,000
	4	23rd St. Realignment	R&B/Half Cent		-		-	\$	-		1,000,000		-		-				1,000,000
		ROAD IMPROVEMENTS	ГОТАL	\$ 1,	679,745	\$	175,000	\$	1,854,745	\$:	1,100,000	\$	100,000	\$	100,000	\$	100,000	\$	3,254,745
		Public Facilities																	
-	1		- Capital Projects	\$	37,502	\$	-	\$	37,502	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	117,502
	2	City Wide Facilities Upgrades	Capital Projects		45,005		-		45,005		20,000		20,000		20,000		20,000		125,005
	3	PW Electrical Upgrade	GF/RB/WS/SW/RU		45,000		155,000		200,000		-		-				-		200,000
	4	PW Storage Building	GF/RB/WS/SW/RU		-		450,000		450,000										450,000
	5	WWTP Storage Building	Water/Sewer		-		100,000		100,000		-								100,000
**	<u>6</u>	Public Administration Building	Capital Projects		-		-		-		_		342,000		4,275,000				4,617,000
		PUBLIC FACILITIES TO	OTAL	\$	127,507	\$	705,000	\$	832,507	\$	40,000	\$	382,000	\$ 4	,315,000	_\$_	40,000	\$	5,609,507
		Stormwater																	
-	1		- D 0 D-:-		00.247		22.042		112 100										112 100
	1	Dredging Projects	Road & Bridge		90,247		22,942		113,189	_									113,189
	STORMWATER TOTAL		\$	90,247	\$	22,942	\$	113,189	\$	-	\$	-	\$		\$	-	\$	113,189	
		Weber (Correct																	
•	1	Water/Sewer WWTP Expansion	- Water/Sewer	d.		¢		đ		¢		ď		ď		ď		•	
	1	Equalization Basin & Equipment	Water/Sewer & Loan	Ф	319,468	Ф		Þ	319,468	-3	<u>-</u>	- 4	<u>-</u>	Ф.		Ф_		Φ	319,468
	3		Water/Sewer		156,642				156,642		100,000		100,000		100,000		125,000		581,642
	4	Lift Station Upgrades	Water/Sewer		241,512		_		241,512		50,000		50,000		50,000		125,000		516,512
	5	Sewer Lines R&R	Water/Sewer		75,745		100,000		175,745	_	50,000		50,000		50,000		125,000		450,745
	6	I&I Program	Water/Sewer		542,611		141,360		683,971		200,000		250,000		250,000		300,000		1,683,971
	Z	Water Lines R&R	Water/Sewer		209,786		100,000		309,786		50,000		50,000		50,000		125,000		584,786
	8	Chloramines Injection System	Water/Sewer & Loan		15,025		50,000		65,025		-		-		-				65,025
		WATER/SEWER TOT	'AL	\$ 1,	560,789	\$	391,360	\$	1,952,149		450,000	\$	500,000		500,000		800,000	\$	4,202,149
		Reuse																	
•	1	PARS Expansion	Reuse	\$	-	\$	74,333	\$	74,333	\$	-	\$	_	\$	-	\$	75,000	\$	149,333
		REUSE TOTAL		\$	-	\$	74,333	\$	74,333	\$	-	\$	-	\$	-	\$_	75,000	\$	149,333
		COMPREHENSIVE UTILITY UPGRADES																	
**	1		R&B/WS/Storm/Reuse	\$	99,901	\$	400,000	\$	499,901	\$	600,000	\$	600,000	\$	600,000	\$	_	\$	2,299,901
	2	3rd Ave Infrastructure Improvements	R&B/WS/Storm/Reuse	\$		\$	-	\$	-	\$	150,000	\$	300,000	\$	300,000	\$	-	\$	750,000
	COMPREHENSIVE UTILITY UPGRADES TOTAL		\$	99,901	\$	400,000	\$	499,901	\$	750,000	\$	900,000	\$	900,000	\$	-	\$	3,049,901	
	GRAND TOTAL		\$ 3,	558,189	\$ 1	1,768,635	\$	5,326,824	\$ 2	2,340,000	\$ 1	,882,000	\$ 5	,815,000	\$ 1	,015,000	\$	16,378,824	

^{*} Grant funded project** Grant funding has been applied for



2021 - 2025 CAPITAL IMPROVEMENT PLAN ATTACHMENT A

									I			
	Project Description Supporting Fund		020 Funding ried Forward	Current Revenue	City Fund Balance	Half Cent		otal Funded Projects	Unf	unded	Tot	al FY2021 CIP
	Road Improvements											
	1 Surface Upgrades: 7th St W Road & Bridge	\$	179,745	\$ -	\$ -	\$ -	\$	179,745	\$	_	\$	179,745
*	2 CDBG - 7th Street Extension Capital Projects		1,500,000	_	-	-		1,500,000		-		1,500,000
	3 Street Paving Road & Bridge		-	-	175,000	_		175,000		-		175,000
	4 23rd St. Realignment R&B/Half Cent		_	-	-	_		-				_
	ROAD IMPROVEMENTS TOTAL		1,679,745	s -	\$ 175,000	\$ -	 \$	1,854,745	\$	_	\$	1,854,745
	Parks & Recreation											
	PARKS & RECREATION TOTAL	\$ \$	<u>-</u>	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ \$	-	\$ \$	-	\$ \$	-
	Public Facilities						<u> </u>					
	1 City Facility Security Capital Projects	\$	37,502	\$ -	\$ -	\$ -	\$	37,502	\$	-	\$	37,502
	2 City Wide Facilities Upgrades Capital Projects		45,005		-			45,005		-		45,005
	3 PW Electircal Upgrade GF/RB/WS/SW/RU		45,000	14,000	141,000	-		200,000		-		200,000
	4 PW Storage Building GF/RB/WS/SW/RU		-	24,000	176,000	250,000		450,000		-		450,000
	<u>5</u> WWTP Storage Building Water/Sewer		-		100,000			100,000		-		100,000
**	6 Public Administration Building Capital Projects							-		-		-
	PUBLIC FACILITIES TOTAL	\$	127,507	\$ 38,000	\$ 417,000	\$ 250,000	\$	832,507	\$	-	\$	832,507
	Stormwater											
	1 Dredging Projects Road & Bridge	_ _	90,247	22,942				113,189		-		113,189
	STORMWATER TOTAL	_\$_	90,247	\$ 22,942	\$ -	<u> </u>	\$	113,189	\$	-	\$	113,189
	Water/Sewer											
	1 WWTP Expansion Water/Sewer			\$ -	\$ -	_ \$ -		-	\$ 3	50,000	_\$_	350,000
	2 Equalization Basin & Equipment Water/Sewer & Loan		319,468					319,468		-		319,468
	<u>3</u> WWTP Upgrades Water/Sewer		156,642	-	-	-		156,642		-		156,642
	4 Lift Station Upgrades Water/Sewer		241,512	-	-	-		241,512		-		241,512
	<u>5</u> Sewer Lines R&R Water/Sewer	_ _	75,745	100,000				175,745		-		175,745
	6 <u>I&I Program</u> <u>Water/Sewer</u>	_ _	542,611	141,360			_	683,971		-		683,971
	7 Water Lines R&R Water/Sewer	_ _	209,786	100,000	-			309,786		-		309,786
	8 Chloramines Injection System Water/Sewer & Loan	_ _	15,025	50,000			_	65,025		-		65,025
	WATER/SEWER TOTAL		1,560,789	\$ 391,360	\$ -	<u> </u>	\$_	1,952,149	\$ 35	50,000	_\$_	2,302,149
	Reuse											
	1 PARS Expansion Reuse		-	\$ 74,333			\$_	74,333		-	_\$_	74,333
	REUSE TOTAL		<u>-</u>	\$ 74,333	\$ -	\$ -	\$	74,333	\$	-	\$	74,333
	Comprehensive Utility Upgrades											
**		\$	99,901	\$ 400,000	\$ -	\$ -	\$	499,901		_	\$	499,901
	3rd Ave Infrastructure		,,,,,,,,	Ψ 100,000	Ψ		_ -	177,701				177,701
	2 Improvements R&B/WS/Storm/Reuse		-	\$ -				-		-	_\$_	-
	Comprehensive Utility Upgrades Total	\$	99,901	\$ 400,000	\$ -	\$ -	\$	499,901	\$	-	\$	499,901
	GRAND TOTAL	\$	3,558,189	\$ 926,635	\$ 592,000	\$ 250,000	\$	5,326,824	\$ 35	50,000	\$	5,676,824

^{*} Grant funded project

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^{**} Grant funding has been applied for



2021 - 2025 CAPITAL IMPROVEMENT PLAN BUDGET WORKSHEET

		Total			Capital			Storm	
		FY2021	General	Road &	Projects	Solid Waste	Water/	water	Reuse
Project Description	Funding Source	Funded	Fund	Bridge	Fund	Fund	Sewer Fund	Fund	Fund
•									
REVENUES									
Current budgeted revenues		926,635	-	-	-	-	791,360	60,942	74,333
Loans		319,468	-	-	1 500 000		319,468	-	-
Grants		1,500,000	-	-	1,500,000	-	-	-	-
Assessments		- 1 720 721	-	-	- 222 747	-	-	162.652	-
Funding carried forward from 2020 Carried forward from 2014 loar		1,738,721	-	-	333,747	-	1,241,321	163,653	-
Carried forward from impact fe		-		-					
Funding from Fund Balance	cs .	592,000	39,000	218,000		23,000	290,000	_	22,000
r unding from r and barance	TOTAL DEVENIES				1 022 545			224.505	
	TOTAL REVENUES	5,076,824	39,000	218,000	1,833,747	23,000	2,642,149	224,595	96,333
Transfers In		257,000			257,000				-
TOTAL FRO	M ALL FUNDING SOURCES	5,333,824	39,000	218,000	2,090,747	23,000	2,642,149	224,595	96,333
EXPENSES									
Road Improvements									
Surface Upgrades: 7th St W	Carried Forward	179,745			179,745			_	_
CDBG - 7th Street Extension	Grant	1,500,000			1,500,000				_
Street Paving	Fund Balance	175,000			175,000				_
e e	D IMPROVEMENTS TOTAL	1,854,745			1,854,745				
Kon		1,034,743			1,034,743				
Public Facilities									
City Facility Security	Carried Forward	37,502	-	-	37,502	-	-	-	-
City Wide Facilities Upgrades	Carried Forward	45,005	-	-	45,005	-	-	-	-
PW Electrical Upgrade	Current Revenue/FB	200,000	-	-	100,000	8,000	70,000	14,000	8,000
PW Storage Building	Current Revenue/FB	200,000	-	-	27,000	15,000	120,000	24,000	14,000
WWTP Storage Building	Fund Balance	100,000	-	-	-	-	100,000	-	-
I	PUBLIC FACILITIES TOTAL	582,507		-	209,507	23,000	290,000	38,000	22,000
Stormwater	Carried Forward/FB	113,189						112 100	
Dredging Projects	STORMWATER TOTAL	113,189	 -		-			113,189	
	STORWWATER TOTAL _	113,189	-			· — -		113,169	
Utility Improvements									
Equalization Basin & Equipment	Loan	319,468	_	_	_	_	319,468	_	_
WWTP Upgrades	Carried Forward	156,642	_	-	_	_	156,642	_	_
WWTP R&R	Current Revenues	´-	_	-	-	_	-	_	_
Lift Station Upgrades	Carried Forward	241,512	_	-	-	_	241,512	_	_
Sewer Lines R&R	Carried Forward	175,745	_	-	-	_	175,745	_	_
	Carried Forward/Current	ŕ							
I&I Program	Revenues	683,971	-	-	-	-	683,971	-	-
	Carried Forward/Current								
Water Lines R&R	Revenues Carried Forward/Current	309,786	-	-	-	-	309,786	-	-
Chloramines Injection System	Revenues	65,025					65,025		
	Y IMPROVEMENTS TOTAL	1,952,149	<u>-</u> -	<u>-</u>	-	· — -	1,952,149	 -	<u> </u>
OTETT	- IMIROVEMENTS TOTAL	1,932,149		 -		· — -	1,932,149		
Reuse									
PARS Expansion	Carried Forward/FB	74,333	-	-	-	-	-	-	74,333
	REUSE TOTAL	74,333		-	-				74,333
Comprehensive Utility	Improvements Carried Forward/Current								
Ward 1 Phase III	Revenues	499,901			26,495		400,000	73,406	
	Y IMPROVEMENTS TOTAL	499,901		- -	26,495	·	400,000	73,406	
COMI REMEMBIVE UTILIT	I IMI KOVEMENIS IOIAL	777,701		-	20,473			75,400	
	<u>-</u>								
	TOTAL EXPENSES	5,076,824	-	-	2,090,747	23,000	2,642,149	224,595	96,333
Transfers Out	-	257,000	39,000	218,000	-				
GRAND TOTAL	=	5,333,824	39,000	218,000	2,090,747	23,000	2,642,149	224,595	96,333



Surface Upgrades - 7th Street West

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	7th Street West/5th Ave West
Department:	Public Works
Account Number:	301-607-663.0000-2034
Project Code:	2034
Status:	Continuing Project
Project Type:	Non-Recurring Project

Project Description:

This project involves roadway improvements at the rail road crossing on 7th Street West at 5th Ave West.

Project Justification:

To provide safer means of transportation along 7th Street West. Current conditions allows for the possibility of damage to vehicles and injury to pedestrians.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	179,745	-	-	-	-	-	179,745
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	179,745	-	-	-	_	-	179,745

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	-	-	-	-
2021 Revenue	-	-	-	-	-	-	-
Fund Balance	-		179,745	-	-	-	179,745
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	179,745	-	-	-	179,745

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	1	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	1	1	-	ı	-
Totals	_	-	-	-	_	-	-

Additional Information:

The project will require coordination with CSX Transportation Company as the owner of the railway.



CGBD - 7th Street Extension

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	7th Street West
Department:	Public Works
Account Number:	301-701-763.0000-9037
Project Code:	9037
Status:	Continuing Project
Project Type:	Non-Recurring Project

Project Description:

This project will utilize CDBG ED funds to construct a public infrasturcture system including street, water, sewer and stormwater improvements to support the construction of the Palmetto Sheraton Hotel located at the Bradenton Area Convention Center.

Project Justification:

The construction of a new hotel will directly result in the creation of new jobs. Additional jobs are expected to be created with additional phases of the planned construction including restaurnts, retail and entertainment venues. Tax revenues are expected to be increased by these improvements.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	=	-	=	-	-
Construction	1,500,000	-	-	=	=	=	1,500,000
Design	-	-	-	-	-	-	-
Other	=	-	-	=	=	=	-
Totals	1,500,000	-	-	-	-	-	1,500,000

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	=	-	-	-
2021 Revenue	-	-	-	-	-	-	-
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	1,500,000	-	-	-	1,500,000
Unidentified	-	-	-	-	-	-	-
Totals	-	-	1,500,000	-	-	_	1,500,000

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	=	-	=	-	=	-
Other	1	-	-	ı	-	ı	-
Totals	-	-	-	-	-	-	-

Additional Information:			



Street Paving

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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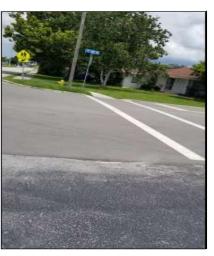
Location:	Various Locations
Department:	Public Works
Account Number:	301-607-663.0000-2136
Project Code:	2136
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

The paving, drainage improvement, and striping of City streets, at locations determined annually. Based upon need and location, this project may also include the repair and installation of utility infrastructure.

Project Justification:

To improve the safety and appearance of City streets.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	175,000	100,000	100,000	100,000	100,000	100,000	675,000
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	175,000	100,000	100,000	100,000	100,000	100,000	675,000

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	-	-	-	-
2021 Revenue	-	-	-	-	-	-	-
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	1	-	-	-	-	1	-
Totals	-	-	-	-	-	-	-

Additional Information:			
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23rd Street Realignment

Long Term Goal Achie	vement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
Location: Department: Account Number: Project Code: Status: Project Type:	23rd Street & Public Works 301-607-663.0 9601 New Project Non-Recurrin	0000-9601			FBlackstone Park		M Grove Cir
Project Description: Partnering with Florida roundabout and realign	-	-	-	nstruct a	rke Field Palmetto High	Gulf Coast	21st St W 20th St W A Palmetto Bus E
Project Justification: To improve the safety caccidents.	of this intersection	with the intent	of reducing/eli	minating traffic	17th St.W.	Palmetto 17th Stree	t Park

Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	-	1,000,000	-	-	-	-	1,000,000
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	1,000,000	ı	-	-	ı	1,000,000

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	-	-	-	-
2021 Revenue	-				-	-	-
Fund Balance	-	No	2021	. Func	ing -	-	-
Grants/Loans	-	-	-	-	9	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	_	-	-	-	-

Operating Budget	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Impact:	Yr. 21	Yr. 22	Yr. 23	Yr. 24	Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	ı	-	ı	-	-	-	-

Additional Information:			
1			



City Facility Security

Appearance Services Infrastructure Safety Economic Stability Preservation

Location:	City Wide
Department:	City Wide
Account Number:	301-601-664.0100-2132
Project Code:	2132
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

This project involves the installation of further security measures at City Facilities, primarily involving security cameras.

Project Justification:

Provide a security system proposal to improve the physical security environment at the all City Facilities.



Annual Project Costs:	Yr. 21	Yr. 22	Yr. 23	Yr. 24	Yr. 25	Future	Totals
Engineering	-	-	1	-	-	-	-
Construction	-	-	-	-	-	-	-
Design	-	-	-	-	-	-	-
Other	37,502	20,000	20,000	20,000	20,000	20,000	137,502
Totals	37,502	20,000	20,000	20,000	20,000	20,000	137,502
	-	_	_	_		_	

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	37,502	-	-	-	37,502
2021 Revenue	-	-	-	-	-	-	-
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	37,502	-	-	-	37,502

Operating Budget	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Impact:	Yr. 21	Yr. 22	Yr. 23	Yr. 24	Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	500	500	500	500	500	500	3,000
Other	-	-	-	-	-	-	-
Totals	500	500	500	500	500	500	3,000

Additional Information:

The additional security should assist in the prevention and/or identification of theft which should reduce the need to replace equipment.



City Wide Facility Upgrades

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	City Wide
Department:	City Hall/Public Works Admin/Police
Account Number:	301-601-662.0000-2131
Project Code:	2131
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

To make improvements to city facilities. This year's anticipated projects include fire suppression at City Hall and secure access to city facilities.

Project Justification:

To ensure that city facilities remain viable while determinations of future potential location options are determined. In prior years this project has funded new roofs at the Police Station and Public Works Building.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	45,005	20,000	20,000	20,000	20,000	20,000	145,005
Design	-	-	-	-	-	-	-
Other	-	-	=	-	-	-	-
Totals	45,005	20,000	20,000	20,000	20,000	20,000	145,005

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	45,005	-	-	-	45,005
2021 Revenue	-	-	-	-	-	-	-
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	45,005	-	-	-	45,005

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(30,000)
Other	-	-	-	-	-	-	-
Totals	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(30,000)

Additional Information:

Large scale repairs should reduce smaller repair and maintenance expenses.



Public Works Electrical Upgrade

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	City Wide
Department:	City Hall/Public Works Admin/Police
Account Number:	301/403/432/440/460 662.0000-2135
Project Code:	2135
Status:	New Project
Project Type:	Non-Recurring Project

Project Description:

To upgrade the panel boxes and breakers at the Public Works Facility Building.

Project Justification:

To ensure the continued functionality and maintain proper safety conditions the electrical system will be replaced.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	11. 25		11.23	- Tuture	- Totals
_ = =							
Construction	-	-	-	-	-	-	-
Design	-	-	-	-	-	-	-
Other	200,000	ı	ı	ı	-	ı	200,000
Totals	200,000	-	-	-	-	-	200,000

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Solid Waste	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	45,000	=	-	-	-	45,000
2021 Revenue	-	-	-	-	-	14,000	-	14,000
Fund Balance	39,000	16,000	-	8,000	70,000	-	8,000	141,000
Grants/Loans	-	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-	-
Totals	39,000	16,000	45,000	8,000	70,000	14,000	8,000	200,000

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	=	-	-	-	=	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	=	=	-	-	-	-	-
Totals	-	-	-	-	-	-	_

Additional Information:			



Public Works Storage Building

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	Public Works
Department:	Public Works
Account Number:	301/403/432/440/460 662.0000-4215
Project Code:	4215
Status:	New Project
Project Type:	Recurring Project

Project Description:

The construction of a facility to store public works equipment and vehicles.

Project Justification:

The construction of a enclosed facility will prevent damage caused from the elements as well as to ensure the security of the equipment, both of which should reduce the need for replacements.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 21	Yr. 22	Yr. 23	Yr. 24	Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	450,000	-	-	-	-	-	450,000
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	450,000	-	-	-	-	-	450,000

FY 2021 Funding	Half Cent	Road and	Solid Waste	Water &			
Provided By:	Fund	Bridge	Fund	Sewer	Stormwater	Reuse	Total
2020 Funding	-	-		-	-	-	-
2021 Revenue	250,000	-	-	-	24,000	-	274,000
Fund Balance	-	27,000	15,000	120,000	-	14,000	176,000
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	250,000	27,000	15,000	120,000	24,000	14,000	450,000

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel		-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	- 1

Additional Information:				
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Wastewater Treatment Plant Storage Building

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	Waste Water Treatment Plant	
Department:	Public Works	
Account Number:	432-637-662.0000-2129	
Project Code:	2129	
Status:	New Project	
Project Type:	Non-Recurring Project	

Project Description:

The construction of a facility to store equipment and vehicles at the Wastewater Treatment Plant

Project Justification:

The construction of a enclosed facility will prevent damage caused from the elements as well as to ensure the security of the equipment, both of which should reduce the need for replacements.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-		-	-	-	-	-
Construction	100,000	-	-		-	-	100,000
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	100,000	-	-	-	-	-	100,000

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	-	-	-	-
2021 Revenue	-	-	-	-	-	-	-
Fund Balance	-	-	-	100,000	-	-	100,000
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	100,000	-	-	100,000

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:			



New Public Administration Building

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	TBD
Department:	City Hall/Public Works
Account Number:	N/A
Project Code:	N/A
Status:	Continuing Project
Project Type:	Non-Recurring Project

Project Description:

This project will consist of the design and construction of a new Public Administration Building.

Project Justification:

A larger building would allow Public Works and City Hall Administrative staff to be under one roof. It would also provide shelter for city crews and their families to ensure that the work force is available in the event of a major hurricane.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 21	Yr. 22	Yr. 23	Yr. 24	Yr. 25	Future	Totals
Engineering	-		-	-	-	-	-
Construction	-	-	-	4,275,000	-	-	4,275,000
Design	-	-	342,000	-	-	-	342,000
Other	-	-	-	-	-	-	-
Totals	-	-	342,000	4,275,000	-	-	4,617,000

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	-	-	-	-
2021 Revenue	-		10 201	1 F	خمناه	-	-
Fund Balance	-	17	IO ZUZ	21 Fu n	laing	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	1	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	_	-	_	-	-	-

Additional Information:

A larger building would potentially increase utility expenses however these would net against savings from energy efficient construction.



Dredging Projects

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	To Be Determined
Department:	Public Works
Account Number:	440-640-663.0000-2042
Project Code:	2042
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

Dredging of canals throughout the City.

Project Justification:

The City will utilitze funding to perform dredging at various locations based upon staff recommendations and Commission prioritization.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Design	-	-	-	-	-	-	-
Other	113,189	-	-	-	-	-	113,189
Totals	113,189	-	-	-	-	-	113,189

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	-	90,247	1	90,247
2021 Revenue	-	-	-	-	22,942	-	22,942
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	-	113,189	-	113,189

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	1
Totals	-	-	-	-	-	-	-

Additional Information:			



Wastewater Treatment Plant Expansion

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	1310 28th Avenue West
Department:	Public Works
Account Number:	432-633-663.0000-1429
Project Code:	1429
Status:	New Project
Project Type:	Non-Recurring Project

Project Description:

To fund the potential expansion of the Wastewater Treatment Plant.

Project Justification:

Staff is considering options to expand the Wastewater Treatment Plant in the future to ensure optimal performance should the opportunity arise.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-			-	-	-
2021 Revenue	-	No	2021	Fund	ing -	-	-
Fund Balance	-	140		1 4114	. 6	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	_

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	1	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	_	-	_	-	-	-

Additional Information:

The effect on the operating budget will be dependent on the option staff decides upon.



Equalization Basin & Equipment

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	1310 28th Avenue West
Department:	Public Works
Account Number:	432-635-663.0200-1728
Project Code:	1728
Status:	Continuing Project
Project Type:	Non-Recurring Project

Project Description:

This project consists of the Design and construction of a 2.0 million gallon equalization tank with associated splitter box, piping, valves, return pumps, level control, Supervisory Control and Data Acquisition (SCADA) System.

Project Justification:

To provide a balanced inflow which will stabilize the plant operation over a 24 hour period and the ability to consistently meet our permitted regulatory compliance obligations including prevention of sewer spills.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	- 11.21	11. 22	11.25	11, 24	11.23	Future	Totals
<u> </u>							210.460
Construction	319,468	-	-	-	-	-	319,468
Design	-	-	1	1	-	1	-
Other	-	1	1	1	1	1	-
Totals	319,468	-	-	_	-	_	319,468

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	-	-	-	-
2021 Revenue	-	-	-	-	-	-	-
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	-	319,468	-	-	319,468
Unidentified	-	-	-		-	-	-
Totals	-	-	-	319,468	-	-	319,468

Operating Budget	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Impact:	Yr. 21	Yr. 22	Yr. 23	Yr. 24	Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:

The City has been awarded a SRF Loan to fund the construction phase of this project in the amount of \$6,915,245. The FY2021 funding shown here represents the remaining balance from loan funds that have yet to be encumbered.



Wastewater Treatment Plant Upgrades

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	1310 28th Avenue West
Department:	Public Works
Account Number:	432-633-663.0000-2127
Project Code:	2127
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

Upgrades to the Wastewater Treatment Plant on an as needed basis according to consultation with Public Works and Veolia.

Project Justification:

In order for the Wastewater Treatment Plant to continue to run with peak efficiency, various parts over time will need to be replaced and/or upgraded. These upgrades will depend on need and funding availability.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	-	-	-	- Tuture	-
Construction	156,642	100,000	100,000	100,000	100,000	100,000	656,642
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	156,642	100,000	100,000	100,000	100,000	100,000	656,642

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	156,642	-	-	156,642
2021 Revenue	-	-	-		-	-	-
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	156,642	-	-	156,642

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	1	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	_	-	_	-	-	-

Additional Information:

Updated equipment and consolidated panels may result in some utility expense savings.



Lift Station Upgrades

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	City Wide
Department:	Public Works
Account Number:	432-633-663.0000-2121
Project Code:	2121
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

These projects include, but are not limited to, the replacement of pumps, piping, valves, manifolds, float systems, electrical systems and normal components of a submersible lift station.

Project Justification:

The improvements to the Lift Stations will allow them to run more efficiently, reduce the chance for spills, odors, improve safety, and allow for additional monitoring.



Annual Project Costs:	Yr. 21	Yr. 22	Yr. 23	Yr. 24	Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	241,512	50,000	50,000	50,000	50,000	50,000	491,512
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	241,512	50,000	50,000	50,000	50,000	50,000	491,512

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	241,512	-	-	241,512
2021 Revenue	-	-	-	-	-	-	-
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	241,512	-	-	241,512

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	_	-	-	-	-	-

Additional Information:

There will be additional monitoring fees required as well as utility savings from the decreased/more efficient running time.



Sewer Lines Repair and Replace

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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City Wide
Public Works
432-635-663.0000-2122
2122
Continuing Project
Recurring Project

Project Description:

This project includes the cleaning, inspection, and replacement of sewer mains and rehabilitation of manholes throughout the COP.

Project Justification:

As older aspects of the sewer system breakdown, in order to ensure optimal efficiency, the City will repair and replace based upon need.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	175,745	50,000	50,000	50,000	125,000	50,000	500,745
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	175,745	50,000	50,000	50,000	125,000	50,000	500,745
	2.0,			,		20,000	
			Camital				

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	75,745	-	-	75,745
2021 Revenue	-	-	-	100,000	-	-	100,000
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	175,745	-	-	175,745

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	1	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:

Preventing large scale disruptions before they happen will save the city in employee overtime and equipment costs.



Inflow and Infiltration (I&I) Program

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	City Wide
Department:	Public Works
Account Number:	432-633-663.0000-2023
Project Code:	2023
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

Upgrades to the City's sewer system to address problems caused by worn manhole covers and unstable infrastructure piping.

Project Justification:

To reduce the peaks at the WWTP during periods of heavy rain events. A continuing I&I program will allow the City to meet the permit requirements of FDEP.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 21	Yr. 22	Yr. 23	Yr. 24	Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	683,971	200,000	250,000	250,000	300,000	300,000	1,983,971
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	683,971	200,000	250,000	250,000	300,000	300,000	1,983,971

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	542,611		-	542,611
2021 Revenue	-	-	-	141,360	-	-	141,360
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	683,971	-	-	683,971

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	1	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	_	-	_	-	-	-

Additional Information:

A reduction in stormwater flows to the WWTP will result in potential operational savings.



Water Lines Repair and Replace

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	City Wide
Department:	Public Works
Account Number:	432-633-663.0000-2124
Project Code:	2124
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

This project includes the inspection, and replacement of water main throughout the COP.

Project Justification:

As older aspects of the water system breakdown, in order to ensure optimal efficiency, the City will repair and replace based upon need.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	309,786	50,000	50,000	50,000	125,000	50,000	634,786
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	309,786	50,000	50,000	50,000	125,000	50,000	634,786

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	209,786	-	-	209,786
2021 Revenue	-	-	-	100,000	-	-	100,000
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	309,786	-	-	309,786

Operating Budget	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Impact:	Yr. 21	Yr. 22	Yr. 23	Yr. 24	Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-		-	-

Additional Information:

Preventing large scale disruptions before they happen will save the city in overtime and equipment costs.



Chloramines Injection System

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	City Wide
Department:	Public Works
Account Number:	432-635-662.0000-1425
Project Code:	1425
Status:	Continuing Project
Project Type:	Non-Recurring Project

Project Description:

Installation of Chloramine Injection System. Fiscal Year 2015 project funding allowed for the purchase of a house to contain the Injection System. Fiscal Year 2021 budget will allow for modifications to the house and the purchase and installation of the system.

Project Justification:

Additional chloramine injected into City Water supply will maintain the quality of water the City provides to its residents.

Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	65,025	-	-	-	-	-	65,025
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	65,025	-	-	-	-	-	65,025

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	15,025	-	-	15,025
2021 Revenue	-	-	-	50,000	-	-	50,000
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	65,025	-	-	65,025

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:			



Palmetto Area Reuse System (PARS)

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
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Location:	City Wide
Department:	Public Works
Account Number:	460-660-663.0000-2160
Project Code:	2160
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

This project consists of the installation of reuse lines throughout the City.

Project Justification:

This project will allow the installation of reuse lines to smaller subsections of the City based upon the discretion of the PW Director and Commission. Larger areas would be presented as a project of their own.



Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	74,333	-	-	-	75,000	75,000	224,333
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	74,333	-	-	-	75,000	75,000	224,333

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	-	-	-	-
2021 Revenue	-	-	-	-	-	74,333	74,333
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-		-
Totals	-	-	-	-	-	74,333	74,333

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:			
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Ward 1 Phase III

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
T (' XX 1.1						And Same

Location:	Ward 1
Department:	Public Works
Account Number:	301-607/440-640-663.0000-9039
Project Code:	9039
Status:	Continuing Project
Project Type:	Non-Recurring Project

Project Description:

To add reclaimed water service, improve and/or replace existing potable water lines, fire hydrants, gravity sewer lines, lift station upgrades, manholes, sidewalks and road restoration.

Project Justification:

Updating the infrastructure by eliminating the older material and improving the roads and sidewalks to meet today's ADA standards.

Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals	
Froject Costs:	1 F. 21	1 F. ZZ	1 F. 23	1 F. 24	11.25	ruture	Totals	
Engineering	99,901	-	1	-	-	-	99,901	
Construction	400,000	600,000	600,000	600,000	-	-	2,200,000	
Design	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	
Totals	499,901	600,000	600,000	600,000	-	-	2,299,901	

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	26,495	-	73,406	-	99,901
2021 Revenue	-	-	-	400,000	-	-	400,000
Fund Balance	-	-	-	-	-	-	-
Grants/Loans	-		-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	26,495	400,000	73,406	-	499,901

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals	
Personnel	-	=	-	-	-	=	-	
Material & Supplies	-	-	-	-	-	-	-	
Repair & Maintenance	-	-	-	-	-	-	-	
Other	=	=	-	-	=	=	-	
Totals	-	-	-	-	-	-	-	

Additional Information:

A CDBG grant has been applied for. If awarded, potential funding sources will be realigned.



3rd Avenue Infrastructure Improvements

Long Term Goal Achie	evement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
Location:	City Wide				N Add		
Department:	Public Works	S					
Account Number:	301/432/440/	301/432/440/460-6xx-663.0000-2229					NO.
Project Code:	2229					9	

Project Description:

Status:

Project Type:

This project involes the comprehensive replacement of utilities along 3rd Avenue.

Non-Recurring Project

New Project

Project Justification:

The replacement of water/sewer/stormwater/reclaim utilities in additional to paving will improve the level of service provided and will help to maintain a safer roadway.

Annual Project Costs:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals	
Engineering	-	1	-	-	-	-	-	
Construction	-	150,000	300,000	300,000	-	-	750,000	
Design	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	
Totals	ı	150,000	300,000	300,000	-	-	750,000	

FY 2021 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2020 Funding	-	-	-	_:	-	-	-
2021 Revenue	-	No-	2021-	Fundi	nσ -	-	-
Fund Balance	-	140	- 0 - 1	. ana i	' '5 -	-	-
Grants/Loans	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-		-
Totals	-	-	-	-	-	-	-

Operating Budget Impact:	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Fiscal Yr. 24	Fiscal Yr. 25	Future	Totals
Personnel	1	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	_	-	_	-	-	-

Additional Information:			
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Infrastructure Sales Tax-4XX

Infrastructure Fund - 003

Summary:

Manatee County voters approved a 15-year half-cent infrastructure sales tax in 2018, the City prepared a list of projects in the approved categories of Transportation, Public Safety and Law Enforcement, and Parks & Community Facilities. Each year the list is reevaluated and projects may be added or removed from the list through staff recommendation and Commission approval. State revenue forecasts and fund balance projections are utilized to determine if the projected revenues remain in line to support each of the projects.

Primary Duties:

Staff identifies projects to be completed in the current fiscal year and requests Commission to adopt budget to fund. Any modification to the funding is addressed in subsequent budget resolutions.

The Revised list of projects is noted below:

Infrastructure Sales Tax Draft Project Listing

Transportation Projects	RES 2018-03 Original Project Cost	RES 2020-20 Revised Project Cost	Category Percentage
Sidewalks	2,050,000	1,628,621	
Intersection Improvements	1,720,000	1,446,000	
Major Road Improvements	1,469,571	1,274,949	
Transportation Total	5,239,571	4,349,570	28%
Public Safety and Law Enforcement Projects			
Law Enforcement Facilities and Equipment	135,000	50,000	
Criminal Justice & Public Safety Facility Improvements	6,315,000	8,332,443	
911 and Public Safety Technology Upgrades	290,000	223,670	
Public Safety and Law Enforcement Total	6,740,000	8,606,113	56%
Parks and Community Facilities Projects			
City Parks	1,700,000	876,113	
Recreational Buildings and Playgrounds	850,000	897,775	
Environmental Preserves and Boat Ramps	100,000	-	
Government Buildings and Community Facilities	750,000	650,000	
Parks & Community Facilities Total	3,400,000	2,423,888	16%
GRAND TOTAL	15,379,571	15,379,571	100%

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003 - INFRASTRUCTURE Fund Summary

Account Beginning Fund Balances	2019 Actual \$ 1,619,586	2020 Revised Budget \$ 2,045,325	2020 Projected Actual \$ 2,045,325 \$	2021 Adopted Budget 5 1,634,164	% Change of Budget (20.1)%
Revenues Infrastructure Sales Tax Interest Revenue Non-Revenue/Fund Balance	997,028 39,273	- - 747,149	993,157 24,500	756,245 - -	- % - % (100.0)%
Total Revenues	1,036,301	747,149	1,017,657	756,245	1.2 %
Expenses Public Safety Transportation Parks and Recreation	208,936 64,759 336,867	682,719 535,475 200,252	683,884 535,475 209,459	- 216,229 430,000	(100.0)% (59.6)% 114.7 %
Total Expenditures	610,562	1,418,446	1,428,818	646,229	(54.4)%
Excess Revenue Over (Under)	425,739	(671,297)	(411,161)	110,016	- %
Fund Balance, End of Year	\$ 2,045,325	\$ 1,374,028	\$ 1,634,164 \$	5 1,744,180	26.9 %

^{**}Budget will be adopted for each project individually through the budget year. This fund is combined with the General Fund in the All Funds Summary

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003-000 - INFRASTRUCTURE REVENUE Fund Revenue Summary

Account 003-000 Description		2019 Actual		2020 Revised Budget		2020 Projected Actual		2021 Adopted Budget		% Change of Budget	
312.6000	Infrastructure Sales Tax	\$	997,028	\$	-	\$	993,157	\$	756,245		%
361.0100	TOTAL SALES TAX Investment Earnings		997,028 - 39,273		- - -		993,157 - 24,500		756,245 -	<u>-</u> -	% % %
20110100	TOTAL INTEREST REVENUE OTHER FINANCING SOURCES		39,273		-		24,500		-	-	%
399.0000	Funding From Fund Balance - Outstanding Enc		-		747,149		-		-	(10	0.0)%
	TOTAL NON-REVENUE SOURCES		-	_	747,149		-		-	(100	0.0)%
	TOTAL INFRASTRUCTURE SALES TAX REVENUE	\$	1,036,301	<u>\$</u>	747,149	<u>\$</u>	1,017,657	<u>\$</u>	756,245	1	1.2 %

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003-421 - PUBLIC SAFETY Cost Center Summary

Account 003-421	Description		2019 Actual	2020 Revised Budget	2020 Projected Actual	2021 Adopted Budget	% Change of Budget
	EXPENDITURES						
462.0000-4101	Police Dept Construction	\$	44,941 \$	632,702	\$ 632,702	\$ -	(100.0)%
464.0100-4103	PD Video and Storage Project	•	110,000	-	-	-	- %
464.0100-4104	Network Hardware Project		8,061	-	-	-	- %
464.0100-4105	Encryption Software Project		28,064	322	322	_	(100.0)%
464.0100-4106	Coban Upgrades		13,325	14,295	14,295	-	(100.0)%
464.0100-4107	Marine Equipment		-	35,400	36,565	-	(100.0)%
464.0100-4108	Fingerprint Scanner	_	4,545	-			- %
	Total Capital Purchases		208,936	682,719	683,884	-	(100.0)%
	TOTAL EXPENDITURES	\$	208,936 \$	682,719	\$ 683,884	<u>\$</u> -	(100.0)%



GLOSSARY OF TERMS

<u>Account Number -</u> In accordance with the state chart of accounts, each class of asset, liabilities, equity, expenditures and revenues is assigned a specific account number for use within the City's accounting system. Account numbers are made up of three or four elements – Fund number, Cost Center/function, Object code and Project number (CIP and grants only)

<u>Accrual Basis of Accounting</u> The "basis of accounting" refers to when a transaction is recognized. In the accrual basis of accounting, revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Adopted Budget – The City budget that is formally approved by the City Commission.

<u>Ad Valorem -</u> A tax that is based on the "taxable value" of property. The tax is calculated by multiplying the millage rate (set by the taxing authority) by the taxable value of the property.

<u>Allocate –</u> To divide a lump-sum appropriation that is designated for expenditure by specific organizational units and/or specific purposes or activities.

<u>Amended Budget -</u> The adopted City budget that has been formally amended/adjusted by the City Commission by resolution.

<u>ADA - Americans</u> with <u>D</u>isabilities <u>Act - A congressional act, passed in January, 1990, designed to establish a clear and comprehensive prohibition of discrimination on the basis of disability.</u>

<u>Appropriation –</u> An authorization granted by the City Commission to make expenditures and to incur obligations for purposes specified in the Budget Resolution.

<u>Assessed Valuation –</u> A valuation set upon property by the County Property appraiser as a basis for levying taxes.

Asset - Resource owned or held by a government that possesses monetary value.

<u>Available Fund Balance -</u> Funds remaining from the prior year, which are available for appropriation and expenditure in the current year.

Balanced Budget - Total anticipated revenues plus any portion of fund balance that is designated as a budget-funding source shall equal, or be greater than, total estimated expenditures for each fund.

<u>Budget -</u> A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. The term usually indicates a financial plan for a single fiscal period.

<u>Budget Hearing -</u> As required by law, the City Commission conducts two public hearings to receive and consider input from the public and to propose and adopt a millage rate and annual budget.



<u>Budget Message -</u> A general discussion of the adopted budget as presented in the Adopted Financial Plan by the City Clerk to the Mayor and City Commission.

<u>CAFR - Comprehensive Annual Financial Report - A complete set of financial statements published soon after the close of each fiscal year by each general-purpose local government in conformity with GAAP and audited in accordance with generally accepted auditing standards.</u>

<u>Capital Asset -</u> Acquired asset having a unit cost of at least \$2,000 and a useful life of more than one year.

<u>Capital Expenditure -</u> A category of budgetary appropriation that includes expenses for buildings, machinery and equipment and results in additions to a fixed asset inventory.

<u>Capital Improvement Budget -</u> The adopted budget to fund the capital improvement plan for the upcoming fiscal year.

<u>Capital Infrastructure Fund -</u> The adopted budget to fund the infrastructure capital improvement projects for the upcoming year.

CDBG – Community Development Block Grant – awarded from the Florida Department of Economic Opportunity. There are two types of grants; ED – Economic Development and NR – Neighborhood Revitalization.

<u>Charges for Services -</u> Revenue derived from charging fees for providing certain government services. These revenues can be received from private individuals or entities, or other governmental units. Charges for services include rental fees and contracted services as well as utility user fees for solid waste, water, sewer, stormwater and reuse fees.

 $\underline{\text{CIP}} - \underline{\text{C}}$ apital Improvement $\underline{\text{P}}$ lan – A financial plan for construction of physical assets such as buildings, streets, sewers and recreation facilities. The plan extends over several future years indicating the beginning and ending date of each project, the amount to be expended in each year and the method of financing those expenditures.

CPTED – Crime Prevention through Environmental Design – A plan between the police department and the Community Redevelopment agency to establish guidelines and methods of reducing slime and blight in the CRA district.

 \underline{COLA} - \underline{C} ost \underline{O} f \underline{L} iving \underline{A} djustment - An upward adjustment in salary levels to offset the adverse effect of inflation on employee compensation.

<u>Cost Center –</u> An organizational operating unit within the City responsible for a function of the City. Examples: City Clerk, City Attorney, Public Works Administration, Water, Sewer etc.

 $\underline{\textbf{CRA}} - \underline{\textbf{C}}$ ommunity $\underline{\textbf{R}}$ edevelopment $\underline{\textbf{A}}$ gency – An agency established by the City Commission to allow tax increment financing and to implement provisions to rehabilitate the redevelopment area. The agency cooperates with the private sector to attract long-term, financially sound projects that will generate new employment opportunities while protecting the City's unique character and charm.



<u>Culture and Recreation -</u> A category of services provided by a government for facilities and activities such as parks.

<u>Debt Service</u> – The payment of principal and interest on borrowed funds such as bank loans and capital leases.

<u>Deficit</u> – The excess of expenditures over revenues during an accounting period or the excess of the liabilities of a fund over its assets.

<u>Department</u> – A major work unit or functional unit having related activities aimed at accomplishing a major service or regulatory program for which the City is responsible. i.e. City Clerk, Public Works, Police Department and CRA

<u>Depreciation</u> – The decrease in value of physical assets due to use and the passage of time.

Encumbrance – An amount of money committed for the payment of goods and services not yet received or paid for, usually supported by an outstanding purchase order.

Enterprise Fund – A <u>self-supporting</u> fund designed to account for activities supported by user fees such as Solid Waste, Water, Sewer, Stormwater and Reuse Funds.

<u>Fines and Forfeitures -</u> Fines and forfeits are derived from penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations and for neglect of official duty. These revenues include court fines, confiscated property and parking violations.

Fiscal Year – Any period of 12 consecutive months designated as the budget year. The City's fiscal year begins October 1 and ends September 30, the same as the Federal Government.

<u>Fixed Asset -</u> Long-lived tangible asset obtained or controlled as a result of past transactions, events or circumstances. Fixed asset includes land, buildings, equipment, and infrastructure. Also called Capital Assets

Franchise Fee – A fee assessed on a business, usually a public utility, in return for granting the business the exclusive right to operate in public rights of way inside the City limits. The City of Palmetto has negotiated franchise agreements for electric, cable television, and telephone service.

Fringe Benefits – For budgeting purposes, fringe benefits are employer payments for social security, retirement, group health and life insurance.

<u>FTE - Full-Time Equivalent - An employee position converted to the decimal equivalent of a full-time position based on 2,080 hours per year.</u> For example a part-time position of 20 hour per week would be equivalent to 0.5 FTE.

<u>Fund -</u> An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

<u>Fund Balance -</u> The resources available for appropriation in accordance with the prescribed basis of budgeting. Accordingly, only undesignated and/or unencumbered resources are considered fund balance for budget purposes.



<u>Fund Type –</u> Any of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service and trust. The City of Palmetto has six of the seven types with no debt service fund.

<u>GAAP – Generally Accepted Accounting Principles – Uniform standards and guidelines for financial accounting and reporting.</u> These standards govern the form and content of the basic financial statements of an entity. These acceptable practices are modified from time to time. GAAP guidance is provided from various sources. The Governmental Accounting Standards Board (GASB) issues authoritative statements, interpretations of statements, technical bulletins, implementation guides and concept statement of position. The American Institute of CPA's issues audit and accounting guides and statements of position.

<u>GASB - Governmental Accounting Standards Board - Organized in 1984</u> by the Financial Accounting Foundation, the Board was created to establish standards of financial accounting and reporting for state and local governmental entities. Its standards guide the preparation of external financial reports of those entities.

<u>General Fund</u> – Used to account for all governmental functions not required to be separately recorded by laws or governmental policy. Most of the essential governmental services such as police protection, street and highway maintenance, landscape maintenance, neighborhood services and general administration are provided by the General Fund.

<u>General Government</u> – A major class of services provided by the legislative, judicial and administrative branches for the benefit of the public and the governmental body as a whole.

<u>Goal -</u> A broad statement of intended accomplishment or a description of a general condition deemed desirable.

<u>**GFOA** – <u>G</u>overnment <u>F</u>inance <u>O</u>fficers <u>A</u>ssociation – A professional association of state/provincial and local finance officers in the U.S. and Canada whose ultimate mission is the sound management of government financial resources.</u>

<u>Governmental Funds</u> - Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds. The City does not have debt service or permanent funds.

Grant – Contribution or gift of cash or other asset from another government or agency to be used or expended for a specified purpose, activity or facility.

Homestead Exemption – A deduction from the taxable value of property occupied by the owner in the State of Florida. The exemption is currently \$50,000 for all property owners who qualify.

<u>Infrastructure Sales Tax –</u> Half-Cent sales tax voted and approved by Manatee County voters in November, 2016 for governmental capital improvements in the area of transportation, public safety, parks and community facilities.

<u>Interfund Transfer</u> Transfer of resources from one fund to another fund in the same government. Transfers are not repayable and do not constitute payment or reimbursement of goods provided or services performed.



<u>Intergovernmental Revenue –</u> Revenue received from Federal, State and other government sources including grants and shared revenues.

<u>Internal Service Fund</u> – A type of fund designed to account for the financing of goods or services provided by one department for other departments within the City. Goods and services furnished are billed at cost plus an overhead factor designed to cover the indirect expenses of the fund.

<u>Investments –</u> Securities, certificates of deposits, real estate and other items held for the production of revenues in the form of interest, dividends, rentals, or lease payment.

LOS – Level **O**f **S**ervice – An indicator of the extent or degree of service provided by, or proposed to be provided by, a facility based on and related to the operational characteristics of the facility.

<u>Licenses and Permits</u> – Revenues derived from the issuance of local licenses and permits including professional and occupational licenses, building permits and other miscellaneous permits.

<u>Line Items -</u> The classification of objects of expenditure (object codes) by major expense category.

<u>Local Option Fuel Tax -</u> The Local Option Fuel Tax is a tax levied at the county level and passed through to the city based on sales per gallon of fuel.

<u>Major Fund -</u> Governmental fund or enterprise fund reported as a separate column in the basic fund statements and subject to a separate opinion in the independent auditor's report.

<u>Manatee County Property Appraiser -</u> A county elected officer whose primary mission is to provide taxpayers and taxing districts within the county with accurate, reliable and timely valuation of all property subject to ad valorem tax.

<u>Manatee County Tax Collector</u> A county elected officer whose primary responsibility is the collection of ad valorem taxes and other taxes at the local level such as taxes imposed by special levying districts and state agencies.

Mill – The equivalent of one one-thousandth of a U.S. dollar –or- \$1 per \$1,000 of taxable property value.

<u>Millage Rate</u> – The tax rate on real property, established by a governmental body authorized by law to impose ad valorem taxes. Rate is presented as 1.000 mill –or- 1.000 dollar per \$1,000 of taxable property value.

<u>Miscellaneous Revenue</u> – Revenue not otherwise specified under Taxes, Licenses and Permits, Intergovernmental, Charges for Services, or Fines and Forfeits. They include rents, proceeds from asset sales, refunds and other non-classifies revenues.

<u>Mission -</u> A clear and concise statement that declares the fundamental purpose of a department/program toward which all operational efforts are directed.

<u>Modified Accrual Basis of Accounting</u> – The "basis of accounting" refers to *when* a transaction is recognized. In the modified accrual basis of accounting, revenues are recorded when measurable and available, and expenditures are recorded when the services or goods are received and the liabilities are incurred.



<u>Object Code</u> – Account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made. These are normally grouped into Personal Services, Operating Supplies, Capital Outlay, and Other for budgetary analysis and financial reporting purposes.

<u>Objective –</u> Desired output-oriented accomplishments that can be measured and achieved within a given time frame.

<u>Operating Budget -</u> Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Costs - Expenses for such items as expendable supplies, contractual services, and utilities.

<u>Ordinance</u> – A formal legislative enactment by the City Commission or governing body of a municipality. If it is not in conflict with any higher form of law such as a statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

<u>Performance Measurement -</u> A managerial process for determining how a program is accomplishing its mission, goals, and objectives through the delivery of products, services, or processes. Performance measurement is a systematic process of evaluating outcomes of specific government programs and services that are delivered to customers with respect to efficiency and effectiveness.

PC&L - Property **C**asualty and **L**iability insurance protecting the City's assets.

<u>Personal Services -</u> Expenditures for salaries/wages and benefits (social security, medical/dental/life/workers' compensation insurance and retirement, etc.) provided for employees by the City.

<u>Physical Environment</u> - A major category of services provided by a government for the purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment. Included in this category are water/sewer services, solid waste services, stormwater and reuse utilities.

<u>Prior Year Encumbrance</u> – Obligation from a previous year in the form of a purchase order or contract which is chargeable to a n appropriation, and for which a part of the current year appropriation is reserved. It ceases to be an encumbrance when the obligation is paid or otherwise terminated.

Program - A program is a distinct, clearly defined activity, function, or organizational unit that is budgeted as a sub-unit of a department. A program budget utilizes the separate program budget as its basic component.

<u>Proposed Budget -</u> The budget proposed by the City Clerk to the City Commission for adoption.

<u>Proprietary Fund</u> – A type of fund that accounts for governmental operations that are financed and operated in a manner similar to private business enterprises. Proprietary fund types used by the City include the Enterprise and Internal Services Funds.

<u>Public Safety -</u> A major category of services provided by a government for the security of persons and property. This includes Police Services, Building, Planning and Zoning and Code Enforcement.



Reclassification – The moving of an existing position from one personnel classification (title) to another.

<u>RIF - Reduction In Force occurs when an organization reduces the number of employees through lay-offs as a cost saving measure.</u>

Reserve Account – An account that records the portion of the fund balance which is segregated for future use and is not available for further appropriation or expenditure.

Resolution – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources – Total amounts available for appropriation, including estimated revenue, fund transfers and beginning fund balances.

<u>RFP - Request For Proposal - A procurement process also known as "Competitive Sealed Proposals"</u> and is used when the requirements are not clearly know. A public request is made by the government for sealed proposals for a particular need.

<u>Rolled-Back Rate –</u> Under Florida law as property values are increased each year by the property appraiser due to inflation, the City property tax rate is automatically reduced proportionately so that the City does not automatically derive additional revenue. All property tax rate changes are calculated using the rolled-back rate as the base. However, if property values are reduced due to economic conditions, the rolled-back rate can become higher than the applicable millage rate.

<u>SWFWMD - Southwest Florida Water Management District - A sixteen county agency, established by state statute and directed by a governing board, to manage water and related natural resources to ensure their continued availability while maintaining the balance between the water needs of current and future users.</u>

Special Revenue Fund – A fund to account for revenue derived from specific sources that are restricted by law or policy to finance specific activities. CRA is the City's special revenue fund.

<u>Sundry Assets</u> - Long-lived tangible asset obtained or controlled as a result of past transactions, events or circumstances at a cost between \$500 and \$2,000 per unit cost. These assets are not depreciated or capitalized but are tracked for the security of the asset and include items such as computers and other small equipment items.

<u>TIF - Tax_Increment Financing - A mechanism for using property taxes to stimulate investment in economically depressed areas.</u> This involves identifying the depressed areas, then, reinvesting property taxes generated as a result of new construction in projects designed to further enhance the area's economic vitality. TIF dollars is received by CRA of Palmetto.

<u>Tax Revenue -</u> Revenue derived by charges levied against the income or wealth of a person or other legal entity.

TRIM - **Tr**uth **In M**illage - One of many provisions of state legislation enacted in 1980 to direct taxpayer concerns regarding taxes to the appropriate public bodies. The county property appraiser is required, in August of each year, to prepare and deliver to each taxpayer a notice of proposed property taxes, known as TRIM Notice, for the upcoming year.



<u>Unencumbered Balance</u> – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

<u>User Charges (Fees)</u> – The payment of a fee for direct receipt of a public service by the party benefiting from the service.



<u>Acronym</u> <u>Description</u>

ADA	Americans with Disabilities Act
ADG	American Data Group AG
112 G	Agricultural Museum
AP	Accounts Payable
BOA	Bank of America
BS&A	BS&A Software
CAFR	Comprehensive Annual Financial Report
CBIR	Community Budget Issue Requests (DEP Grant Program)
CDBG	Community Development Block Grant
CE	Code Enforcement
CEB	Code Enforcement Board
CEO	Code Enforcement Officer
CEU	Continuing Education Units
CH	City Hall
CID	Criminal Investigation Division
CIP	Capital Improvement Program
COLA	Cost of Living Adjustment
CPIP	Community Policing and Innovation Plan
CPTED	Crime Prevention Through Environmental Design
CRA	Community Redevelopment Agency
DEP	Department of Environmental Protection
DROP	Deferred Retirement Option Plan
EAP	Employee Assistance Program
EDC	Economic Development Council
EEOC	Equal Employment Opportunity Commission
EMO	Elected Municipal Official
EMS	Emergency Medical Services
FACC	Florida Association of City Clerks
FACE	Florida Association of Code Enforcement
FDOT	Florida Department of Transportation
FECC	Florida Energy and Climate Commission
FEMA	Federal Emergency Management Agency
FGFOA	Florida Government Finance Officers Association
FICA	Federal Insurance Contributions Act
FLOC	Florida League of Cities
FPCA	Florida Police Chiefs Association
FPL	Florida Power and Light
FRDAP	Florida Recreation Development Assistance Program
FTE	Full-Time Equivalents
FY	Fiscal Year
GAAP	Generally Accepted Accounted Principals
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Global Information System
GPS	Global Positioning System
HRN	Human Resource Network



Acronym Description

I&I	Inflow and Infiltration
IACP	International Association of Chiefs of Police
IT	Information Technology
LAP	Local Agency Program (Grants from FDOT)
LOS	Level of Service
MLK	Martin Luther King
MMEC	Multi-modal Enhancement Corridor
NIGP	National Institute of Governmental Purchasing
NPDES N	lation Pollutant Discharge Elimination System OPEB
Other Post Employment Benefits	
PD	Police Department
PDA	Personal Data Assistant
PW	Public Works
RFP	Request for Proposal
RIF	Reduction in Force
SWFGFOA	Southwest Florida Government Finance Officers Association
SWFWMD	Southwest Florida Water Management District
TIF	Tax Increment Financing
TRIM	Truth in Millage
TRIP	Transportation Regional Incentive Program
UPS	Uninterruptible Power Supplies
WCIND	West Coast Inland Navigation District
WM	Waste Management
WWTP	Waste Water Treatment Plant